

CITY OF CHICAGO
2011 MAYORAL
TRANSITION REPORT



RICHARD M. DALEY, MAYOR



March 8, 2011

Dear Members of the Mayor-Elect Transition Team:

To assist you in your work and facilitate an efficient, effective, and transparent transition between my administration and that of Mayor-elect Emanuel, I directed my staff to prepare this report summarizing City department operations.

The document includes for each department:

- A narrative describing mission and core functions
- A summary of key services
- A budget and personnel summary and lists of major contracts, capital projects and employee unions
- Organization charts
- Performance measures
- List of City boards and commissions

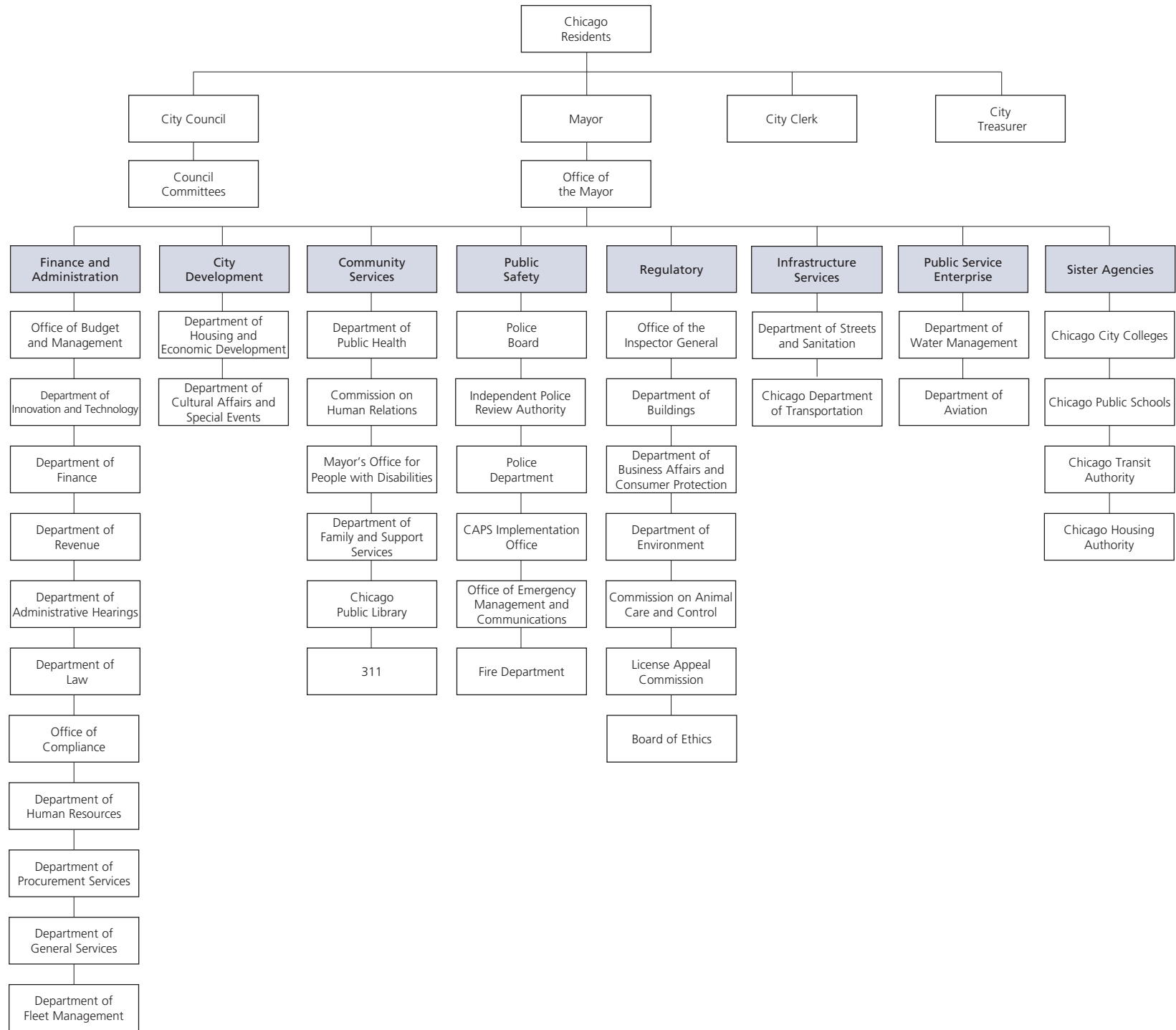
It is an honor and privilege to serve the residents of our great City, and I know we share a mutual goal of ensuring that the transition of responsibility for governing our City is seamless for Chicago's residents, businesses and visitors.

My staff and I look forward to working with you to ensure that we keep Chicago moving forward.

Sincerely,

Richard M. Daley
Mayor







Office of the Mayor
Richard M. Daley
Mayor

News Release

April 14, 2011

Contact:

Mayor's Press Office
(312) 744-3334

Pete Scales, OBM
(312) 744-1821

MAYOR DALEY ANNOUNCES RETURN OF \$50 MILLION TO RESERVES

*City Needs \$50M Less from Parking Meter Funds to Close 2010;
Will Carry Over Largest Balance in Five Years; \$45M in Additional Savings in 2011*

Mayor Richard M. Daley announced today that thanks to favorable revenue results and reductions in expenditures at the end of 2010 the City will return \$50 million to the parking meter long-term reserves.

In addition, the City will carry over about \$45 million into 2011, a larger-than-budgeted unreserved fund balance, and the largest in five years. The Mayor also announced about \$45 million in savings already realized for the 2011 budget.

"It was always my intention to repay the reserves as the economy recovers," Daley said. "Today's announcement of returning \$50 million to the reserves is the first step towards that goal."

The total positive result from revenue sources and costs savings in the last quarter of 2010, compared to the estimates made in October, allows the City to return \$50 million to the parking meter reserves and carry a \$45 million year-end unreserved fund balance, the largest balance in five years.

2010 4Q Revenue and Savings

Since the budget projections were presented in the fall, the City realized \$16 million worth of additional savings from October through December thanks to the continuation of the hiring freeze, reductions in budgeted healthcare expenses and cuts in other non-personnel expenditures.

Daley said that City officials had written several letters urging the State Comptroller to speed up income tax distributions to municipalities. As a result, the State made two additional payments in 2010, adding \$32 million to the City's year-end revenue. The State had previously been three or four months delayed in the tax distributions.

In addition, the City benefited from the State's tax amnesty program, which generated approximately \$22 million in unbudgeted revenue at the end of 2010, he said.

In the last quarter of 2010, sales, hotel, lease and amusement tax receipts continued to perform slightly better than the City's conservative year-end estimates, and were up \$20 million.

City Hall, Room 502 121 North LaSalle Street Chicago, Illinois 60602
(312) 744-3334 FAX: (312) 744-2325

The closing of two large real estate transactions in December 2010 generated more unanticipated revenue compared to year-end estimates in the amount of approximately \$10 million.

Although it didn't impact the year-end fund balance, Mayor Daley also announced that overtime expenses in 2010 were \$23 million less than they were in 2009 and \$36 million less than 2008, thanks to the labor agreements with the trade unions and cost reductions in police and fire.

"While these revenue results and expense reductions are encouraging, they are by no means the total answer to our financial difficulties, Daley said. "Even with these results, we remain at 2004 revenue levels while operating a government which has 2011-level expenses."

"Let's remember that through 2011, our economically sensitive revenues are expected to experience a cumulative loss of about \$1 billion due to the recession," he said. "Chicago will continue to face these economic challenges for next several years, and we will be tested to continue providing the services our residents need and deserve."

Returning \$50 Million to Reserves

The City's original plan for fiscal year 2010 was to borrow \$250 million from the parking meter long-term reserve.

"Again, this isn't something that we wanted to do. But Mayor Daley felt that is wasn't right to ask people to pay more taxes at the same time that when so many were struggling to get by," said Budget Director Eugene Munin. "We continued to work hard at cutting expenses and instituting more management efficiencies and improvements."

Then last July, the City announced that due to a number of expense reductions and management improvements, that it would borrow \$60 million less. At the end of the year, the City borrowed \$190 million to close the remainder of the 2010 budget gap – which was once projected at \$520 million.

Daley said that thanks to these favorable revenue revenue and savings which were accounted for after the end of the year, the City returned \$50 million to the parking long-term reserve on Wednesday. That action will leave more than \$125 million in the parking meter reserves at the end of this year under the current budget plan.

"And if the positive revenue trends continue – along with these expense reductions and any additional savings realized this year – the City may need to borrow even less from reserves at the end of 2011 than the \$120 million we had budgeted," Daley said.

Year-end Fund Balance

Although the audit of these numbers is still underway, the City currently estimates to carry over into 2011 about \$45 million in a year-end unreserved fund balance.

That is much more robust than the \$9.4 million originally budgeted, and it will be the highest carry-over balance in five years, Daley said.

2011 Revenue and Savings

Daley said the City is already seeing some significant additional savings through management initiatives in 2011 and anticipates saving nearly \$45 million in the budget, including:

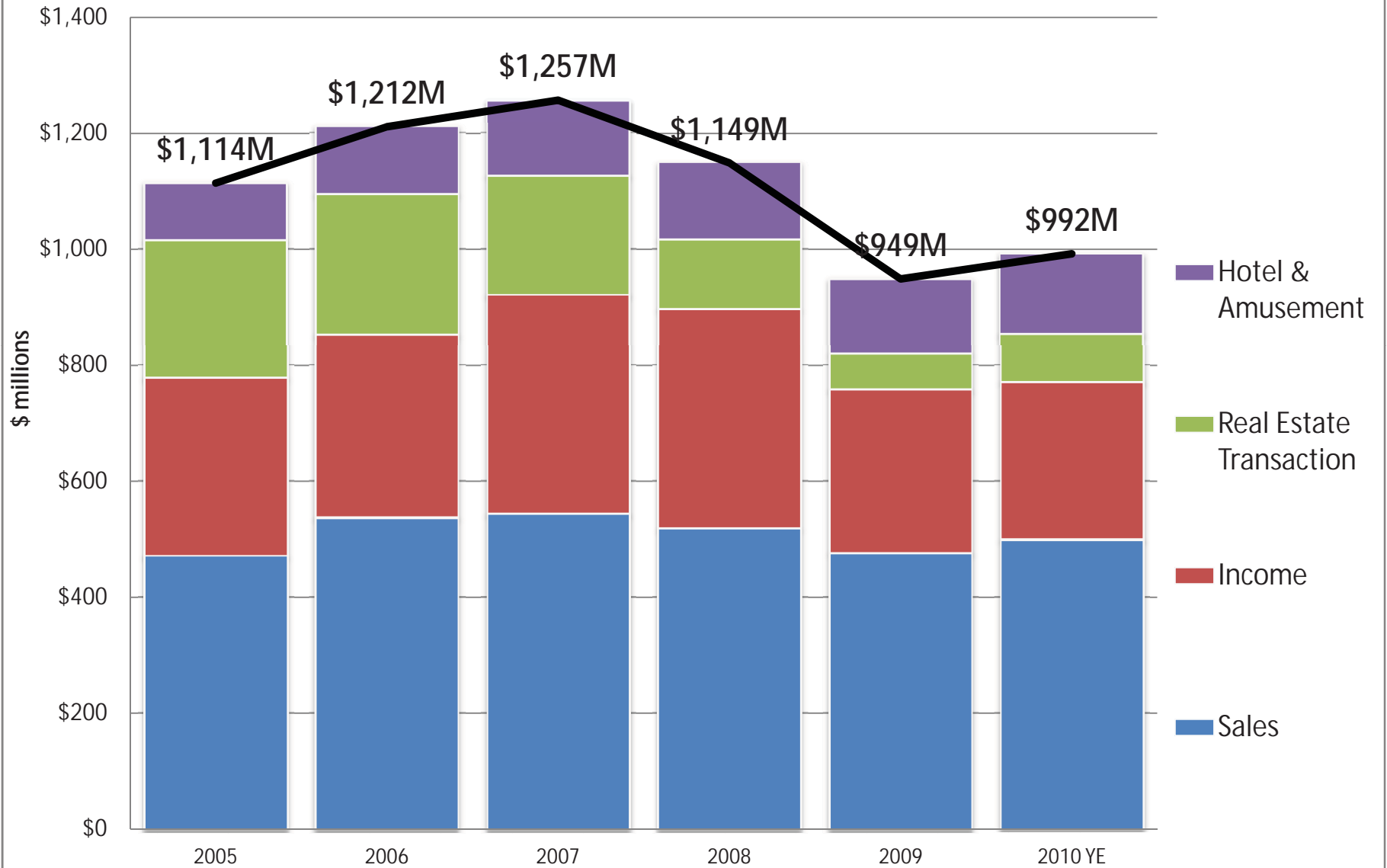
- \$25 million in healthcare savings;
- \$15 million in hiring freeze savings;
- \$4.7 million in savings due to having only 14 run-off elections, rather than the budgeted citywide run-off election.

In addition, Daley said the City closed on an agreement with DePaul University this quarter by vacating underused office space in the DePaul Center and receiving a buy-out payment of \$4.9 million. The closing of that transaction was anticipated in the 2011 budget.

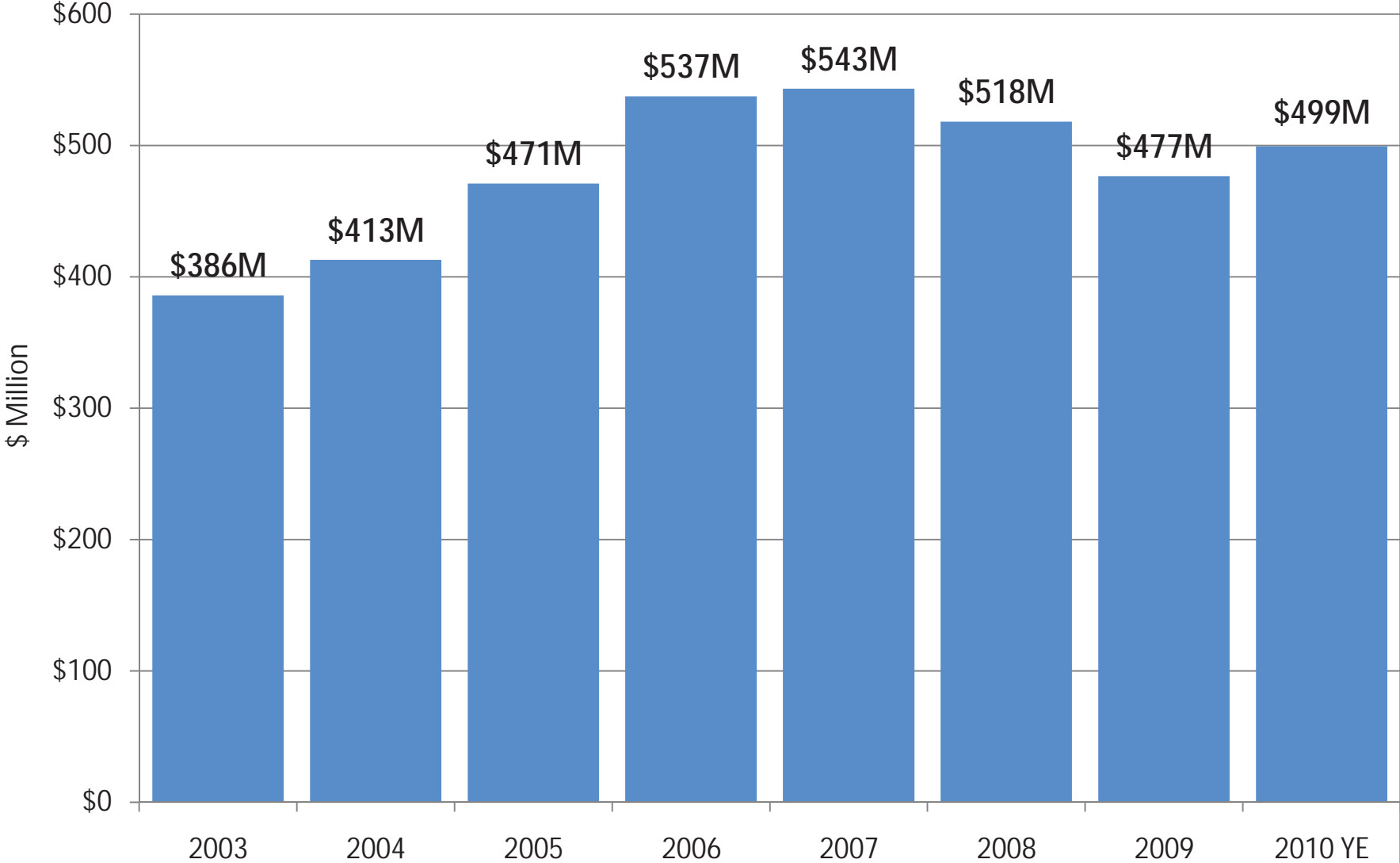
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Economically Sensitive Revenues: 2005 - 2010

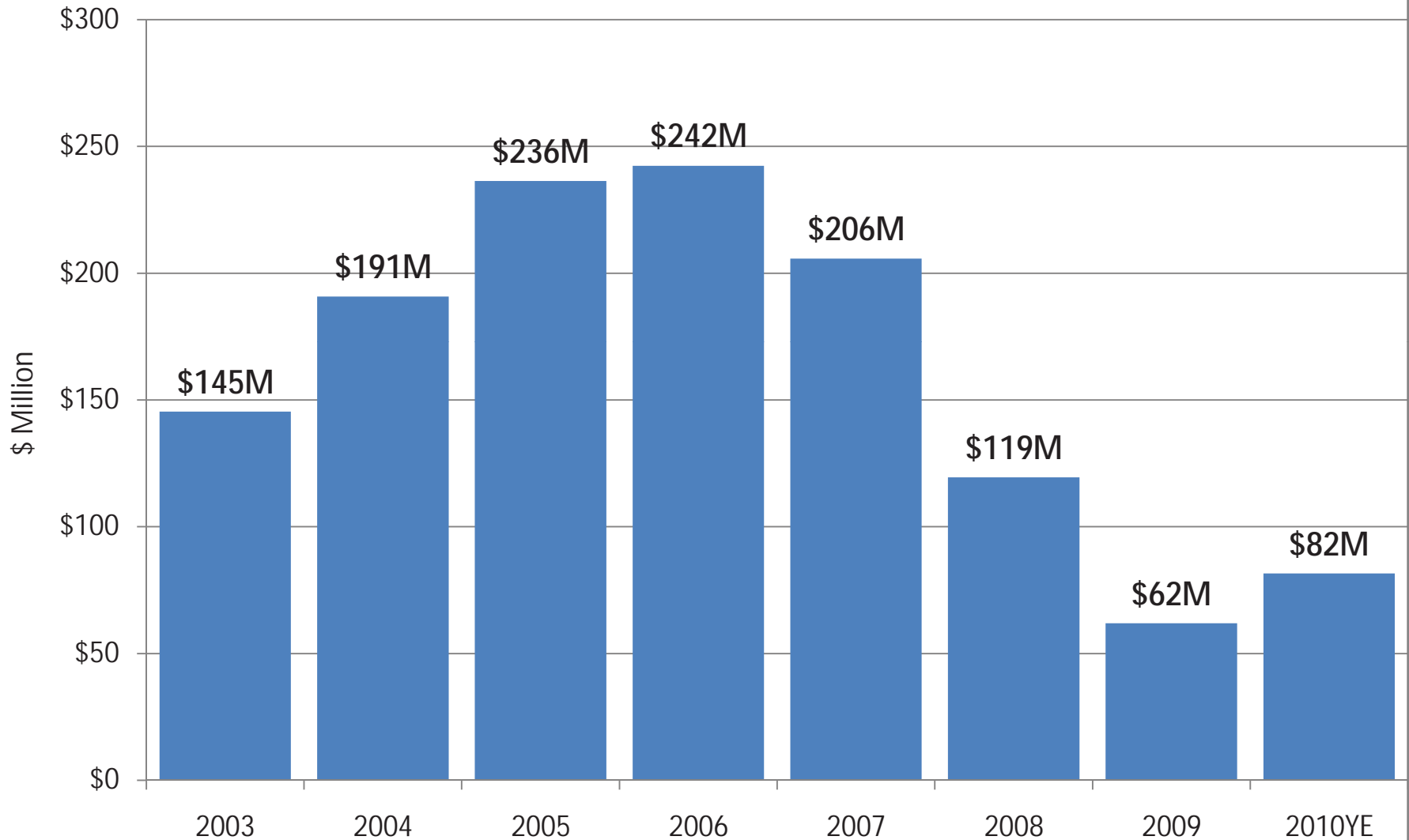
Corporate Fund Share



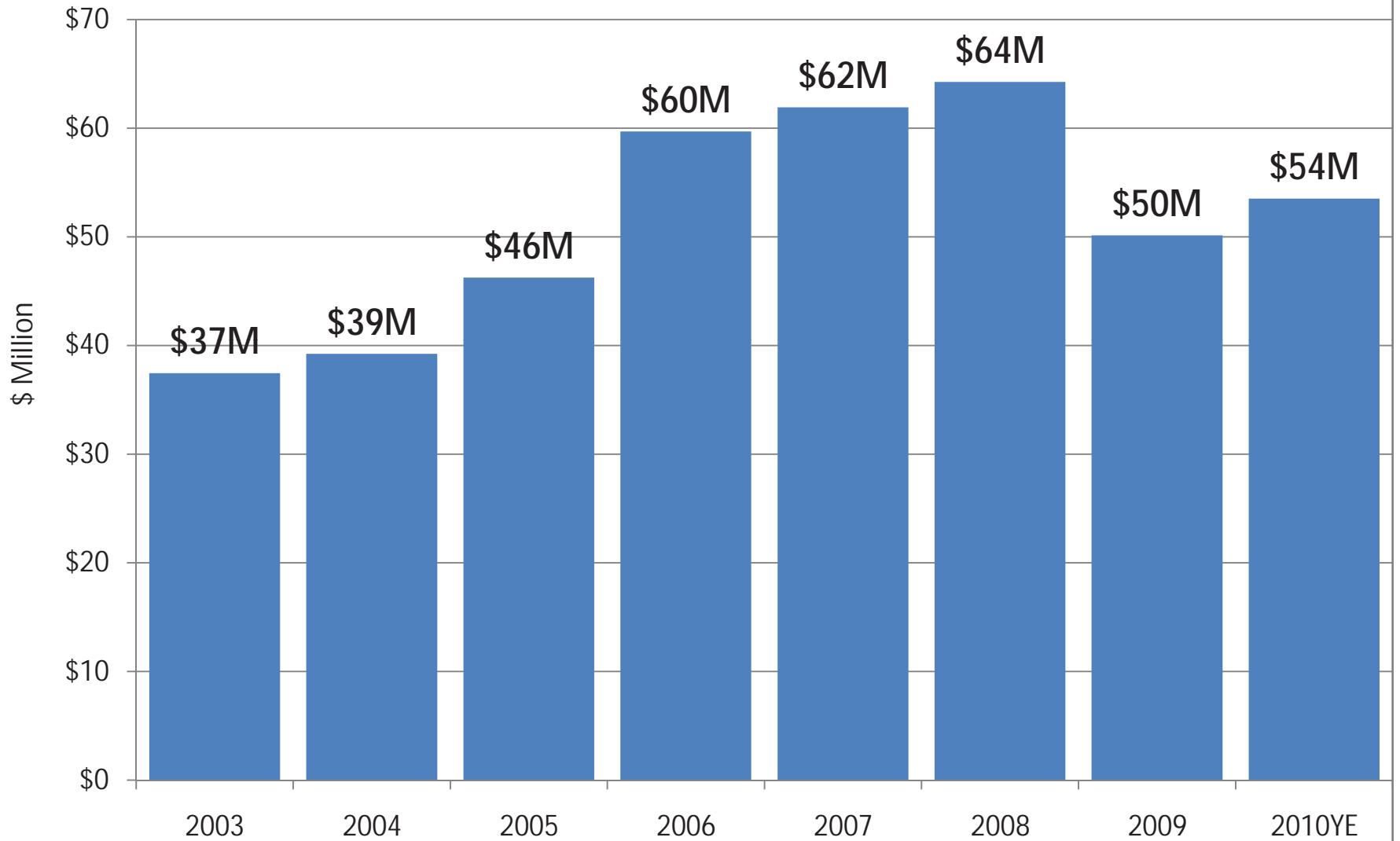
Sales Taxes Revenues



Real Estate Transaction Tax Revenues



Hotel Tax Revenues



Amusement Tax Revenues

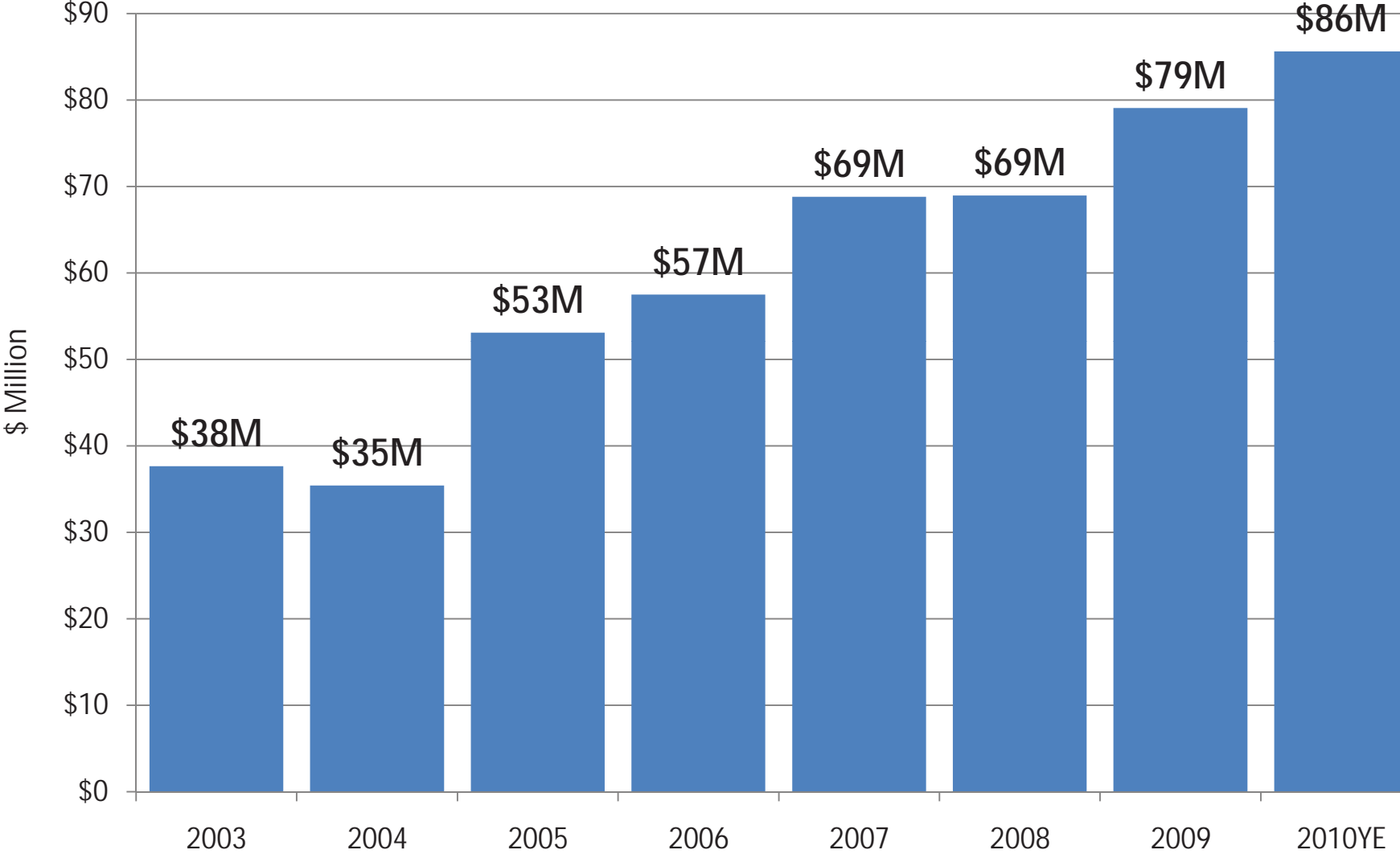


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FINANCE AND ADMINISTRATION

OFFICE OF BUDGET AND MANAGEMENT

DEPARTMENT OF INNOVATION AND TECHNOLOGY

DEPARTMENT OF FINANCE

DEPARTMENT OF REVENUE

DEPARTMENT OF ADMINISTRATIVE HEARINGS

DEPARTMENT OF LAW

OFFICE OF COMPLIANCE

DEPARTMENT OF HUMAN RESOURCES

DEPARTMENT OF PROCUREMENT SERVICES

DEPARTMENT OF GENERAL SERVICES

DEPARTMENT OF FLEET MANAGEMENT



Office of Budget and Management

Eugene L. Munin, Budget Director
121 N. LaSalle Street
Chicago, IL 60602
Phone: (312) 744-3323
Email: eugene.munin@cityofchicago.org

Central Purpose

- Prepare, execute and manage the City's annual budget and capital improvement program
- Evaluate performance data to determine the efficiency and efficacy of City operations
- Manage organization change that improves the City's fiscal condition and increases taxpayer value
- Oversee applications for federal and state grants
- Monitor City revenues, expenditures, and cash flow
- Oversee all Tax Increment Financing (TIF) funds

Key Facts

The Office of Budget and Management (OBM) administers the City's annual budget. The budget includes operating expenses for core government functions, like police protection and sanitation services, as well as federal, state and other public and private grant funding, as well as bond funds to complete capital infrastructure improvements. More than 80% of the City's corporate fund budget goes toward the personnel that deliver the City's services. As such, controlling these costs is an important part of OBM's core mission.

Throughout the year, OBM continually analyzes revenues, expenditures, and economic factors that impact government. With the Mayor's Office, OBM leads the City of Chicago's performance management efforts, a formalized accountability process whereby departments report regularly on the quantity, efficiency and quality of City services they provide. OBM helps departments analyze operations, identify problem areas, and recommend improvements/solutions.

OBM coordinates all entitlement programs through the federal Department of Housing and Urban Development, including the Community Development Block Grant, HOME grant, Housing Opportunities for People with AIDS (HOPWA) grant and Emergency Shelter grants.



Critical Programs/Services to Assist Residents

Chicago Tax Assistance Center

The Chicago Tax Assistance Center (CTAC) provides Chicago residents with assistance and advice on a number of tax related issues, including: help with filing federal and state income taxes; advice on appealing property tax assessments; applying for the Earned Income Tax Credit; and administering the City of Chicago Property Tax Relief Program.

Earned Income Tax Credit and Tax Preparation Assistance

The City of Chicago helps eligible residents file for the federal and state Earned Income Tax Credit (EITC). With the EITC, Chicago residents could owe less tax and get cash back from the Internal Revenue Service and the State of Illinois. In 2010 the City's assistance sites returned \$35 million in refunds for more than 20,500 families. Additionally, Families earning less than \$50,000 and individuals earning less than \$25,000 can get free tax preparation assistance through the Chicago Tax Assistance Center from professionally trained volunteers. The Center for Economic Progress and the Tax Assistance Program,

both Chicago-area non-profit programs, offer the assistance at 26 sites in Chicago and 13 sites outside the city.

Capital Improvement Program (CIP)

Chicago's Capital Improvement Program (CIP) deals with the physical improvement or replacement of City-owned infrastructure and facilities. Each year, the City of Chicago Office of Budget and Management produces a CIP as a five-year schedule of improvements to the City's infrastructure and a spending "blueprint". These improvements are critical to support and enhance neighborhoods and stimulate the economy.

Positions

| Full Time Positions | Amount |
|---------------------|-----------|
| Budget | 46 |
| CTAC | 6 |
| Capital | 3 |
| Total | 55 |

Grants

| FEDERAL | |
|----------------------|--------------------|
| Grant or Program | Amount |
| CDBG-R | \$63,582 |
| Admin/ Monitoring CD | \$3,526,733 |
| Total | \$3,590,315 |

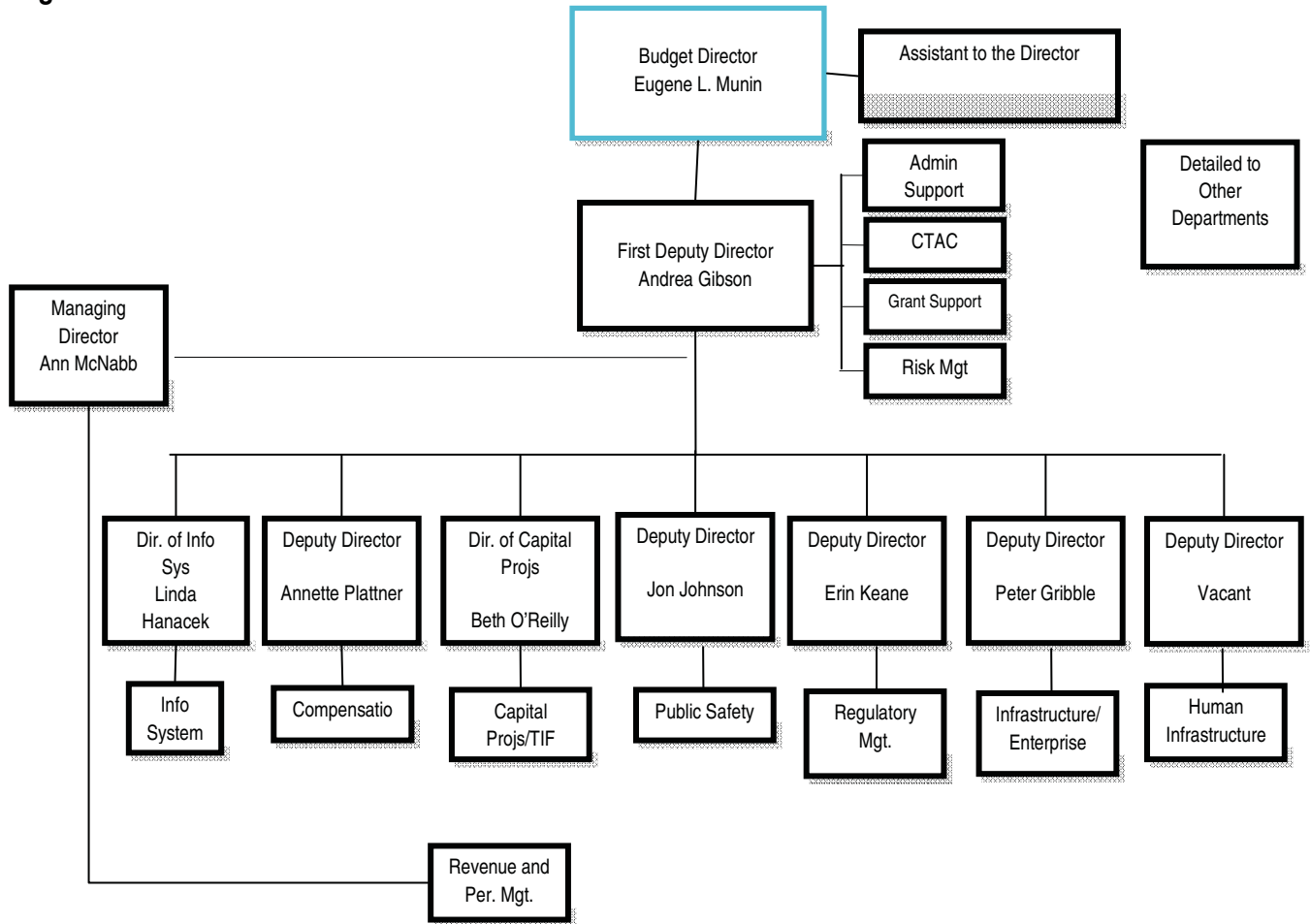
2011 Budget

| Fund | Amount |
|-----------------------------------|--------------------|
| Corporate Fund | \$1,843,271 |
| Water Fund | \$97,353 |
| TIF Fund | \$139,068 |
| Community Development Block Grant | \$3,526,733 |
| Other Grant Funds | \$2,439,000 |
| Total | \$8,045,425 |
| Fund | Amount |
| Corporate Fund | \$1,843,271 |

Significant Dates

| Event | Date |
|---|-----------|
| Productivity Reports to City Council | June |
| Capital Improvement Program 5 Year Plan | June |
| Preliminary Budget Published (Ex. Order 89-2) | By Aug 1 |
| Preliminary Budget Hearings – 2 Required (Ex. Order 89-2) | By Sept 1 |
| Mayor's Budget Recommendation Introduced (Ex. Order 89-2) | By Oct 15 |
| Annual Appropriation passed (State law) | Dec 31 |

Organizational Chart



Facility Locations

| Location | Address | Suite | Zip | Phone | Hours |
|-----------|-----------------------|-------|-------|--------------|-----------|
| City Hall | 121 N. LaSalle Street | 604 | 60602 | 312-744-3223 | 8:30-5:00 |
| City Hall | 121 N. LaSalle Street | 100 | 60602 | 312-744-1000 | 8:30-5:00 |



Department of Innovation and Technology

Jason DeHaan, Chief Information Officer
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Chicago, IL 60602
Phone: (312) 744-4795
Email: jason.dehaan@cityofchicago.org

Central Purpose

Enhance delivery of City services through easy, reliable, cost-effective and secure access to information and promote Chicago's advancement through technology.

Key Facts

The Department of Innovation and Technology (DoIT) is the central information technology organization for the City. DoIT provides a number of technology services to City departments, the Mayor's Office, Aldermen, sister agencies, residents, businesses and tourists.

Critical Programs/Services

- **City and Tourism and Websites** -- www.cityofchicago.org and www.explorechicago.org contain a vast network of information about City departments, services, events, and cultural amenities. The tourism website is marketed locally, nationally and internationally as a portal for visitors to see all of the great things Chicago has to offer as they plan their visits to the City. Chicagoans use the City's website to conduct a variety of transactions, including paying water bills, purchasing vehicle stickers, and applying for/checking the status of building permits. The City's website also includes thousands of city government records, including all contracts, payments, budget information, financial audits, and all information related to Tax Increment Financing (TIF). The City also launched an "Open Data" initiative to post City datasets in raw form, and all "Open Data" is available on the City's website.
- **Citywide Service Request System (CSR)** – used by the 311 City Services center. When a resident calls 311 or enters an online service request, CSR tracks the request through completion as it is assigned to various City departments. The system helps managers evaluate demand in order to allocate resources appropriately. It also provides performance information measuring how quickly services are completed.
- **Geographic Information Systems (GIS)** – allows the City to map hundreds of elements including zoning boundaries and changes, vehicle GPS data (Global Positioning System) and 311 service requests. The systems allow the City to monitor real-time and historic non-emergency dispatch operations, including snow removal. Using these systems, City departments can more efficiently route crews to assignments.
- **Enterprise Case Management (ECM)** – tracks social services provided to Chicagoans by the City, its sister agencies and its service providers.
- **Health Information Technology** – provides emergency health communications, helps track restaurant inspections, health records and billing.
- **Inspections and Permitting Initiative (IPI)** – tracks building and other permits, construction inspections, complaint inspections and annual inspections, which helps to ensure safe, sanitary, compliant buildings and businesses.
- **Revenue Systems** – provide cashiering, business licensing, business inspections and taxes, water billing, debt referral and real-estate transfer tax tracking functions.
- **Financial Management and Purchasing System (FMPS) and Chicago Integrated**



Personnel and Payroll Systems (CHIPPS) – the City’s enterprise resource planning system that provides a central data repository for the City’s financial, human resource and payroll information.

- **Technical Operations** – maintenance of computers, servers, networks and telecommunications infrastructure including disaster recovery facilities for City employees including telephones, voicemail, electronic mail and other communication` tools.

Goals

- **Simplify IT** – make information easier to access and maintain.
- **Modernize IT** – keep access to information relevant, reliable and secure.
- **Rationalize IT** – keep IT cost-effective by centralizing where it makes sense.
- **Promote IT** – ensure residents and departments leverage information technology to its fullest potential.

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| | 80 |

2011 Budget

| Fund | Amount |
|------------------------|---------------------|
| Corporate Fund | \$20,563,865 |
| Water Fund | \$4,880,664 |
| ARRA BTOP Grant Funds* | \$17,624,000 |
| Other Grant Fund* | \$2,752,963 |
| TOTAL | \$45,821,497 |

* based on current projections

- **Enterprise Architecture** – development and maintenance of the City’s internal technology standards and policies.
- **IT Security and Data Management** – help City departments access and protect their data.
- **Project Management Office** – provide IT project management to key City projects to help assure on-time and on-budget delivery.
- **Technology Policy** – public-facing programs to expand access to digital infrastructure, increase technology adoption and deploy innovative applications in areas like health and education.

Grants

| FEDERAL | |
|--|------|
| Grant or Program | Term |
| ARRA BTOP – Sustainable Broadband Adoption (\$7.1 million) | 2013 |
| ARRA BTOP – Public Computer Centers (\$8.9 million) | 2013 |
| STATE | |
| Grant or Program | Term |
| ARRA BTOP Illinois Broadband Development Program (\$1.5 million) | 2013 |

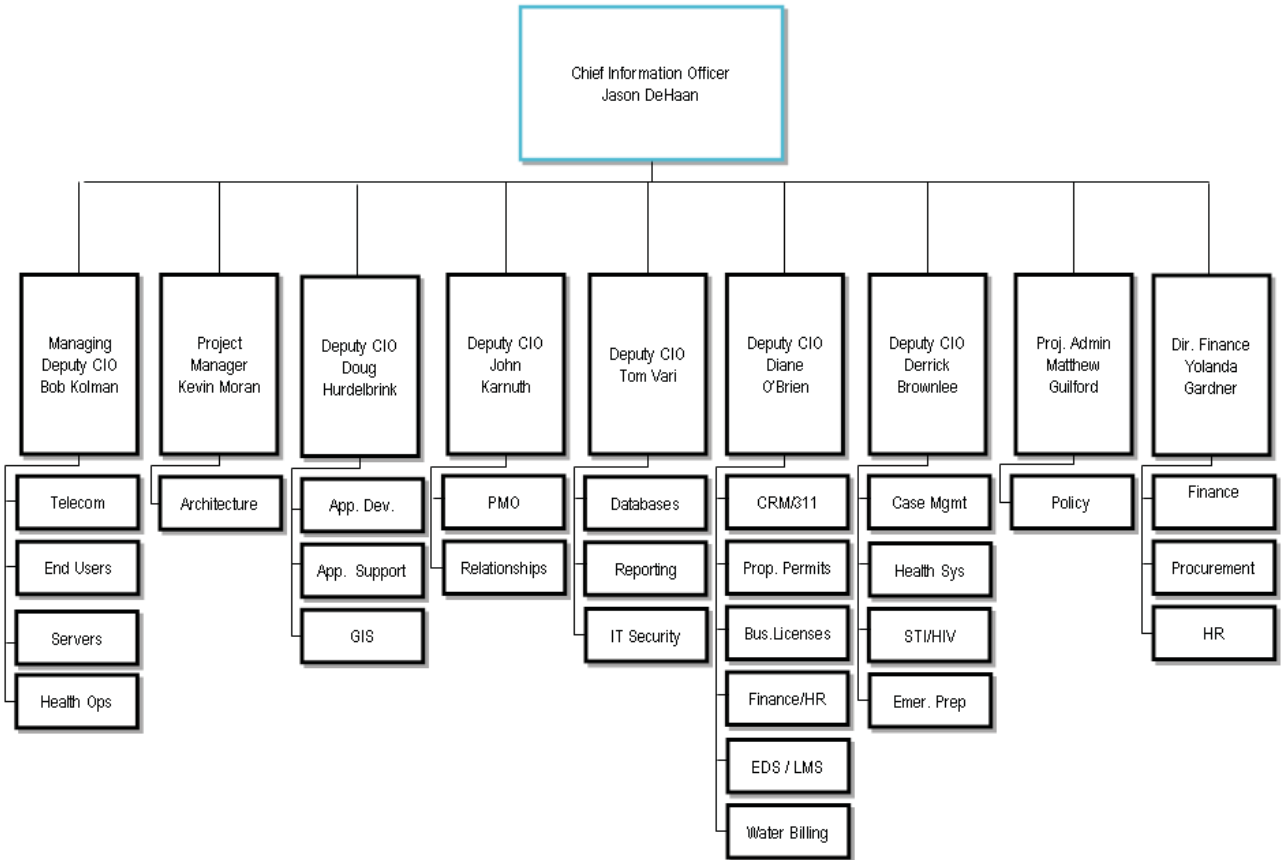
Key Agreements

| Project | Term |
|--|-------------------|
| Internet bandwidth through State of Illinois | Annual indefinite |
| Aerial photos in cooperation with Cook County | Annual indefinite |
| Health IT Coordinator | 2011 |
| Various agreements to support cash matches of ARRA BTOP grants | 2011 |

Major Contracts

| Project | Term |
|--|---|
| AT&T Corp (voice and data network) | December 31, 2014 (with two two year extensions available to December 31, 2018) |
| Unisys (outsourced technology infrastructure management) | November 30, 2014 (with a one year extension available to November 30, 2015) |
| System Solutions Inc (commodity hardware and software, network equipment) | December 31, 2011 (with up to 3 year extension available to December 31, 2014) |
| MCPC (commodity peripherals and supplies) | December 31, 2011 (with up to 3 year extension available to December 31, 2014) |
| Oracle (database and ERP software maintenance) | December 31, 2013 (no extensions) |
| Adsystem, Inc (Enterprise Case Management) | November 24, 2013 (with up to 3 one year extensions available to November 24, 2016) |
| System Development Integration, Inc (Time and Attendance implementation) | November 30, 2013 (with up to 2 one year extensions available to November 30, 2015) |
| Keane (Revenue computer system application support for IRIS, ARMS and cashing and tax and license customer service center) | January 30, 2015 (with up to 2 five year extensions available to January 30, 2025) |
| AT&T Mobility (cellular and wireless communications) | July 13, 2015 (with up to 2 two year extensions available to July 13, 2019) |
| Verizon Wireless (cellular and wireless communications) | May 18, 2015 (with up to 2 two year extensions available to May 18, 2019) |
| Sprint-Nextel (cellular and wireless communications) | September 30, 2014 (with up to 2 two year extensions available to September 30, 2018) |
| American Messaging (paging services) | December 31, 2012 (with a two year extension remaining to December 31, 2014) |
| Hansen Information Technologies (property permitting, licensing and inspections) | December 31, 2013 (with an extension of up to three years available to December 31, 2015) |
| Webtech Wireless (GPS equipment and services) | September 5, 2012 (no extensions remaining) |
| Computer Aid Inc (ERP production support) | October 31, 2011 (with a one year extension available to October 31, 2012) |
| Motorola (support and maintenance of CSR, AHMS and NSR systems) | August 31, 2011 (with 2 one year extensions available to August 31, 2013) |
| System Development Integration, Inc. (Water billing system maintenance and customer service) | November 30, 2013 (with 1 two year extension available to November 30, 2015) |
| B2GNow (Certification and Compliance system maintenance) | December 14, 2013 (with a 3 year and another 2 year extension available to December 14, 2018) |
| Cerner Corporation (Medical EMR and billing software licensing, maintenance, hosting and support) | December 31, 2012 with 3 one year extensions available to December 31, 2015; extendable by agreement thereafter |
| Chicago Community Foundation technology adoption and training grants | June 30, 2013 |
| Digital inclusion grants to non-profits (12) | Various through 2014 |
| Master Consulting Agreements (30) | December 31, 2011 (no extensions) |
| Master Consulting Agreements – target market (17) | Through 2015 (no extensions) |
| Information Strategies, Inc (ARRA grant tracking software) | N/A |
| Kenneth Young Center (mental health billing services) | N/A |
| Master Consulting Agreements – non-target market (pending signature) | In signature process |
| Axiom (mainframe hosting, server hosting, printing services) | In negotiation |
| Cybershift (Time and Attendance software maintenance) | In negotiation |
| CDWG reference contract via State (Microsoft enterprise licensing) | In progress |

Organizational Chart



Facility Locations

| Location | Address | Suite | Zip | Phone | Hours |
|------------------|---------------------------|-----------------------|-------|--------------|-------------|
| Daley Center | 50 West Washington Street | 2700 | 60602 | 312 744-5844 | 8:30 – 5:00 |
| Daley Center | 50 West Washington Street | LL-12 | 60602 | 312 744-5844 | 8:30 – 5:00 |
| DePaul Center | 333 South State Street | 2 nd Floor | 60604 | 312 744-5844 | 8:30 – 5:00 |
| DePaul Center | 333 South State Street | LL-30 | 60604 | 312 744-3012 | 8:30 – 5:00 |
| 1869 W. Pershing | 1869 West Pershing Road | 4 th Floor | 60609 | 312 745-1625 | 8:30 – 5:00 |

Unions Representing Department Employees

| Unions |
|--------|
| AFSCME |



Department of Finance
 Steven Lux, City Comptroller
 30 N. LaSalle Street, Suite 600
 Chicago, IL 60602
 Phone: (312) 744-2887
 Email: slux@cityofchicago.org

Central Purpose

- Manage and account for payments to vendors and delegate agencies
- Issue payroll for all City employees
- Manage benefits for employees and annuitants
- Perform accounting and financial reporting for the City
- Issue bonds and related financial instruments
- Risk management

Key Facts

The Department of Finance provides core fiscal functions, such as issuing bonds, paying vendors, issuing paychecks and performing accounting and financial reporting, including financial requirements for federal and state grants. The department also administers benefits programs for City employees, dependents and retirees.

Goals

The average time to process vendor invoices in the Comptroller’s Office in 2010 was nine days. Though the department is utilizing fewer resources, it expects to keep this average from exceeding nine days in 2011. Processing grant awards involves reviewing grant awards and all of the supporting fiscal documentation sent by the City department. The process ensures that all required documents have been submitted and that they meet the fiscal requirements and regulations



according to the grantor and the City. The average time to process grant awards was 10 days in 2010, and the department expects to maintain this average in 2011.

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| | 196 |

Private/Public Partnership Agreements

| Project | Term |
|--|----------|
| Chicago Skyway Concession Agreement | 99 years |
| Chicago Downtown Parking System Concession Agreement | 99 years |
| Chicago Metered Parking System Concession Agreement | 75 years |

Grants

| FEDERAL | |
|---|------|
| Grant or Program | Term |
| Federal Mediation and Conciliation Service – Benefits Office \$92,000 | 2012 |

2011 Budget

| Fund | Amount |
|-----------------------------------|---------------------|
| Corporate Fund | \$11,527,484 |
| Water Fund | \$281,782 |
| TIF Administration | \$258,043 |
| Chicago O'Hare Airport Fund | \$2,155,946 |
| Chicago Midway Airport Fund | \$473,450 |
| Community Development Block Grant | \$1,432,900 |
| Sewer Fund | \$85,135 |
| TOTAL | \$16,214,740 |

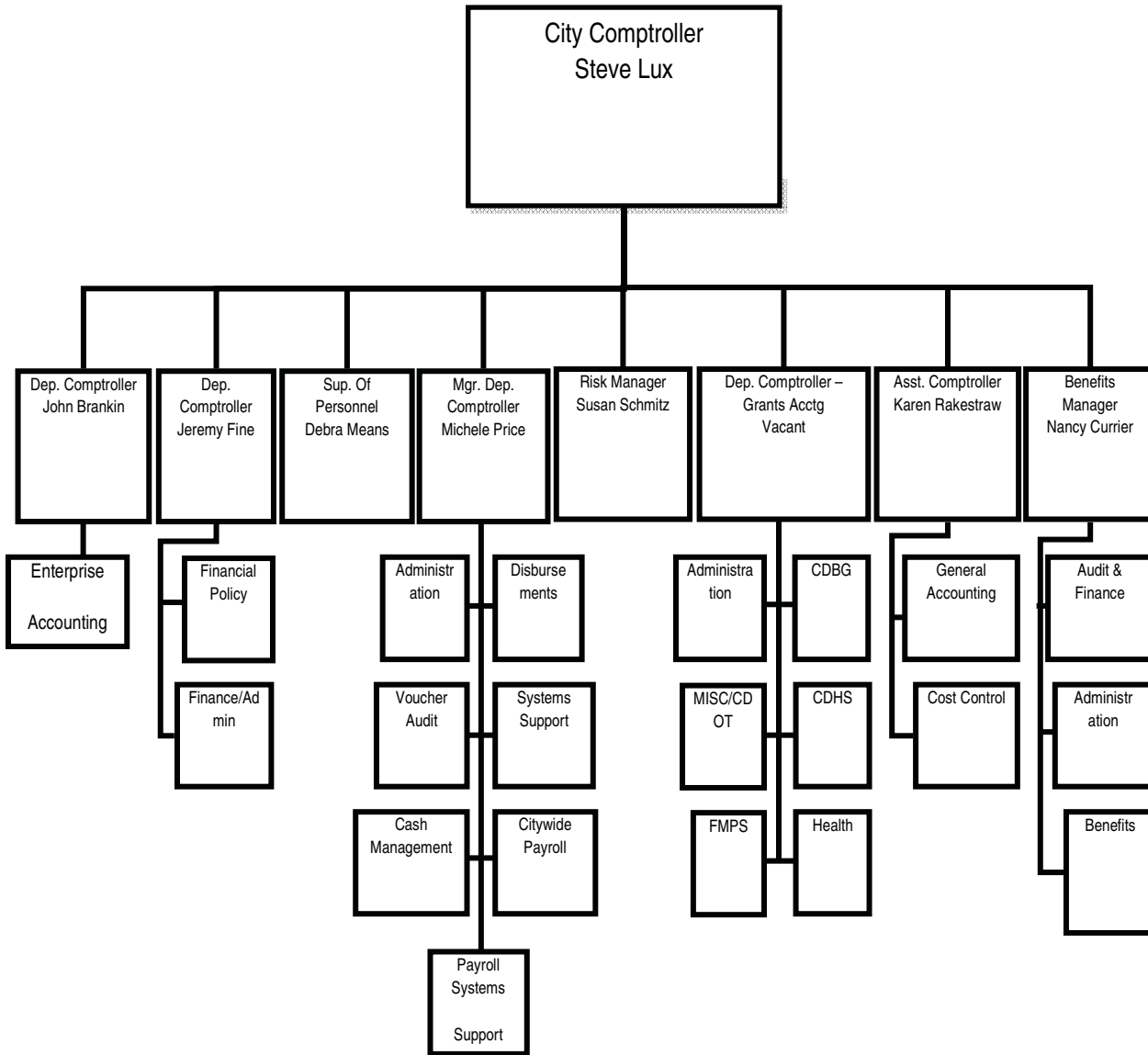
Significant Dates

| Event | Date |
|---|---------|
| Annual Citywide Audit / Release of Audited Financial Statements | 6/30/11 |
| TIF Annual Audit / Release of Audited Financial Statements | 6/30/11 |

Major Contracts

| Project | Term |
|--|--|
| Deloitte Touche | Annual |
| Baker Tilly | 12/31/2011 |
| Blue Cross/Blue Shield PPO | 1/1/2008 to 12/31/2012 |
| Blue Cross/Blue Shield HMO Blue Advantage | 12/31/2011 |
| Blue Cross/Blue Shield HMO Blue Perform | 12/31/2011 |
| HMO RFP this year with other municipal agencies | |
| Compbenefits PPO | 1/1/08 to 12/31/2012 |
| Compbenefits HMO | 1/1/08 to 12/31/2012 |
| Caremark | 6/1/2010 for three years with 2 years optional |
| Encompass | 1/1/2008 to 12/31/2012 |
| Davis Vision | 1/1/2008 to 12/31/2012 |
| Nationwide eff. 10/1/2004. Current 1 year extension through 9/30/2011 in process, 1 year remaining | Ends 9/30/2012 |
| Prudential | 7/1/2004 through 12/31/2011 |
| Life Insurance RFP with CTA in 2011 | |
| Molloy Consulting | 12/31/2012 |

Organizational Chart



Facility Locations

| Location | Address | Suite | Zip | Phone | Hours |
|---------------------------|-------------------------|---------------|-------|------------------------------|--------------------|
| 33 North LaSalle Building | 33 North LaSalle Street | 4, 5, 6, 7, 8 | 60602 | 312 744-7100 | 8:30 AM to 4:30 PM |
| DePaul Center | 333 South State Street | 400 and 420 | 60604 | 312 747-8660 312 747-9321 | 8:30 AM to 4:30 PM |

Unions Representing Department Employees

| Union |
|--------|
| AFSCME |



Department of Revenue

Bea Reyna-Hickey, Director
 121 N. LaSalle Street, Suite 107
 Chicago, IL 60602
 Phone: (312) 744-0514
 Email: bea.reyna-hickey@cityofchicago.org

Central Purpose

- Generate revenue required to fund City services by billing and collecting 33 municipal taxes, including but not limited to fees, fines and other monies owed the City
- Manages tax program, including processing and conducting tax return audits and discovery investigations of unregistered businesses to insure maximum collections and compliance with the municipal tax code
- Manage parking and red light enforcement program in the City’s public way including parking ticket booting enforcement
- Manage disabled and special permit parking programs
- Provide quality and timely on-line, kiosk, telephone and in-person customer service for water, license, parking, tax and other customer accounts with the City, including account information, transaction history, payment and payment plan information and assistance, and referral assistance and information

Key Facts

In 2010 the Department of Revenue (DOR) collected \$1.18 billion in DOR administered taxes, which included \$220.4 million in parking and red light revenues, \$618.5 million in water collections and \$709.2 million in other collections. DOR is responsible for revenue collections, billing individuals and entities for monies owed the City of Chicago, and for cashiering those funds through a variety of on-line, in-person, kiosk and mail payment options. DOR directly administers the City’s parking and red light enforcement programs, and enforces municipal code and cost recovery claims. The department is responsible for enforcing tax compliance and resolving deficient and delinquent filings.



Goals

- Centralize and consolidate delinquent debt in DOR to standardize collection protocol and maximize collections
- Continue to apply the tax code fairly and equitably, ensuring all taxable revenue is collected
- Reduce waiting time by automating Full Payment Certificate Program for water services
- Deploy enhanced Chicago EZ Pay Stations, which offer a speaking option for the visually impaired, and continue to expand the Chicago EZ Pay Station Program to include 22 EZ Pay Stations located throughout the City
- Increase the productivity and savings associated with the use of EZDec, an on-line filing of the Real Property Transfer Tax, which allows 24/7 on-line filing and payment
- Implement online data entry access for booted vehicle information to reduce dispatcher time

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| | 467 |

2011 Budget

| Fund | Amount |
|------------------|---------------------|
| Corporate Fund | \$45,752,598 |
| Water Fund | \$7,269,317 |
| Vehicle Tax Fund | \$436,572 |
| TOTAL | \$53,458,487 |

Significant Dates

| Event | Date |
|--|------------------|
| Annual Tax Filing Deadline with Recurring Liabilities | 8/15/2011 |
| Water Shut Off Posting – Customer Service | Mid-March |
| Water Shut Off (weather permitting) – Customer Service | April thru Dec |
| City-wide Revenue Reporting | Monthly/Annually |
| Special Sports Residential Parking Permits | March |

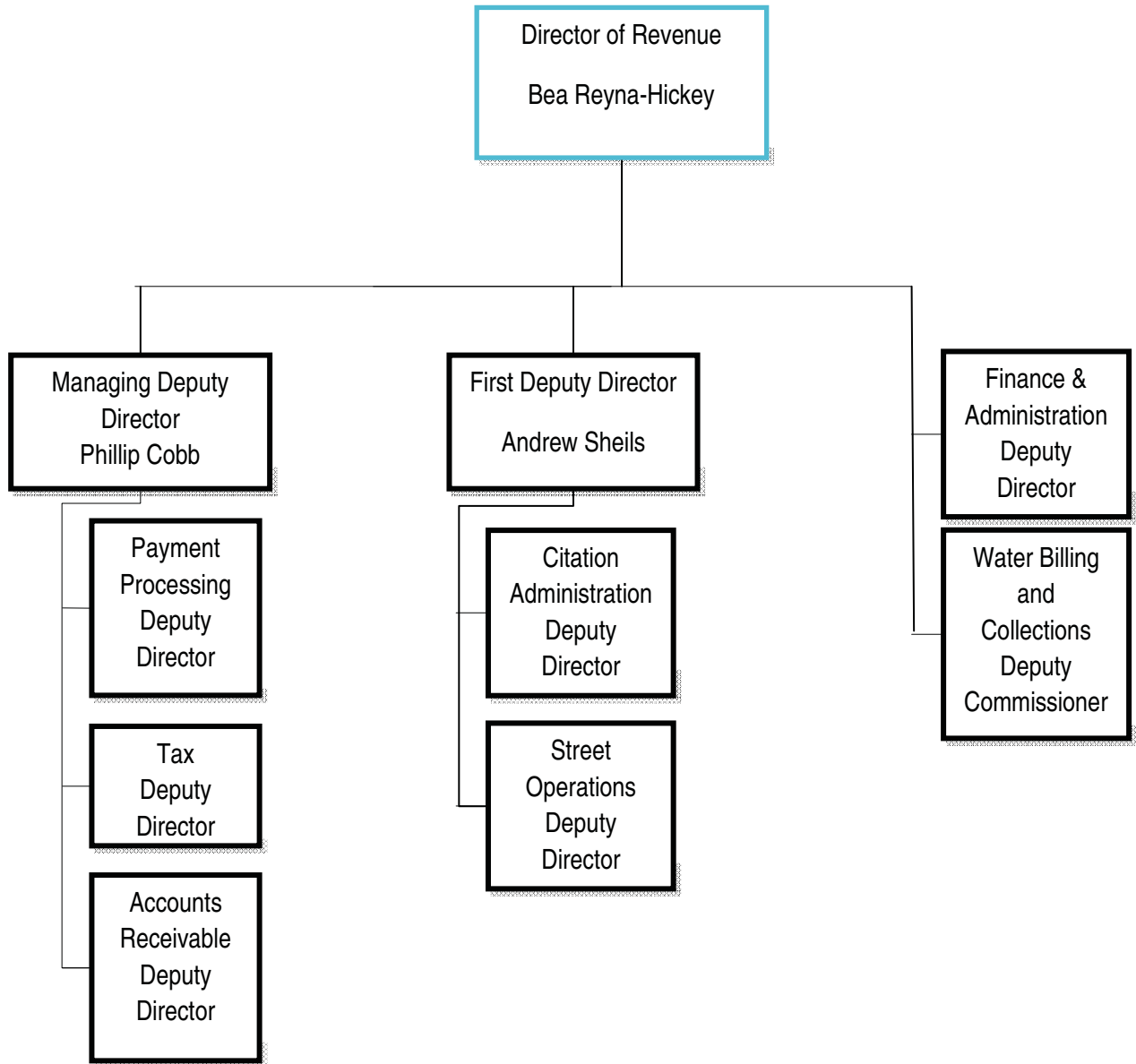
Key Agreements

| Project | Term |
|---|--|
| City of Chicago and State of Illinois Intergovernmental Tax Information Exchange Agreement | 8/28/91 thru 7/21/12 |
| City of Chicago, Cook County and State of Illinois Intergovernmental Agreement for EZ Dec RPTT System | 7/28/09 - ongoing (to be terminated with 90 days written notice) |
| EZ Dec City, Cook County and Individual Title Company RPTT Stamp Sale Agreement (10 agreements all signed between 2/11/10 & 9/9/10) | 2/11/10 (terminated only upon 6 months advance written notice) |
| Chicago and MPEA IGA for Chicago Revenue Dept. to collect MPEA Airport Departure Tax | 12/24/92 thru Repeal Date of Tax (can be terminated with 12 month written notice or 6 months notice if negatively impacts City's role in collection tax) |
| Chicago and CTA IGA for Chicago Revenue Dept. To Administer the CTA Real Property Transfer Tax | 4/1/08 thru date of mutual written agreement. |
| City of Chicago and Secretary of State License Plate Registration and Drivers License Suspension Record | 4/12/07 thru 6/30/11 |
| City of Chicago and Cook County Joint Cigarette Tax Stamp | 1/22/10 - ongoing (can be terminated at any time upon 90 days written notice) |

Major Contracts

| Project | Term |
|---|------------------|
| RFP for Cashiering and Related Customer Services | 5yrs + 5 xtn yrs |
| RFP for On-Going Maintenance and Support of the City's CANVAS Parking Application and Related Business Processes | 7yrs + 6 xtn yrs |
| Bid for Printing of Various Department of Revenue Parking Permits, Decals, and Labels (supports \$228 million in revenue) | 3 yrs no xtns |
| RFP for Payment Services for City Fines, Fees, or Services at Various Walk-In Facilities | 5yrs + 5 xtn yrs |
| Bid for Messenger Services | 5yrs + 3 xtn yrs |
| RFP for Out-of-State Motor Vehicle License Plate Look-Up | 3yrs + 2 xtn yrs |
| Bid for Printing and Mailing of Water Bills | 5yrs + 5 xtn yrs |
| Bid for Banking Bags | 5yrs + 3 xtn yrs |
| RFP or Bid for Customer Traffic Flow Management System | 5yrs + 5 xtn yrs |
| RFP for Consulting Services to Maximize State/Federal Government-Medicaid Supplemented Payments | 5yrs + xtn yrs |
| RFP for Credit Card Processing (supports about 4 million transactions) | 5yrs + 5 xtn yrs |

Organizational Chart



Facility Locations

| Location | Address | Suite | Zip | Phone | Hours |
|--|---------------------------------|------------------------|-------|--------------|--|
| City Hall Service and Payment Center | 121 N. LaSalle | 107 | 60602 | 312-744-5347 | Mon – Fri: 8 am – 5 pm |
| Main Office (City Hall) | 121 N. LaSalle | 107A | 60602 | 312-744-0514 | Mon – Fri: 8 am – 5 pm |
| Street Operations, Parking Enforcement Office | 333 S. State Street | LL30 | 60604 | 312-744-4500 | Mon – Fri: 6 am – 2 pm |
| DePaul Center, Water Customer Service Center | 333 S. State Street | LL10 | 60604 | 312-747-4426 | Mon – Fri: 8 am – 4:30 pm |
| DePaul Center, Tax Division | 333 S. State Street | 300 | 60604 | 312-747-8898 | Mon – Fri: 8 am – 4:30 pm |
| DePaul Center, Fin. & Admin | 333 S. State Street | 310 | 60604 | 312-747-8946 | Mon – Fri: 8 am – 4:30 pm |
| Street Operations, Ashland Facility | 2735 N. Ashland | | 60614 | 312-744-4500 | Mon – Sat: opens at 5 am on Monday thru 7 pm on Saturday |
| IBM, Citation Administration | 330 N. Wabash | 27 th floor | 60604 | 312-744-7275 | Mon – Fri: 8 am – 5pm 744-PARK is available 24/7. |
| Superior Service and Payment Center | 400 W. Superior | 1 st floor | 60654 | 312-742-8280 | Mon – Fri: 8 am – 4:30 pm Sat: 8 – 3:30 |
| Kedzie Service and Payment Center | 4770 S. Kedzie | | 60632 | 312-745-2360 | Mon – Fri: 8 am – 6:30 pm |
| 95 th Street Service and Payment Center | 2006 E. 95 th Street | | 60617 | 312-745-2011 | Mon – Fri: 8 am – 6:30 pm |
| Addison Service and Payment Center | 2550 W. Addison | | 60618 | 312-742-2565 | Mon – Fri: 8 am – 6:30 pm |

Unions Representing Department Employees

| Unions |
|---|
| AFSCME |
| SEIU Public Safety, Unit 2 |
| State and Municipal Teamsters Local 726 |
| Laborers International Union 1001 |



Department of Administrative Hearings

Patricia Jackowiak, Director/Chief Administrative Law Judge
 740 N. Sedgwick Street
 Chicago, IL 60654
 Phone: (312) 742-8240
 Email: pjackowiak@cityofchicago.org

Central Purpose

Provide fair, impartial administrative hearings for violations of Chicago Municipal Code

Key Facts

The Department of Administrative Hearings (DoAH) is an independent entity that hears cases relating to violations of the Municipal Code, the Chicago Park District code, and the Chicago Transit Authority Code. DoAH does not hear cases where incarceration is sought. The department hires and trains outside attorneys to hear cases. These administrative law officers preside over approximately 500,000 cases per year.

The department hears cases regarding violations in five categories:

Buildings: violations of fire code, building code including targeting of gang and drug houses, vacant buildings and lead paint in buildings with minors.

Consumer Protection: public passenger vehicle violations, false advertising/deceptive practices, unlicensed businesses, outdated food products, home repair and motor vehicle repair fraud, unstamped cigarette sales, tobacco sales to minors and overweight trucks.

Environmental Safety: violations of the sanitation and health codes including overflowing garbage dumpsters, unsanitary restaurants or stores, recycling violations, improper waste disposal, and towed vehicles.

Municipal: police-issued tickets, non-payment of business taxes, wage garnishments, false burglar alarms, animal care and control, vehicle impoundments, debt determination including water debt, damage to city property, denials of parade permits and gun registrations, and CHA tenant grievances.

Vehicle: parking tickets, booted vehicles, red light violations and driver's license suspensions.



Goals

- Ensure fair, transparent and accessible administrative hearings for all residents and businesses.
- Schedule in-person parking violation hearings and render a decision within 60 days of receiving request for hearing. Currently, the average is 60 days and the department expects to continue meeting that threshold through 2011. In order to maintain the service levels for in-person parking hearings, it is anticipated that the average number of days to receive the final decision for a hearing contested by mail may increase.

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| | 44 |

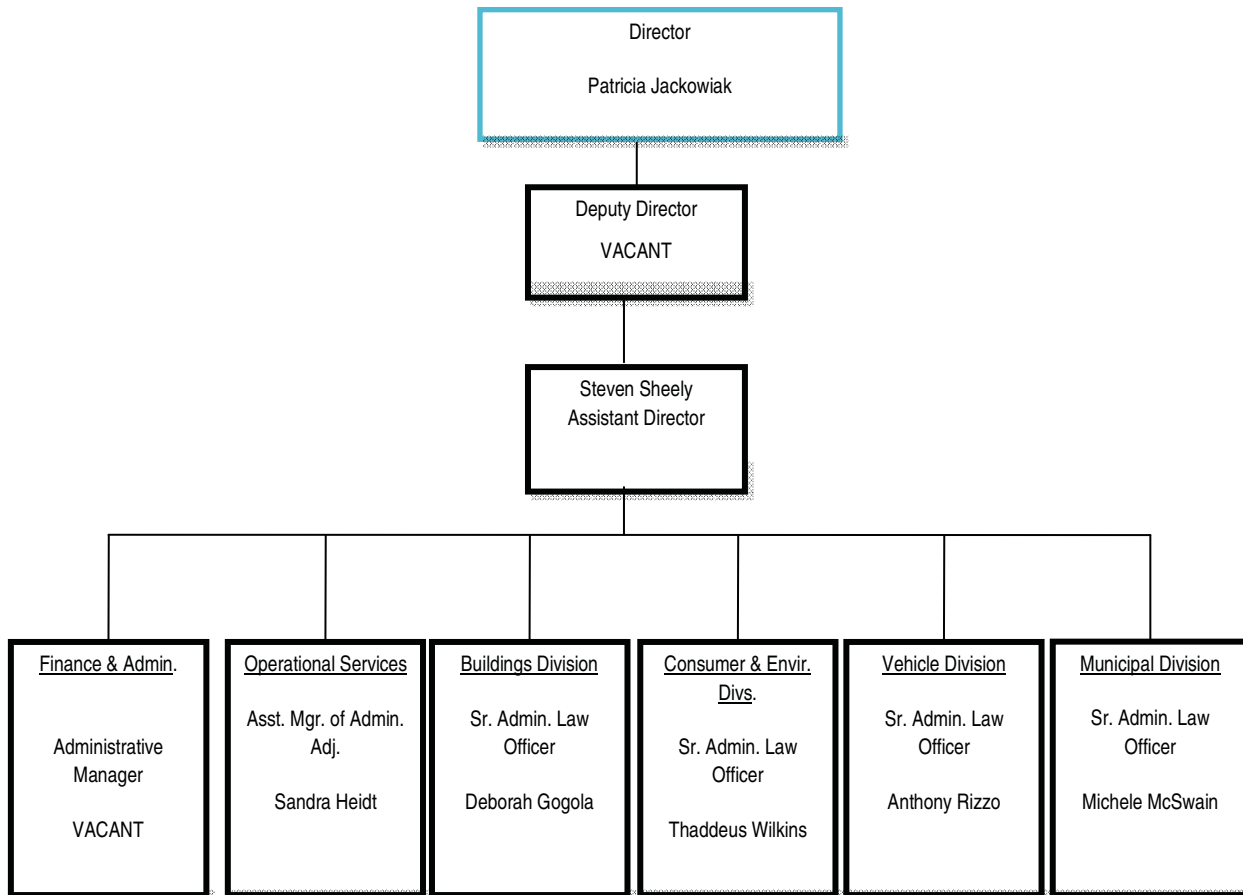
2011 Budget

| Fund | Amount |
|----------------|-------------|
| Corporate Fund | \$7,279,375 |

Major Contracts

| Project | Term |
|---------|----------|
| IBM | 12/31/11 |

Organizational Chart



Facility Locations

| Location | Address | Zip | Phone | Hours |
|--------------------------|--------------------------|------------|---------------|-------------------|
| Central Hearing Facility | 400 West Superior Street | 60654 | 312- 742-8200 | 8:30 am - 4:00 pm |
| Northwest Side Site | 2550 West Addison Street | 60618 | 312- 742-2553 | 8:30 am - 4:00 pm |
| South Side Site | 2006 East 95th Street | 60617 | 312- 745-2012 | 8:30 am - 4:00 pm |

Unions Representing Department Employees

| Unions |
|---------------|
| AFSCME |



Department of Law
Mara Georges, Corporation Counsel
121 N. LaSalle Street, Suite 600
Chicago, IL 60602
Phone: (312) 744-0200
Email: mgeorges@cityofchicago.org

Central Purpose

- Provide the highest quality legal advice and counsel to the City and its departments, officials, and employees
- Represent the City, its departments, officials and employees in litigation and other legal matters
- Minimize the City's exposure to financial liability for claims and lawsuits
- Promote the fiscal well-being of the City by effectively representing and counseling clients on bonds, taxes, contracts and other complex financial transactions
- Improve the quality of life in the city by enforcing the Municipal Code

Key Facts

The Department of Law is one of the oldest law offices in Chicago and its alumni include such notable lawyers and public servants as Clarence Darrow, former Mayor Harold Washington, and Earl L. Neal. The department is fortunate to employ some of the City's most prolific and talented trial attorneys, as well as high-caliber transactional attorneys who finalize complicated and large financial transactions for the City, all for a fraction of what outside law firms would charge. The department is a full-service law office covering a wide range of practice areas such as public finance, economic development, contracts, personal injury, civil rights, appeals, real estate and land use and labor relations. In addition to transactional and litigation work, department attorneys are actively engaged in drafting, reviewing, and advising clients as to proposed federal, state, and local legislation, and also assisting clients to ensure that their policies and operations comply with applicable legal requirements. Law Department attorneys are closely involved in housing, nuisance abatement, environmental issues, and anti-crime programs that significantly improve public safety and



the quality of life in neighborhoods across the city. All of this varied legal work is performed by individuals who are committed to public service and whose institutional knowledge and experience results in a high quality product.

Goals

In 2011, the Law Department will focus on reducing the City's exposure for judgments and settlements, addressing the housing problems created by the economic downturn and maximizing revenue collections. Specifically, the Law Department will continue with its innovative "bulk case" program which has reduced the number of new lawsuits filed against Chicago police officers by 50%. Further, the department will also continue its efforts to identify defensible cases in a variety of areas, such as slip and falls and police misconduct, and aggressively litigate those cases.

The current economic downturn has led to a variety of housing problems that have adversely impacted the quality of life in Chicago communities. The Law Department will continue to work with client departments including the Departments of Buildings, Streets & Sanitation, Environment, Police and Fire to address these problems, including the following initiatives: (1) Enforcement of the recently enacted Open Foundations ordinance which gives the City the

tools to quickly, effectively and economically deal with the problem of open and abandoned construction sites; (2) Prompt and accurate identification of property owners charged with code violations, which increases compliance; (3) Prosecution of problematic general contractors and developers through the Bad Developer Task Force; (4) Aggressive prosecution of drug and gang house cases involving both residential and commercial properties; and (5) Use of the recently amended state Condominium Property Act to deconvert distressed condominium properties and restore them to productive use.

In light of the economic downturn, the department has continued to look for ways to increase revenue collection as well as to save on funds expended for City services. The department continues to work with the Benefits Management Office to recover costs from employees who allowed ineligible dependents to receive medical benefits. The Law Department is also taking advantage of a previously unused provision of the Illinois statute that allows the City to foreclose on demolition liens in the same judicial proceeding as the underlying demolition case, rather than instituting a separate action in a mortgage foreclosure courtroom. This allows the City to foreclose on demolition liens on an expedited basis with a significant reduction in cost. The Law Department will also continue to do certain collection-related work in-house for a significant savings. This includes sending out the initial demand letters to individuals who owe debt to the City rather than referring the case to outside collection agencies and doing title work in-house.

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| | 441 |

2011 Budget

| Fund | Amount |
|-----------------------------------|---------------------|
| Corporate Fund | \$26,830,183 |
| Water Fund | \$1,344,618 |
| TIF Administration | \$1,041,407 |
| Chicago O'Hare Airport Fund | \$1,785,053 |
| Chicago Midway Airport Fund | \$496,338 |
| Community Development Block Grant | \$1,658,148 |
| Sewer Fund | \$563,173 |
| Vehicle Tax Fund | \$1,300,374 |
| Other Grant Fund | \$1,020,285 |
| TOTAL | \$36,039,552 |

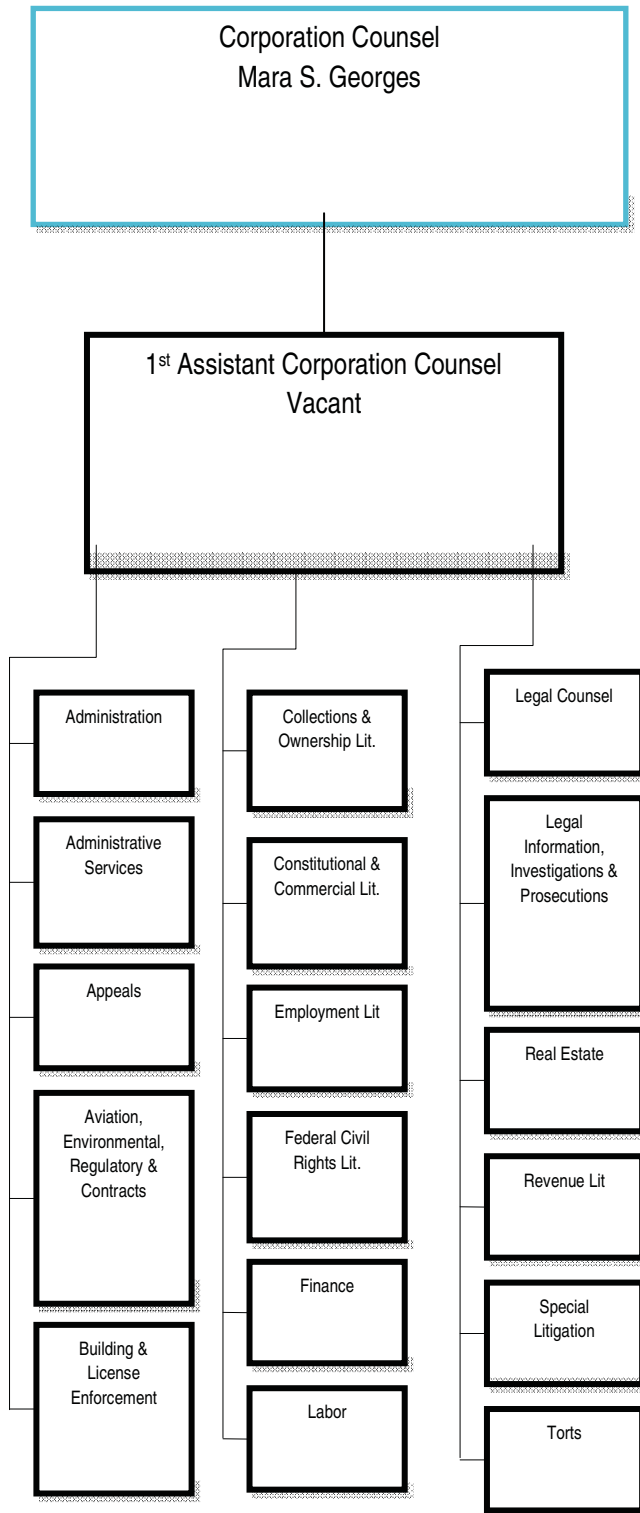
Grants

| FEDERAL | |
|-----------------------------------|------|
| Grant or Program | Term |
| Community Development Block Grant | 2011 |

Major Contracts

| Project | Term |
|----------------------------------|----------|
| Greater Illinois Title Co. | 12/31/14 |
| American Legal Publishing | 8/31/11 |
| Pitney Bowes Software | 5/12/13 |
| Nova Pro, INC | 4/30/12 |
| LexisNexis | 9/30/13 |
| Grubb & Ellis | 12/31/13 |
| Mitratech Holding Company | 02/02/12 |
| Law Bulletin | 12/31/14 |
| Carlin Transcription Services | 4/30/12 |
| DCM Court Reporting | 9/30/13 |
| Esquire Deposition Services | 4/30/12 |
| Lydia Mszal Court Reporters | 9/30/13 |
| Minnich Court Reporting Services | 9/30/13 |
| Patti Blair Court Reporters | 9/30/13 |
| Urlaub, Bowen & Associates, Inc | 4/30/12 |
| Victoria Court Reporter Services | 9/30/13 |

Organizational Chart



Facility Locations

| Location | Address | Suite | Zip | Phone |
|-----------------|-----------------|---|------------|--|
| City Hall | 121 N. LaSalle | 600 | 60602 | 312-744-0200 |
| | 33 N. LaSalle | 200 | 60602 | |
| | 30 N. LaSalle | 700 800 900 1020 1040 1230 1400 1610 1640 1700 1720 | 60602 | 312-744-8791 312-744-7150 312-744-9010 312-744-5100 312-744-5100 312-742-6433 |
| | 740 N. Sedgwick | 1 st floor | 60654 | 312-742-8422 |

Unions Representing Department Employees

| Unions |
|---------------|
| AFCSE |



Office of Compliance

Alyse Hutchinson, Acting Executive Director
333 S. State Street, Suite 320
Chicago, IL 60604
Phone: (312) 747-7778
Email: alyse.hutchinson@cityofchicago.org

Central Purpose

- Oversee and monitor the City's compliance programs and policies
- Recommend appropriate corrective action, including the development of compliance plans and the development of compliance related education and training, designed to mitigate any identified risk areas
- Monitor and perform risk assessments of city departments, employees, contractors and agents
- Manage programs and processes through which the City supports the economic viability of companies owned and operated by minorities, women, disabled, and disadvantaged individuals
- Conduct and direct audits of the City's systems of internal controls regarding compliance, ethics and finance

Key Facts

The Office of Compliance is comprised of four divisions: Legal Compliance, Workforce Compliance, Internal Audit, and Supplier Diversity.

The Legal Compliance Division manages city-wide compliance with federal, state and local laws and ordinances and City policies and procedures. This division includes our safety program which is designed to protect and maintain stringent working standards and to ensure the safety of the City's work force and the residents we serve.

The Internal Audit Division conducts audits and reviews to safeguard the City's assets, ensure that adequate internal controls over the City's processes are in place and to help departments gain efficiencies where necessary.

Through the Supplier Diversity program, Compliance manages Chicago's MBE/WBE program, designed to promote and strengthen businesses owned by minorities, women, and individuals with disabilities. Chicago remains committed to this important program and is one of the only government entities that has



fought successfully to withstand court challenges to its program, even as hundreds of other jurisdictions lost the right to continue theirs. It also tracks and monitors the percentage of City contracts that are fulfilled by certified minority-owned and women-owned firms, helping Chicago maintain a robust and diverse economic base. Workforce Compliance provides educational development and training for employees, vendors and the City's sister and delegate agencies.

Workforce Compliance also provides customer service and community outreach for City employees and persons that do business with the City, including maintaining a confidential reporting mechanism.

Goals

The goals of the Office of Compliance are to promote a culture of ethical conduct and a commitment to compliance with the law and to prevent and detect noncompliance. The Office of Compliance proactively manages risks to anticipate, prevent, detect and correct gaps or irregularities in compliance with applicable laws, rules, regulations and policies.

The Supplier Diversity Division demonstrates the City's continued commitment to the success of minorities (MBE), women (WBE), people with disabilities (BEPD), and disadvantaged businesses

(DBE, ACDBE). Currently, approximately 2,500 firms are actively certified, and new processes are being designed to better serve the businesses and residents of the City. The Office of Compliance is committed to further streamlining the application process for certification, along with enhancing the monitoring and auditing of certified firms and the companies that utilize them.

The Office of Compliance also partners with departments to help ensure that the American Reinvestment and Recovery Act funds are used in full compliance with the Act's requirements. The office completed 72 ARRA audits in 2010 and has set a target of an additional 30 audits for 2011.

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| | 33 |

2011 Budget

| Fund | Amount |
|-----------------------------------|--------------------|
| Corporate Fund | \$3,060,735 |
| Water Fund | \$128,269 |
| Chicago O'Hare Airport Fund | \$200,396 |
| Chicago Midway Airport Fund | \$72,962 |
| Community Development Block Grant | \$221,816 |
| TOTAL | \$3,684,178 |

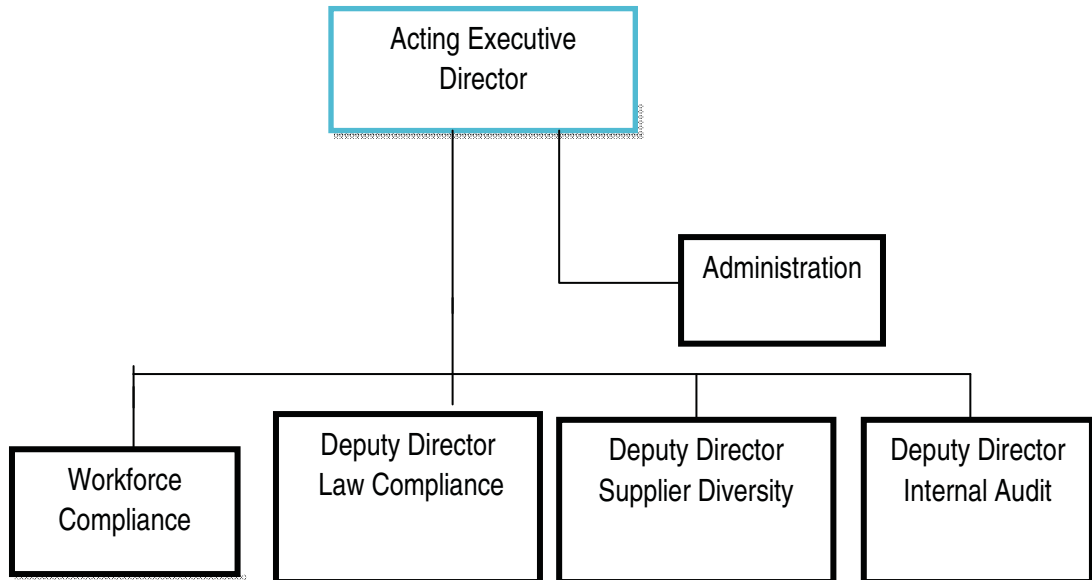
Grants

| FEDERAL | |
|-----------------------------------|--------|
| Grant or Program | Term |
| Community Development Block Grant | Annual |

Major Contracts

| Project | Term |
|---------------------------|--------|
| Compliance Helpline | Annual |
| Various External Auditors | Annual |

Organizational Chart



Facility Locations

| Location | Address | Suite | Zip | Phone | Hours |
|----------------------|---------------------|-------|-------|--------------|-----------------------|
| Office of Compliance | 333 S. State Street | 320 | 60604 | 312-747-7778 | 8:30 a.m. – 5:00 p.m. |

Unions Representing Department Employees

| Unions |
|--------|
| AFSCME |



Department of Human Resources

George Arteaga, Commissioner
121 N. LaSalle Street, Suite 1100
Chicago, IL 60602
Phone: (312) 744-8395
Email: george.arteaga@ex.cityofchicago.org

Central Purpose

- Establish and maintain the City of Chicago's human resources policies
- Ensure a fair and equitable hiring process that complies with the City's Hiring Plan
- Work with City departments to develop efficient and equitable human resources practices
- Develop programs to recruit and retain a talented, experienced, professional and diverse workforce, and establish uniform employee performance standards
- Develop and maintain fair and systematic application and promotional testing processes
- Manage a citywide classification and compensation system that ensures equitable pay and comprehensive job analysis
- Oversee programs related to the adherence to employment laws, regulations and City policies which relate to sexual harassment, violence in the workplace, discrimination and discriminatory harassment

Key Facts

The Department of Human Resources recruits, hires and develops the City's workforce. The department maintains the City's classification and pay plans, which determine the qualifications needed and rates of pay granted for each position in the City. The department audits these periodically or upon request, to ensure departments are able to hire and promote employees in accordance with their staffing needs. The city posts jobs and accepts applications through an online system which streamlines the process for the city and for applicants. It has also helped the City reach a wide audience, and attract a large and diverse pool of qualified candidates.



Critical Programs/Services to Assist Residents

Veterans Outreach

In September 2010, DHR established an initiative to reach out to veterans groups to increase awareness about City of Chicago employment programs available to them. Since then, over 3,000 vets have applied for positions. 1,156 veterans are currently on the Police Officer referral list from the test given in December 2010.

Outreach to People with Disabilities

Along similar lines as our outreach to veterans, outreach efforts are ongoing for individuals with physical disabilities to ensure that they are aware of City of Chicago job opportunities, and have access to and, when needed, assistance in completing applications.

Job Fairs

DHR attends job fairs throughout the year at colleges and universities, as well as those sponsored by community, civic and professional organizations. Our aim is to increase awareness of job and internship opportunities.

Professional Job Search Sites

DHR makes use of professional job search engines to promote employment opportunities within the City of Chicago. This ensures that we reach a wide and diverse pool of candidates, and attract the most qualified individuals.

Police and Fire Hiring Integration with TALEO Application and Hiring System

In an effort to attract a wider group of candidates, make the application process more user friendly and increase transparency DHR is maximizing the use of the TALEO application and hiring system. DHR will integrate Police and Fire application processes into this user-friendly automated system to enable applicants for those positions to apply the same way individuals do for other city positions.

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| | 79 |

2011 Budget

| Fund | Amount |
|-----------------------------|--------------------|
| Corporate Fund | \$5,471,659 |
| Water Fund | \$184,700 |
| Chicago O'Hare Airport Fund | \$205,993 |
| Chicago Midway Airport Fund | \$52,548 |
| TOTAL | \$5,914,900 |

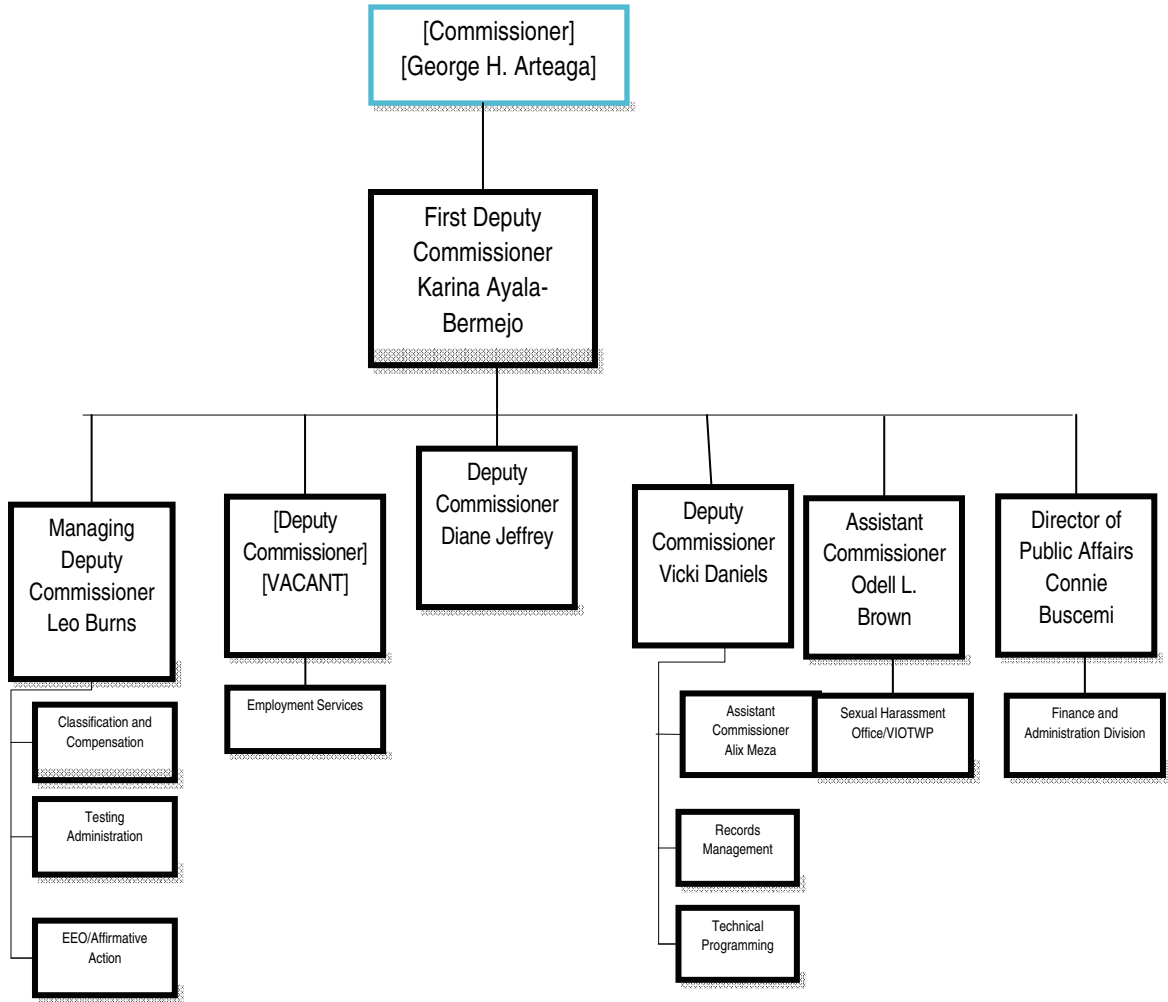
Significant Dates

| Event | Date |
|------------------------------------|-------|
| Police Entrance Exam Referral List | 2/11 |
| Fire Battalion Chief Exam | 7/11 |
| Affirmative Action Plan | 7/11 |
| Fire Paramedic Exam | 8/11 |
| Fire Ambulance Commander Exam | 8/11 |
| Fire Engineer Exam | 12/11 |

Major Contracts

| Project | Term |
|--|----------|
| Master Consulting Agreement, Human Resource Services | 12/31/12 |
| Taleo Corporation Hiring On-boarding Software System | 2/28/12 |
| Cambridge Integrated Unemployment Claims Insurance Manager | 12/31/13 |
| Accurate Inc. Background Checking Services | 9/16/15 |

Organizational Chart



Facility Locations

| Location | Address | Suite | Zip | Phone | Hours |
|--|------------------|-------|-------|----------|-------------------|
| City Hall (Main Office) | 121 N. LaSalle | 1100 | 60602 | 744-4968 | 8:30 – 4:30 (M-F) |
| City Hall (Service Center) | 121 N. LaSalle | 100 | 60602 | 744-4976 | 8:30 – 4:30 (M-F) |
| DePaul Center (Employee Assistant Program) | 333 S. State St. | 210 | 60604 | 747-0399 | 8:30 – 4:30 (M-F) |

Unions Representing Department Employees

| Unions |
|--------|
| AFSCME |



Department of Procurement Services

Jamie Rhee, Chief Procurement Officer
121 N. LaSalle Street, Suite 403
Chicago, IL 60602
Phone: (312) 744-9750
Email: jamie.rhee@cityofchicago.org

Central Purpose

- Serve as the strategic advisor and contracting authority for the procurement of high-quality, cost-effective goods and services for the City of Chicago
- Conduct an open, fair, and timely procurement process by creating, communicating, and enforcing best practices in procurement

Key Facts

In 2010, the Department of Procurement Services (DPS) managed approximately 1,600 contracts and modifications totaling nearly \$1.6 billion annually. DPS works with City departments to assess their needs, and develop the appropriate strategy and process for purchasing goods and services required by the City.

As part of the City's commitment to transparency in government, the Department of Procurement Services posts all contracts, as well as information about vendors and details of payments, on the City's website. The website includes complete copies of all contracts, modifications, and disclosure statements since January 2003. Summary information on contracts remains available on the website for all contracts dating back to 1999.

Goals

DPS has embarked on an aggressive strategic plan to improve operating efficiency, transparency and M/WBE participation in City of Chicago contracting.

DPS will continue to implement improvements, evaluate past performance, implement industry best practices, and harness cutting edge technology. But our mission is to remain committed to providing sound, fair and transparent procurement services for the City of Chicago.

To assist with those efforts, the DPS Alerts system



automatically emails notifications of City procurement news, bid opportunities and events. This system expands DPS outreach and marketing efforts and provides a more convenient method of disseminating information to the business community. Year to date there are approximately 5,000 individuals who receive the alerts.

DPS has issued and updated the *2010-2011 Buying Plan and Vendor Resource Guide*, along with creating two other publications: *The City of Chicago Guide to Procurement Fundamentals and Your Business is Certified, Now What?* Additionally, DPS offers classes to vendors such as: How to Respond to a Request for Proposal (RFP); Compliance Documentation 101; Introduction to City Bonding Requirements; and Doing Business with the City of Chicago. DPS also hosts quarterly audience-led events that give firms the ability to meet DPS staff, ask questions and offer opinions. DPS also work closely with assist agencies to assess the impact of policy and procedure changes.

DPS has also trained over 600 City employees on how procurement policies and procedures are applied.

In an effort to increase accountability and improve transparency, DPS partnered with the City Comptroller to improve payment and procurement policies by establishing a new direct voucher policy, which identified five categories for pre-approved payments and expanding payment data to be viewed online.

In 2011, DPS is continuing partnerships with City agencies, departments and other stakeholders to take business opportunities to the community. We will continue to develop workshops and materials to assist vendors in becoming successful participants in the contracting process. DPS expects to again meet or exceed the target of attending more than 100

events/meetings in 2011 to ensure that the vendor community is aware of the City's procurement process and opportunities.

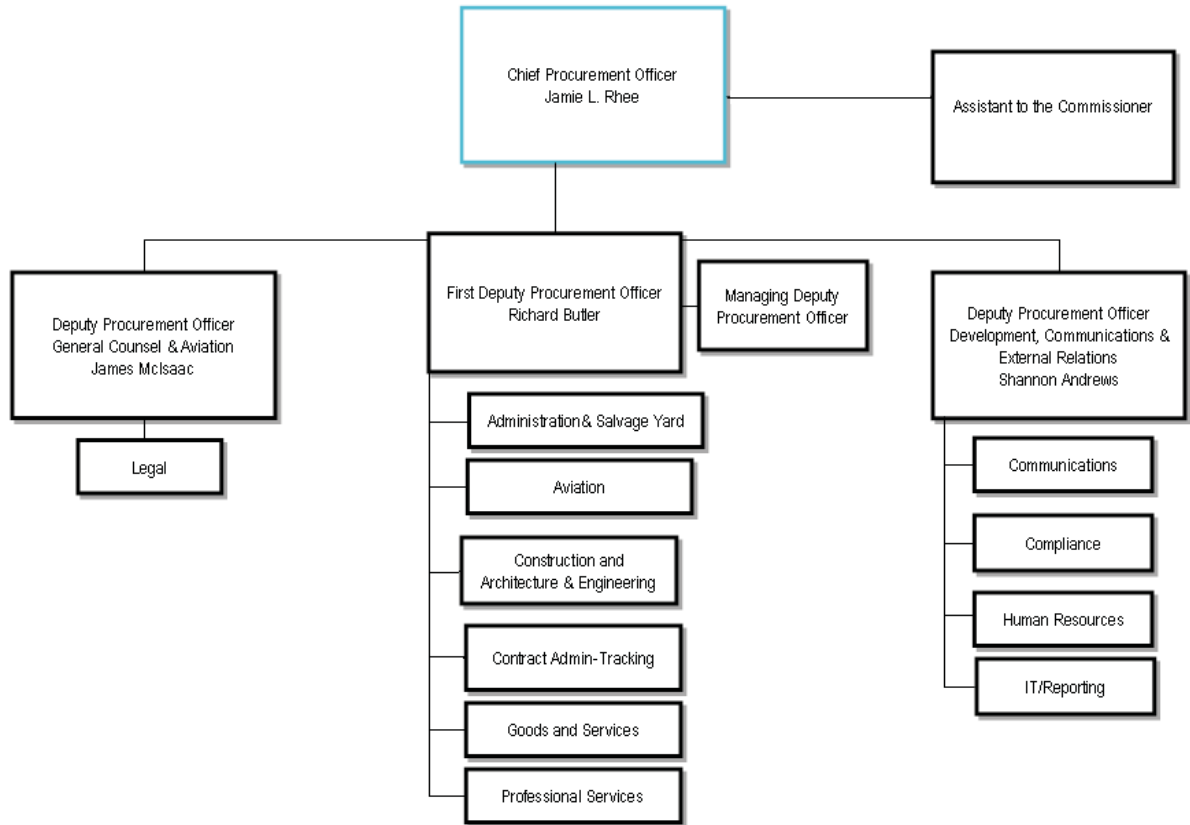
Employees

| Full Time Positions | Amount |
|----------------------------|---------------|
| | 76 |

2011 Budget

| Fund | Amount |
|-----------------------------|--------------------|
| Corporate Fund | \$4,487,833 |
| Water Fund | \$170,351 |
| Chicago O'Hare Airport Fund | \$1,070,019 |
| TOTAL | \$5,728,203 |

Organizational Chart



Facility Locations

| Location | Address | Suite | Zip | Phone | Hours |
|------------------|------------------------------|---|-------|----------------|-----------------|
| City Hall | 121 N. LaSalle Street | 403 & 3 rd Floor Bid and Bond Room | 60603 | (312) 744-4900 | 8:30am – 5:00pm |
| DPS Salvage Yard | 10101 S. Stony Island Avenue | | 60617 | (312) 745-4140 | 7:30am – 4:00pm |

Unions Representing Department Employees

| Unions |
|----------|
| AFSCME |
| Laborers |



Department of General Services
 Judy Martinez, Commissioner
 30 N. LaSalle Street, Suite 300
 Chicago, IL 60602
 Phone: (312) 744-8351
 Email: judymartinez@cityofchicago.org

Central Purpose

- Operate and maintain city facilities, including security, custodial, and landscaping services
- Oversee renovations of city facilities
- Manage energy efficiency programs
- Purchase citywide gas and electricity
- Provide citywide mail service
- Negotiate all City as Landlord and City as Tenant leases
- Design and print marketing materials for city services, including brochures, business cards, and pamphlets
- Provide in house graphic, reproduction and photography services for all City departments and Sister Agencies, including the public sale of city pictures and calendars

Key Facts

The Department of General Services (DGS) is the City of Chicago’s facility manager. In this capacity, it operates and maintains approximately 425 City facilities, including libraries, senior centers, police and fire stations, and health centers. The department provides in-house carpentry, painting, and other professional trade services. Large renovation projects, security, landscaping, and custodial services are provided by outside contractors.

DGS purchases approximately \$100M of citywide natural gas and electricity annually, monitors energy consumption, and develops policies to reduce energy consumption.

DGS is also responsible for managing the City’s office, warehouse, and leased space. Our goal is to maximize the use of city-owned space and reduce the use of leased space.



DGS has a fully equipped in-house graphics agency which provides design, copy, print, finishing and photographic services to more than 80 City departments and Sister Agencies.

Goals

- Continue to reduce energy costs by maximizing contractual opportunities and implementing policies to reduce energy consumption.
- Implement an inventory control system for the Bureau of Trades & Engineering to expedite projects.
- Continue to maximize the use of city owned space and reduce leased space.

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| | 451 |

2011 Budget

| Fund | Amount |
|-------------------------------------|----------------------|
| Corporate Fund | \$90,404,049 |
| Water Fund | \$28,383,815 |
| Chicago O'Hare Airport Fund | \$29,539,909 |
| Chicago Midway Airport Fund | \$6,515,205 |
| Sewer Fund | \$539,014 |
| Vehicle Tax Fund | \$13,529,388 |
| Motor Fuel Tax Fund | \$12,135,000 |
| Library Fund Building & Sites | \$4,344,000 |
| Library Fund Maintenance Operations | \$10,474,135 |
| Other Grant Fund | \$8,785,000 |
| TOTAL | \$204,649,515 |

Significant Dates

| Event | Date |
|--|-----------------------------|
| Purchase natural gas at locked-in rate | 1 st Qtr of 2011 |

Grants

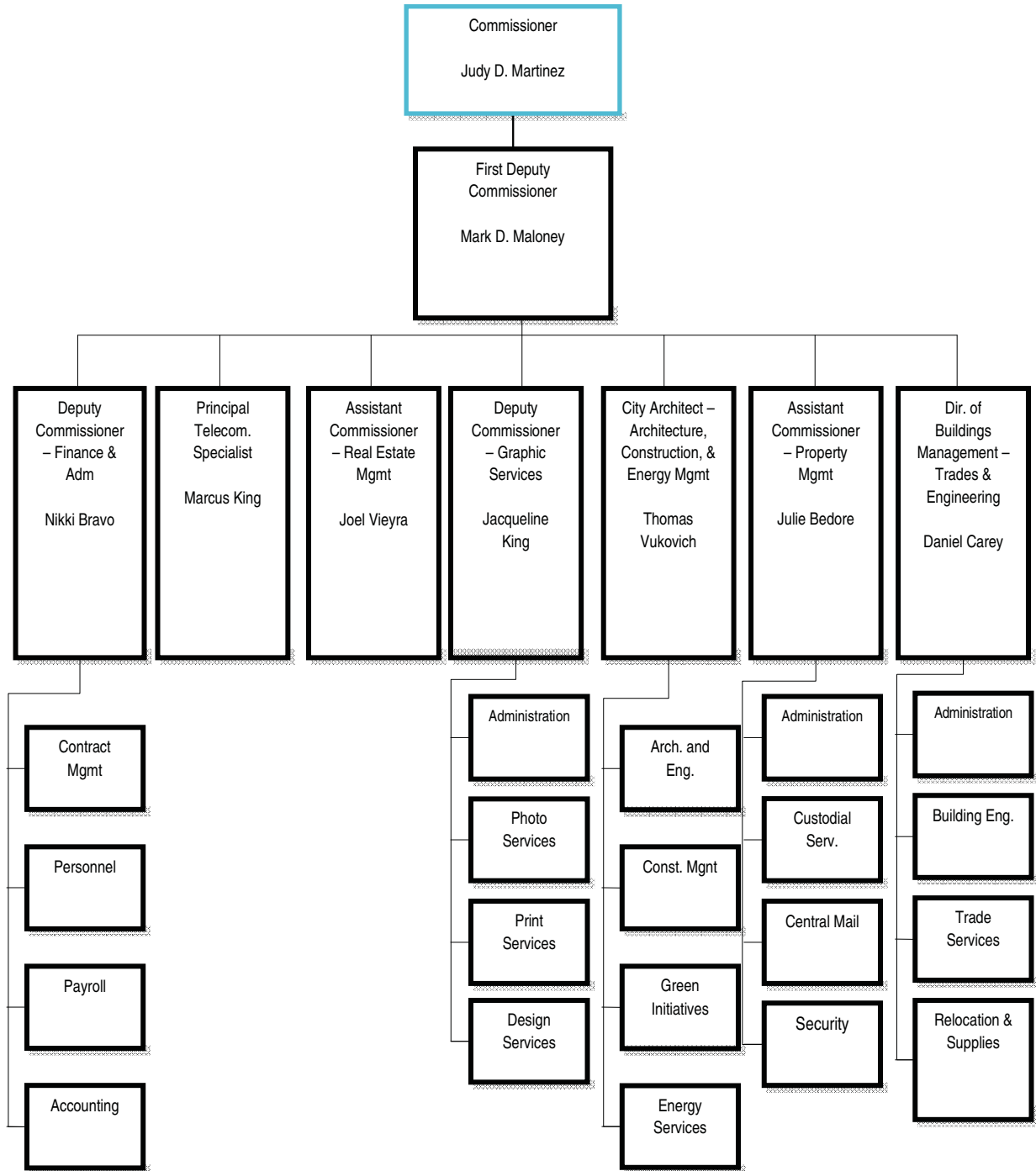
| FEDERAL | |
|---|------|
| Grant or Program | Term |
| Energy – Thermal Efficiency | 2010 |
| Public Safety Lighting Upgrades | 2010 |
| Urban Areas Security Initiative | 2010 |
| Hazard Mitigation Program | 2011 |
| Urban Areas Security Initiative | 2011 |
| STATE | |
| Grant or Program | Term |
| Peoples Gas Energy Savings | 2010 |
| Municipal Energy Efficiency (2 Grants) | 2011 |
| Illinois Clean Energy Community Foundation (2 Grants) | 2011 |
| Peoples Gas Energy Savings | 2011 |

Major Contracts (DGS Lead)

| Project | Term |
|---|------------|
| Exelon Energy Company (Electric Supplier) | 12/31/2013 |
| Nationwide Janitorial (Janitorial Services) | 12/31/2011 |
| Aguirre Building Maintenance (Janitorial Service) | 4/30/2011 |

| | |
|--|------------|
| Triad Consulting Services (Janitorial Service) | 12/31/2011 |
| FHP Tectonics (Job Order Contract) | 7/1/2011 |
| Leopardo Companies (Job Order Contract) | 7/1/2011 |
| Old Veterans Construction (Job Order Contract) | 7/1/2011 |
| Pacific Construction Services (Job Order Contract) | 7/22/2011 |
| Paul Borg Construction (Job Order Contract) | 7/22/2011 |
| Wight Company (Job Order Contract) | 7/15/2011 |
| HOH Architects (Design Services) | 12/31/2012 |
| Teng & Associates (Design Services) | 12/31/2012 |
| V3 Companies (Design Services) | 12/31/2012 |
| Wight & Company (Design Services) | 12/31/2012 |
| Wiss Janney (Design Services) | 12/31/2012 |
| AAC Design Builders (Construction Mgmt) | 12/31/2012 |
| R.M. Chin & Associates (Construction Mgmt) | 12/31/2012 |
| Kenny Construction (Global Building Monitoring System) | 11/19/2018 |
| MB Real Estate (Property Management) | 1/31/2014 |
| U.S. Equities (Property Management) | 12/31/2011 |
| Skytech Enterprises (Security Services) | 12/31/2011 |
| Wackenhut (Security Services) | 12/31/2011 |
| Honor Guard (Security Services) | 12/31/2011 |
| Corporate Express (Office Furniture) | 7/31/2011 |
| Desks Inc. (Office Furniture) | 7/31/2011 |
| Anchor Mechanical (Maint. And Repair of Chillers) | 4/30/2012 |
| Fence Masters (Installation and Repair of Fencing and Gates) | 7/31/2011 |
| Chicago Christian Industrial League (Landscaping Services) | 4/30/2012 |
| Christy Webber (Landscaping Services) | 12/31/2010 |
| Builders Chicago (Overhead Doors) | 4/30/2011 |
| Parkway Elevators (Main. Of Elevators) | 10/31/2011 |
| Speedy Gonzalez (Snow Removal) | 11/15/2011 |
| Rose Pest Solutions (Pest Control) | 10/31/2013 |
| Smith Movers (Moving Services) | 12/31/2011 |
| Big "O" Movers (Moving Services) | 12/31/2011 |
| Pitney Bowes (Mailing Equipment) | 5/12/2013 |
| WGN Flag (Flags, Reroping Services) | 5/31/2011 |

Organizational Chart



Capital Projects

| PROGRAM | CAPITAL PROGRAM ID # | PROJECT NAME | FUNDING SOURCE | 2010 FUNDING AMOUNT |
|----------------|-----------------------------|---|----------------------------|----------------------------|
| City Buildings | 1059 | 1869 PERSHING ROAD | GENERAL OBLIGATION BOND | \$5,000,000.00 |
| City Buildings | 1096 | 400 WEST SUPERIOR-INSPECTOR GENERAL BUILDOUT | GENERAL OBLIGATION BOND | \$100,000.00 |
| City Buildings | 31971 | DSS -2301 S. ASHLAND GARAGE | PILSEN INDUSTRIAL CORRIDOR | \$2,500,000.00 |
| City Buildings | 32821 | 2350 W. OGDEN ACQUISITION & RENOVATION | GENERAL OBLIGATION BOND | \$456,458.00 |
| City Buildings | 34254 | 2009 CITYWIDE FENCING | GENERAL OBLIGATION BOND | \$200,000.00 |
| City Buildings | 34388 | MUNICIPAL FACILITY-CITYWIDE ROOFING 2009 | GENERAL OBLIGATION BOND | \$41,034.00 |
| City Buildings | 34665 | 400 WEST SUPERIOR INSPECTION | GENERAL OBLIGATION BOND | \$261,660.00 |
| City Buildings | 34812 | MUNICIPAL FACILITY-CITYWIDE CARPETING 2009 | GENERAL OBLIGATION BOND | \$150,000.00 |
| City Buildings | 34815 | ASBESTOS REMOVAL LEAD PAINT ABATEMENT AND INTERIOR DEMOLITION | GENERAL OBLIGATION BOND | \$77,000.00 |
| City Buildings | 34819 | BUILDING CONDITION ASSESSMENT | GENERAL OBLIGATION BOND | \$20,000.00 |
| City Buildings | 34985 | NORTH PARK VILLAGE STEAM TUNNEL STUDY | GENERAL OBLIGATION BOND | \$70,000.00 |
| City Buildings | 34988 | 1615 W. ASHLAND UPGRADE BAS | GENERAL OBLIGATION BOND | \$15,000.00 |
| City Buildings | 34989 | SECURITY EQUIPMENT UPGRADES | GENERAL OBLIGATION BOND | \$80,000.00 |
| City Buildings | 35017 | MUNICIPAL FACILITY-2010 CITYWIDE ROOFING | GENERAL OBLIGATION BOND | \$1,251,534.00 |

| PROGRAM | CAPITAL PROGRAM ID # | PROJECT NAME | FUNDING SOURCE | 2010 FUNDING AMOUNT |
|----------------|-----------------------------|--|--|----------------------------|
| City Buildings | 35019 | MUNICIPAL FACILITY-2010 CITYWIDE TUCKPOINTING | GENERAL OBLIGATION BOND | \$312,310.00 |
| City Buildings | 35020 | MUNICIPAL FACILITY-2010 CITYWIDE FENCING | GENERAL OBLIGATION BOND | \$200,000.00 |
| City Buildings | 35021 | MUNICIPAL FACILITY-2010 MAINTENANCE OF PROPERTY | GENERAL OBLIGATION BOND | \$2,000,000.00 |
| City Buildings | 35022 | MUNICIPAL FACILITY-2010 MAINTENANCE OF EQUIPMENT | GENERAL OBLIGATION BOND | \$2,000,000.00 |
| City Buildings | 35023 | MUNICIPAL FACILITY-2010 MAINTENANCE SUPPLIES | GENERAL OBLIGATION BOND | \$2,400,000.00 |
| City Buildings | 35024 | MUNICIPAL FACILITY-2010 TRADES | GENERAL OBLIGATION BOND | \$2,000,000.00 |
| City Buildings | 35025 | MUNICIPAL FACILITY-2010 HVAC | GENERAL OBLIGATION BOND | \$800,000.00 |
| City Buildings | 35059 | EXHAUST EXTRACTOR PROGRAM 2010 | GENERAL OBLIGATION BOND | \$481,500.00 |
| City Buildings | 35115 | NORTH & THROOP AIR HANDLERS | ENERGY EFFICIENCY & CONSERVATION BLOCK GRANT | \$950,000.00 |
| City Buildings | 35116 | NORTH PARK VILLAGE STEAM PLANT REPLACEMENT | ENERGY EFFICIENCY & CONSERVATION BLOCK GRANT | \$3,009,767.00 |
| City Buildings | 35117 | INDOOR LIGHTING IMPROVEMENTS | ENERGY EFFICIENCY & CONSERVATION BLOCK GRANT | \$1,400,000.00 |
| City Buildings | 35118 | OUTDOOR LIGHTING IMPROVEMENTS | ENERGY EFFICIENCY & CONSERVATION BLOCK GRANT | \$1,264,500.00 |
| City Buildings | 35119 | GLOBAL BUILDING MONITORING SYSTEM | ENERGY EFFICIENCY & CONSERVATION BLOCK GRANT | \$1,864,733.00 |

| PROGRAM | CAPITAL PROGRAM ID # | PROJECT NAME | FUNDING SOURCE | 2010 FUNDING AMOUNT |
|----------------|-----------------------------|---|-------------------------------|----------------------------|
| City Buildings | 35169 | NORTH PARK VILLAGE SENIOR WELLNESS CENTER | GENERAL OBLIGATION BOND | \$3,598,129.00 |
| City Buildings | 35273 | RENOVATION & STRUCTURAL REPAIRS TO CITY HALL | LASALLE/CENTRAL | \$5,500,000.00 |
| City Buildings | 35274 | CITY HALL LIFE SAFETY IMPROVEMENTS | GENERAL OBLIGATION BOND | \$311,603.00 |
| City Buildings | 35621 | RELOCATION OF 5TH FLOOR DEPAUL CENTER | GENERAL OBLIGATION BOND | \$54,210.00 |
| Fire | 1208 | ENGINE 109 - NEW CONSTRUCTION | GENERAL OBLIGATION BOND | \$1,500,000.00 |
| Fire | 34726 | FIRE ENGINE COMPANY #1 RENOVATIONS | GENERAL OBLIGATION BOND | \$72,842.00 |
| Fire | 34986 | FIRE ESCAPE DESIGN AND REPAIR | GENERAL OBLIGATION BOND | \$324,072.00 |
| Fire | 35383 | ENGINE COMPANY #120 REPAIRS | GENERAL OBLIGATION BOND | \$118,000.00 |
| Fire | 35383 | ENGINE COMPANY #120 REPAIRS | Western/Rock Island Tif | \$151,000.00 |
| Fire | 35386 | Engine 16 - NEW CONSTRUCTION | GENERAL OBLIGATION BOND | \$500,000.00 |
| Fire | 35386 | Engine 16 - NEW CONSTRUCTION | BRONZEVILLE TIF | \$7,000,000.00 |
| Police | 1488 | 12TH DISTRICT POLICE STATION - NEW CONSTRUCTION | GENERAL OBLIGATION BOND | \$8,091,124.00 |
| Police | 1515 | 23RD DISTRICT POLICE STATION | GENERAL OBLIGATION BOND | \$10,030,122.00 |
| Police | 32515 | 24TH DISTRICT POLICE STATION RENOVATION | CLARK STREET AND RIDGE AVENUE | \$1,600,000.00 |
| Police | 32764 | CPD - AREA 2 BUILDING ENVELOPE REPAIRS | GENERAL OBLIGATION BOND | \$13,775.00 |
| Police | 35038 | POLICE RECORDS CUSTOEMER SERVICE CENTER | GENERAL OBLIGATION BOND | \$164,000.00 |

| PROGRAM | CAPITAL PROGRAM ID # | PROJECT NAME | FUNDING SOURCE | 2010 FUNDING AMOUNT |
|----------------|-----------------------------|----------------------|--|----------------------------|
| Police | 35113 | AREA 5 COOLING TOWER | ENERGY EFFICIENCY & CONSERVATION BLOCK GRANT | \$250,000.00 |
| Police | 35114 | MARINE UNIT CONTROLS | ENERGY EFFICIENCY & CONSERVATION BLOCK GRANT | \$11,000.00 |
| | | | | \$68,195,373.00 |

Facility Locations

| Location | Address | Suite | Zip | Phone | Hours |
|--------------------------------------|-------------------|---------|-------|--------------|---------|
| Administrative Office | 30 North LaSalle | 300 | 60602 | 312-742-3124 | 8am-5pm |
| Trades & Engineering | 1685 North Throop | Dock 20 | 60642 | 312-744-2987 | 7am-4pm |
| Electricity, Wiring, & Communication | 940 West Exchange | - | 60609 | 312-744-3976 | |

The Department of General Services also maintains the following facilities on behalf of City departments.

| Location | Facility |
|----------------------------|-----------------------------------|
| 10 N. Leavitt Ave. | Fire Station - E.C. 26 |
| 10 S. Kedzie Ave. | Garfield Community Center |
| 100 S. Racine Ave. | Police Station - 12th District |
| 1000 E. 73rd | Library - Greater Grand Crossing |
| 101 E. 79th St. | Fire Station - E.C. 122 |
| 1010 S. Clinton St. | Fire - Public Education |
| 10101 S. Stony Island Ave. | Fuel Station |
| 10420 S. Vincennes Ave. | Fire Station - Hook and Ladder 24 |
| 1044 N. Orleans St. | Fire Station - Air and Mask |
| 10458 S. Hoxie Ave. | Fire Station - E.C. 81 |
| 1052 W. Waveland Ave. | Fire Station - E.C. 78 |
| 10615 S. Ewing Ave. | Fire Station - E.C. 74 |
| 11001 S. Indiana Ave. | Library - Pullman |
| 1101 S. California Ave. | Fire Station - E.C. 107 |
| 11010 S. Kedzie Ave. | Library - Mount Greenwood |
| 11035 S. Homewood Ave. | Fire Station - E.C. 120 |
| 11071 S. Hoyne Ave. | Library - Walker |
| 1125 N. Ashland Ave. | Fire Station - E.C. 30 |
| 1129 W. Chicago Ave. | Fire Station - E.C. 14 |
| 1140 W. 79th St. | Health Clinic - Southwest |
| 115 S. Pulaski Rd. | Library - Legler |
| 1150 E. 55th St. | Fire Station - E.C. 60 |
| 1150 N. North Branch St. | Ward Yard - 32nd and 42nd |
| 1150B N. North Branch St. | Recycling Center |
| 1160 N. Larrabee St. | Police Station - 18th District |
| 11615 S. Indiana Ave. | Ward Yard - 9th |
| 11659 S. Avenue O Ave. | Fire Station - E.C. 104 |
| 11940 S. Peoria St. | Fire Station - E.C. 115 |
| 11958 S. State St. | Fire Station - E.C. 75 |
| 1200 W. Wilson Ave. | Fire Station - E.C. 83 |
| 121 N. La Salle St. | City Hall |
| 1210 W. Elmdale Ave. | Library - Edgewater |
| 1226 W. Ainslie St. | Library - Bezazian |
| 1244 N. Western Ave. | Fire Station - E.C. 57 |
| 12701 S. Doty Ave. | Fire Station - E.C. 80 |

| Location | Facility |
|-------------------------|--|
| 1300 W. Jackson Blvd. | Police Academy |
| 1320 W. Concord | Ward Yard - 43rd |
| 13359 S. Burley Ave. | Fire Station - E.C. 97 |
| 1338 S. Clinton St. | Fire Academy South |
| 1345 W. Madison St. | OEMC Garage |
| 1350 W. 89th St. | Library - Brainerd |
| 1360 S. Blue Island Av. | Fire Station - E.C. 18 |
| 1411 W. Madison St. | 911 Center |
| 1424 W. Pershing | Water Mgmt |
| 1438 W. 63rd St. | Police Station - 7th District |
| 1440 E. 67th St. | Fire Station - E.C. 63 |
| 1501 W. Pershing Rd. | CDOT Operations |
| 1501 W. School St. | Ward Yard - 44th |
| 1605 N. Troy St. | Library - Humboldt Park |
| 1615 W. Chicago Ave. | Goldblatts Building Offices/Library |
| 1618 W. 33rd Pl. | Fire Station - E.C. 39 |
| 1619 E. 73rd St. | Ward Yard - 5th and 6th |
| 1659 W. Melrose St. | Library - Lincoln Belmont |
| 1685 N. Throop St. | Warehouse/Fleet Garage |
| 1724 W. 95th St. | Fire Station - E.C. 121 |
| 1701 N. Milwaukee Ave. | Library - Bucktown Wicker Park |
| 1701 N. Throop St. | Fuel Station |
| 1713 S. Ashland Ave. | Health Clinic - Pilsen |
| 1717 W. Pershing Rd. | Ward Yard - 11th |
| 1718 S. State St. | Police Station - 1st District |
| 1732 W. Byron St. | Fire - EMS North |
| 1745 W. 63rd St. | Library - West Englewood |
| 1747 N. Pulaski Rd. | Fire Station - E.C. 76 |
| 1754 S. Clark St. | Streets and Sanitation Operations |
| 1756 W. 74th St. | Ward Yard - 15th and 18th |
| 1759 W. Adams St. | Police Counseling |
| 1767 E. 79th St. | Aging Center - Atlas Center |
| 1805 S. Loomis St. | Library - Lozano |
| 1817 S. Pulaski Rd. | Ward Yard - 24th |
| 1819 W. Pershing Rd. | Warehouse |
| 1821 S. Indiana Ave. | Widow Clarke House |
| 1827 N. Monticello Ave. | Ward Yard - 35th |

| Location | Facility |
|------------------------------|---|
| 1845 W. Pershing Rd. | Police Operations |
| 1869 W. Pershing Rd. | Warehouse |
| 1900 W. Monterey Ave. | Police Station - 22nd District |
| 1901 N. Damen Ave. | Fire Station - E.C. 35 |
| 1915 S. Damen Ave. | Fire Station - E.C. 23 |
| 1915 W. 35th St. | Library - McKinley Park |
| 1944 W. Cullerton St. | Ward Yard - 25th |
| 1962 W. 95th | Library - Beverly |
| 200 E. 115th St. | Health Clinic - Roseland |
| 2019 W. Lawrence Ave. | Aging Center - Levy |
| 202 E. Chicago Ave. | Fire Station - E.C. 98 |
| 2045 W. Washington St. | Health Clinic - Miles Square |
| 21 W. 59th St. | Fire Station - E.C. 84 |
| 2102 W. Ogden Ave. | Aging - Central West and MOPD |
| 2111 W. Lexington St. | 311 City Services |
| 212 W. Cermak Rd. | Fire Station - E.C. 8 |
| 2133 W. Lexington St. | Health Complex |
| 2150 N. California Ave. | Police Station - 14th District |
| 2160 W. Ogden Ave. | Health Clinic - Sachs |
| 2179 N. Stave St. | Fire Station - E.C. 43 |
| 2214 W. Barry Ave. | Fire Station - E.C. 56 |
| 2215 W. 51st St. | Fire Station - E.C. 123 |
| 2236 W. 69th St. | Fire Station - E.C. 101 |
| 2255 E. 103rd St. | Police Station - 4th District |
| 2322 W. Foster Ave. | Fire Station - E.C. 110 |
| 2323 N. Natchez Ave. | Fire Station - E.C. 125 |
| 2350 W. 52nd St. | Fleet Garage |
| 2350 W. Ogden Ave. | Consumer Services Licensing |
| 2352 S. Ashland Ave. | Streets and Sanitation Complex |
| 2358 S. Whipple St. | Fire Station - E.C. 109 |
| 2418 W. Division St. | Health Clinic - West Town |
| 2435 E. 100th St. | Library - Jeffrey Manor |
| 2451 S. Ashland Ave. | CDOT Garage/Shops |
| 2452 W. Belmont Ave. | Police Station - 19th District (Area 3) |
| 2460 W. Cortland St. | Ward Yard - 26th Ward |
| 25 S. Laflin St. | Fire Station - E.C. 103 |
| 250 N. Breakwater Access Rd. | Marine Safety Station |
| 2505 E. 73rd St. | Library - South Shore |
| 2505 W. Grand Ave. | Ward Yard - 1st and 27th |
| 2534 S. Throop St. | Fire Station - E.C. 28 |
| 2579 N. Milwaukee Ave. | Comfort Station |
| 259 N. Columbus Dr. | Fire Station - E.C. 13 |
| 2714 N. Halsted St. | Fire Station - E.C. 55 |
| 2741 S. Western Ave. | David Lee Animal Care Facility |
| 2817 N. Natoma Ave. | Ward Yard -36th |

| Location | Facility |
|--------------------------------|---|
| 2827 N. Pulaski Rd. | Fire Station - E.C. 91 |
| 2840 S. Calumet Ave. | Ward Yard - 2nd |
| 2861 N. Clark St. | Health Clinic - Lakeview |
| 2938 E. 89th St. | Health Clinic - South Chicago |
| 300 E. 29th St. | Police Station - 21st District |
| 3002 W. 42nd St. | Fire Station - E.C. 65 |
| 3015 W. 31st St. | Fire Warehouse |
| 3027 E. 93rd St. | Fire Station - E.C. 46 |
| 3030 W. Fullerton Ave. | Library - Logan Square |
| 3042 S. Kedvale Ave. | Fire Station - E.C. 99 |
| 3048 E. 130th St. | Library - Hegewisch |
| 3050 S. Sacramento | Fire Storage and OEMC Radio Shop |
| 310 W. Division St. | Library - Near North |
| 3100 S. Sacramento | Fleet Garage |
| 3104 N. Narragansett Ave. | Library - West Belmont |
| 3104 W. Harrison St. | Police Garage |
| 3112 W. 111th St. | Fire Station - E.C. 92 |
| 3120 S. Halsted | Police Station - 9th District |
| 3124 S. Sacramento | CDOT Shops - Iron Workers |
| 3143 N. Rockwell Ave. | Ward Yard - 33rd |
| 3148 S. Sacramento | Water Mgmt |
| 3151 W. Harrison St. | Police Station - 11th District (Area 4) |
| 3160 N. Milwaukee Ave. | Copernicus Aging Center |
| 320 W. Touhy Ave. | Police Canine Training |
| 324 S. DesPlaines St. | Fire Station - E.C. 5 |
| 3245 N. Campbell Ave. | Fuel Station |
| 330 W. 104th St. St. | Fire Station - E.C. 93 |
| 3315 W. Ogden Ave. | Police Station - 10th District |
| 3340 W. Fillmore St. | Police Evidence Warehouse |
| 3353 W. 13th St. | Library - Douglas |
| 3357 W. 55th St. | Ward Yard - 14th |
| 34 E. 114th St. | Fire Station - E.C. 62 |
| 3400 S. Halsted St. | Library - Daley |
| 3400 S. Lawndale Ave. | Ward Yard - 22nd |
| 3401 N. Elston Ave. | Fire Station - E.C. 106 |
| 3420 W. 63rd St. | Police Station - 8th District |
| 3421 S. Calumet Ave. | Fire Station - E.C. 19 |
| 3436 S. Martin Luther King Dr. | Library - King |
| 3448 S. Lawndale Ave. | CDOT Shops - Signs and Markings |
| 3509 S. Lowe Ave. | Fire Station - E.C. 29 |
| 351 E. Lower Randolph St. | Streets and Sanitation Offices |
| 3510 S. Michigan Ave. | Police Headquarters |
| 3512 W. Montrose | Streets and Sanitation Offices |
| 3559 S. Maplewood Ave. | Ward Yard - 12th |

| Location | Facility |
|----------------------------|---------------------------------------|
| 3637 W. 59th St. | Fire Station - E.C. 88 |
| 3647 S. State St. | Library - Chicago Bee |
| 3710 E. 106th St. | Library - Vodak |
| 3720 W. 55th St. | Ward Yard - 13th |
| 3746 S. Iron St. | Fuel Station |
| 3801 N. Damen Ave. | Fire Station - E.C. 112 |
| 3812 S. Iron St. | Streets and Sanitation and Fleet Mgmt |
| 3900 S. California Ave. | Juvenile Intervention |
| 3901 S. Ashland | Water Mgmt - Central District |
| 3918 N. Harlem Ave. | Fire Station - E.C. 86 |
| 3945 W. Peterson Ave. | Fire Station - E.C. 89 |
| 3949 W. 16th St. | Fire Station - E.C. 38 |
| 3950 S. Honore | Fire Garage |
| 3954 E. Foreman Dr. | Air/Sea Rescue Facility |
| 400 S. State St. | Library - Harold Washington |
| 400 W. Superior St. | Administrative Hearings |
| 4005 S. Dearborn St. | Fire Station - E.C. 16 |
| 4005 W. 27th St. | Library - Toman |
| 4005 W. West End Ave. | Fire Station - E.C. 95 |
| 4017 N. Tripp Ave. | Fire Station - E.C. 69 |
| 4020 W. 63rd St. | Library - West Lawn |
| 4042 W. 47th St. | Fire Station - E.C. 34 |
| 4101 W. 79th St. | Library - Scottsdale |
| 412 N. Kedzie Ave. | Fire Station - E.C. 44 |
| 419 S. Wells St. | Fire Station - E.C. 1 |
| 4211 W. Ferdinand St. | Fuel Station |
| 4233 W. Ferdinand St. | Fleet Garage |
| 4243 N. Neenah Ave. | Ward Yard - 38th |
| 4311 W. Ferdinand St. | Ward Yard - 28th |
| 4314 S. Archer Ave. | Library - Brighton Park |
| 4314 S. Cottage Grove Ave. | Community Center - King |
| 432 E. Marquette Rd. | Fire Station - E.C. 47 |
| 4352 S. Cottage Grove Ave. | Ward Yard - 4th |
| 4401 S. Ashland Ave. | Fire Station - E.C. 49 |
| 441 N. Waller Ave. | Fire Station - E.C. 96 |
| 4426 N. Kedzie Ave. | Fire Station - E.C. 124 |
| 444 N. Dearborn St. | Fire - Prevention Bureau |
| 445 N. Sacramento Ave. | Chicago Center for Green Technology |
| 4455 N. Lincoln Ave. | Library - Sulzer Regional |
| 4600 S. Cottage Grove | Fire Station - E.C. 45 |
| 4605 W. Lawrence Ave. | Ward Yard - 39th |
| 4625 N. Milwaukee Ave. | Fire Station - E.C. 108 |
| 4650 N. Pulaski Rd. | Police Station - 17th District |
| 4801 S. Michigan Ave. | Library - Hall |
| 4830 W. Chicago Ave. | Ward Yard - 37th |

| Location | Facility |
|---------------------------|---|
| 4833 W. Sunnyside Av. | Fuel Station |
| 4835 N. Lipps Ave. | Ward Yard - 45th |
| 4840 W. Sunnyside Ave. | Fuel Station |
| 4856 W. Chicago Av. | Library - West Chicago |
| 4900 W. Chicago Ave. | Fire Station - E.C. 117 |
| 4900 W. Sunnyside Ave. | Streets and Sanitation Offices |
| 4904 S. Lake Park Ave. | Library - Blackstone |
| 4911 W. Belmont Ave. | Fire Station - E.C. 7 |
| 5000 S. Union Ave. | Fire Station - E.C. 50 |
| 5021 S. Wabash Ave. | Ward Yard - 3rd |
| 5055 S. Archer Ave. | Library - Archer Heights |
| 5071 W. Congress Pkwy. | Aging Center - Austin Satellite Center |
| 5101 S. Wentworth Ave. | Police Station - District 2 (Area 1) |
| 5108 W. Belmont Ave. | Library - Portage Cragin |
| 5150 N. Kimball Ave. | Library - Albany Park |
| 5151 N. Milwaukee Ave. | Police Station - 16th District |
| 5200 S. Western | Fleet Garage |
| 5200 W. 63rd St. | Fire Station - E.C. 127 |
| 5212 W. Harrison St. | Fire Station - E.C. 113 |
| 5219 S. Wentworth Ave. | Fleet Garage |
| 5258 W. Grand Ave. | Fire Station - E.C. 68 |
| 5326 N. Bowmanville Ave. | Streets and Sanitation Garage/Shops |
| 5331 W. Devon Ave. | Library - Edgebrook |
| 5333 N. Western Ave. | Ward Yard - 40th / Garage |
| 5343 N. Cumberland Ave. | Fire Station - E.C. 11 |
| 5349 S. Wabash Ave. | Fire Station - EMS South |
| 5363 W. Lawrence Ave. | Library - Jefferson Park |
| 5400 N. Lincoln Ave. | Police Station - 20th District |
| 5430 W. Gale St. | City Clerk Satellite Office |
| 5440 S. Racine Ave. | Library - Sherman |
| 548 W. Division St. | Fire Station - E.C. 4 |
| 55 W. Illinois St. | Fire Station - E.C. 42 |
| 5555 W. Grand Ave. | Police Station - 25th District (Area 5) |
| 5556 S. Central Ave. | Ward Yard - 23rd |
| 5559 S. Narragansett Ave. | Fire Station - E.C. 32 |
| 558 W. De Koven St. | Fire Academy |
| 5605 W. Grand Ave. | Ward Yard - 29th and 30th |
| 5615 W. Race Ave. | Library - Austin Irving |
| 5630 N. Lincoln Ave. | Library - Budlong |
| 5701 W. Madison St. | Police Station - 15th District |
| 5724 W. North Ave. | Library - North Austin |
| 5758 W. Grace St. | Fire Station - E.C. 94 |
| 5801 N. Pulaski Rd. | North Park Village Complex |
| 5853 N. Broadway | Ward Yard - 48th |

| Location | Facility |
|----------------------------|--------------------------------------|
| 5955 S. Ashland Ave. | Fire Station - E.C. 116 |
| 6 S. Hoyne St. | Library - Mable Manning |
| 6030 N. Avondale Ave. | Fire Station - E.C. 119 |
| 6030 N. Clark St. | Fire Station - E.C. 70 |
| 605 W. Armitage Ave. | Fire Station - E.C. 22 |
| 6083 N. Northwest Hwy. | Library - Roden |
| 6100 W. Irving Park Rd. | Library - Austin Irving |
| 611 W. 69th St. | Ward Yard - 17th |
| 6117 S. Kedzie Ave. | Aging Center - Southwest |
| 6120 S. Kedzie Ave. | Library - Chicago Lawn |
| 6120 S. Racine Ave. | Police Station - 7th District |
| 6145 S. Throop St. | Ward Yard - 16th |
| 6151 S. Normal Bv. | Library - Kelly |
| 6239 N. California Ave. | Fire Station - E.C. 71 |
| 6325 S. Woodlawn Ave. | Health Clinic - Woodlawn |
| 6401 S. Evans Ave. | Ward Yard - 20th |
| 641 W. 63rd St. | Health Clinic - Englewood |
| 6411 S. Cicero Ave. | Fire Storage |
| 642 W. 43rd St. | Library - Canaryville |
| 6423 W. 63rd Pl. | Library - Clearing |
| 6424 N. Lehigh Ave. | Fire Station - E.C. 79 |
| 6435 N. California Ave. | Library - Northtown |
| 644 W. Belmont Ave. | Library - Merlo |
| 6441 N. Ravenswood Ave. | Ward Yard - 49th and 50th |
| 6445 N. Ravenswood Av. | Fuel Station |
| 6453 W. Higgins Rd. | Ward Yard - 41st |
| 6464 N. Clark St. | Police Station - 24th District |
| 6501 S. State St. | Fuel Station |
| 657 W. 63rd St. | Aging Center - Englewood |
| 66 E. Randolph St. | Gallery 37 |
| 6907 N. Clark St. | Library - Rogers Park |
| 7040 S. Cottage Grove Ave. | Police Station - 3rd District |
| 7059 S. South Shore Dr. | Police Horse Stables |
| 7101 S. Parnell Ave. | Fire Station - E.C. 54 |
| 72 E. Randolph St. | 72 E. Randolph |
| 727 E. 111th St. | Police Station - District 5 (Area 2) |
| 731 E. 63rd St. | Library - Coleman |
| 7313 S. Kingston Ave. | Fire Station - E.C. 122 |
| 7340 N. Clark | Fire Station - E.C. 102 |
| 740 N. Sedgwick St. | Office Building |
| 7454 W. Balmoral Ave. | Library - Oriole Park |
| 7506 S. Racine Ave. | Library - Thurgood Marshall |
| 7659 S. Pulaski Rd. | Fire Station - E.C. 64 |
| 7800 S. Oakley Ave. | CDOT/Shops |
| 7808 S. Halsted St. | Police Station - 6th District |

| Location | Facility |
|-----------------------------------|--------------------------------|
| 7901 S. Martin Luther King Jr Dr. | Library - Young |
| 7982 S. South Chicago Ave. | Fire Station - E.C. 72 |
| 800 S. Desplaines St. | Maxwell Street Permit Center |
| 8026 S. Kedzie Ave. | Fire Station - E.C. 15 |
| 8120 S. Ashland Ave. | Fire Station - E.C. 129 |
| 8148 S. Stony Island Ave. | Library - Avalon |
| 817 E. 91st St. | Fire Station - E.C. 82 |
| 829 W. 120th Street | Ward Yard - 34th |
| 830 W. 119th St. | Library - West Pullman |
| 845 W. Wilson Ave. | Health Clinic - Uptown |
| 850 W. Addison | Police Station - 23rd District |
| 8530 S. Kedzie Ave. | Library - Wrightwood Ashburn |
| 8559 S. Vincennes Ave. | Ward Yard - 21st |
| 8630 S. Emerald Ave. | Fire Station - E.C. 73 |
| 9055 S. Houston Ave. | Library - South Chicago |
| 9059 S. Cottage Grove Ave. | Health Clinic - Burnside |
| 9160 S. Harbor | Ward Yard - 7th and 10th |
| 929 W. Buena Ave. | Library - Uptown |
| 937 N. Wood St. | Police Station - 13th District |
| 940 W. Exchange Ave. | General Services - E.W.C. |
| 9525 S. Halsted St. | Library - Woodson Regional |

Unions Representing Department Employees

| Unions |
|---------------------|
| AFSCME |
| BRICKLAYERS |
| CARPENTERS |
| ELECTRICIANS |
| FIREMEN & OILERS |
| INSULATORS |
| IRON WORKERS |
| LABORERS |
| LABORERS |
| MACHINISTS |
| OPERATING ENGINEERS |
| PAINTERS |
| PIPEFITTERS |
| PLASTERERS |
| PLUMBERS |
| PUBLIC SVC EMPLS |
| ROOFERS |
| SHEET METAL WORKERS |
| SPRINKLER FITTERS |
| TEAMSTERS |
| WINDOW CLEANERS |



Department of Fleet Management

Pat Harney, Commissioner
1685 N. Throop Street
Chicago, IL 60642
Phone: (312) 744-5020
Email: pat.harney@cityofchicago.org

Central Purpose

- Repair, maintain and inventory City vehicles, as well as those owned by the Chicago Park District, the Chicago Housing Authority and the Chicago Transit Authority
- Acquire new vehicles and off-road equipment for the City
- Purchase, dispense and monitor all fuel for motorized equipment, including that owned by the Chicago Park District, the Chicago Housing Authority, the Chicago Public Schools, the Metropolitan Pier and Exposition Authority, Chicago Transit Authority and City Colleges of Chicago
- Coordinate the rental of all vehicles and construction equipment
- Dispose of “end of life” vehicles and equipment
- Maximize cost recovery through warranty reimbursement

Key Facts

The Department of Fleet Management (DFM) is responsible for 12,400 vehicles and pieces of heavy duty equipment, ranging from police cars and pick-up trucks to refuse trucks, fire ladders and airport all purpose runway brooms. Fleet Management has enhanced its preventive and predictive maintenance programs in order to minimize out-of-service time and related costs for the users of this large and diverse fleet.

The department operates a network of fueling facilities to provide users with a selection of conventional and alternative fuels (up to four fuels per site), including gasoline, ultra low sulfur diesel/bio-diesel blend, E-85 ethanol and compressed natural gas (CNG) and plug in electric.

Fleet Management continues to expand the City's fleet of environmentally friendly vehicles to fulfill the Chicago Climate Action Plan and the Green Fleet



Programs. The goals of the Green Fleet program are to increase the number of hybrid/ alternative-fuel vehicles in the fleet by 10% annually; retrofit all possible pre-2007 diesel vehicles with emissions-reduction devices; reduce or eliminate idling wherever possible; and to do anything possible to reduce fuel usage, displace petroleum and reduce pollutant emissions. In 2010, these programs have reduced pollution by an average of 3.5 tons per month. Year-end estimates for the 2010 green portion of the fleet consists of 82 compressed-natural-gas vehicles, 1,068 vehicles running on ethanol E85, 328 light- and medium-duty hybrid-electric vehicles and 8 all-electric vehicles. All new vehicles and a substantial number of existing vehicles are set for automatic shutdown while idling, preventing the waste of fuel.

By retrofitting over 519 diesel-powered refuse trucks, street sweepers and front-end loaders with diesel-exhaust retrofits (which reduce exhaust emissions) the department has further augmented the movement toward a “greener” fleet. Additional retrofits are planned for 2011 and beyond.

Goals

Gasoline: Consumption of gasoline for year-end 2010 was 4,791,100 gallons dispensed. In 2009, gasoline consumption finished at 5,110,661 gallons compared to 6,107,166 gallons consumed in 2007. Due to an

increase in the use of alternative fuels (E85), consumption of gasoline has been declining. The E85 use in 2010 increased from 0.5 million gallons in 2009 to 1 million gallons in 2010. For 2011, gasoline consumption is estimated to decrease by 0.5 million gallons due to an increase usage of E85, 2011 target is 1.5 million gallons.

Compressed Natural Gas (CNG): Consumption of CNG (Compressed Natural Gas) consolidates usage by the City fleet and Sister Agencies equipment. The department has taken steps to promote the product and has seen an increase due to additional CNG units in the fleet, 56,100 gallons were used in 2010. The 2011 target is 55,000 gallons. Steps are underway to upgrade fuel dispensers to 3,500 PSI increasing the amount of fuel and the range of each vehicle and subsequently promoting increased use of CNG.

Alternative Fuel and Hybrid Vehicles in Fleet: The Department of Fleet Management (DFM) is committed to expanding the size and percentage of environmentally friendly vehicles in the City fleet. DFM currently has 1,272 total alternate fuel/hybrid vehicles in the City fleet, exceeding the 2010 year end target of 1,059 by 20%. DFM anticipates continuing the 10% annual increase into 2011, setting a 2011 year-end target of 1,400 units. In 2007, the size of alternative fuel and hybrid vehicles in fleet was 522 compared to 1,272 in 2010.

Warranty Reimbursement: Warranty reimbursement refers to the aggregate of the value of warranty recovered through whole unit warranty claims, original equipment manufacture, parts company claims, and settlements on in-house repairs paid by the vendor. DFM collected \$3,150,000 in reimbursements in 2010, exceeding the year-end target of \$3,000,000 by 5%. The 2011 target (\$2,800,000) shows a 6.7% reduction in dollars recovered compared to the 2010 target. The reduction is due to a decrease in the number of units covered by whole unit warranty.

Diesel: Consumption of diesel fuel for 2010 was approximately 5,000,000 gallons. The decrease is based on the City's Anti-Idling Policy, and reduction in City owned and rented equipment. The 2011 diesel target will remain the same as 2010. Consumption of bio-diesel fuel (B100) for year-end 2010 is estimated to be 250,000 gallons dispensed.

Zipcar Car Sharing Agreement: As part of an ongoing effort to improve efficiency, protect taxpayers and streamline equipment, the City of Chicago put out an RFP for car sharing in April 2009. This resulted in an agreement with Zipcar, the world's leading car-sharing service. Under the new-car-sharing agreement, City employees will now be able to utilize Zipcar's fleet of vehicles located throughout the City for business purposes.

As a result of this agreement, the Department of Fleet Management will remove more than 100 vehicles from service by the end of 2011. This initiative will result in a savings of more than \$400,000 in fuel and maintenance costs throughout 2011 and 2012. Through a number of creative management and efficiency initiatives, the City's vehicle fleet has been reduced by more than 950 vehicles since 2009.

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| | 673 |

2011 Budget

| Fund | Amount |
|-----------------------------|----------------------|
| Corporate Fund | \$81,560,169 |
| Water Fund | \$6,884,863 |
| Chicago O'Hare Airport Fund | \$20,838,398 |
| Chicago Midway Airport Fund | \$3,210,940 |
| Sewer Fund | \$5,008,442 |
| TOTAL | \$117,502,812 |

Significant Dates

| Event | Date |
|---------------------------|---------------|
| Spring/Winter Conversions | April/October |
| Car Sharing Program | March 1 |
| Leasing Initiative | April 1 |

Grants

| FEDERAL | |
|--|----------|
| Grant or Program | Term |
| National Clean Diesel Funding Assistance | 3/31/11 |
| Clean Cities Petroleum Reduction | 12/31/11 |
| Byrne Justice Assistance | 12/31/11 |
| Congestion Mitigation & Air Quality Grants | 2012 |

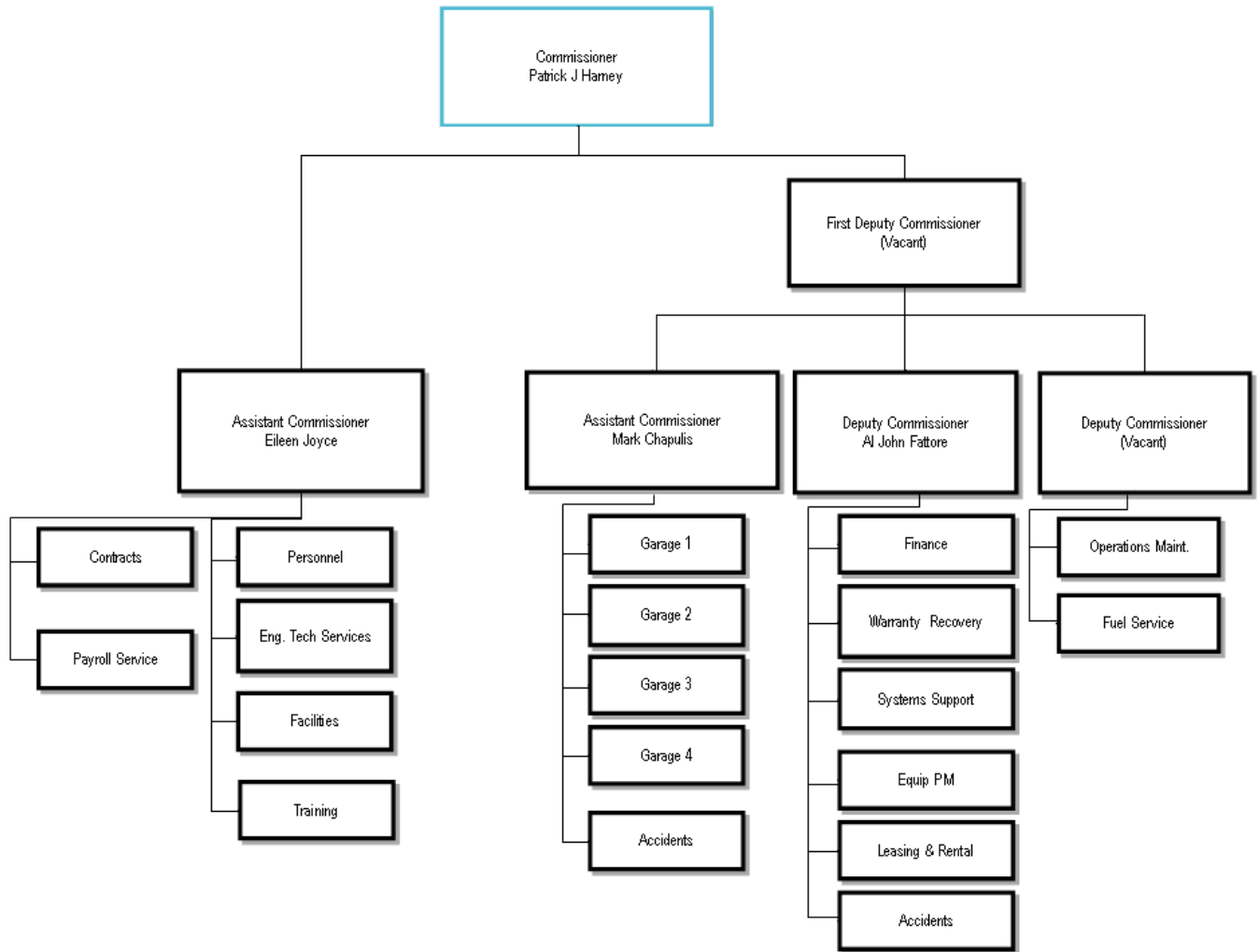
Private/Public Cooperative Agreements

| Project | Term |
|--|---------|
| Intergovernmental Agreements for Equipment Maintenance & Repair & Fuel Services for Park District, CTA, CHA, CPS, MPEA, City Colleges, PBC | Various |

Major Contracts

| Project | Term |
|---------------------------------|----------|
| Genuine Parts Company, DBA NAPA | 9 /2014 |
| Diesel Fuels | 9 /2013 |
| Gasoline | 10/ 2013 |
| Rental Contracts | 2/2016 |
| Outside Vendor Repairs | 1/2015 |
| Towing | 6 /2014 |
| Car Washes | 7/ 2011 |
| Zip Car | 1/2014 |

Organizational Chart



Pending Ordinances

| Item | Date |
|---|---------------|
| IGA Agreement with CTA on Fuel Services | February 2011 |

Facility Locations

| Location | Address | Suite | Zip | Phone | Hours |
|----------------------|---------------------------------------|-------|-------|--------------|----------------------------------|
| Maintenance Facility | 10101 S. Stony Island | NA | 60633 | 312-747-8541 | 7:00 a.m. – 11:30 p.m. |
| Maintenance Facility | 1345 W. 103rd Street | NA | 60643 | 312-745-1553 | 7:00 a.m. – 3:30 p.m. |
| Maintenance Facility | 3050 S. Sacramento | NA | 60623 | 312-745-0260 | 7:00 a.m. – 3:30 p.m. |
| Maintenance Facility | 3100 S. Sacramento | NA | 60623 | 312-745-0260 | 7:00 a.m. – 3:30 p.m. |
| Maintenance Facility | 2301 W. 52nd Street | NA | 60609 | 312-747-5032 | 7:00 a.m. – 11:30 p.m. |
| Maintenance Facility | 5150 W. 63rd Street | NA | 60638 | 773-8380773 | 11:00 p.m. – 3:30 p.m. |
| Maintenance Facility | 1685 N. Throop Street | NA | 60642 | 312-744-5162 | 7:00 a.m. – 11:30 p.m. |
| Maintenance Facility | 4233 W. Ferdinand | NA | 60624 | 312-746-7550 | 7:00 a.m. – 11:30 p.m. |
| Maintenance Facility | 10000 W. Montrose | NA | 60656 | 773-686-2394 | 5 Day/24 Hours |
| Maintenance Facility | 5215 S. Western | NA | 60609 | 312-747-0022 | 7:00 a.m. – 11:30 p.m. |
| Maintenance Facility | 5219 S. Wentworth | NA | 60609 | 312-747-3477 | 7:00 a.m. – 3:30 p.m. |
| Maintenance Facility | 727 E. 111th Street | NA | 60628 | 312-747-8451 | 7:00 a.m. – 3:30 p.m. |
| Maintenance Facility | 3104 W. Harrison St. | NA | 60612 | 312-747-5272 | 7:00 a.m. – 3:30 p.m. |
| Maintenance Facility | 3245 N. Campbell | NA | 60618 | 312-744-8490 | 7:00 a.m. – 3:30 p.m. |
| Fuel Facility | 3245 N. Campbell | NA | 60618 | 312-744-8490 | 7 Day/24 Hours |
| Fuel Facility | 1685 N. Throop Street | NA | 60642 | 312-744-6795 | 7 Day/24 Hours |
| Fuel Facility | 6445 N. Ravenswood | NA | 60660 | 312-744-4136 | 7:00 a.m. – 11:00 p.m. |
| Fuel Facility | 4233 W. Ferdinand | NA | 60624 | 312-746-7556 | 7 Day/24 Hours |
| Fuel Facility | 3746 S. Iron Street | NA | 60609 | 312-747-5911 | 7 Day/24 Hours |
| Fuel Facility | 4833 W. Sunnyside | NA | 60624 | 312-744-1099 | 7 Day/24 Hours |
| Fuel Facility | 10101 S. Stony Island | NA | 60633 | 312-747-2924 | 7 Day/24 Hours |
| Fuel Facility | 10420 S. Vincennes | NA | 60643 | 312-745-0420 | 7:00 a.m. – 11:00 p.m. |
| Fuel Facility | 25 W. 65th Street | NA | 60621 | 312-747-0533 | 7 Day/24 Hours |
| Fuel Facility | O'Hare AMC Building | NA | 60656 | 312-742-9541 | 7 Day/24 Hours |
| Fuel Facility | Midway Airport 5150 W. 63rd Street | NA | 60638 | 312-747-9009 | Closed to outside Departments |

NOTE: All fuel sites closed on Holidays: Close at 11:00 p.m. the eve of the holiday and re-open at 11:00 p.m. the night of the holiday.

Unions Representing Department Employees

| Unions |
|---|
| State and Municipal Teamsters, Chauffeurs and Helpers Union |
| International Brotherhood of Electrical Workers |
| International Union of Operating Engineers |
| Sheet Metal Workers' International Association |
| Boilermakers, Iron Shipbuilders, Blacksmiths, Forgers, and Helpers |
| International Association of Machinists and Aerospace Workers |
| Laborers International Union of North America |
| Painters' District Council |
| Chicago and Northeast Illinois District Council United Brotherhood of Carpenters and joiners of America (AFL-CIO) |
| AFSCME |
| Laborers 1001 |
| Laborers 1092 |

CITY DEVELOPMENT

DEPARTMENT OF HOUSING AND ECONOMIC DEVELOPMENT

DEPARTMENT OF CULTURAL AFFAIRS AND SPECIAL EVENTS



Department of Housing and Economic Development

Andrew J. Mooney, Commissioner
121 N. LaSalle Street
Chicago, IL 60602
Phone: (312) 744-4190
Email: andrew.mooney@cityofchicago.org

Central Purpose

- Promote and preserve a vibrant economy by encouraging job creation and development of new businesses and affordable housing through community-based resources
- Create employment-related training and career opportunities for Chicago residents
- Inform Chicagoans about resources available for home purchase, rehab/repair, foreclosure prevention and affordable housing by providing financial assistance to homebuyers, homeowners, renters, and developers
- Lead the city's zoning, land use planning and physical design initiatives
- Implement planning tools to enhance residential neighborhoods and business districts
- Protect and expand the city's sustainable infrastructure and public open spaces
- Preserve the city's historic resources

Key Facts

The Department of Housing and Economic Development (DHED) promotes economic development in Chicago by helping existing businesses grow and by attracting new industry to the city. In coordination with development efforts, the department also works toward training Chicago's workforce in order to increase Chicago's competitiveness in the global economy. The department is also the home for affordable housing, housing preservation, and community-based homebuyer assistance programs. The department makes these efforts in the context of an overall plan for city development, and in cooperation with community and business groups, elected officials, residents and contracted delegate agencies.

DHED provides both small and large companies with financial resources and business services, such as loans and grants, Tax Increment Financing (TIF)



assistance, and site selection assistance, as well as market and demographic information. DHED strategically allocates public funds in a way that will spur private-sector investment and promote job creation fostering citywide economic growth.

The City considers Tax Increment Financing (TIF) to be one of its best tools for economic development. We have effectively leveraged TIF dollars to fund redevelopment projects that provide jobs and services and improve the quality of life for neighborhood residents. TIF has also been used effectively to create and retain jobs by attracting corporate headquarters to the City.

Last year alone, the City closed 21 TIF Redevelopment Agreements, representing almost \$225 million in TIF funding. That public support leveraged almost \$1.2 billion in additional investment or \$4.27 for every TIF dollar spent.

TIF dollars also fund schools, parks, non-profit institutions as well as small and large businesses and workforce training in Chicago's neighborhoods. TIF is also used to support the creation of affordable

housing, including the redevelopment of public housing through the Plan for Transformation. We have invested \$278 million in TIF funds which have been used to support nearly 11,000 affordable housing units. TIF has invested \$762 million to construct new and rehab existing schools; invested \$560 million in streets, alleys and neighborhood infrastructure.

Many of the newly created and retained jobs each year are the result of redevelopment agreements involving TIF. Since 2001, TIF funds have helped more than 400 small businesses in more than 40 TIF districts with more than \$13 million in grants through the Small Business Improvement Fund (SBIF).

In keeping with the Mayor's "green" agenda, DHED expands and incorporates environmentally sustainable concepts into a variety of plans, policies and regulations. As a result of these efforts, Chicago has more green-roof projects than most cities in the world, with more than 700 green roofs built or under development, equaling more than 6 million square feet across the city. Chicago also has the largest number of LEED projects in the United States, with 210 LEED-registered or certified buildings.

DHED administers the city's zoning ordinance to ensure neighborhood land use designations serve the needs of residents, workers and visitors. DHED is also responsible for preparing community-based plans, preserving the city's architectural and historic landmarks, protecting its waterfronts, implementing sustainable development policies, and creating new public green spaces. Department activities are coordinated through a holistic planning process in cooperation with sister agencies, neighborhood representatives, and other community stakeholders to ensure a highly livable, workable and sustainable urban environment.

HED Boards and Commissions

The Department of Housing and Economic Development brings a number of matters before three mayoral-appointed commissions that provide recommendations on a variety of planning, development and landmarks issues.

The Chicago Plan Commission provides recommendations to the City Council on development

projects, plans and policies that directly affect the viability and quality of life of city neighborhoods.

The Community Development Commission

provides recommendations to the City Council on the establishment of new Tax Increment Financing districts, Redevelopment Area designations, and appointment of members to Community Conservation Councils; it also recommends action on the sale of city-owned property located in TIF districts or redevelopment areas, and the provision of TIF financing to assist private redevelopment projects.

The Commission on Chicago Landmarks

is responsible for recommending buildings, structures, sites and districts for legal protection as official Chicago landmarks. The commission is also responsible for reviewing proposed alterations to existing landmarks and districts, as well as proposed demolitions of structures considered to be historically or architecturally significant.

Critical Programs/Services to Assist Residents

Tax Increment Financing-Neighborhood Improvement Program (TIF-NIP)

The Tax Increment Finance-Neighborhood Improvement Program (TIF-NIP) has been providing home repair grants for both single and multi-family residences in eligible TIF districts since 1999. Grants are based on the number of units per residence and primarily for exterior repairs, however, up to 30 percent of the grant may be used for interior repairs that are health and safety related.

Emergency Housing Assistance Program

EHAP provides grants to very low-income owner occupants of 1-4 unit residential buildings for essential repairs. The program provides for the repair and/or replacement of heating systems, roofs and porches. The three components of EHAP are: Roof and Porch Repair/Replacement; Repair and/or Replacement of Residential Heating Systems; and Home Repairs for Very Low-Income Households Facing Imminent Threats to Health and Safety.

Chicago Partnership for Affordable Neighborhoods (CPAN)

The Chicago Partnership for Affordable Neighborhoods (CPAN) is a partnership between the City and developers to provide affordable residential units in market-rate developments, particularly in appreciating neighborhoods. Affordable units are provided through two methods: developer write-down and purchase-price assistance to homebuyers. Eligible homebuyers are first-time buyers (or have not owned a home within the last three years) with incomes up to 100% of area median income.

TaxSmart Mortgage Credit Certificate Program

TaxSmart is a Mortgage Credit Certificate (MCC) program that provides a federal income tax credit to qualified homebuyers. A tax credit is a direct reduction of taxes due. Under the program, a home buyer would receive a MCC to reduce income taxes by an amount equal to 20 percent of the interest paid on a mortgage. The tax credit may be claimed each year the home buyer continues to live in a home financed under this program.

Affordable Requirements Ordinance

The City of Chicago's Affordable Requirements Ordinance requires residential developments that receive city financial assistance or involve city-owned land to provide a percentage of units at affordable prices. The ordinance applies to residential developments of 10 or more units and requires 10 percent of units sell at affordable prices.

New Homes for Chicago

New Homes for Chicago works to provide low- and moderate-income working families with opportunities to purchase high-quality new homes. The goal is to expand housing affordability in support of healthy communities, especially those traditionally bypassed for new development. The City provides assistance to the developer, including: conveyance of city-owned vacant lots for as little as \$1; waiver or reduction of various building permit and utility connection fees; tax credits and upgrading the energy-efficiency of units. The program provides assistance to purchasers for: purchase price subsidies; homeownership counseling and education; buyers are also eligible to use

TaxSmart with a purchase of a New Homes for Chicago property.

Small Accessible Repairs For Seniors (SARFS)

Small Accessible Repairs For Seniors (SARFS) agencies are authorized by HED to provide enabling devices and limited home improvements at no cost for senior citizens throughout Chicago.

Chicago Low-Income Housing Trust Fund (CLIHTF)*

CLIHTF Rental Subsidy: The Rental Subsidy program provides annual rental subsidies to owners of qualified buildings or developments. Landlords receive a one-year, renewable grant and are paid on a quarterly basis in advance. The subsidies help cover the difference between the market rate rent and what tenants can afford to pay and is designed to assist the city's lowest income residents.

CLIHTF Multi-year Affordability through Upfront Investment (MAUI): MAUI supplies interest-free, forgivable loans to replace up to fifty percent of a developer's private first mortgage loan. The resulting savings are used to reduce the rents of very low-income tenants earning no more than thirty percent of the area median income.

CLIHTF Supportive Housing: The Supportive Housing program provides rental assistances and a comprehensive package of supportive services to help homeless individuals and families with disabilities move from shelters and transitional housing into permanent housing. Under CLIHTF, all subsidies go to the landlord; tenants do not receive any direct assistance.

Chicago Community Land Trust

The Chicago Community Land Trust (CCLT) was founded in 2006 to address the increasingly limited supply of funding for affordable housing. CCLT works to preserve the long-term affordability of homes created through the City of Chicago. The program provides working individuals and families with opportunities to purchase homes at prices they can afford. Upon purchase of a CCLT home, the initial homebuyer enters into a 99-year Deed Covenant, which preserves the affordability of the home by requiring that the home be resold to another income-qualified buyer at an affordable price.

Foreclosure Prevention/Home Ownership Preservation Initiatives (HOPI)

HOPI is a partnership between the City of Chicago, Neighborhood Housing Services of Chicago, and key lending, investment and mortgage servicing institutions doing business in Chicago. The partnership seeks to preserve homeownership whenever possible and keep families in their homes through counseling, loss mitigation and loan workouts. When foreclosure is unavoidable, the partners seek to preserve the vacant properties as neighborhood assets.

Class L Property Tax Incentive

Cook County offers the Class L property tax incentive to encourage the preservation and rehabilitation of landmark commercial, industrial, and income-producing non-for-profit buildings. Property tax assessment levels can be reduced for a 12-year period provided that owners invest at least half of the value of the landmark building in an approved rehabilitation project. While the Class L incentive is a Cook County incentive program, the City of Chicago must support granting the incentive.

Facade Rebate Program

The Facade Rebate Program offers rebates to commercial and industrial businesses and property owners who complete qualified facade rehabilitation projects. An eligible "facade" is the front face or elevation of the building, which typically faces the street and contains windows and the principal entrance.

Small Business Improvement Fund (SBIF) Grants

The Small Business Improvement Fund (SBIF) helps make improvements to small business properties in select Chicago neighborhoods. The program uses tax increment financing (TIF) revenues to help owners of commercial and industrial properties repair or remodel facilities for their use or on behalf of tenants.

Historic Bungalow Initiative

To help preserve the Chicago bungalow, a key element of our social and architectural history, the Historic Chicago Bungalow Initiative provides qualified bungalow owners with: grants offering up to \$5,000 for rehab work; EnergySavers matching grants of up to \$4,000 for energy efficiency improvements; free design guidelines to aid owners in maintaining the architectural character of their bungalows; and other services. The program is administered in conjunction with the not-for-profit Historic Chicago Bungalow Association.

City Lots for City Living

City Lots for City Living helps home builders to purchase vacant city-owned property for affordable housing activities. Land can be used for single-family, owner-occupied units and rental buildings. HED determines land prices based on appraised values, discounted by up to \$20,000, plus reasonable transaction costs. Larger discounts may be recommended for lots that can accommodate multiple units. Requests for isolated lots must be part of an overall affordable housing plan.

Preserving Communities Together (PCT)

The Preserving Communities Together (PCT) program facilitates the rehabilitation and return to productive use of vacant and abandoned properties. Once the conveyance of the property to an applicant is approved by the City Council, the applicant must enter into a Redevelopment Agreement with the City, detailing the terms and timeline for the rehabilitation of the property.

Employees

| Full Time Positions | Amount |
|----------------------------|---------------|
| | 256 |

2011 Budget

| Fund | Amount |
|--------------------|------------------|
| Corporate (0100) | \$27.9 M |
| TIF Admin (0B21) | \$2.14 M |
| CDBG (0K37) | \$37.9 M |
| Grants | \$265.1M |
| Revenue and Skyway | \$7.43M |
| Total Funds | \$340.5 M |

Grants: *Approved 2011 Grants, including estimated carryover where applicable.*

| Name | Amount | Term |
|---|------------------|-------------------|
| Federal Funded | | |
| Community Development Block Grant (CDBG) | \$ 37,976,028.00 | 1/1/11-12/31/11 |
| ARRA- CDBG-R: Foreclosure and Deconstruction | \$ 9,204,000.00 | 11/1/09-3/31/12 |
| Douglas (Upfront Grant)/Lawndale Restoration | \$ 1,677,000.00 | 1/11/06-7/17/10* |
| Energy Efficiency and Conservation Block Grant (EECBG) | \$ 1,000,000.00 | 9/28/09-9/27/12 |
| Former Amforge Site | \$ 5,000,000.00 | 7/1/10-6/30/12 |
| HOME (2011 Includes Carryover) | \$ 89,138,000.00 | 1/1/07-12/31/11 |
| Neighborhood Stabilization 3 (Request Estimate) | \$ 16,000,000.00 | 1/14/11-2/11/13 |
| Neighborhood Stabilization Grant (NSP 1) | \$ 24,650,000.00 | 4/1/09-3/31/13 |
| Neighborhood Stabilization Program (NSP 2) | \$ 73,507,000.00 | 1/14/10-3/31/13 |
| Small Business Admin Grant -Formerly Incarcerated Program | \$ 282,000.00 | 9/30/08-9/29/11 |
| Sustainable Industries | \$ 384,000.00 | 9/30/10-3/31/12 |
| Tax Credit Assistance (TCAP) | \$ 9,282,000.00 | 11/09-2/1/12 |
| Tax Credit Exchange Program | \$ 23,663,000.00 | 10/16/09-12/31/11 |
| State Funded | | |
| 2009-10 Chicago Landmarks Map | \$ 20,000.00 | 10/1/09-9/30/12 |
| DOH Energy Efficiency Grant | \$ 500,000.00 | 7/1/10-6/30/11 |
| Hegewisch Marsh Ecological Restoration | \$ 38,000.00 | 9/1/10-12/31/11 |
| IDNR - Oslad Charter School | \$ 453,000.00 | 1/1/11-12/31/11 |
| IDNR - Oslad Raber House Park | \$ 293,000.00 | 1/1/11-12/31/11 |
| Ike Property Buyout | \$ 103,000.00 | 11/1/10-10/31/11 |
| Open Space/Oslad Beidler School Park | \$ 575,000.00 | 10/26/06-12/31/11 |
| State Rental Housing Support (IHDA) | \$ 7,300,000.00 | 7/13/07-12/31/11 |
| *- Extension pending | | |

Anticipated 2011 Grants

| FEDERAL | |
|---------------------------------|-------------|
| Grant or Program | Term |
| CDC-CPPW for FoodSpace | 3/2013 |
| CMAP-Green, Healthy Chicago | 3/2013 |
| FEMA-IKE Albany Park Floodplain | 12/2012 |
| STATE | |
| Grant or Program | Term |
| Carter Campus Park | 6/2014 |

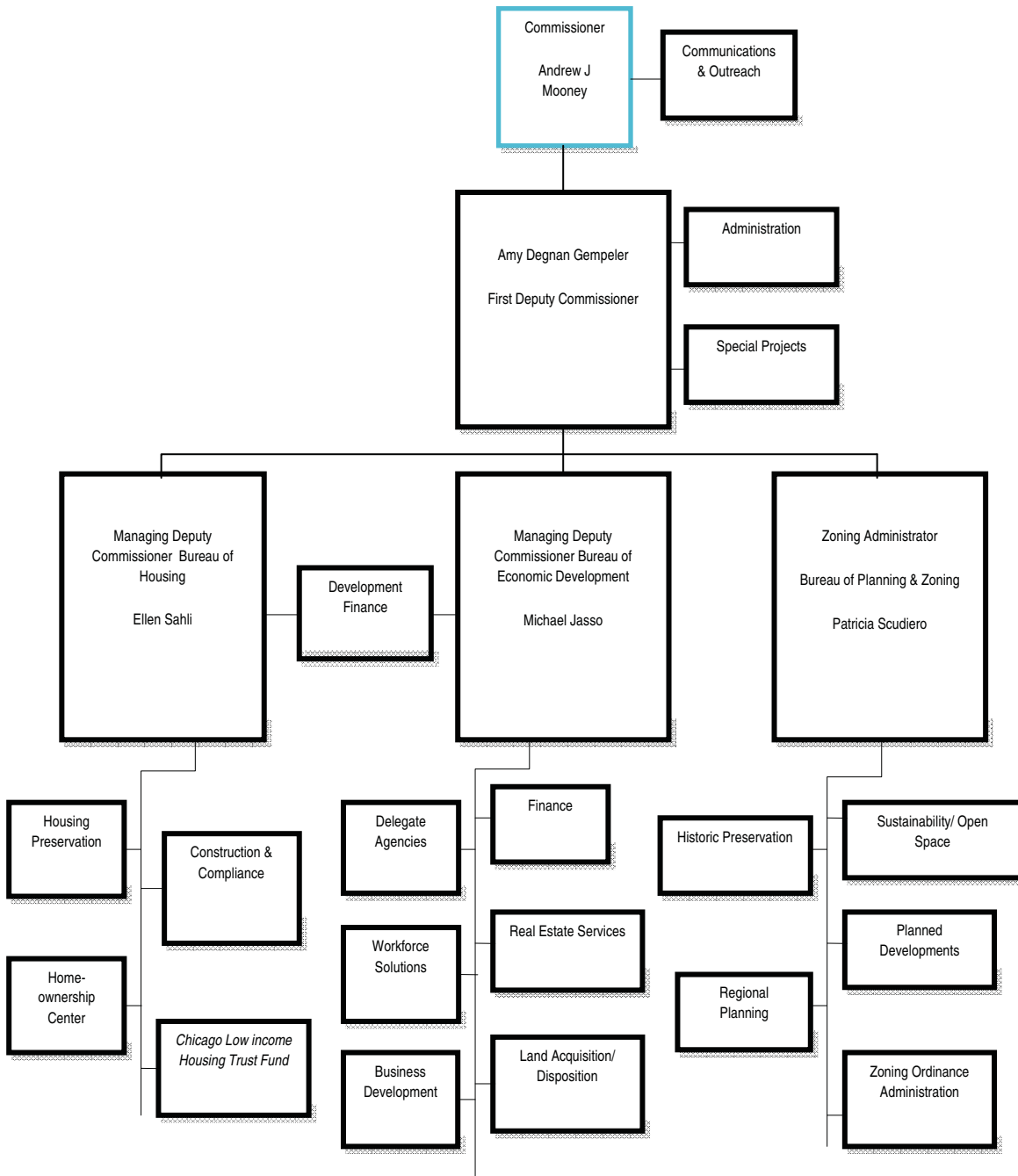
Major Contracts

| Contract | Expires |
|---------------------------------|----------------|
| 4240 ARCHITECTURE INC | 1/31/15 |
| ALCO CONSTRUCTION COMPANY INC | 1/6/12 |
| ALTUSWORKS, INC. | 4/30/14 |
| APPLIED REAL ESTATE ANALYSIS | 4/30/14 |
| APPLIED REAL ESTATE ANALYSIS | 4/30/11 |
| ARDMORE ASSOCIATES, LLC | 4/30/14 |
| BAUERLATOZA STUDIO, LTD | 4/30/14 |
| BENJAMIN HISTORIC CERTIFICATION | 4/30/14 |
| BRONZE MEMORIAL CO | 3/31/12 |
| CAMIROS LTD | 4/30/11 |
| CAMP DRESSER & MCKEE | 1/31/15 |
| CONSTRUCTION COST SYSTEMS INC. | 4/30/14 |
| COTTER CONSULTING INC | 4/30/14 |
| DESTEFANO PARTNERS LTD | 1/31/15 |
| DLK ARCHITECTURE, INC. | 4/30/14 |
| DUSABLE, INC. | 4/30/14 |
| ERNEST R. SAWYER ENT., INC. | 4/30/14 |
| ERNEST R. SAWYER ENT., INC. | 4/30/11 |
| FUJIKAWA JOHNSON GOBEL | 1/31/15 |

| Contract | Expires |
|--------------------------------|----------------|
| GHAFARI ASSOCIATES LLC | 1/31/15 |
| GINKGO PLANNING & DESIGN, INC. | 4/30/14 |
| GLOBETROTTERS ENGINEERING CORP | 12/31/11 |
| GLOBETROTTERS ENGINEERING CORP | 1/31/15 |
| GOODMAN WILLIAMS GROUP | 4/30/14 |
| GRANACKI HISTORIC CONSULTANTS | 4/30/14 |
| INFRASTRUCTURE ENGINEERING INC | 4/30/14 |
| JACOBS/RYAN ASSOCIATES | 4/30/14 |
| JOHNSON LASKY ARCHITECTS | 1/31/15 |
| JOHNSON RESEARCH GROUP INC | 4/30/11 |
| JONES LANG LASALLE AMERICAS, | 1/31/15 |
| KOAL ENTERPRISES INC | 1/6/12 |
| KOO AND ASSOCIATES, LTD | 4/30/14 |
| MAXWELL SERVICES, INC. | 5/27/11 |
| MCGUIRE, IGLESKI & ASSOCIATES | 4/30/14 |
| MULLER & MULLER, LTD. | 4/30/14 |
| MY BAPS CONSTRUCTION CORP. | 6/17/11 |
| NAGLE HARTRAY DANKER KAGAN | 1/31/15 |
| OAKK CONSTRUCTION COMPANY, INC | 5/27/11 |
| OAKK CONSTRUCTION COMPANY, INC | 8/26/11 |
| PARLIAMENT BUILDERS INC | 3/25/12 |
| PARR CONSULTING, INC. | 4/30/14 |
| PECKHAM, GUYTON, ALBERS, VIETS | 4/30/11 |
| PLANNING RESOURCES, INC | 1/31/15 |
| R.M. CHIN & ASSOCIATES | 4/30/14 |

| Contract | Expires |
|---------------------------------|----------------|
| RODRIGUEZ AND ASSOCIATES, INC. | 4/30/14 |
| ROSS BARNEY ARCHITECTS INC | 4/30/14 |
| S.B. FRIEDMAN & COMPANY | 4/30/11 |
| S.B. FRIEDMAN & COMPANY | 1/31/15 |
| SIGN-A-RAMA (DOWNTOWN) | 5/13/13 |
| SITE DESIGN GROUP | 4/30/14 |
| SPAAN TECH, INC. | 4/30/14 |
| SUMIT CONSTRUCTION CO., INC. | 6/17/11 |
| TECHKNOW ENGINEERING, LLC | 4/30/14 |
| TERRY GUEN DESIGN ASSOCIATES | 4/30/14 |
| TESKA ASSOCIATES | 4/30/11 |
| THE CHICAGO CONSULTANTS STUDIO | 1/31/15 |
| THE LAKOTA GROUP, INC | 1/31/15 |
| U.S. EQUITIES REALTY LLC | 4/30/11 |
| URS CORPORATION | 1/31/15 |
| VALERIE S KRETCHMER ASSOC. INC. | 4/30/14 |
| WOLFF LANDSCAPE ARCHITECTURE | 1/31/15 |
| WRD ENVIRONMENTAL | 1/31/15 |
| YAS ARCHITECTURE LLC | 1/31/15 |

Organizational Chart



Capital Projects

| Program | Capital Project ID | Project Name | Funding Source | 2010 Funding Amount |
|----------------|--------------------|---|--|---------------------|
| Campus Parks | 34199 | School Garden Initiative 2010 | City Sales Tax Capital Improvement Fund | 100,000 |
| Campus Parks | 34952 | Beidler Campus Park | OPEN SPACE LAND ACQUISITION & DEV. GRANT | 575,000 |
| Campus Parks | 34952 | Beidler Campus Park | KINZIE INDUSTRIAL CORRIDOR | 1,000,000 |
| Campus Parks | 34966 | Campus Parks - 2010 | City Sales Tax Capital Improvement Fund | 1,900,000 |
| Campus Parks | 34966 | Campus Parks - 2010 | CHICAGO PARK DISTRICT | 1,000,000 |
| Campus Parks | 34966 | Campus Parks - 2010 | CHICAGO PUBLIC SCHOOLS | 2,000,000 |
| Downtown | 35582 | Chicago Riverwalk Design State St. to LaSalle St. | OPEN SPACE IMPACT FEE FUND | 3,200,000 |
| Greenways | 34919 | Englewood Line | NEIGHBORHOODS ALIVE 21 BOND - 2001 | 300,000 |
| Greenways | 34944 | GreenStreets - 2010 Program | 2010 Taxable | 1,800,000 |
| Neighbor Space | 32492 | Neighborspace 2010 | 2010 Tax Exempt | 100,000 |
| Neighbor Space | 34791 | 71st & Wentworth Urban Ag | NEIGHBORHOODS ALIVE 21 BOND - 2001 | 150,000 |
| Neighbor Space | 34793 | 70th & Princeton Urban Ag | NEIGHBORHOODS ALIVE 21 BOND - 2001 | 112,906 |
| Neighbor Space | 34793 | 70th & Princeton Urban Ag | 2003 GENERAL OBLIGATION BOND-SERIES C | 37,094 |
| Neighbor Space | 34813 | Greater Englewood Gardens | 2000 G.O. BOND SERIES 'C' | 100,000 |

| Program | Capital Project ID | Project Name | Funding Source | 2010 Funding Amount |
|---------------------|---------------------------|--|---------------------------------------|----------------------------|
| Neighbor Space | 34814 | Fuller Park Gateway Garden | 2008 G.O. BONDS - NON TAXABLE | 25,000 |
| Neighbor Space | 34917 | 26th and Trumbull Pocket Park | 2008 G.O. BONDS - NON TAXABLE | 25,000 |
| Neighbor Space | 34918 | Monticello Garden | 2008 G.O. BONDS - NON TAXABLE | 25,000 |
| Neighbor Space | 34931 | Ujima Garden | 2008 G.O. BONDS - NON TAXABLE | 25,000 |
| Neighbor Space | 35034 | 5813 S. Honore | 2000 G.O. BOND SERIES 'C' | 100,000 |
| Neighbor Space | 35036 | Fulton School gardens | NEIGHBORHOODS ALIVE 21 BOND - 2001 | 100,000 |
| Neighbor Space | 35037 | Wolcott & Honore Urban Ag | NEIGHBORHOODS ALIVE 21 BOND - 2001 | 150,000 |
| Neighbor Space | 35064 | Little Village Urban Ag | 2003 GENERAL OBLIGATION BOND-SERIES C | 162,941 |
| Neighbor Space | 35064 | Little Village Urban Ag | NEIGHBORHOOD'S ALIVE - 2002 | 89,307 |
| Neighbor Space | 35064 | Little Village Urban Ag | 2006 GENERAL OBLIGATION BOND | 72,752 |
| Neighbor Space | 35067 | 62nd & Ingleside Garden | 2003 GENERAL OBLIGATION BOND-SERIES C | 100,000 |
| Neighbor Space | 35214 | Woodlawn Gardens | 2003 GENERAL OBLIGATION BOND-SERIES C | 177,697 |
| Neighbor hood Parks | 32908 | Milwaukee & Leavitt - Bloomingdale Access Park | OPEN SPACE IMPACT FEE FUND | 510,000 |
| Neighbor hood Parks | 34709 | 4901 Belmont Development | BELMONT/CICERO | 33,000 |

| Program | Capital Project ID | Project Name | Funding Source | 2010 Funding Amount |
|-------------------------|---------------------------|-------------------------------|---------------------------------------|----------------------------|
| Neighborhood Parks | 34783 | Buckthorn Acquisition | NEIGHBORHOODS ALIVE 21 BOND - 2001 | 228,015 |
| Neighborhood Parks | 34978 | Union & Wayman Park | OPEN SPACE IMPACT FEE FUND | 500,000 |
| Neighborhood Parks | 35091 | Lafayette Acquisitions | 2003 GENERAL OBLIGATION BOND-SERIES C | 300,000 |
| Neighborhood Parks | 35092 | Raber House Farm | 2003 GENERAL OBLIGATION BOND-SERIES C | 200,000 |
| Other Economic Projects | 33718 | 103rd/Halsted TIF Designation | NEIGHBORHOODS ALIVE-2001 | 150,000 |
| Other Economic Projects | 35574 | BROMANN PARK DEVELOPMENT | BRYN MAWR/BROADWAY | 350,000 |

Facility Locations

| Location | Address | Suite | Zip | Phone | Hours |
|-----------------|-------------------|--------------|------------|--------------|----------------|
| City Hall | 121 North LaSalle | 1000 | 60602 | 312 744 4190 | 8:30 – 5:00 |
| City Hall | 121 North LaSalle | 905 | 60602 | 312 744 5765 | 8:30 – 4:30 |
| City Hall | 121 North LaSalle | 1101 | 60602 | 312744 0605 | 8:30 – 4:30 |
| City Hall | 121 North LaSalle | 703 | 60602 | 312 742 9000 | 8:30 – 4:30 |
| | 33 North LaSalle | 1100 | 60602 | 312 742 0790 | 8:30 – 4:30 |

Unions Representing Department Employees

| Unions |
|--------------------------------|
| AFSCME |
| Carpenters Local 13 Inspectors |



Office of Cultural Affairs and Special Events

Katherine LaMantia, Acting Commissioner

78 E. Washington Street, Suite 300

Chicago, IL 60602

Phone: (312) 744-8923

Email: katherine.lamantia@cityofchicago.org

Central Purpose

- Promotes an ongoing celebration of the arts, serving the people and institutions that create and sustain them
- Presents thousands of high-quality free festivals, exhibitions, performances and holiday celebrations at the Chicago Cultural Center, Millennium Park, Grant Park and other venues throughout the city for the enjoyment of our residents, visitors and families
- Promotes the city's cultural resources to a worldwide audience thereby increasing tourism and helping revitalize local communities
- Supports local artists through grants and other resources
- Promotes the city as a desirable film location and assists crews filming in Chicago
- Provides technical assistance for community-based events and to organizations throughout the city

Key Facts

The Chicago Department of Cultural Affairs and Special Events (DCASE) is widely regarded as a national model for comprehensive municipal support of the arts, presenting thousands of free cultural, holiday and family-entertainment programs annually. By offering high quality free exhibitions, performances and events at the Chicago Cultural Center, Millennium Park Grant Park and other venues throughout the city, DCASE promotes the arts and makes them accessible to a remarkably wide and diverse audience. Highlights of these events include the Chicago Blues and Jazz Festivals, SummerDance, the World Music Festival, Chicago Artists Month, Downtown Sound: New Music Mondays and countless others.



DCASE also supports creative industries through special initiatives focused on the culinary, publishing, and fashion communities. The department supports artists, cultural institutions and community organizations through grants, workshops, the Chicago Artists' Resource website, and by creating myriad opportunities to showcase their work. The department also works with community-based organizations and event organizers to ensure the proper permitting of community festivals and other city-wide events.

DCASE markets Chicago as a destination for culture and entertainment through the Office of Tourism and reaffirms the value of the arts to the social and economic fabric of the city. The department presents a number of lakefront festivals, including the annual Air and Water Show, as well as the city's Farmer's Markets and Maxwell Street Market which contribute substantially to tourism and economic activity.

The Chicago Film Office serves as a one-stop shop for filmmakers by coordinating city services and networking with appropriate community and business associations.

Goals

The new Department of Cultural Affairs and Special Events is fully committed to promoting an

ongoing celebration of the arts, and serving the individuals and institutions that create and sustain them. This year, our department, working with the Chicago Office of Tourism, will be responsible for hundreds of high-quality free festivals, exhibitions, performances and family celebrations at Millennium Park, Grant Park, the Chicago Cultural Center and other venues throughout the city.

We will also continue to serve artists and arts organizations throughout the city through grants and other resources.

The Film Office is anticipating another good year for TV and film production shooting in Chicago in 2011. An unprecedented six television pilots were produced in the spring of 2010, two of which have been developed into full-time series to be shot in Chicago. Major motion pictures included “Transformers 3” (Paramount), “The Dilemma” (Universal) and “Contagion” (Warner Bros).

Programs/Services to Assist Residents

Cultural Grants

Award cultural grants totaling more than \$1 million to non-profit arts organizations, social service agencies with arts programming and individual artists. The grants provide operating funds, support creation of new work, enhance professional development, and support instructional arts programs in low to moderate income communities.

Chicago Public Art Program

The Chicago Public Art Program implements the Percent for Art ordinance, which mandates that 1.33% of the construction budget for municipal buildings be devoted to artwork on the premises. The program also administers gifts and donations of fine art to the city and maintains the Chicago Public Art Collection, more than 700 works of art exhibited in over 150 facilities.

Jumping Jack Program

Community event planners can enhance their event for youngsters with the Jumping Jack program, the popular entertainment attraction for kids. This inflatable playground is available for

free on a first come first serve basis, for more than 5,000 community events all summer long.

Sports Development Program

The Sports Office consults with all new event producers and assists them by facilitating the athletic event permitting process (runs, walks, swim, cycling events, etc). The Department also consults with most all city departments regarding new and existing races (which total close to 200 annually).

Mayor’s Fashion Initiative

The Mayor's Fashion Initiative supports and promotes more than 400 fashion designers living and working in Chicago through events, seminars and City programs. Highlights of the Fashion Initiative include Fashion Focus Chicago, the city’s annual fashion week, the Chicago Fashion Incubator, which provides emerging designers with resources and educational opportunities, and the Pop-Up Shop at the 900 North Michigan Avenue Shops, which sells the work of Incubator designers.

Chicago Artists Resource (CAR)

Chicago Artists Resource (www.chicagoartistsresource.org) is used by thousands of artists and arts professionals in Chicago. Individual artists and arts organizations can post events, participate in conversations with peers, submit artwork for the CAR banner, or propose an artist or arts professional story.

Creative Chicago Expo

The annual Creative Chicago Expo is a free, day-long event that connects Chicago’s arts community – thousands individual artists, businesses and organizations working in dance, music, film, fashion, theater, visual arts, literary arts and design – with services, spaces, information and networks. Artists can network with peers, meet with vendors, schedule an appointment in the consult-a-thon and attend workshops. Organizations can sign up to be a vendor.

Chicago's Downtown Farmstand

Chicago's Downtown Farmstand, located at 66 E. Randolph Streets provides residents and visitors with the opportunity to purchase produce and goods that were grown or produced within 250 miles of Chicago. The Farmstand is open 6 days a week throughout the year.

Chicago Artists Month

Coordinate and promote the annual Chicago Artists Month, an October celebration of Chicago's diverse visual arts community featuring 200 exhibitions, openings, demonstrations, tours, lectures, and panel discussions with Chicago artists.

Chicago Summer Dance

A popular summertime tradition that features more than 50 free sessions of dance lessons and live music at the annual Chicago SummerDance, held each summer in locations throughout Chicago including the Spirit of Music Garden in Grant Park. More than 100,000 people attend each year.

World Music Festival

Present the annual of the World Music Festival (WMF) by showcasing more than 50 international and local acts in concerts, live radio programs and film screenings at more than 20 venues in Chicago's diverse neighborhoods.

Grant Park Music Festival

Each summer, co-present more than 30 free classical concerts of the Grammy-nominated Grant Park Music Festival, the nation's only free, summer-long, municipally supported classical music series, in Millennium Park's Jay Pritzker Pavilion and Harris Theater, drawing more than 300,000 people.

Fashion Focus Chicago

The weeklong celebration of Chicago's fashion community allows for the general public and industry to experience and attend a combination of free and ticketed headlining group shows at Millennium Park, independent runway presentations throughout the city and shopping events in every neighborhood during the second to last week of October.

DCA Theater

Present productions by Chicago-based itinerant theater companies in the Storefront Theater, generating more than \$90,000 in ticketed revenue for those companies in 2010. Offer residencies to emerging theater companies through the Incubator Series, which provides a month's use of space to develop and rehearse an original project.

World Kitchen

World Kitchen allows people to explore Chicago's diverse cultural heritage through **ethnic cuisines**, and focus on **culinary skills** and techniques in our state-of-the-art World Kitchen facility. World Kitchen offers opportunities to experience the true pleasures of food as nourishment for the body as well as art for the soul. Food **industry professionals** share their expertise with students at any level of cooking experience.

Chicago Farmers Markets

The City of Chicago Farmers Markets system includes 19 markets located throughout the metro area. During this event, farmers from across the Midwest (Illinois, Indiana, Wisconsin and Michigan) participate offering the freshest fruits and vegetables. Ten of the markets will accept LINK in 2011. Last year, five markets accepted LINK.

Chicago Neighborhood Festivals

More than 400 neighborhood festivals take place in Chicago each year, showcasing the city's ethnic customs, music and food.

Kids & Kites Festival

This annual festival celebrates a return to the outdoors in a fun and often big way providing free kite kits to children to make, decorate and fly. Professional kite flyers demonstrate a "how to" as they maneuver giant kites in the sky.

Maxwell Street Market

The Maxwell Street Market is a Chicago tradition of bargains with an international flavor. The market hosts hundreds of vendors every Sunday, year-round. In addition to household goods, clothing, CDs, jewelry, power tools and produce. There are also several food stands offering

authentic fare like enchiladas, tacos, tamales, plantains and polish sausage.

Snow Days Chicago

Snow Days Chicago is an annual program that provides a free, family-friendly activity for residents and visitors during the winter months. The main feature of the event is the Snow Sculpting Competition, in collaboration with Snow Visions, Inc. Sculptures are created by teams of artists and often include teams from China and Canada.

Bike Chicago Year-round Various Locations

Presented by Goose Island and partners from the Bike Community, Bike Chicago serves to enhance Chicago commitment to becoming more bicycle friendly. Bike Chicago events include premier events like this year's Bike to Work Week, Bike the Drive, LATE Ride and Four Stars Bike Tour. Also small events such as neighborhood, lakefront and architectural bike tours, cycling classes, bike maintenance workshops and more.

Bike to Work Rally

Part of Bike Chicago and the finale to Bike to Work Week, the rally promotes and encourages more Chicagoans to become bike commuters. Along with Presenting Sponsor Goose Island, the morning rally is from 7:30 -9:30 am and attended by bike enthusiasts, government officials and media. All participants receive a free t-shirt, breakfast, information about biking in Chicago.

Chicago Blues Festival

Each year the department produces the Chicago Blues Festival -- the largest free blues festival in the world. This festival also remains the largest of Chicago's music festivals. During three days on five stages, more than 500,000 blues fans prove that Chicago is the "Blues Capital of the World." Past performers include Bonnie Raitt, Ray Charles, B.B. King, the late Bo Diddley, Buddy Guy and the late Koko Taylor.

Chicago Jazz Festival

Produced by the department and programmed by the Jazz Institute of Chicago, Chicago Jazz Festival is the longest running of the city's lakefront music festivals. For more than 30 years, the Chicago Jazz Festival has been a Labor Day weekend tradition. Known for its artistic creativity, the Chicago Jazz Festival promotes awareness and appreciation for all forms of jazz through quality live musical performances. The festival's mission is to showcase Chicago's vast jazz talent alongside national and international artists to encourage and educate a jazz audience of all ages.

Chicago Visitor Information Centers

Chicago's Visitor Information Centers are conveniently located in two of the city's most popular areas -- the Chicago Water Works Visitor Information Center is located in the Historic Water Tower building, just off of the Magnificent Mile, and the Chicago Cultural Center Visitor Information Center is located in the Loop. Visitors can receive free brochures on attractions, tours, and events; multi-lingual maps, tickets to local theater shows, access to culinary concierges who can help navigate Chicago's dining scene, and free on-the-spot tours offered by the volunteer Chicago Greeters.

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| 80 | 80 |

2011 Budget

| Fund | Amount |
|-----------------------------|---------------------|
| Corporate Fund | \$559,353 |
| Special Events & Hotel Fund | \$31,722,781 |
| Other Grant Fund | \$5,447,000 |
| TOTAL | \$37,729,134 |

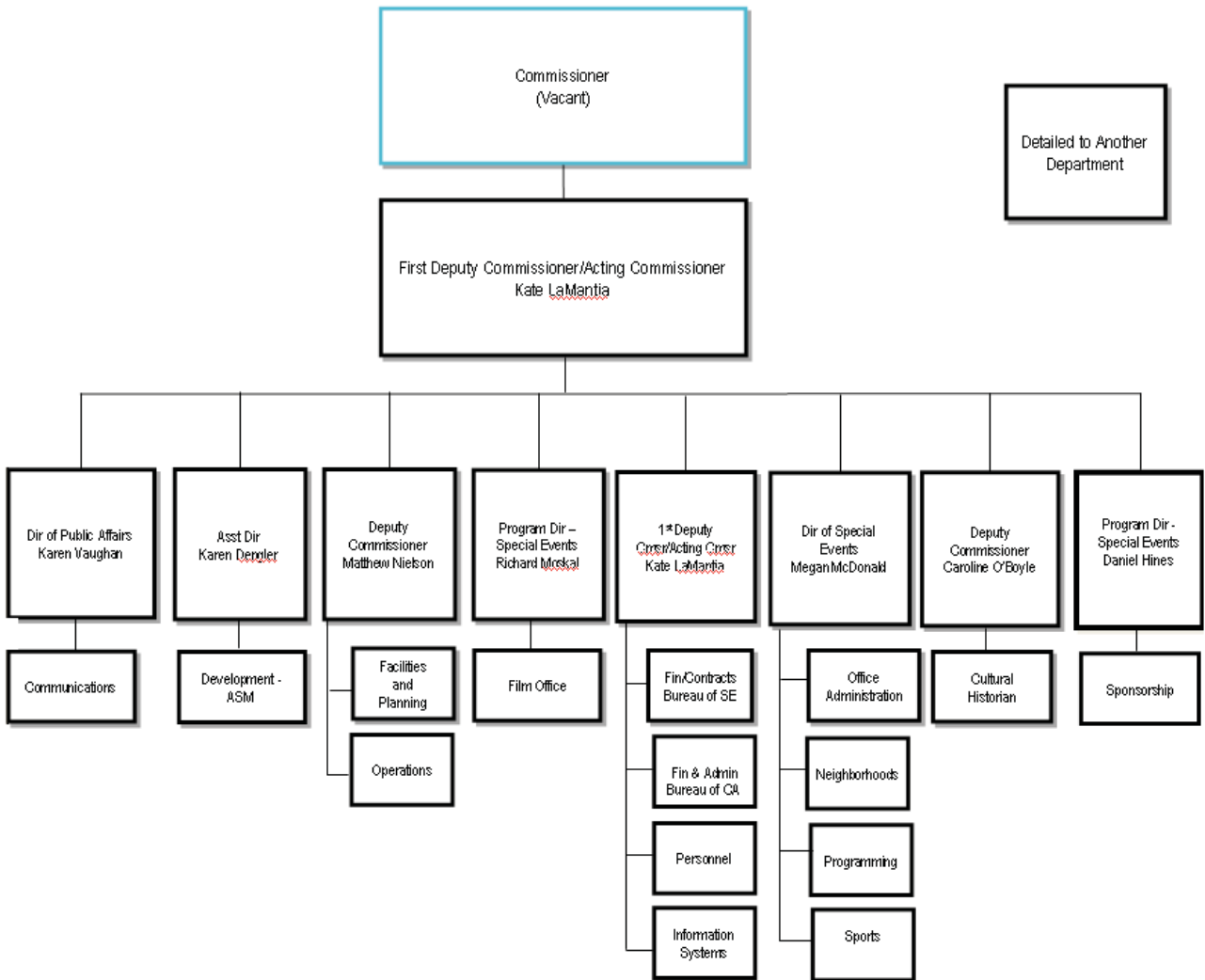
Key Agreements

| Project | Term |
|---|------------------|
| Special Events has many corporate sponsors, each with different terms, but all have City contracts. | Vary by contract |

Anticipated Grants

| Grant/Program Name | Funding Agency | Estimated 2011 |
|--|--|----------------|
| Access - NEA | Federal | \$ 50,000 |
| Community Arts Access Program - IAC | Illinois Arts Council | \$136,000 |
| Illinois Arts Council Partners in Excellence | Illinois Arts Council | \$ 38,000 |
| Local Tourism & Convention Bureau Grant | Illinois Department of Commerce and Economic Opportunity | \$ 2,073,000 |
| Save America's Treasures | Federal | \$ 500,000 |
| Tourism Attraction Development | DCEO Bureau of Tourism | \$ 1,000,000 |
| Mayors Institute of City Design - NEA | NEA | \$ 250,000 |
| State Tourism Special Grant | IDCEO | \$ 200,000 |
| Farmers Market Promotion Program | U.S. Dept of Agriculture | \$ 100,000 |

Organizational Chart



Capital Projects

| Program | Capital Project ID | Project Name | Funding Source | 2010 Funding Amount |
|-------------------------|--------------------|------------------------------|-----------------|---------------------|
| Other Economic Projects | 35068 | PUBLIC ART CONSERVATION 2010 | 2010 Tax Exempt | 150,000 |

Facility Locations

| Location | Address | Suite | Zip | Phone | Hours |
|--|---------------------------|-------|-------|--------------|-------------------------------|
| Chicago Cultural Center | 78 East Washington Street | | 60602 | 312.744.6630 | Daily |
| Millennium Park | 201 East Randolph Street | | 60601 | 312.742.2963 | Daily |
| Gallery 37 Center for the Arts | 66 East Randolph Street | | 60601 | 312.744.6630 | Daily |
| Chicago Tourism Center | 72 East Randolph Street | | 60601 | 312.744.6630 | Daily |
| City Gallery at the Historic Water Tower | 806 North Michigan Avenue | | 60611 | 312.744.6630 | Daily |
| Water Works Visitor Information Center | 163 East Pearson Street | | 60611 | 312.744.6630 | Daily |
| Clarke House Museum | 1827 South Indiana Avenue | | 60605 | 312.326.1480 | Wed-Sun PM only |
| Maxim's | 24 East Goethe Street | | 60611 | 312.742.1748 | Daily |
| Special Events | 121 N. LaSalle | | 60601 | 312-744-3315 | M-F |
| Maxwell Street | 800 S. Des Plaines | | 60607 | 312-745-4676 | W-F 9-5 Sat 7-1 Sun 7-3 |
| MOSE Warehouse | 1600 W Pershing Road | | | 312-747-4110 | seasonal |
| MOSE Warehouse | 1619 W Pershing Road | | | 312-747-4110 | seasonal |

Unions Representing Department Employees

| Unions |
|--------|
| AFSCME |

COMMUNITY SERVICES

DEPARTMENT OF PUBLIC HEALTH
COMMISSION ON HUMAN RELATIONS
MAYOR'S OFFICE FOR PEOPLE WITH DISABILITIES
DEPARTMENT OF FAMILY AND SUPPORT SERVICES
CHICAGO PUBLIC LIBRARY

311



Department of Public Health

Bechara Choucair M.D, Commissioner of Health
333 S. State Street, Suite 2130
Chicago, IL 60604
Phone: (312) 747-9870
Email: choucair@cdph.org

Central Purpose

Make Chicago a healthier and safer city by working in partnership to promote health, prevent disease, reduce environmental hazards and ensure access to care.

Key Facts

Throughout its history, the Chicago Department of Public Health has effectively coordinated resources to fight public health battles that afflict the City of Chicago. Incorporated in 1835, the Chicago Board of Health was tasked with fighting and defeating a cholera epidemic in what was then the Town of Chicago. Since then, a number of battles have been fought and won. One major win occurred in 1892-1893 when the Chicago Department of Health, in partnership with community based organizations, provided 1.1 million doses of smallpox vaccine to nearly every resident of the city. This led to the eventual eradication of smallpox in Chicago.

In the present day, there are new and substantial challenges to be faced requiring innovative and creative approaches to public health.

Communicable Disease

- Immunizations are provided to over 8700 children and 9900 adults each year
- Over 1.2 million vaccines were distributed to community providers by CDPH
- CDPH and delegate agencies provided over 80,000 HIV tests
- Over 55,000 days of housing were provided to CDPH

Environmental Health

- Over 16,000 restaurant inspections are conducted each year; spas, swimming pools and tanning salons are also inspected each year
- Over 100,000 children are screened for lead poisoning



Access to Health Services

- CDPH has over 19 clinical sites for primary care, mental health, and HIV/STI services
- Students at over 500 Chicago Public Schools receive dental services

Healthy Communities

- CDPH provides smoking cessation services, diabetes and cardiovascular disease assessments, and fitness classes to promote healthy lifestyles
- Over 30,000 days of substance abuse treatment are provided by CDPH funded partners
- Thousands receive violence prevention training

Public Health Threats

- CDPH helps prepare dozens of hospitals for emergencies
- Emergencies such as H1N1 are managed by CDPH through medications, provided personnel with protective equipment, and provided other medical assets to hospitals

Goals

CDPH has set goals for all of its activities and health programs, including:

- Increasing the number of food safety inspections by 30% over 2010
- Providing lead abatement services to 10,000 Chicago homes; and
- Increasing prenatal services for mothers within their first trimester by 14%

Its five health programs, tobacco cessation, obesity, teen pregnancy prevention, HIV/AIDS prevention, and eliminating breast cancer racial disparities, also have performance goals.

Tobacco

The Chicago Tobacco Prevention Project is

CDPH's plan to reduce tobacco use and exposure to the dangers of second hand smoking in Chicago. CDPH and its partner, the Respiratory Health Association of Metropolitan Chicago, received a two-year \$11.5 million grant from a CDC initiative, Communities Putting Prevention to Work, to fight tobacco in Chicago. The goal of the Chicago project is to implement environmental and systemic changes to reduce Chicago's adult smoking rate by 10%; youth smoking rate by 25%; exposure to secondhand smoke; and tobacco-related deaths

Obesity

Let's Move Chicago! is CDPH's plan to help reduce obesity rates for all Chicagoans. The five focus areas of the plan are: Early Childhood Interventions, Empowering Parents and Caregivers, Healthy Food in Schools, Access to Healthy and Affordable Food, and Increasing Physical Activity. CDPH and its partner the Consortium to Lower Obesity in Chicago Children (CLOCC) received a \$5.8 million grant from U.S. Department of Health and Human Services' *Communities Putting Prevention to Work* (CPPW) program to advance obesity reduction efforts in Chicago.

Teen Pregnancy

The Chicago Teen Pregnancy Prevention Initiative is a collaborative effort between CDPH, Chicago Public Schools, Planned Parenthood of Illinois and the Illinois Caucus for Adolescent Health to reduce the Teen Pregnancy rate in Chicago. Funded by the U.S. HHS Office of Adolescent Health, this \$19.7 million, five-year initiative, aims to reduce the rate of

teen births, increase school attendance, and reduce suspensions and course failure in 28 city neighborhoods with high teen birth rates. The initiative will be using the evidence based Teen Outreach Program (TOP) curriculum.

HIV/AIDS Prevention

In addition to the \$56 million CDPH invests in Chicago for HIV/AIDS Prevention efforts, CDPH recently received \$927,371 from the Centers for Disease Control to engage in an Enhanced Comprehensive HIV Prevention Planning (ECHPP) initiative for Chicago. In partnership with the Public Health Institute of Metropolitan Chicago, CDPH is developing a comprehensive assessment and plan for prevention activities that align with the National HIV/AIDS strategy. The final Enhanced Comprehensive HIV Prevention Plan for CDPH will be completed and sent to the CDC in March of 2011.

Breast Cancer Racial Disparities

Beyond Pink Chicago is CDPH's plan to address and eliminate breast cancer racial disparities in Chicago. The four focus areas of the plan are: to Improve Access and Quality, to Promote Education and Awareness, to Empower Communities, and Conduct Surveillance. Funding for this initiative has yet to be identified but planning and implementation efforts continue to move forward.

CDPH is also prepared for the substantial changes resulting from the President's historic health care reform. Many of the current uninsured, underinsured, and those with insurance that does not cover a pre-existing condition will soon have the opportunity to utilize private sector providers for their health care needs. Federal monies being invested in community health care are being directed to federally qualified health centers (FQHCs) in the non-profit sector. CDPH expects many existing and new FQHCs to expand or open in communities currently served by CDPH clinics. The President's new health care reform will not only provide local public health departments the opportunity to focus on traditional public health roles and functions, but it will also afford local health departments the opportunity to attract and coordinate FQHCs into our communities and bolster and expand access to affordable quality health care for all Chicagoans.

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| | 993 |

2011 Budget

| Fund | Amount |
|-----------------------------------|----------------------|
| Corporate Fund | \$33,798,866 |
| Community Development Block Grant | \$10,975,887 |
| Other Grant Fund | \$142,650,000 |
| TOTAL | \$187,424,753 |

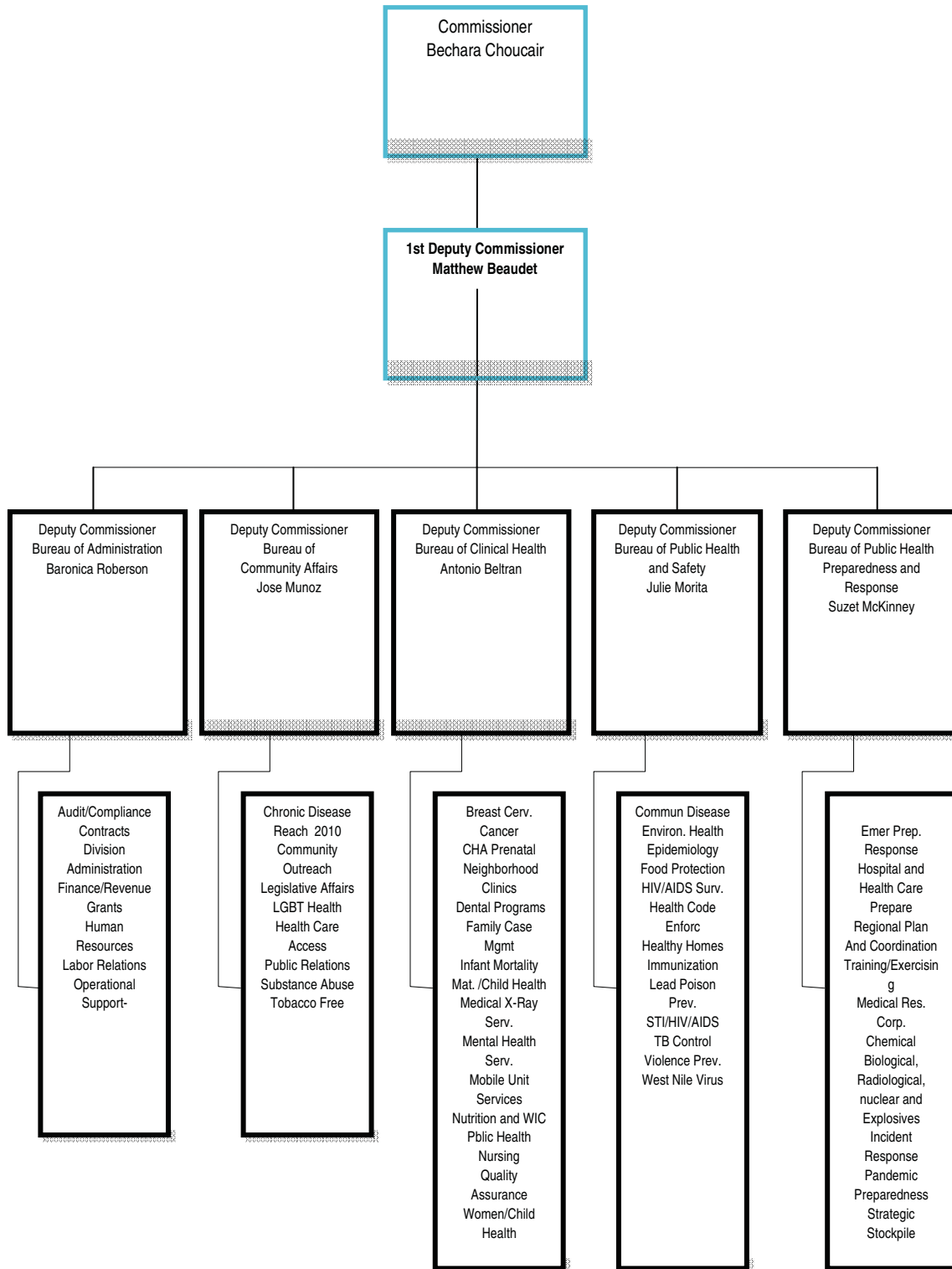
Significant Dates

| Event | Date |
|---------------------------------|-----------|
| Federal Grant Start Date (most) | January 1 |
| State Grant Start Date | July 1 |

Major Contracts

| Project | Term |
|--|------------|
| Maintenance & Repair of Refrigeration Equipment | 7/31/2010 |
| Food Service Sanitation Manager Certification & recertification course Program | 12/31/2011 |
| Pick Up and removal of hazardous waste | 5/31/2012 |
| Female condom | 2/29/2012 |
| Portable toilets | 6/30/2011 |
| Water Filters | N/A |
| M3 Medical Management | 7/31/2012 |
| GED Business Forms | 9/30/2011 |
| U of I REACH | N/A |
| Mammography & General X-Ray reading Interpretation Services | N/A |
| Diagnostic Testing/Physician Services | N/A |
| Board of Trustees (CADE) | N/A |
| Board of Trustees (GESHI) | N/A |
| Medical Supplies & Equipment | N/A |

Organizational Chart



Attachment E

Chicago Department of Public Health Facilities

| Location | Address | Hours of Operation | Phone Number |
|--|--|--|---------------------|
| Auburn Gresham Mental Health Center | 1140 W. 79th, 60620 | Mon-Fri: 8:30a-4:30p | 747-0881 |
| Auburn Gresham Public Health Nursing | 1140 W. 79th, 60620 | Mon-Fri: 8:30a-4:30p | 747-0885 |
| Austin Clinic WIC | 4909 W. Division, 60651 | Mon-Fri:8am-4pm | 746-4797 |
| Austin South Public Health Center | 4958 W. Madison, 60644 | MWF: 8am-4pm TuTh: 10am-6pm | 746-4870 |
| Back of the Yards Mental Health Center | 4313 S. Ashland Ave. 60609 | Mon-Fri: 8:30a-4:30p | 747-3560 |
| Beverly Morgan Park Mental Health Center | 1987 W. 111th Street 60643 | M&Thur 8:30p-8p; TuesWed&Fri: 8:30a-4:30p | 747-1100 |
| Cook County Hospital/STD | 627 S. Wood, Room 414 | M-F: 8am-4pm | 312-864-4892 |
| Training Center | 1642 N. Besly, 60622-1526 | 8a-4p | 742-7918 |
| Chatham Avalon Mental Health Center | 8541 South State Street | | 773-651-4954 |
| DePaul Center | 333 South State Street Suites, 200, 320, 550 & LL, 60604 | 7:30a - 4:30p | 747-9884 |
| Englewood NHC | 641 W. 63rd Street, 60621 | M,W,F:8a-4:30p; Tues&Thur: 10 | 745-0706 |
| Englewood MHC | 641 W. 63rd Street, 60621 | M,W,F: 8a-4p Tues&Thurs: 10a-6p | 747-7496 |
| Englewood NHC | 641 W. 63rd Street, 60621 | MWF: 8am-4pm TuTh: 10am-6pm | 747-8900 |
| Food Protection, Lead Poisoning Prevention & Environmental Health | 2133 W. Lexington, 60612 | Mon-Fri: 8am-4:30p | 746-6242 |
| Friend Fam. Hlth. Ctr. WIC | 800 E. 55th Street, 60615 | Mon-Fri:8am-4pm | (773) 702-3719 |
| Greater Lawn | 4150 W. 55th Street 60632 | M: 8a-5p T:8a-6p; W:8a-9p; Th:8a-7p; Fri 8a-4p | 747-1020 |
| Grtr. Grand Mid South Pub Hlt Center | 4314 S. Cottage Grove 60653 | M,W, F:8:30a-5p; Tuesday 8:30-5:30p; Thurs 8:30-6p | 747-0036 |
| Human Resources Developmt. WIC | 8151 S. Western | Mon, Tues, Thurs, Fri:8:30am-4:30pm | (773) 874-2870 |
| Lakeview - STD | 2861 N. Clark Street, 60657 | MWF: 8am-4pm TuTh: 10am-6pm | 744-0167 |
| Lakeview - WIC | 2849 N. Clark | MWF: 8am-4pm TuTh: 10am-6pm | 744-1027 |

| | | | |
|---|--------------------------------------|---|----------------|
| Lakeview - Case Management | 2849 N. Clark | MWF: 8am-4pm TuTh: 10am-6pm | 744-1842 |
| Lawndale Mental Health Center | 1201 S. Campbell | M-F: 8:30a-4:30p | 746-5905 |
| Lower West WIC | 1643 W. Cermak, 60608 | Mon-Fri:8am-4pm | 747-1650 |
| Lower West Side NHC | 1713 S. Ashland, 60612 | M,W,F: 8a-4p Tues&Thurs: 10a-6p | 746-5221 |
| Mile Square | 2045 W. Washington Blvd., 60612-2428 | M-F:8:30a-4:30p | (312) 413-1852 |
| North River Mental Health Center | 5801 N. Pulaski Road, Bldg C, 60646 | M,W: 8:30a-5p; T&Th 8:30a-7p; Fri 8:30a-4:30p | 744-1906 |
| Northtown Rogers Park Mental Health Center | 1607 W. Howard Street 60626 | M&Tues: 8:30a-8p; W&Thur&Fri 8:30a-5p | 744-7617 |
| Northwest Mental Health Center | 2354 N. Milwaukee, 60647 | M,Thur,F: 8:30a-5p; T 8:30a-7:30p; W8:30a-7:30p | 744-0993 |
| Roseland NHC | 200 E. 115th Street, 60628 | M- F 8am-6pm | 747-2835 |
| School Based Oral Health | 4314 S. Cottage Grove 60653 | M-F: 8am-5pm | 996-0406 |
| Sinai Community Institute | 2653 W. Ogden, 60608 | M-F: 8AM-4PM | 773-257-2562 |
| South Chicago Clinic | 2938 E. 89th Street, 60617 | M-F: 8a-4p | 747-5285 |
| Westside Health Partnership: WIC | 2400 S. Kedzie | Tues & Thursday | (773) 522-0716 |
| South Lawndale Clinic | 3059 W. 26th Street, 60623 | M-F: 8a-4p | 747-0069 |
| Trina Davilla | 4345 W. Armitage, 60639 | Mon & Wed: 8a-4p | 742-8724 |
| Uptown NHC | 845 W. Wilson, 60640-5704 | M,W,F: 8a-4p Tues&Thurs: 10a-6p | 744-1938 |
| Uptown NHC | | MWF: 8am-4pm TuTh: 10am-6pm | 744-1935 |
| West Garfield | 10 S. Kedzie, 60612 | Mon-Fri:8am-4pm | 746-6296 |
| West Town NHC | 2418 W. Division St. 60622 | M,W,F: 8a-4p Tues&Thurs: 10a-6p | 744-7449 |
| Westside CDC | 2160 W. Ogden, 60612 | Mon-Fri:8am-4pm | 746-6003 |
| Near West WIC | 2310 W. Roosevelt | Mon-Fri:8am-4pm | 746-8990 |
| Woodlawn Mental Health Center | 6337 S. Woodlawn Ave, 60637. | Mon-Fri: 8:30a-4:30p | 747-0059 |
| Burnside Public Health Center | 9059 S. Cottage Grove, 60619 | Mon-Fri:8am-4pm | 747-0100 |

Unions Representing Department Employees

| |
|-----------------------------------|
| Unions |
| Teamsters Local 700 |
| Teamsters Local 743 |
| Carpenters Local |
| Illinois Nurses Association (INA) |
| AFSCME |



Commission on Human Relations

Dana Starks, Commissioner
 740 N. Sedgwick Street, Suite 300
 Chicago, IL 60654
 Phone: (312) 744-4100
 Email: dana.starks@cityofchicago.org

Central Purpose

- Prevent discrimination in Chicago through education and intervention programs that discourage bigotry and foster unity among the city’s diverse population
- Investigate and adjudicate complaints of discrimination in employment, housing, public accommodations, credit transactions and bonding; impose fines, damages and injunctive orders where a violation is found

Key Facts

The Commission on Human Relations exists to ensure that Chicagoans are not denied access to housing, employment, public accommodations, or credit based on their race, color, sex, age, religion, disability, national origin, ancestry, sexual orientation, gender identity, marital status, parental status, military discharge status or source of income.

The Commission is charged with enforcing the Chicago Human Rights Ordinance and the Chicago Fair Housing Ordinance. It receives and investigates discrimination complaints. If substantial evidence of a violation is found, it conducts an administrative hearing and rules on liability and relief.

The Commission also assists any victims of hate crimes and will mobilize the community to prevent further acts from occurring. Educational workshops on hate crimes, conflict resolution, and diversity are conducted for schools, faith-based institutions, community organizations and public agencies. Eight advisory councils serve as liaisons between the City and their constituent communities.

Goals

After significantly reducing its investigation backlog, the Commission now seeks to undertake more proactive ordinance education and enforcement. In 2010, 53% of dispositions ending the investigation stage of a complaint were reached within 180 days of



filing and 78% within one year. In 2011, the Commission will strive to improve time to complete investigations.

Hate crimes continue to be a concern for the city and the Commission. While the number of hate crimes has remained relatively low in the past several years, the Commission unequivocally believes that “one hate crime is one too many.” Thus, the department will continue to work to educate the community about hate crimes and seek to reduce the incidence of these acts even further.

The Commission also works proactively to prevent community tensions by providing educational workshops and fostering community dialogue. In 2010, Commission staff made 103 presentations, attended 158 community meetings, and hosted a variety of other programs throughout the city. Staff also responded to 45 community tensions based on racial, religious, economic and other areas of difference.

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| | 33 |

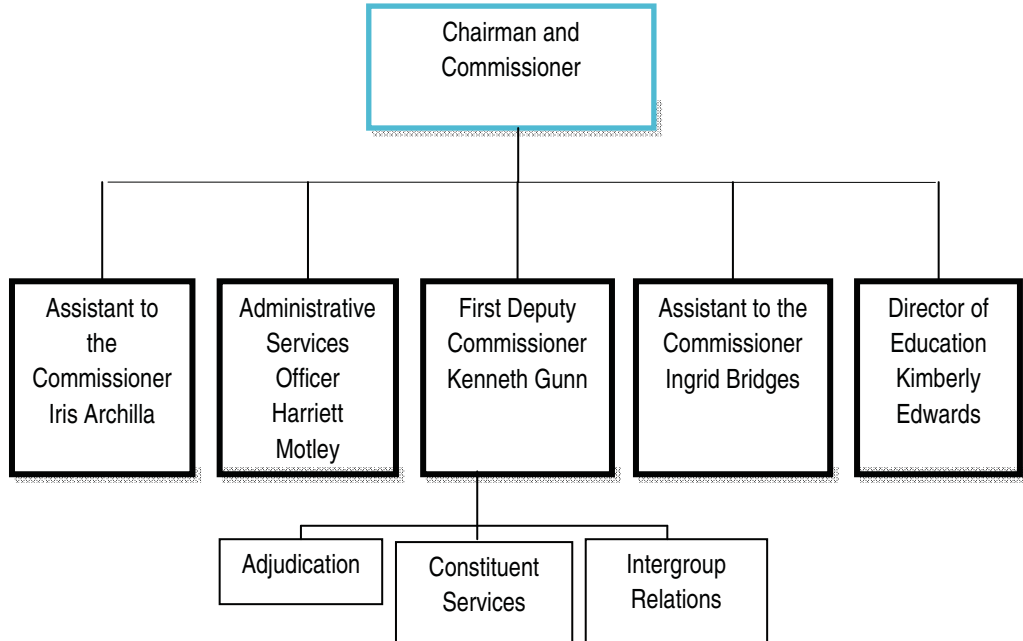
2011 Budget

| Fund | Amount |
|-----------------------------------|--------------------|
| Corporate Fund | \$1,905,381 |
| Community Development Block Grant | \$1,286,559 |
| TOTAL | \$3,191,940 |

Grants

| Federal | Term |
|----------------|-------------|
| CDBG | 2011 |

Organizational Chart



Facility Locations

| Location | Address | Suite | Zip | Phone | Hours |
|-------------------------------|------------------------|-------|-------|----------------|--|
| Commission on Human Relations | 740 N. Sedgwick Street | 300 | 60654 | (312) 744-4111 | M-F, 9:00 a.m. – 5:00 p.m., Sat., 9:00 a.m. – 2:00 p.m. |

Unions Representing Department Employees

| Unions |
|--------|
| AFSCME |



Mayor's Office for People with Disabilities

Karen Tamley, Commissioner
121 North LaSalle Street
Chicago, IL 60602
Phone: (312) 744-7209
Email: karen.tamley@cityofchicago.org

Central Purpose

- Promote total access, full participation, and equal opportunity in all aspects of life for people with disabilities
- Provide information and referral services to public and private programs and services, including employment support, housing referrals, transportation information and other social services resources to people with disabilities
- Help people with disabilities achieve greater independence through assistive technology, home modifications, homemaker, and Independent Living Skills Training
- Work to assure compliance with federal, state and local accessibility laws and codes
- Develop and implement disability policy, legislative and accessibility initiatives
- Provide disability awareness and etiquette training

Key Facts

For two decades, the Mayor's Office for People with Disabilities has been a partner and advocate for people with disabilities who live in, work in and visit Chicago. MOPD addresses disability related issues in the areas of education, employment, housing, physical and programmatic accessibility, legislation and recreation.

MOPD's Information and Referral Unit assists more than 30,000 persons with disabilities and their families in making more effective use of the health, economic and social resources that promote independence. This is achieved in a variety of ways including providing information on programs and services that are available to people with disabilities, advocacy, short-term counseling, practical assistance and referrals. The types of assistance requested include but are not limited to: application assistance for Circuit Breaker, RTA Reduced Fare and Free Ride programs, housing, employment, in-home services,



utility reconnections, tenant/landlord, and consumer problems.

MOPD provides a variety of youth employment services for both students with disabilities and employers. The department coordinates Disability Mentoring Day, a national program that partners youth with disabilities with businesses of their choice to encourage career exploration. MOPD also collaborates with CPS to ensure inclusion of students with disabilities in the National Job Shadow Day event and Mayor Daley's Youth Ready Chicago Program.

MOPD implements a wide range of training programs for people with and without disabilities. Disability Awareness and Etiquette Training both introduce their participants to appropriate ways to interact with people with all types of disabilities in professional, social and recreational settings. The Independent Living Orientation introduces potential clients to the rules and regulations of the program and other assistance available to people with disabilities.

MOPD's Accessibility Compliance Unit works to ensure the city's programs, facilities and technology is fully accessible to residents and visitors with disabilities. MOPD works on a variety of accessibility

and disability policy initiatives to promote the goal of full inclusion.

Goals

MOPD's goal is to administer high quality and prompt service delivery to people with disabilities. MOPD continues to provide critical information and referral services, in-person and by phone. Demand for information and referral services fluctuates annually. In the last three years, there has been a 20% increase in call volume. MOPD expects to provide direct services to an estimated 26,000 individuals in 2011.

Critical Programs/Services to Assist Residents

Accessibility Compliance

MOPD works to guarantee the ongoing accessibility of commercial and residential buildings through the provision of permitting, pre-permit plan review and technical assistance to developers and architects. Additionally, under MOPD's direction, the City is conducting an evaluation of the accessibility of its policies, programs and facilities to ensure ADA compliance on behalf of residents with disabilities.

Amplified Phone Program

MOPD serves as a key distribution center for various state-funded communication products for individuals who are deaf and hard of hearing, including free amplified phones. The program primarily benefits Chicago seniors who are aging into their hearing loss.

Disability Awareness and Etiquette Trainings

The department provides Disability Awareness and Etiquette trainings in an effort to reduce potential discriminatory acts by creating a respectful and inclusive work environment to public and private sector employers. As part of the outreach strategy, the department trains all Fire cadet and Police recruits so that first-responders are better equipped to provide assistance to people with disabilities.

Employment

The Employment Services Unit provides comprehensive benefits analysis, as well as benefits planning and assistance to tens of thousands of Chicago SSA beneficiaries with disabilities under a

federal grant from the Social Security Administration. MOPD also partners with 25 community-based agencies, as well as government agencies to provide additional employment-related services for job seekers with disabilities and employers seeking qualified candidates

HomeMod

This program provides modifications to homes that need structural alterations to increase the accessibility for people with disabilities. Typical alterations include kitchen and bathroom modifications and the addition of interior and exterior lifts and ramps.

Independent Living Program: In-Home Services

This goal-oriented in-home service program consists of four components: case management, assistive technology, activities of daily living training and personal assistance/homemaker service. The Personal Assistance / Homemaker program is an in-home service provided to people with disabilities who due to their disability are unable to perform daily living activities.

Substance Abuse and AIDS Prevention Program for Deaf and Hard of Hearing

Using curriculum developed specifically for deaf and hard of hearing residents to overcome communication barriers, the program provide educational and referral services to residents of all ages on substance abuse and AIDS prevention.

Youth Employment Program

The year-long program includes interactive events such as Disability Mentoring Day, National Groundhog Job Shadow Week and Youth Ready Chicago to help students make the connection between career exploration, career development and paid summer internships.

Voluntary Emergency Registry

MOPD manages the Voluntary Emergency Assistance Registry, which was created to provide first responders and other emergency personnel with important information about the type of assistance individuals with disabilities and seniors need in an emergency.

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| | 34 |

2011 Budget

| Fund | Amount |
|---|-------------|
| Corporate Fund | \$1,051,915 |
| Community Development Block Grant | \$2,869,594 |
| Other Grants | \$983,000 |
| Parking Meter Human Infrastructure Fund | \$400,000 |

Grants

| FEDERAL | |
|--|-----------|
| Grant or Program | Term |
| Work Incentives Planning & Assistance | 4/06-6/11 |
| STATE | |
| Grant or Program | Term |
| Substance Abuse & AIDS Prevention Program for the Hearing Impaired | 7/10-6/11 |

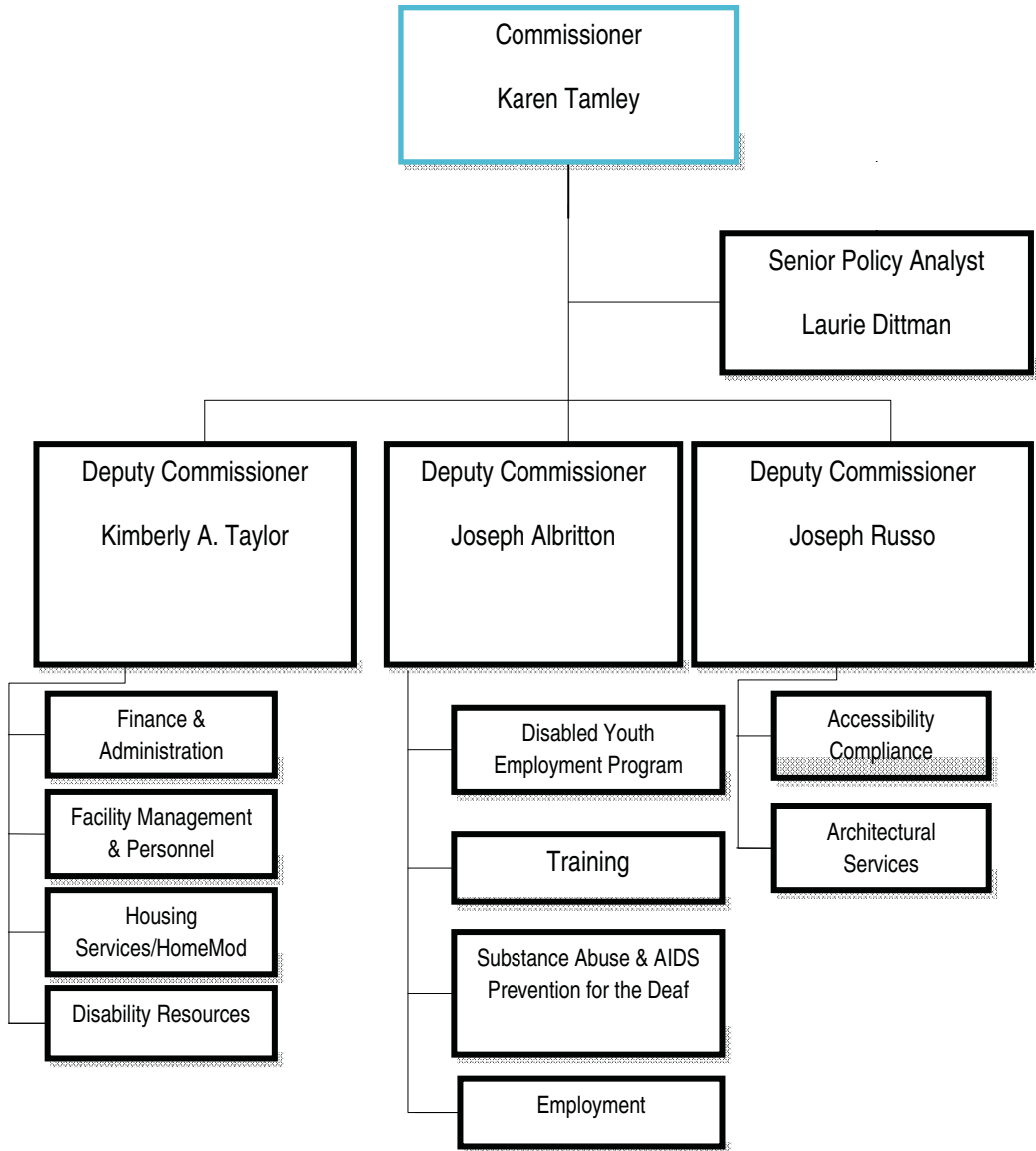
Significant Dates

| Event | Date |
|---|---------|
| Americans with Disabilities Act Anniversary | 7/26/11 |

Major Contracts

| Project | Term |
|--------------------------------|------------|
| J & J Exhibition Mgmt Services | 1/11-12/12 |
| LCM Architects, Inc. | 12/08-3/11 |

Organizational Chart



Facility Locations

| Location | Address | Suite | Zip | Phone | Hours |
|-----------------|----------------|--------------|------------|--------------|--------------|
| City Hall | 121 N. LaSalle | 104 | 60602 | 312-744-7050 | 8:30-4:30 |
| Field Office | 2102 W. Ogden | | 60612 | 312-746-5773 | 8:30-4:30 |

Unions Representing Department Employees

| Unions |
|---------------|
| ASFCME |



Department of Family and Support Services

Mary Ellen Caron, Commissioner
1615 W. Chicago Street, Second Floor
Chicago, IL 60622
Phone: (312) 743-0100
Email: maryellen.caron@cityofchicago.org

Central Purpose

Mission: The Chicago Department of Family and Support Services (DFSS) works to support a continuum of coordinated services that enhances the lives of Chicago residents, particularly those most in need, from birth through the senior years.

Vision: DFF works to promote the independence and well-being of individuals, support families and strengthen neighborhoods by providing direct assistance and administering resources to a network of community-based organizations, social service providers and institutions.

Key Facts

Established in 2009, the Chicago DFSS was created to provide vulnerable Chicagoans with better access to coordinated, wrap-around assistance for every member of the family. By combining all program areas under one department, we are able to integrate resources, tap into existing synergies and create new collaborative efforts that serve to assist individuals in gaining or regaining stability.

The Chicago DFSS provides a range of support both through direct assistance and indirect services as administered through a network of approximately 380 community-based organizations.

Children Services: Children Services works to provide a strong developmental foundation for Chicago's youngest residents through programs including Early Head Start, Head Start, Child Care Assistance Program and the Summer Nutrition Program.

Youth Services: Youth Services serves to support the education and development of young people ages 6 to 21 through a range of out-of-school time and career development programs including the youth WIA program, the Youth Ready Chicago Summer Jobs Program and oversight of approximately 19,000 CDBG-funded after-school opportunities.



Juvenile Intervention Support Center (JISC):

Together with the Chicago Police Department, this office oversees the case management system for the JISC, a pilot diversion program designed to keep youth out of the juvenile justice system and to provide them with supportive, asset-based services in their communities.

Community Service Centers: This division manages programs that help people in need gain stability and achieve self-sufficiency. At its six Community Service Centers, the Chicago Department of Family and Support Services offers city residents access to a wide range of resources including shelter, food and clothing to domestic violence assistance, job training and placement services. Additionally, the City's Veterans Resource Office helps U.S. veterans and family members navigate a wide variety of government benefits and civilian resources.

Domestic Violence Services: Victims of domestic violence can access services to help them regain a safe and stable lifestyle. The division coordinates the City of Chicago Domestic Violence Help Line (1-877-863-6338) which is a toll free, confidential, multi-lingual 24-hour clearinghouse for referral assistance for victims of domestic violence and their families, as well as manages a network of domestic violence providers. Staff at the City's Community Service Centers will work with residents and their families to identify immediate needs

and refer them to the appropriate supportive services including counseling, housing, clothing and employment resources.

Homeless Services: Homeless Services is responsible for the implementation of the Plan to End Homelessness through case management, as well as delivery of prevention, housing and support services.

Emergency Services: Emergency Services is responsible for overseeing the department's emergency support efforts including administration of the City's well-being check program; management of the City's Warming and Cooling Centers during extreme weather; and the coordination of temporary shelter for displaced residents. This division also oversees the department's Homelessness Outreach and Prevention (HOP) team.

Workforce Services: This division supports a comprehensive workforce development system that connects individuals to all the services they need to be effective in seeking and keeping employment from education, skills development, career development and lifelong learning. This division is responsible for the City's affiliate and sector workforce centers; employment and training programs for survivors of domestic violence, ex-offenders, dislocated workers, seniors and other hard-to-employ target populations; incumbent workers; as well as customized training and placement services for employers. Additionally, the division responds to notifications from Chicago area employers regarding reductions in workforce by providing resources for those impacted by layoffs.

Senior Services-Area Agency on Aging: This agency provides and supports a wide variety of programs that address the diverse needs and interests of older Chicagoans; from those who are healthy and active, to those who are frail and homebound. This agency also manages the City's six Regional Senior Centers and 13 Satellite Senior Centers.

Critical Programs/Services to Assist Residents

CHILDREN SERVICES

Early Head Start and Head Start: Provides educational and early childhood development activities at no-cost that promote school readiness for birth to three year old children and for three to five year old children from low income families. It includes

free medical, dental and mental health services, and nutritious meals, as well as parent education and training.

Child Care: Provides low-income parents with children from birth to age 12 with access to quality, affordable child care that allows them to continue working or to participate in approved training programs.

Summer Nutrition Program: The Summer Nutrition Program is part of a nationwide effort to ensure that low-income children receive nutritious meals when school is not in session.

YOUTH SERVICES

Out of School Time (After-School Programs): Serves youth ages 6 -18 by providing structured, age appropriate activities for youth that will build on their self-confidence, belonging, self esteem, individual responsibility, autonomy and sense of safety.

Mentoring: Provides an inter-generational approach to bond youth 6–18 years of age and adults to share knowledge and experiences in a structured way.

Counseling: Provides group and individual counseling sessions for youth 6–18 years of age to help resolve barriers to education, socialization and family stability.

Homeless Youth: Provides outreach to assist homeless youth and/or youth in shelters ages 14 – 18. Programs work to unite youth with their families and support the youth with various social and/or transitional services.

Gang Intervention and Prevention Program: The Gang Intervention and Prevention program is an initiative that provides case management, home visits, outreach mediation, life skills, sports and recreational activities for youth 12-18 years old.

COMMUNITY SERVICE CENTERS

Community Service Centers: Community Service Centers help individuals and families in need access a wide range of resources from shelter, food and clothing to domestic violence assistance, drug rehab, job training and prisoner re-entry. Clients can also get information about rental, utility and other financial

assistance programs.

Emergency Food Boxes: Free emergency food boxes for individuals and families are available at DFSS Community Service Centers. Food boxes serve as a one-time intervention measure and staff will work with families to help them secure daily, stable nutrition.

Infant Formula: Families can obtain free infant formula at Community Service Centers. The amount of formula and period of eligibility is determined on a case-by-case basis.

Rental Assistance: Emergency Rental Assistance offers a one-time grant up to \$900 to cover one month's rent and is available for people suffering financial hardship due to a crisis such as loss of job, home fire or illness.

Families First: Families First operates through The Chicago Low-Income Housing Trust Fund and provides permanent housing and support services to homeless families residing in shelters.

Veterans Resource Office: The City's Veterans Resource Office helps U.S. Veterans and family members access earned benefits and connect with important resources for housing, employment, education, health care, daily living and more.

WORKFORCE DEVELOPMENT SERVICES

Workforce Investment Act (WIA) Adult Program: Individuals are served through a combination of education, skill enhancement, career exploration, labor market analysis, and occupational training to support entry or reentry into the workforce.

Workforce Investment Act (WIA) Dislocated Worker Program: Individuals are served through a combination of education, skill enhancement, career exploration, labor market analysis, and occupational training to support entry or reentry into the workforce.

Workforce Centers: The Chicago Workforce Centers offer services for job seekers 18 or older and include computerized listings of local, state, and national job openings; seminars to develop job searching and resume writing skills as well as free fax, copier, telephone and internet access.

Workforce Sector Centers: The two Workforce Sector Centers focus on assisting employers with their workforce development and staffing needs.

Innovative Programs for Hard-to-Employ Adults: Programs provide employment-related services tailored to the needs of underserved populations such as persons with criminal backgrounds, persons with disabilities, the homeless, non-custodial parents or persons with chemical dependencies.

Customized Training and Placement Services: Programs provide participants with comprehensive training linked to full-time employment for at least six months. The focus is on high-demand occupations in manufacturing, service industries and healthcare.

Employment Programs for Survivors of Domestic Violence: Programs offer pre-employment training, job placement, job retention services, concurrent with abuse counseling, and related support services for women and men who are survivors of domestic violence.

Ex-Offender Programs: Transitional jobs program provides job-readiness training, subsidized work experience and supportive services to ex-offenders.

Youth Ready Chicago Summer Jobs Program: Youth Ready Chicago Summer Jobs Program provides youth, ages 14 – 21, with summer employment.

Workforce Investment Act (WIA) Youth In-School and Out-of-School Programs: Provides an individualized combination of education, skill enhancement, career exploration, job-readiness skills, apprenticeships and internships, and occupational training that lead to employment or post-secondary education, for at-risk youth, 16 – 21 years of age.

Youth Ready Chicago Regional Youth Career Development Center (YRCCDC)

The six centers, one in each of the six Chicago Public School regions, offer year-round youth workforce development services focused on career awareness, exploration, preparation and job placement to Chicago youth ages 14-21.

EMERGENCY SERVICES

Emergency Response: DFSS Emergency Response Teams are on duty 24 hours a day, 7 days a week to assist with non-life-threatening situations. Teams respond to calls placed to 3-1-1 to assist residents in emergency situations that do not pose an immediate life threat.

Well-Being Checks: Trained outreach workers make home visits to check on someone when there is reason for concern and a family member or friend is not able to get to them.

Warming/Cooling Centers: DFSS coordinates the operation of Warming and Cooling Centers during periods of extreme weather. The City's main Warming/Cooling Centers are located with DFSS' six Community Service Centers..

Street Outreach: Teams conduct year-round outreach to homeless people in various areas of the city. Over time, through repeated dialog, outreach workers can gain the trust of their street clients and are able to guide them into programs.

HOMELESS SERVICES

Shelter Requests: DFSS workers conduct an initial assessment and find appropriate, temporary shelter for the individual or family. DFSS follows up with the client to get them into permanent supportive housing as quickly as possible.

Homeless Prevention Call Center (HPCC): Any Chicago resident threatened with homelessness due to a recent crisis can call 311 City Services anytime to get connected to the HPCC. Individuals are then referred to agencies that make funding disbursements for rent, mortgage, utility payments or first month's rent and security deposit.

Homeless Services Mobile Clinics: The City's two mobile clinics make a full range of medical and social services readily accessible to homeless people located outside or at shelters.

Interim Housing: Individuals and families who find themselves homeless are placed in Interim Housing for a period up to four months. They work closely with a case manager who helps them connect with services they need to gain stability, locate permanent

housing and ensure they have the means to retain that housing.

Temporary Shelter: DFSS tracks approximately 100 temporary shelter programs in Chicago that serve homeless men, women and families. In total, these facilities provide more than 5,000 beds on any given night.

Shelter Plus Care: Shelter Plus Care is a federally funded program that provides housing and supportive services for homeless people who have serious disabilities.

DOMESTIC VIOLENCE SERVICES

Domestic Violence Help Line: DFSS houses and oversees the operation of the Domestic Violence Help Line. The Help Line is a 24-hour, toll-free, multilingual, confidential number that functions as a clearinghouse for domestic violence services and information.

Domestic Violence Programs: Together with a network of community based providers, DFSS offers victims of domestic violence and their families the support and services they need to regain safe, stable lives. Domestic violence counselors are on site at five DFSS Community Service Centers.

SENIOR SERVICES-AREA AGENCY ON AGING

Information, Advocacy and Assessment (I&A): I&A is the gateway to all of the services and programs offered through Senior Services. Information, Advocacy and Assessment is available by phone, by email at www.cityofchicago.org/fss or in person at City Hall, or our Regional Senior Centers.

Regional Centers and Satellite Centers: Nineteen Senior Centers are located throughout the city and offer a variety of social, educational and recreational activities for seniors and their informal caregivers.

Golden Diners Program: Hot, nutritious lunches in a communal setting are provided at nearly 70 community locations each weekday throughout Chicago, including all senior regional and satellite centers. Seniors can also participate in a variety of activities, from health education and exercise classes to field trips.

Care Coordination: Through a referral from I&A, trained certified care coordinators provide a comprehensive needs and eligibility assessment and create appropriate individualized plans of care utilizing a variety of in-home services, allowing seniors to live as independently as possible in their homes and communities.

Adult Day Services: This program provides seniors with cognitive and/or physical limitations an opportunity for socialization in a supervised group setting.

Home Delivered Meals (Meals on Wheels): Microwave-ready frozen or hot meals delivered to home-bound seniors who are unable to prepare meals for themselves and have no other means of acquiring nutritious meals.

In-Home Services: Homecare Aides prepare meals, assist with personal care and perform routine housekeeping tasks.

Nursing Home Pre-Screening: Care Coordinators assess, either in the home or in a hospital, the appropriateness of long-term care placement for seniors considering this option.

Benefits Check-Up: Using an on-line benefits calculation tool, trained staff screen seniors for hundreds of federal, state and local benefits programs. Staff then works with seniors in applying for identified benefits.

Senior Health Insurance Program (SHIP): Volunteer counselors offer free insurance education and information at all senior centers about Medicare, Medicaid and other health insurance issues.

Caregiver Support Program: Informal/familial caregivers are provided a variety of assistance and supports to aid them in caring for their older loved ones.

Grandparents Raising Grandchildren: For seniors who have primary caregiving responsibility of a child(ren), from birth to age 18, counseling and support groups are available. Emergency financial assistance can be accessed and legal help with custody and guardianship, access to public benefits and health insurance, and instances of child abuse,

neglect or family violence is also available.

Respite Care: Allows family caregivers caring for a senior, time for themselves by providing professional trained staff to care for a frail senior, who has a familial caregiver, on a temporary basis.

Foster Grandparent Program: Opportunity for seniors to make a difference in a child's life. This program also gives the senior volunteer, free annual physicals and the ability to supplement their monthly income.

Senior Companion Program: Opportunity for seniors to make a difference in the lives of lonely, frail and homebound seniors by reading, engaging in conversation, preparing light meals and more.

ADA Paratransit/Taxi Access Program: Seniors with disabilities are assisted with applications for the CTA's personalized, door-to-door transportation service. Eligible seniors receive access to the CTA's ADA Paratransit at reduced rates through a cooperative effort with the RTA's ADA Paratransit and Taxi Access Program.

Emergency Medical Transportation Service: Temporary transportation for seniors to extreme medical treatments such as dialysis, chemotherapy and radiation, until RTA paratransit service is arranged and approved.

Senior Shuttle Services: Transportation from pre-designated stops such as senior housing complexes or local churches to nearby grocery stores.

Crisis Team: Teams of professionals respond to referrals for well-being checks of at-risk and isolated elderly. A comprehensive assessment is performed and when necessary the senior is removed from the immediate danger. Seniors are then referred to appropriate agencies, programs or service for follow-up and continued assistance.

Elder Abuse and Neglect Investigation
Trained and certified elder abuse investigators respond to reports of alleged physical, emotional and sexual abuse, neglect, confinement or financial exploitation of persons 60 years of age and older. Investigators work with the senior to develop a plan to stabilize the abusive situation and reduce the risk of further harm to the older person.

Senior Advocacy Center in the Cook County Domestic Violence Court: Senior Service staff provide emotional support, education, information and advocacy to seniors involved in orders of protection and other domestic violence judicial issues.

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| | 896 |

2011 Budget

| Fund | Amount |
|-----------------------------------|----------------------|
| Corporate Fund | \$17,378,757 |
| Community Development Block Grant | \$30,631,029 |
| Other Grant Fund | \$387,363,000 |
| TOTAL | \$435,372,786 |

Significant Dates

| Event | Date |
|---|----------------------------|
| Head Start Triennial Review | Late April- Early May 2011 |
| Homeless Point In Time Count results released | Summer 2011 |

Grants

| FEDERAL | |
|--|-----------------------|
| Grant or Program | Term |
| ARRA Chronic Disease Nutrition (Go Slow Whoa) | 2/4/10-2/3/12 |
| ARRA Chronic Disease Self management | 4/1/10-3/30/12 |
| ARRA Community Development Block Grant | 7/22/09-9/30/12 |
| ARRA Early Learning Mentor Coaches | 9/29/10-2/28/12 |
| ARRA Head Start/Early Head Start Expansion | 9/30/10-9/29/11 |
| ARRA Head Start/ Early Head Start COLA & Quality Improvement | 8/1/09-3/31/11 |
| ARRA Homeless Prevention and Rapid Re-Housing | 9/1/09-9/30/12 |
| ATTA WIA Youth (Funding fully exhausted) | 2/17/09-6/30/11 |
| ARRA Community Development Block Grant (pending review) | Concluded 9/30/10 |
| STATE | |
| Grant | Term |
| Area Plan on Aging - Older Americans Act- State | 10/1/2009 - 9/30/2010 |
| Elderly Abuse and Neglect Pass Thru Grant - | 7/1/2010 - 6/30/2011 |
| Emergency Food & Shelter- IDHS | 7/1/2010 - 6/30/2011 |
| Flexible Senior Services and Assistive Technology Program | 7/1/2010 - 6/30/2011 |
| Juvenile Intervention Support Center | TBD |
| Long-term Care System Development Meals | 7/1/2010 - 6/30/2011 |
| Resident Services Coordination/Case Mgmt. | TBD |
| Senior Health Assistance Program (Circuit Breaker) | 7/1/2010 - 6/30/2011 |
| Special Projects-Generic-Prevention Domestic Violence | TBD |
| State Foster Grandparents | 7/1/2010 - 6/30/2011 |
| State Senior Community Service Employment | 7/1/2010 - 6/30/2011 |
| Money Follows the Person LTC Ombudsman | 3/1/2010 - 6/30/2011 |
| Veterans Directed Home & Community-Based Services | 7/1/2010 - 6/30/2011 |
| Senior Health Insurance Program | 10/1/2010 - 1/31/2011 |
| Relatives Raising Children | 7/1/2010 - 6/30/2011 |

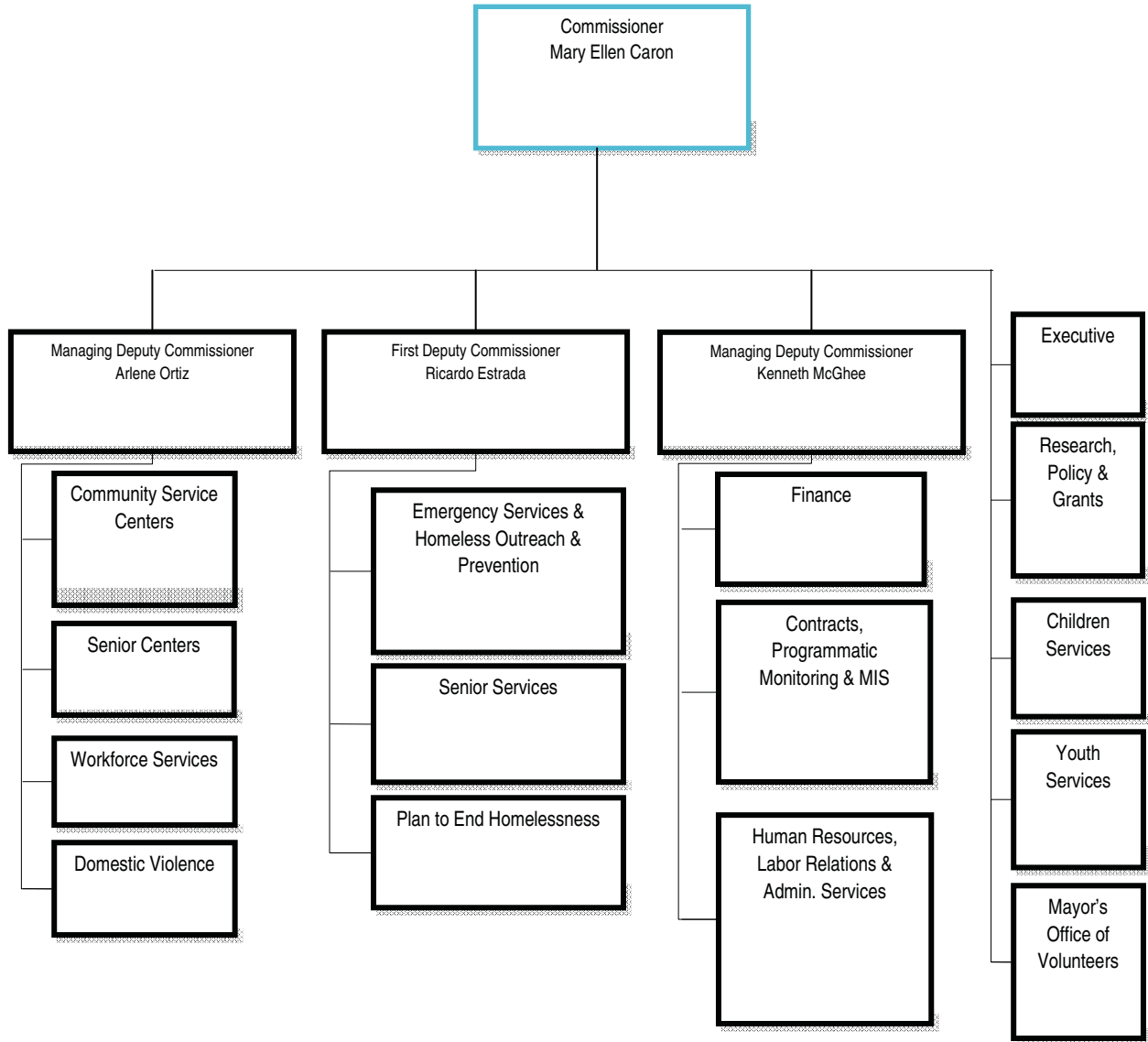
Key Agreements

| Project | Term |
|------------------------|-------------|
| PACE Transit Agreement | annual |

Major Contracts

| Project | Term |
|-------------------------------|-------------------|
| C'est Si Bon, Ltd | 8/31/07 – 7/11/11 |
| Direct Fitness Solutions, LLC | 3/1/09 – 2/29/12 |
| Educational & Demographics | 9/18/08 – DUR |
| Fanfares | 8/1/207 – 7/31/11 |
| Bowman Systems LLC | 8/1/08 – 7/31/11 |
| Edlink LLC | 2/8/10 – 6/30/11 |
| Teaching Strategies | 8/1/09 – 11/30/11 |

Organizational Chart



Grants

| Department of Family & Support Services Federal Grants | | | |
|---|---------------------|---------------------------|---------------------|
| Grant Name | Term | Originating Source | Award Amount |
| ARRA Community Development Block Grant | 07/22/09 - 09/30/12 | Federal | \$ 3,375,000 |
| ARRA Early Learning Mentor Coaches | 09/29/10 - 02/28/12 | Federal | \$ 225,000 |
| ARRA Head Start Expansion | 09/30/10 - 09/29/11 | Federal | \$ 5,176,877 |
| ARRA Head Start/Early Head Start COLA & Quality Improvement | 08/01/09 - 03/31/11 | Federal | \$ 8,554,350 |
| ARRA Homeless Prevention and Rapid Re-Housing | 09/01/09 - 09/30/12 | Federal | \$ 34,356,259 |
| Community Development Block Grant | 01/01/11 - 12/31/11 | Federal | Not Yet Awarded |
| Early Head Start Program Initiative | 12/01/10 - 11/30/11 | Federal | \$ 3,478,276 |
| Emergency Shelter Grant-HUD (Mck Act) (part of CDBG application) | 01/01/11 - 12/31/11 | Federal | Not Yet Awarded |
| Foster Grandparents Program | 07/01/10 - 06/30/11 | Federal | \$ 563,529 |
| Head Start | 12/01/10 - 11/30/11 | Federal | \$ 116,835,956 |
| NCOA Benefits Enrollment Center | Award Pending | Federal | Not Yet Awarded |
| Safe Havens - Supervised Visitation | 10/01/09 - 09/30/12 | Federal | \$ 250,000 |
| Senior Companion Program | 07/01/10 - 06/30/11 | Federal | \$ 296,930 |
| Shelter Plus Care (Multiple Agreements) | Various Term Dates | Federal | \$ 12,193,644 |
| Supportive Housing | 4/1/11 - 3/31/12 | Federal | \$ 318,498 |
| Veterans Directed Home and Community Based Services Program | 07/01/10 - 09/30/11 | Federal | \$ 3,554,925 |

Grants

| Department of Family & Support Services State Grants | | | |
|---|---------------------|--------------------|-----------------|
| Grant Name | Term | Originating Source | Award Amount |
| Area Plan on Aging - Older Americans Act- Federal | 10/01/10 - 09/30/11 | Federal | \$ 15,475,778 |
| Area Plan on Aging - Older Americans Act- State | 10/01/10 - 09/30/11 | State | \$ 4,126,969 |
| ARRA Chronic Disease Nutrition (Go Slow Whoa) | 02/04/10 - 02/03/12 | Federal | \$ 250,000 |
| ARRA Chronic Disease Self Management | 04/01/10 - 03/30/12 | Federal | \$ 110,000 |
| ARRA Justice Assistance Grant | 05/01/10-12/31/11 | Federal | \$436,852 |
| ARRA WIA Youth Formula | 2/17/09 - 6/30/11 | Federal | \$ 17,390,077 |
| Chicago Domestic Violence Help Line-ICJIA | 09/01/10 - 08/31/11 | Federal | \$ 364,000 |
| Community Services Block Grant | 01/01/10 - 06/3/11 | Federal | \$ 14,631,792 |
| Elder Abuse and Neglect Pass Thru Grant | 07/01/10 - 06/30/11 | Federal | \$ 1,999,820 |
| Emergency Food & Shelter- IDHS | 07/01/10 - 06/30/11 | State | \$ 4,723,622 |
| Employment Related Child Care - IDHS | 07/01/10 - 06/30/11 | Federal & State | \$ 37,547,849 |
| Flexible Senior Services | 07/01/10 - 06/30/11 | State | \$ 34,000 |
| Foster Grandparents Program (State) | 07/01/10 - 06/30/11 | State | \$ 32,733 |
| High Speed Internet Access | 07/01/10 - 06/30/11 | Federal | Not Yet Awarded |
| IDHS Special Project - Domestic Violence Help Line | 07/01/10 - 06/30/11 | State | \$ 180,365 |
| Long Term Care Ombudsman Program - Civil Monetary Penalties | 11/01/10 - 09/30/11 | State | \$ 26,277 |
| Longterm Care System Development | 07/01/10 - 06/30/11 | State | \$ 56,114 |
| Medicare Improvements for Patients & Providers Act (MIPPA2) | 10/01/10 - 09/30/11 | Federal | Not Yet Awarded |
| Senior Community Service Employment (Title V) | 07/01/10 - 06/30/11 | Federal | \$ 1,359,893 |
| Senior Employment Specialist Program | 07/01/10 - 06/30/11 | State | \$ 20,919 |
| Senior Health Assistance Program (SHAP & MIPPA) | 07/01/10 - 06/30/11 | Federal | \$ 456,500 |
| Senior Health Insurance Program | 10/14/10 - 01/31/11 | State | \$ 10,200 |
| Services to Victims of Domestic Violence | 08/1/10 - 07/31/11 | Federal | \$ 237,186 |
| Summer Food Service | 06/01/11 - 09/03/11 | Federal | \$ 3,279,512 |
| Title XX Donated Fund Initiative | 07/01/10 - 06/30/11 | Federal | \$ 1,100,660 |
| Workforce Investment Act (WIA) - Formula Adult | 07/01/10 - 06/30/12 | Federal | \$ 10,257,540 |
| Workforce Investment Act (WIA) - Formula Dislocated | 07/01/10 - 06/30/12 | Federal | \$ 9,384,498 |
| Workforce Investment Act (WIA) - Formula Youth | 07/01/10 - 06/30/12 | Federal | \$ 10,338,440 |
| Workforce Investment Act (WIA) - Supplemental Incentive Funds | 05/01/09 - 06/30/11 | Federal | \$ 409,020 |
| Workforce Investment Act (WIA) -National Emergency Grant: On-the-Job Training | 10/01/10 - 03/30/12 | Federal | \$ 724,965 |

Grants

| Department of Family & Support Services Private/Other Grants | | | |
|---|---------------------|--------------------|--------------|
| Grant Name | Term | Originating Source | Award Amount |
| CHA Family Support Services (Learn & Earn, OST, Golden Diner, Homeless Prevention, Early Childhood/Family Initiative, Operation Warm) | 01/01/11 - 12/31/11 | CHA | \$ 3,012,660 |
| Senior Medicare Patrol - Cooperative Agreement - Suburban Area Agency on Aging | 06/01/10 - 05/31/11 | Age Options | \$ 21,492 |
| ARRA Justice Assistance Grant Cook County Pass through FY2010 (via IGA between County and DFSS) | 05/01/10 - 04/30/11 | Federal | \$ 497,028 |
| Offender Reentry Demonstration Program Cook County Pass through FY 2011 (via IGA between County and DFSS) | 10/01/10 – 09/30/11 | Federal | \$ 747,006 |

Facility Locations

| City of Chicago | |
|---|--|
| Chicago Department of Family & Support Services | |
| Central Office – 8:30 am to 5:30 pm | Senior Centers - Regional & Satellite |
| Community Services Centers Hours of Operation 9 am to 5pm (M, T, Th, Fri) and Wednesday, 11:00 am to 7:00 pm | <u>Northwest Senior Center</u> 3160 North Milwaukee (60618) |
| <u>Garfield Center / Emergency Services</u> 10 South Kedzie (60612) | <u>Central West Senior Center</u> 2102 West Ogden (60612) |
| <u>King Center</u> 4314 South Cottage Grove (60653) | <u>Renaissance Court</u> 78 East Washington (60602) |
| <u>North Area</u> 4740 North Sheridan Road (60640) | <u>Abbott Park (Roseland) Satellite Senior Center</u> 49 East 95th Street (60619) |
| <u>South Chicago</u> 8759 South Commercial (60617) | <u>Auburn Gresham Satellite Senior Center</u> 1040 West 79th Street (60620) |
| <u>Trina Davila</u> 4357 West Armitage (60647) | <u>Austin Satellite Senior Center</u> 5071 West Congress Parkway (60644) |
| <u>Englewood</u> 845 West 69 th Street (60621) | <u>Chatham Satellite Senior Center</u> 8300 South Cottage Grove (60619) |

| | |
|--|--|
| <u>Englewood Satellite Senior Center</u> 653 - 657 West 63rd Street (60621) | <u>Kelvyn Park</u> 2715 N. Cicero (60639) |
| <u>Edgewater Satellite Senior Center</u> 5917 North Broadway (60660) | <u>Pilsen (Opening Soon)</u> 2021 S. Morgan (60608) |
| <u>Garfield Ridge Satellite Senior Center</u> 5674-B South Archer (60638) | <u>Norwood Park</u> 5801 N. Natoma Ave (60631) |
| <u>North Center Satellite Senior Center</u> 4040 North Oakley (60618) | |
| <u>Portage Park Satellite Senior Center</u> 4100 North Long (60641) | |
| <u>West Town Satellite Senior Center</u> 1613 West Chicago Avenue (60622) | |

Unions Representing Department Employees

| |
|---------------------|
| Unions |
| AFSCME |
| Teamsters Local 700 |
| Teamsters Local 743 |



Chicago Public Library
Mary Dempsey, Commissioner
400 S. State Street
Chicago, IL 60605
Phone: (312) 747-4090
Email: dempsey@chipublib.org

Central Purpose

- Provide equal access to information, ideas and knowledge through books, programs and other resources
- Support all people in their enjoyment of reading and pursuit of lifelong learning

Mission Statement

We welcome and support all people in their enjoyment of reading and lifelong learning. Working together, we strive to provide equal access to information, ideas, knowledge through books, programs and other resources. We believe in the freedom to read, to learn, to discover.

Key Facts

The Chicago Public Library (CPL) is a special place beyond home and work where people come to improve their lives, nourish their intellect or simply to be entertained. CPL is a leader in Chicago's diverse neighborhoods because it offers not only rich and current book collections, but also state of the art technology and programming and other benefits of its numerous cultural and public partnerships.

Currently, the CPL operates the central Harold Washington Library Center, the Sulzer and Woodson regional libraries and 73 branch libraries. Each library offers public programs and computer resources and is a valued community resource. With the opening of the new West Town and Altgeld branches in 2010, the City has replaced or built 55 libraries since 1989. The new Richard M. Daley, Greater Grand Crossing, Dunning and Little Village branches will open for public services in 2011 increasing the number of CPL locations to 80.

As the Chicago Public Schools continue to reshape its school libraries, the Chicago Public Library has increasingly become the primary out of school reference, research and instructional



resource for Chicago's public school students. In addition, the Chicago Public Library is the primary school library for Chicago's parochial, private, charter and home schooled students. Chicago's public libraries are open after school, during evenings, on weekends and during the summer. When schools are closed, libraries are open and are serving hundreds of thousands of students and their families with homework resources, state of the art technology, professional reference and the assistance of certified teachers. The role that libraries play in the day to day educational and lifelong learning needs of Chicago's students of all ages is essential for an informed and educated populace and for the future of our city.

The economic decline across the nation and in Chicago has made the Chicago Public Library more relevant than ever before. Chicagoans of all ages and backgrounds are using the Library's Job Seekers online and print resources along with the assistance of trained professionals to seek employment and/or training for new careers. Today, more than 60% of the time of CPL's librarians and Cybernavigators is spent assisting Chicagoans searching online resources for work, applying for jobs online, drafting or redrafting resumes, and searching for educational opportunities. Hundreds of thousands of Chicagoans attend free financial literacy programs at the Chicago Public Library and take advantage of the Library's free books, cds, dvds, computers and author events to sustain their quality of life and access to critical information and lifelong learning. Without a strong and vital public library, Chicagoans would be without these essential resources.

Investments in facilities and personnel are made in accordance with the five-year strategic plan, CPL 2010. The plan builds on the mission and strengths of Chicago Public Library and challenges the department to pursue new opportunities. Through the plan, CPL has committed to: offer focused online research training to the public; measure the outcomes of its services and articulate these findings to stakeholders; expand and enhance program and partnership opportunities; and increasing awareness of CPL resources and programs.

Goals

During 2011, the Chicago Public Library will remain an essential resource to residents as many continue to struggle with new economic realities. Collections will be used for pleasure reading and research. The Library will sustain its annual circulation of 9.5 million items, the 2010 level.

CPL considers investments in resources to be investments in the success of Chicago's residents. In 2011, CPL expects to offer 2.9 million free one-hour internet sessions to the public which will equal the 2010 total. The public will continue to access library resources like free technology and training as they study, pursue job opportunities and seek advancement for themselves and their children

Critical Programs/Services to Assist Residents

CyberNavigators: CPL, under the Bank of America Computer Smarts program, brings trained instructors to neighborhood library locations to provide free computer training to the public. In the past two years, CyberNavigators have been increasingly assisting patrons with online job searches and resume writing.

Teacher in the Library: Providing high quality, professional after-school homework help to Chicago's children and youth each school year.

Summer Reading Programs (for both children and adults): Each summer the Library partners with a Chicago cultural institution to offer a summer of programs, events and books, organized around a theme. In 2010, 50,000 children read 1.2 million books and more than 5,000 adults took part, reading 11,000 books.

Kraft Great Kids: From October to April, the Library partners with the Chicago Park District to provide Monthly Family Night literacy programs at 12 parks. In June, July and August, the Library and Park District bring the Summer Reading Program to 24 parks/playlots via the Kraft Great Kids Kidsmobile, which provides activities including crafts, sports, and of course, reading.

Money Smart: Chicago Public Library partners with the Federal Reserve Bank of Chicago to provide year round financial literacy programs for teens and adults in libraries across the city.

Law at the Library: Partnering with the Chicago Bar Association, the Library offers free monthly presentations by experienced attorneys on various legal issues. The program allows participants to speak to a licensed attorney, free of charge.

YOUmedia, digital space for teens: an innovative, 21st century teen learning space at the Harold Washington Library Center (and soon to be expanded to three branches). High school age teens engaging with YOUmedia can access more than 100 laptop and desktop computers, as well as a variety of media creation tools and software, all of which allow them to stretch their imaginations and their digital media skills. By working both in teams and individually, teens have

an opportunity to engage in projects that promote critical thinking, creativity and skill building.

One Book, One Chicago: This award-winning program seeks to cultivate a culture of reading in our city by reinforcing the importance of reading together as a community. Twice annually – once in the spring and once in the fall – a book is selected and promoted to all of Chicago. Discussions of the selected book take place in more than 50 library locations as well as outside locations and public programs are created to further enrich the experience of reading the book.

CPL website resources: The Library’s online presence offers patrons access to not only the Library’s catalog, but also hundreds of subscription databases, online resources and downloadable media, 24 hours a day, 7 days a week. These

resources include *Hoover’s Company Records*, *Morningstar Investment Research Center*, *Chicago Tribune* archives, *Chicago Defender* archives, *Wall Street Journal*, as well as industry specific journals. Downloadable media include eBooks, audiobooks, video and music.

Especially for Job Searchers: in response to the increasing number of citizens coming to their local library for assistance with job searches, the CPL staff created an online job searching aid, working with Illinois workNet and other organizations. These web pages serve as a self-guided career guide, linking patrons to the advice, assistance and tips they need in their search for employment. Reference librarians and CyberNavigators report that approximately 60% of the requests they receive are from patrons asking for assistance with job searches.

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| | 1128 |

2011 Budget

| Fund | Amount |
|-----------------------------------|---------------------|
| Library Fund- Building and Sites | \$505,000 |
| Library Fund – Maintenance & Ops. | \$54,680,971 |
| Other Grant Fund | \$19,150,000** |
| TOTAL | \$74,335,971 |

****Includes grants received and grants anticipated but not yet awarded by the State of Illinois or the CPL Foundation.**

Significant Dates

| Event | Date |
|--|--|
| Central Library exhibit: Chicago River 1999-2010 | February 25 – September 2, 2011 |
| Woodson Regional exhibit: A Ten Year Retrospective | February 2011 – September 2011 |
| Strategic Planning | Start: March 2011; End: July 2011 |
| Central Library exhibit: In Service to the Union: Civil War Artifacts | April 1, 2011 – July 17, 2011 |
| All Staff Institute Day | May 4, 2011 |
| Zena Sutherland Lecture | May 6, 2011 |
| 20 th Anniversary of the Harold Washington Library Center | Programs throughout the year |
| One Book, One Chicago citywide reading and programs of selected titles. Spring title Fall title (10 th Anniversary) | Announce late February, early March Announce July or August |
| Branch openings and dedication: Richard M. Daley Branch: Greater Grand Crossing: Dunning: Little Village: | Spring 2011 Spring 2011 Spring 2011 Fall 2011 |
| Columbia College Story Week | March 14 – 17, 2011 |
| Money Smart Week | April 2-9, 2011 |
| Central Library exhibit: Actors, Plays and Stages: Early Theater in Chicago | April 29, 2011-May 15, 2012 |
| Annual summer reading program for children & adults Children's program runs: Adult's program runs: | June 13, 2011 – August 6, 2011 June 1, 2011 – July 31, 2011 |
| Printers Row Lit Fest | June 4 & 5, 2011 |
| DePaul Summer Reading Conference | July 15 & 17, 2011 |
| Central Library exhibit: One Book, Many Interpretations, Second Edition | August 27, 2011 – April 15, 2012 |
| Central Library exhibit: The Stories We Share: Twenty Eventful Years At the Harold Washington Library Center | Opens: September 30, 2011 |
| Carl Sandburg Literary Award dinner | October 2011 |
| Chicago Humanities Festival | November 5, 6, 12, 13, 2011 |
| Bookamania | November 19, 2011 |

Private/Public Cooperative Agreements

| Project |
|---|
| Master IGA between City & Public Building Commission of Chicago for branch library construction |
| The Chicago Public Library/Chicago Public Library System is a member of the Illinois Library & Information Network (ILLINET) administered by the Illinois State Library. Through this partnership the Library uses resource sharing with other libraries to fill the information, recreation and research needs of library users across the state. We also receive access to First Search databases from OCLC, ex. ArchiveGrid, WorldCat, Illinois Catalog, CAMIO, WorldCat and participate in training opportunities, literacy programs, cooperative cataloging, reference services and digital collections from OCLC. |

Chicago Public Library Lead Department Contracts

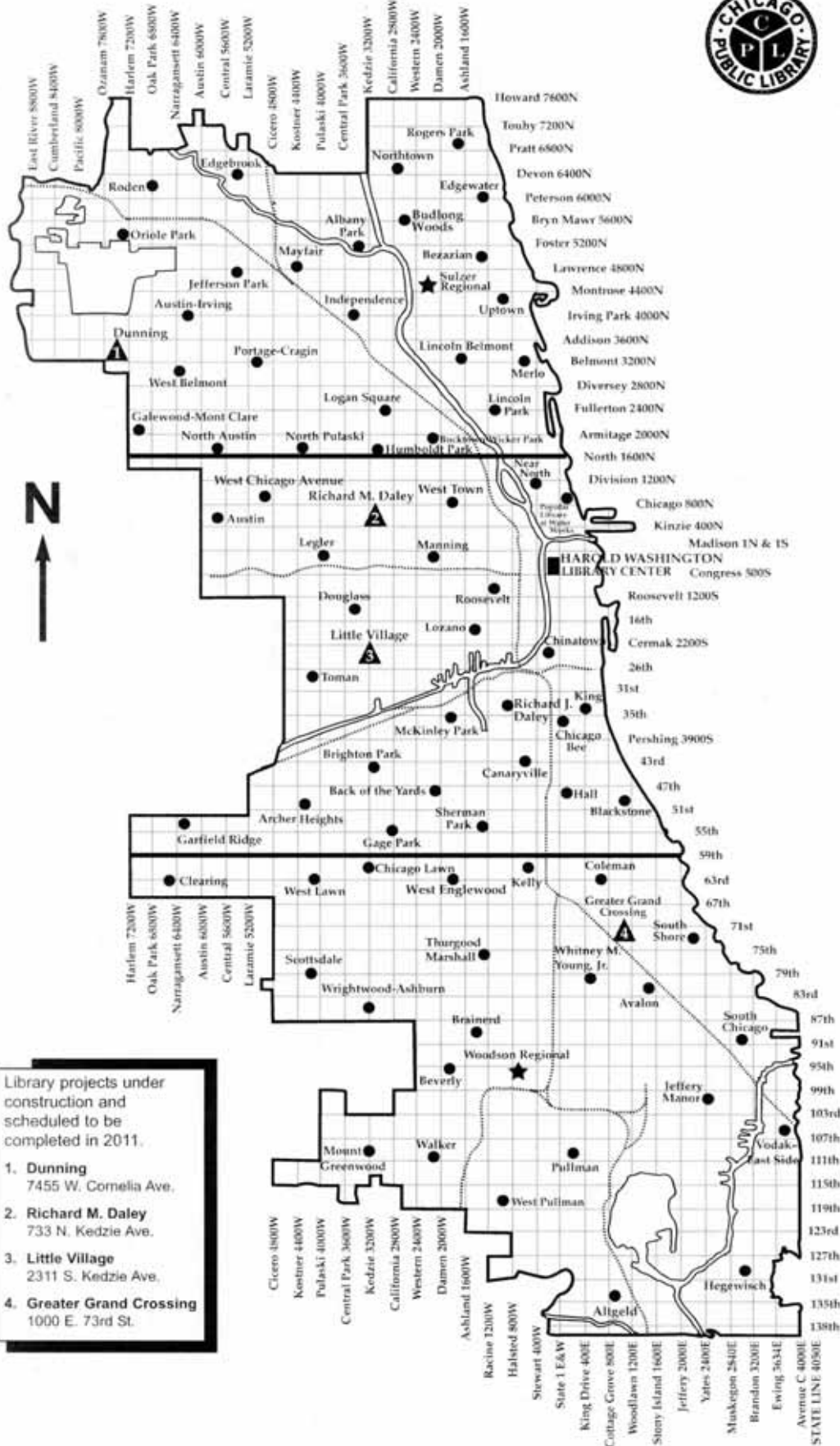
| Vendor | Current Expiration |
|---|--------------------|
| American Ideal Cleaning | 5/13/2013 |
| B & L Distributors | 11/30/2013 |
| Debi's Piano Tuning | 12/31/2012 |
| Desks, Inc. | 7/31/2011 |
| EM Grafix, Inc. | 12/31/2011 |
| Harrison and Company | 10/31/2013 |
| Harrison and Company | 5/31/2011 |
| Harrison and Company | 4/30/2012 |
| HF Book Binding | 5/31/2011 |
| Jorh Frame & Moulding | 3/31/2012 |
| National Graphx Imaging | 1/4/2014 |
| Q.C. Enterprises | 2/15/2011 |
| S & S Worldwide | 7/31/2011 |
| The Alasko Company | 3/31/2013 |
| The Library Corporation | 7/31/2010 |
| U.S. Equities (Department of General Services is lead, CPL is client department) | 12/31/2011 |
| Workforce Language Services | 6/30/2011 |
| Sole Proprietor Honorariums | NA |

Active Grants

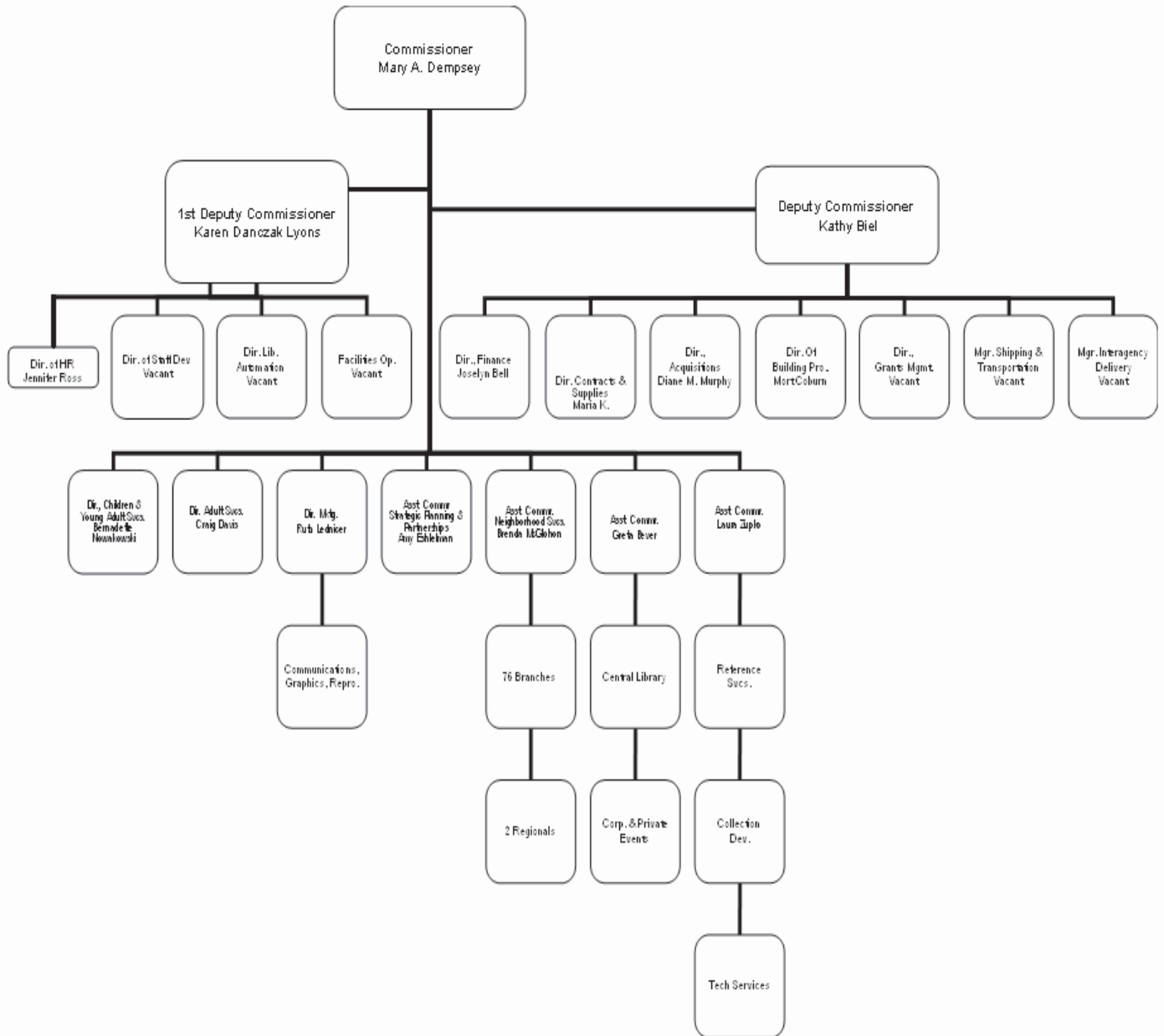
| Source | Fed Aid / Project - Description | Start Date | End Date | Budget |
|--------|--------------------------------------|------------|-----------|--------------|
| State | TALKING BOOK CENTER FY 2008/2010 | 7/1/2008 | 6/30/2011 | \$ 850,570 |
| State | THE MARC OF QUALITY FY 10/11 | 7/1/2010 | 6/30/2011 | \$ 2,000 |
| State | FY 10 PUBLIC LIBRARY PER CAPITA | 7/1/2010 | 6/30/2011 | \$ 1,432,000 |
| State | FY11 LIBRARY SYSTEM PER CAPITA GRANT | 7/1/2010 | 6/30/2011 | \$ 2,306,790 |

Anticipated Grants

| | | |
|--|--|--------------|
| DCEO Edgewater Branch Capital Grant | Illinois Department of Commerce and Economic Opportunity | \$700,000 |
| Illinois Library Development-Per Capita & Area | Illinois State Library | \$ 6,700,000 |
| Independence Branch Capital Grant | Illinois Department of Commerce and Economic Opportunity | \$275,000 |
| Live and Learn - Cataloging | State | \$ 2,000 |
| Sub-Regional Library for Blind & Physically Handicapped-Talking Book Ctr | Illinois State Library | \$ 50,000 |
| Edgewater Branch Capital Construction | DCEO | \$150,000 |
| Illinois Humanities Council Library Programs | State | \$ 10,000 |
| State Capital Construction Program | State | \$10,000,000 |
| Independence Branch Capital Construction | State | \$500,000 |
| Sub-Regional Library for Blind & Physically Handicapped-Talking Book Ctr | State Library | \$ 531,000 |



Organizational Chart



Capital Projects

| Program | Capital Project ID | Project Name | <u>Funding Source</u> | <u>2010 Funding Amount</u> |
|---------|--------------------|---|---|----------------------------|
| Library | 32415 | Dunning Branch Library | GENERAL OBLIGATION BOND - 2007 | 500,000 |
| Library | 32415 | Dunning Branch Library | 2008 LIBRARY BOND | 5,000,000 |
| Library | 32415 | Dunning Branch Library | DEPARTMENT OF COMMERCE & ECONOMIC OPPORTUNITY | 1,400,000 |
| Library | 33683 | Whitney Young Branch | 2008 LIBRARY BOND | 5,000,000 |
| Library | 33683 | Whitney Young Branch | 87TH/COTTAGE GROVE | 1,000,000 |
| Library | 33684 | Grand Crossing Branch Library | 2008 LIBRARY BOND | 3,371,700 |
| Library | 34048 | WEST TOWN BRANCH LIBRARY | 2008 LIBRARY BOND | 1,500,128 |
| Library | 34048 | WEST TOWN BRANCH LIBRARY | 2009 G.O. BONDS | 500,000 |
| Library | 34163 | Little Village Branch Library | 2008 LIBRARY BOND | 7,000,000 |
| Library | 34374 | RICHARD J. DALEY LIBRARY | NEIGHBORHOODS ALIVE 21 - 2003 | 150,000 |
| Library | 34374 | RICHARD J. DALEY LIBRARY | 2008 LIBRARY BOND | 400,000 |
| Library | 34374 | RICHARD J. DALEY LIBRARY | 35TH AND HALSTED | 5,000,000 |
| Library | 34375 | WOODSON REGIONAL LIBRARY-COMPUTER COMMONS UPGRADE | 2008 LIBRARY BOND | 163,090 |
| Library | 34376 | SULZER REGIONAL LIBRARY-COMPUTER COMMONS UPGRADE | 2008 LIBRARY BOND | 133,385 |
| Library | 34766 | 2010 CONSTRUCTION MANAGEMENT FOR LIBRARY BRANCHES | 2008 LIBRARY BOND | 327,558 |

| Program | Capital Project ID | Project Name | <u>Funding Source</u> | <u>2010 Funding Amount</u> |
|---------|--------------------|---|-------------------------------|----------------------------|
| Library | 34950 | ALTGELD BRANCH LIBRARY | NEIGHBORHOODS ALIVE 21 - 2003 | 275,000 |
| Library | 34991 | HARSH COLLECTION COMPACT SHELVING | NEIGHBORHOODS ALIVE 21 - 2003 | 357,215 |
| Library | 35528 | SYSTEM WIDE FURNITURE-BRANCH LIBRARIES | 2008 LIBRARY BOND | 149,525 |
| Library | 35549 | JEFFERY MANOR BRANCH ADA AUTOMATIC DOOR OPERATION | NEIGHBORHOODS ALIVE 21 - 2003 | 13,900 |
| Library | 35550 | LINCOLN BELMONT BRANCH ADA AUTOMATIC DOOR OPERATION | NEIGHBORHOODS ALIVE 21 - 2003 | 13,100 |

Unions Representing Department Employees

| |
|---------------|
| Unions |
| AFSCME |
| Teamsters |



311
Audrey L. Mathis, Director
2111 W. Lexington Street
Chicago, IL 60612
Phone: (312) 746-9760
Email: audrey.mathis@cityofchicago.org

Central Purpose

- Provide information regarding City events and programs
- Receive requests for City services and forward them to the appropriate departments
- Process non-emergency police reports
- Serve as the back-up facility for the Center for Emergency Communication

Key Facts

The 311 City Service Center was launched in Chicago in 1999, taking in approximately 2.8 million calls the first year. In 2010, 311 received 4.2 million calls. Of those calls, more than 20% are requests for City services, approximately 13% are police non-emergency matters and the remaining 67% are requests for information regarding City events and programs. In 2010, 311 tracked approximately 2.04 million city service requests. In addition, in 2010, 311 staff processed 15,338 e-mails received from residents through the City of Chicago's website.

311 works with the Budget Office, the Department of Innovation Technology (DoIT), and City departments to establish public benchmarks for service delivery for various service requests.

311 carries out its responsibilities through three basic divisions: Operations, Service Advocacy, and Neighborhood Services.

OPERATIONS: Operators accept phone calls 24 hours a day, seven days a week, 365 days a year for callers to request a service, check the status of previous service requests, obtain information regarding City programs or events, and file non-emergency police reports.

SERVICE ADVOCACY: Project managers provide training, technical assistance, and reports to City departments and sister agencies



from the Customer Service Request (CSR) system, a central system to enter requests for service and track service levels from time of request through resolution. The system also provides a tool for assignment of work crews/equipment and ability to monitor work loads across the City.

NEIGHBORHOOD SERVICES: Project managers work to assess City department services and performance throughout Chicago neighborhoods, troubleshoot and expedite the delivery of City service needs, coordinate with City departments/sister agencies, and facilitate the City's participation in neighborhood events/initiatives to improve quality of life.

311 has created additional channels to address high call volume and ensure that callers are able to make service requests and/or receive information. If an operator is not immediately available, callers are directed to an auto-attendant and given options to select for frequently requested information. In addition, through the City of Chicago's 311 website, residents/visitors can request various City services, check the status of previously requested services, and/or obtain general information.

311's funding appropriations are administered

through the Office of Emergency Management
and Communications

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| | 78 |

2011 Budget

| Fund | Amount |
|---------------------------|-------------|
| Corporate (Personnel) | \$3,881,883 |
| O'Hare (Personnel) | \$627,235 |
| Corporate (Non-Personnel) | \$380,342 |
| Total | \$4,889,460 |

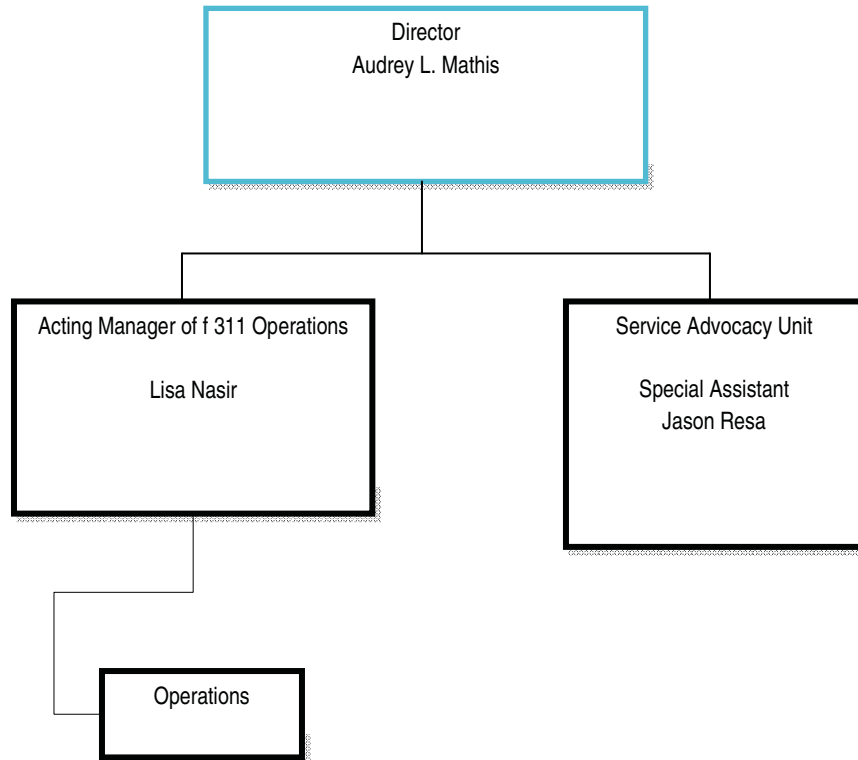
Major Contracts

| Project | Term |
|---|------------------|
| AT&T Language Line (Translation Services) Vendor Limit: \$5,159,570 | 07/05 – 07/12 |

Significant Dates

| Event | Date |
|--|------------------------------------|
| Launch of 311 ChiText (SMS Text Messaging) | Proposed February-March 2011 |

Organizational Chart



Facility Locations

| Location | Address | Suite | Zip | Phone | Hours |
|-----------------|-------------------|-------|-------|--------------|-------|
| 311 Call Center | 2111 W. Lexington | N/A | 60612 | 312-746-9760 | 24hr |

Unions Representing Department Employees

| Unions |
|-------------------|
| AFSCME Council 31 |

PUBLIC SAFETY

POLICE BOARD
INDEPENDENT POLICE REVIEW AUTHORITY
POLICE DEPARTMENT
CAPS IMPLEMENTATION OFFICE
OFFICE OF EMERGENCY MANAGEMENT AND COMMUNICATIONS
FIRE DEPARTMENT



Chicago Police Board

Demetrius E. Carney, President
 30 N. LaSalle Street, Suite 1220
 Chicago, IL 60602
 Phone: (312) 742-4194
 Email: decarney@perkinscoie.com

Central Purpose

- Review applications, conduct interviews, and submit to the Mayor three nominees for the position of Superintendent of Police when there is a vacancy in the position
- Decide disciplinary cases in which the Superintendent of Police files charges to discharge or suspend for more than thirty days a member of the Police Department
- Review, upon the request of department members, disciplinary suspensions of six through thirty days.
- Decide matters in which the Chief Administrator of the Independent Police Review Authority and the Superintendent of Police do not concur regarding discipline of a member of the Police Department
- Hold monthly public meetings that provide an opportunity for all members of the public to present questions and comments to the Board, the Superintendent of Police, and the Chief Administrator of the Independent Police Review Authority
- Adopt the rules and regulations governing the Police Department.

Key Facts

The Police Board is an independent civilian body that oversees certain activities of the Chicago Police Department. The Board consists of nine members appointed by the Mayor with the advice and consent of the City Council. The Board derives its oversight authority from city ordinance and state law.



Employees

| Full Time Positions | |
|---------------------|---|
| | 2 |

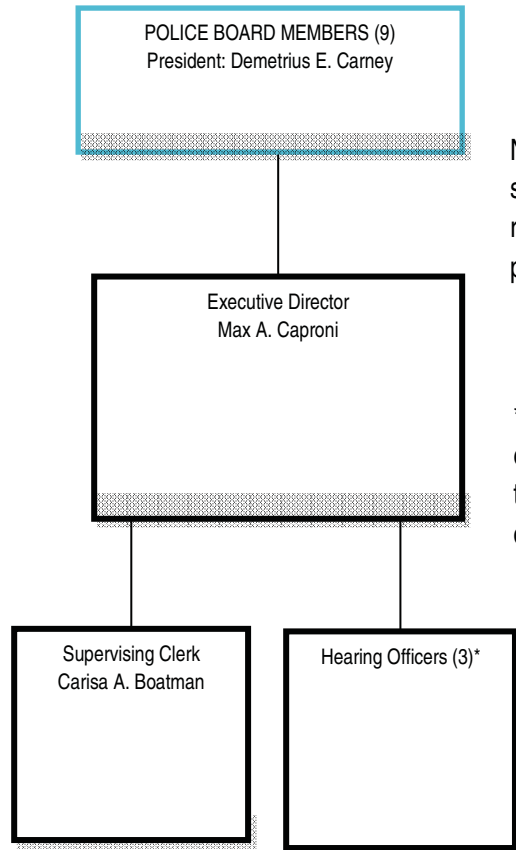
2011 Budget

| Fund | Amount |
|-----------|-----------|
| Corporate | \$422,633 |

Significant Dates

| Event | Date |
|-----------------|----------------|
| Monthly meeting | Third Thursday |

Organizational Chart



Note: A Special Assistant Corporation Counsel serves as the Board's general counsel, representing the Board in legal matters and providing legal advice.

*The Board's three hearing officers, experienced attorneys in private practice, serve the Board on an hourly basis by presiding over disciplinary hearings and reporting on cases.

Facility Locations

| Location | Address | Suite | Zip | Phone | Hours |
|----------|-------------------------|-------|-------|--------------|-------------------------|
| Office | 30 North LaSalle Street | 1220 | 60602 | 312-742-4194 | 8:30a.m. – 4:30 p.m. |



Independent Police Review Authority

Ilana Rosenzweig, Chief Administrator
10 West 35TH Street
Chicago, IL 60616
Phone: (312) 745-3609
Email: Ilana.rosenzweig@iprachicago.org

Central Purpose

- Conduct fair, thorough, and timely investigations into allegations of excessive force, domestic violence, coercion through violence, or bias-based verbal abuse made against Chicago Police Department members
- Ensure that CPD department members who have committed proven misconduct are disciplined and those who have been wrongly accused are cleared
- Increase transparency in the disciplinary process by addressing community groups and by filing quarterly reports with the Mayor's Office, the City Council Committee on Police and Fire, the Office of the City Clerk, and the Legislative Reference Bureau
- Make recommendations to the Superintendent, the Chicago Police Board and the Chairman of the City Council Committee on Police and Fire concerning revisions in policy and operating procedures to increase the efficiency of the CPD
- Build trust in the Independent Police Review Authority, the disciplinary process, and ultimately the accountability of the CPD

Key Facts

Created by ordinance in 2007 as an independent department of the City of Chicago, the Independent Police Review Authority (IPRA) intakes all allegations of misconduct made against CPD members, whether made by the public or by another CPD member. While IPRA registers all complaints, not all complaints are investigated by IPRA. The department investigates those allegations of misconduct that concern the use of excessive force, domestic violence, coercion through a threat of violence, and biased-based verbal abuse. IPRA also investigates all cases in which a CPD member discharges his or her firearm or Taser stun gun in a manner that potentially could strike an individual, as well as all deaths of persons or extraordinary occurrences in police custody even if no allegations of misconduct is made.



All other complaints are forwarded to CPD for investigation. Cases involving allegations of drug use, thefts and procedural violations, for example, are investigated by the Internal Affairs Division of CPD.

Critical Programs/Services to Assist Residents

Community Meetings

The Independent Police Review Authority (IPRA) conducts quarterly meetings in various parts of the City to provide an opportunity to interact with members of the community and inform residents of IPRA's role and function in the police oversight process. At these meetings IPRA explains its investigative process, answers questions from participants, and responds to concerns from members of the public.

Stakeholders Panel

The Independent Police Review Authority (IPRA) conducts semi-annual meetings held at IPRA Headquarters that provide an opportunity for the community and police organizations, who can affect or be affected by the police oversight process, to present issues of concern directly to IPRA personnel. These "town-hall" style panels provide an opportunity for a candid dialogue designed to educate IPRA

investigators about community and police issues and to inform community and police leaders about IPRA's policies and procedures and addresses any questions and concerns.

Public Reporting

IPRA provides transparency to the disciplinary process by making public reports on that process and continuing to use its website as a repository for information. The website contains Quarterly Reports, Annual Reports, and a monthly abstract of all investigations for which IPRA has recommended a sustained finding against accused CPD members. The website also provides statistical and demographic data for every officer-involved shooting since 2008. IPRA's website allows citizens to directly initiate a complaint with IPRA against a CPD member or to compliment the actions of a CPD member.

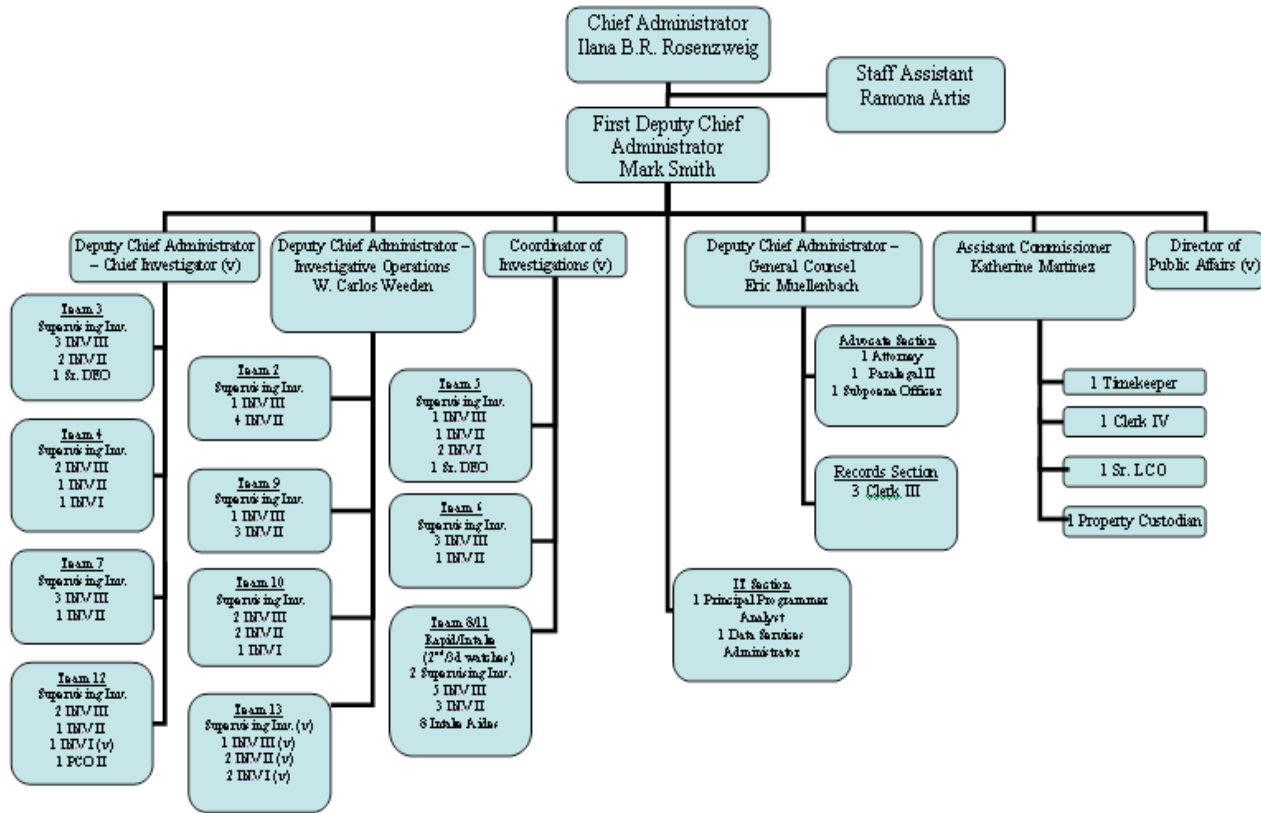
Employees

| Full Time Positions | Amount |
|---------------------|--------|
| | 97 |

2011 Budget

| Fund | Amount |
|------|-------------|
| | \$7,498,962 |

Organizational Chart



Facility Locations

| Location | Address | Suite | Zip | City | Hours |
|----------|------------------------------------|-------|-------|---------|-------------|
| IPRA | 10 West 35 th Street | 1200 | 60616 | Chicago | 24 hours |

Unions Representing Department Employees

| Unions |
|--------|
| AFSCME |



Chicago Police Department

Terry Hillard, Interim Superintendent
3510 S. Michigan Avenue
Chicago, IL 60653
Phone: (312) 745-6100
Email: terry.hillard@chicagopolice.org

Central Purpose

- Protect the lives, property and rights of all people in the city
- Maintain order while enforcing the laws fairly and impartially
- Operate under the community policing model

Key Facts

The Police Department is divided into six patrol service groupings (five Areas and the Central Control Group); each of these contains two to five districts. Operationally, districts are broken into sectors, and sectors are subdivided into beats. Citywide there are 75 sectors and 281 beats. In addition, the department has many specialized units ranging from tactical teams to investigative units. Included among these are Gang Enforcement, Juvenile Advocacy, Bomb and Arson, the Deployment Operations Center, Airport Law Enforcement, Narcotics, Gang Investigations, Vice Control, Public Transportation, the Marine, Helicopter and Mounted Patrol Units, SWAT, Mobile Strike Force and the Targeted Response Unit.

Critical Programs/Services to Assist Residents

Code of Silence Campaign:

The Campaign to End the Code of Silence is a multi-year, multi-funded citywide initiative developed by the Chicago Police Department's CAPS Implementation Office. The model is an evidence-based and data driven program that will center on identifying the key causal factors contributing to the unwillingness of residents, particularly young people, from providing information to the police and providing information on offenders. The Campaign is a logical extension of the Department's longstanding and comprehensive community policing strategy, which was implemented in 1993.



Gang School Safety Teams:

A team of 10 seasoned Gang Enforcement Officers meets with high school students in Areas 1 and 2 to discuss the perils of gang membership. School volunteers have also been trained on gang identifiers. This was a pilot program in Area 1, and recently expanded to Area 2.

Expanded Anti-Violence Initiative (EAVI):

The Expanded Anti-Violence Initiative (EAVI) was created as an effective means for addressing the drug and gang violence problems that plague our communities. EAVI has brought together law enforcement and various organizations, City, State, county, Federal, local Faith-based organizations and local Core Community Members. These organizations are aggressively working with law enforcement and other agencies to address issues that are plaguing our communities.

The Back of the Yards New City Task Force

Residents and core stake holders work together to eliminate crime within that community. They have implemented after school programs, workshops for foreclosure preventions, youth forums and neighborhood housing services to help with abandoned buildings in that area. This initiative

supports efforts in the area bounded by Racine-Kezie-43rd-55th.

Englewood Mentoring Program:

Chicago Police members in partnership with the Chicago Public Schools interacted with 20 high risk students in a low income high crime area to mentor and assist in their social skills, character building and behavior modification.

Violence Reduction Strategy:

This initiative is currently underway in the 011th district, and focuses on group accountability for gang involved violent crime. Collective law enforcement resources focus efforts on gang members involved in criminal activity, following an incident of violent crime perpetrated by a gang.

Communications Campaign:

In further support of the Department's undertaking to find new and innovative ways to engage members of the public, a communications campaign was launched in 2010. Social media was embraced as a way to communicate with and educate the public. The Department currently uses Facebook, Nixle and Twitter, and collectively, the Department has over 40,000 followers. The CPD is committed to utilizing all available tools to establish trusting relationships with the communities the Department serves.

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| Corporate | 15,327 |
| O'Hare | 176 |
| Midway | 57 |
| CAPS Implementation | 60 |
| Grants | 99 |

2011 Budget

| Fund | Amount |
|---------------------|-----------------|
| Corporate | \$1,291,949,503 |
| O'Hare | 14,333,230 |
| Midway | 5,061,055 |
| CAPS Implementation | 4,771,924 |
| Grants | 6,478,476 |

Key Agreements

| Project | Term |
|--|---------------------------------|
| HIDTA Task Force Agreement (Fed) | 1 Oct 10 until 30 Sep 11 |
| Illinois Institute of Technology | 30 Jun 11 |
| Homeland Security | 26 Oct 10 Open ended |
| Organized Crime Drug Enforcement Task Forces (FBI) | 26 Oct 10 until 25 Oct 11 |
| Illinois Secretary of State | 31 Oct 11 |
| Chicago Housing Authority | In Progress |
| Chicago Public Schools | In Progress |

Unions Representing Department Employees

| Employee Bargaining Units |
|---|
| Fraternal Order of Police, Lodge #7 |
| PB & PA Unit 156 Chicago Police Captains Association |
| PB & PA Unit 156 Chicago Police Sergeants Association |
| PB & PA Unit 156 Chicago Police Lieutenants Association |
| AFSCME |
| Illinois Nurses Association |
| I.B.E.W. Local 134 |
| SEIU Unit II |

Facility Locations

| Location | Address | Zip | Phone | Hours |
|---|---|-------|----------------|-------------------------------|
| 001 st District/ Central Detention/Traffic/Public Transportation | 1718 South State Street, Chicago, IL | 60609 | (312) 745-4290 | 24/7 |
| 002 nd District/Area 1 | 5101 South Wentworth Avenue, Chicago, IL | 60609 | (312) 747-8366 | 24/7 |
| 003 rd District | 7040 S. Cottage Grove Ave. Chicago, IL | 60637 | (312) 747-8205 | 24/7 |
| 004 th District | 2255 E. 103rd St , Chicago, IL | 60617 | (312) 747-7581 | 24/7 |
| 005 th District/Area 2 | 727 E. 111th St., Chicago, IL | 60628 | (312) 747-8210 | 24/7 |
| 006 th District | 7808 South Halsted Street, Chicago, IL | 60620 | (312) 745-3610 | 24/7 |
| 007 th District | 1438 W. 63rd St., Chicago, IL | 60636 | (312) 747-8220 | 24/7 |
| 008 th District | 3420 W. 63rd St., Chicago, IL | 60629 | (312) 747-8730 | 24/7 |
| 009 th District | 3120 S. Halsted St., Chicago, IL | 60609 | (312) 747-8227 | 24/7 |
| 010 th District | 3315 W. Ogden Avenue, Chicago, IL | 60623 | (312) 747-7511 | 24/7 |
| 011 th District/Area 4 | 3151 W. Harrison St. Chicago, IL | 60612 | (312) 746-8386 | 24/7 |
| 012 th District | 100 S. Racine Ave. Chicago, IL | 60607 | (312) 746-8396 | 24/7 |
| 013 th District | 937 N. Wood St. Chicago, IL | 60622 | (312) 746-8350 | 24/7 |
| 014 th District | 2150 N. California Ave. Chicago, IL | 60647 | (312) 744-8290 | 24/7 |
| 015 th District | 5701 W. Madison Ave. Chicago, IL | 60644 | (312) 743-1440 | 24/7 |
| 016 th District | 5151 N. Milwaukee Ave. Chicago, IL | 60630 | (312) 742-4480 | 24/7 |
| 017 th District | 4650 N. Pulaski Rd. Chicago, IL | 60630 | (312) 742-4410 | 24/7 |
| 018 th District | 1160 N. Larrabee Ave. Chicago, IL | 60610 | (312) 742-5870 | 24/7 |
| 019 th District/Area 3 | 2452 W. Belmont Ave. Chicago, IL | 60618 | (312) 744-5983 | 24/7 |
| 020 th District | 5400 North Lincoln Avenue Chicago, IL | 60625 | (312) 742-8714 | 24/7 |
| 021 st District | 300 E. 29th St. Chicago, IL | 60616 | (312) 747-8340 | 24/7 |
| 022 nd District | 1900 W. Monterey Ave. Chicago, IL | 60643 | (312) 745-0570 | 24/7 |
| 023 rd District | 850 W. Addison Chicago, IL | 60613 | (312) 744-8320 | 24/7 |
| 024 th District | 6464 N. Clark St. Chicago, IL | 60626 | (312) 744-5907 | 24/7 |
| 025 th District/Area 5 | 5555 W. Grand Ave. Chicago, IL | 60639 | (312) 746-8605 | 24/7 |
| JISC | 3900 S. California, Chicago, IL | 60632 | 312/747-3934 | 24/7 |
| TRU/Area 1 Gangs/Operation Protect Youth/Operation Safe City | 6120 S. Racine, Chicago, IL | 60636 | 312/745-4073 | 24/7 |
| Police Headquarters | 3510 S. Michigan Ave., Chicago, IL | 60653 | | 24/7 CPIC, |
| Records Customer Service | 4770 S. Kedzie Ave. Department of Revenue Building | 60632 | 312/745-1176 | 8:30 am - 3:30 pm, M-F |
| Homan Square - OCD | 3341 S. Fillmore, Chicago, IL | 60624 | 312/746-7510 | 24/7 |
| Forensics Services Section | 1101 W. Homan, Chicago, IL | 60624 | 312/746-6667 | 24/7 |
| Evidence & Recovered Property Section | 1101 W. Homan | 60624 | 312/746-6777 | 8:00 am – 4:00pm, M - F |
| ET's South | 6355 S. Wentworth, Chicago, IL | 60609 | 312/745-2955 | 24/7 |

| Location | Address | Zip | Phone | Hours |
|--|--|-------|----------------|---|
| 001 st District/ Central Detention/Traffic/Public Transportation | 1718 South State Street, Chicago, IL | 60609 | (312) 745-4290 | 24/7 |
| 002 nd District/Area 1 | 5101 South Wentworth Avenue, Chicago, IL | 60609 | (312) 747-8366 | 24/7 |
| 003 rd District | 7040 S. Cottage Grove Ave. Chicago, IL | 60637 | (312) 747-8205 | 24/7 |
| 004 th District | 2255 E. 103rd St , Chicago, IL | 60617 | (312) 747-7581 | 24/7 |
| 005 th District/Area 2 | 727 E. 111th St., Chicago, IL | 60628 | (312) 747-8210 | 24/7 |
| 006 th District | 7808 South Halsted Street, Chicago, IL | 60620 | (312) 745-3610 | 24/7 |
| 007 th District | 1438 W. 63rd St., Chicago, IL | 60636 | (312) 747-8220 | 24/7 |
| 008 th District | 3420 W. 63rd St., Chicago, IL | 60629 | (312) 747-8730 | 24/7 |
| 009 th District | 3120 S. Halsted St., Chicago, IL | 60609 | (312) 747-8227 | 24/7 |
| 010 th District | 3315 W. Ogden Avenue, Chicago, IL | 60623 | (312) 747-7511 | 24/7 |
| 011 th District/Area 4 | 3151 W. Harrison St. Chicago, IL | 60612 | (312) 746-8386 | 24/7 |
| 012 th District | 100 S. Racine Ave. Chicago, IL | 60607 | (312) 746-8396 | 24/7 |
| 013 th District | 937 N. Wood St. Chicago, IL | 60622 | (312) 746-8350 | 24/7 |
| 014 th District | 2150 N. California Ave. Chicago, IL | 60647 | (312) 744-8290 | 24/7 |
| ET's North | 3245 N. Campbell, Chicago, IL | 60618 | 312/742-2916 | 24/7 |
| Training Academy | 1300 W. Jackson, Chicago, IL | 60607 | 312/746-8310 | 24/7 |
| Driving Range Training | On old military site at O'Hare – south of Building 850 off Patton Drive, west of Manheim | 60666 | 312/617-8519 | 6:00 am – 3:30 pm, M-F |
| Near North –TARA, High Risk Entry and Police Marine Unit and Fire Scuba Rescue | 1450 N Larrabee, Chicago, IL (CPS property) | 60610 | 312/951-1281 | 24/7 Pool Training for Police Marine & Fire Scuba |
| Marine Safety Station | 255 N Breakwater Access | | 312/742-3203 | 24/7 |
| Helicopter Unit | 3954 E. Foreman Dr (shared with Fire Helicopter Unit) | 60617 | 312/747-1736 | 24/7 |
| Mounted Unit | 7059 S. South Shore Drive On Chicago Park District property | 60649 | 312/747-5425 | 24/7 |
| Canine Training Center | 320 Touhy Ave, Des Plaines, IL O'Hare property | 60018 | 847/827-1520 | 9:00 am – 5:00 pm, M-F. If dogs housed, M-Su |
| Airport Law Enforcement-North | 519 E. Cargo Rd | 60666 | 773/686-2385 | 24/7 |
| Airport Law Enforcement-South | 5700 S. Cicero, Concourse C | 60638 | 773/838-3003 | 24/7 |
| Bulk Storage Warehouse – Evidence and Recovered Property Section (ERPS) | 3920 S. Michigan Ave, Chicago, IL | 60653 | 312/747-7657 | 6:00 am – 2:00 pm |

| Location | Address | Zip | Phone | Hours |
|---|--|-------|--|------------------------|
| 001 st District/ Central Detention/Traffic/Public Transportation | 1718 South State Street, Chicago, IL | 60609 | (312) 745-4290 | 24/7 |
| 002 nd District/Area 1 | 5101 South Wentworth Avenue, Chicago, IL | 60609 | (312) 747-8366 | 24/7 |
| 003 rd District | 7040 S. Cottage Grove Ave. Chicago, IL | 60637 | (312) 747-8205 | 24/7 |
| 004 th District | 2255 E. 103rd St , Chicago, IL | 60617 | (312) 747-7581 | 24/7 |
| 005 th District/Area 2 | 727 E. 111th St., Chicago, IL | 60628 | (312) 747-8210 | 24/7 |
| 006 th District | 7808 South Halsted Street, Chicago, IL | 60620 | (312) 745-3610 | 24/7 |
| 007 th District | 1438 W. 63rd St., Chicago, IL | 60636 | (312) 747-8220 | 24/7 |
| 008 th District | 3420 W. 63rd St., Chicago, IL | 60629 | (312) 747-8730 | 24/7 |
| 009 th District | 3120 S. Halsted St., Chicago, IL | 60609 | (312) 747-8227 | 24/7 |
| 010 th District | 3315 W. Ogden Avenue, Chicago, IL | 60623 | (312) 747-7511 | 24/7 |
| 011 th District/Area 4 | 3151 W. Harrison St. Chicago, IL | 60612 | (312) 746-8386 | 24/7 |
| 012 th District | 100 S. Racine Ave. Chicago, IL | 60607 | (312) 746-8396 | 24/7 |
| 013 th District | 937 N. Wood St. Chicago, IL | 60622 | (312) 746-8350 | 24/7 |
| 014 th District | 2150 N. California Ave. Chicago, IL | 60647 | (312) 744-8290 | 24/7 |
| Records Storage | 3920 S. Michigan Avenue, Chicago, IL | 60653 | 312/747-6715 | 8:30 am - 3:30 pm |
| Equipment & Supply | 1869 W. Pershing, 4th Floor – Will be moving from 555 W. 14th Place in a couple of weeks | 60609 | Pershing 312/745-1290 14th Place 312/746-7259 | 7:00 am – 4:00 pm, M-F |
| Mayor's Detail | 3540 S. Normal, Chicago, IL (City Colleges property) | 60609 | 312/747-0998 | 24/7 |
| Bicycle Unit | Millennium Park | 60601 | 312/744-4050 | |
| Domestic Violence Advocacy | 1615 W. Chicago | 60622 | 312/745-5900 | |
| Professional Counseling | 1759 W. Adams, Chicago, IL | 60612 | 312/743-0378 | 24/7 |
| Alternate Response Section | 2111 W. Lexington In 311 Building | 60612 | 312/746-9700 | 24/7 |

Private Grants

| <i>Name</i> | <i>Funding Source (Agency Name)</i> | <i>Total Funding</i> | <i>Period of Performance</i> | <i>Grant Purpose(s)</i> |
|---|--|----------------------|------------------------------|---|
| Stop Alcohol to Minors | Health Alternative Systems (H.A.S.); and Asian Health Coalition (A.H.C.) | \$20,700 | 7/1/2010 to 6/30/2011 | Back of the Yards Community: provides funding for 9th District officer overtime and to pay underage decoys to attempt to purchase alcohol in any licensed premise for the purpose of ensuring alcohol is not being sold to minors (\$5,000 from H.A.S. and \$5,000 from A.H.C.); and 9th District overtime for Party Patrol activity (\$10,700 from H.A.S.) |
| FY07 Innovations in American Government Award grant | Harvard University Kennedy School of Government | \$70,000 | 3/25/2009 to 03/31/2011 | This grant is an award for CPD's innovative CLEAR system. Funds are intended to facilitate replication of the program at other law enforcement agencies. |
| Year 3 Weed and Seed - Garfield Park | Bethel New Life, Inc. | \$30,576 | 10/1/09 to 3/31/11 | Supports the law enforcement component of the Bethel Newlife, Inc. Year 3 Weed and Seed program by funding three types of overtime operations: Truancy patrol, Peak Hour patrol and Parole Sweeps. Also includes \$2,400 for minor 11th District equipment purchases. |
| Year 4 Weed and Seed - Garfield Park | Bethel New Life, Inc. | \$20,400 | 10/1/10 to 9/30/11 | Will support the law enforcement component of the Bethel Newlife, Inc. Year 4 Weed and Seed program (final budget not yet determined). |
| 8th District Bicycle Patrol | Target Corporation | \$1,500 | 2011 | Funds to purchase one police bicycle for the 8th District |
| Intelligence Section Surveillance Building Safe Blocks Initiative CAPS CNA Foundation | Target Corporation | \$1,600 | 2011 | To purchase surveillance equipment. |
| | Allstate Foundation | \$409,500 | 1/1/2007 to 12/31/2011 | Funds to purchase safety equipment, such as smoke and CO detectors, locks, whistles, etc. Sponsorship of the CAPS Appreciation Ceremonies. |
| | CNA Foundation | \$5,000 | 2011 | |
| | TOTAL | \$559,276 | | |

State Grants

| <i>Name</i> | <i>Funding Source (Agency Name)</i> | <i>Total Funding</i> | <i>Period of Performance</i> | <i>Grant Purpose(s)</i> |
|---|--|--------------------------|----------------------------------|--|
| 2008 Project Safe Neighborhoods (PSN) | Illinois Criminal Justice Information Authority | \$129,123 | 10/1/2009 to 02/28/2011 | Overtime to continue PSN Task Force gun teams that target "hot spots" with historically high volume of firearm-related violent crime, narcotics trafficking and street gang activity. Identified Districts are 4, 7, 9, 10, 11 and 15. |
| Domestic Violence Law Enforcement #608007 | Illinois Criminal Justice Information Authority | \$186,886 | 8/1/2010 to 7/31/2011 | Program trains officers on domestic violence protocol for victim service calls. A Training Technician provides training to officers at the 25 police districts and a Chief Operations Research Analyst maintains dv statistics for the program (includes \$59,401 Corporate match) |
| Juvenile Accountability Block Grant #508026 | Illinois Criminal Justice Information Authority | \$187,182 | 11/27/2010 to 11/26/2011 | To provide funding support for the Juvenile Intervention Service Center (JISC) operations and to support restorative community service projects. Includes \$18,718 Corporate matching funds). |
| SFY2011 Crosswalk Enforcement Initiative | Illinois Department of Transportation - Division of Traffic Safety | \$50,000 | 12/10/2010 to 9/30/2011 | The grant goal is to lower the number of pedestrian-vehicle crashes and resultant fatalities and injuries through crosswalk enforcement missions (one officer poses as a decoy pedestrian attempting to cross the street, another observes and radios another officer to pull over any vehicle failing to slow before a predetermined location). |
| SFY2011 Sustained Traffic Enforcement Program (STEP) | Illinois Department of Transportation - Division of Traffic Safety | \$331,819 | 10/1/2010 to 9/30/2011 | Officers enforce DUI and safety belt regulations in various districts on various holidays and special event days (e.g. super bowl day) throughout the year based on locations provided by IDOT in order to reduce crashes and resulting fatalities and injuries. |
| SFY2011 DUI Strike Force Patrol / Roadside Safety Check | Illinois Department of Transportation - Division of Traffic Safety | \$600,487 | 10/1/2010 to 9/30/2011 | Conduct DUI Strike Force Patrols and Roadside Safety Checks throughout the city to: reduce traffic crashes and resulting fatalities and injuries; create a greater awareness of the impaired driving problem; increase arrests of DUI offenders; and improve enforcement of alcohol related law violations, speeding and occupant protection laws. |

| <i>Name</i> | <i>Funding Source (Agency Name)</i> | <i>Total Funding</i> | <i>Period of Performance</i> | <i>Grant Purpose(s)</i> |
|--|--|--------------------------|--|--|
| SFY2011 Protectors Program | Illinois Department of Transportation - Division of Traffic Safety | \$195,417 | 10/1/2010 to 9/30/2011 | Officers provide traffic safety presentations to students and community groups on topics including the hazards of the impaired driving and the importance of using seat belts and child safety seats in order to lower the number of traffic crashes and resulting fatalities and injuries. |
| Stop Alcohol to Minors | State of Illinois Department of Human Services | \$53,500 | 7/1/2010 to 6/30/2011 | Citywide: provides Vice Unit officers and underage decoys to attempt to purchase alcohol in any licensed premise for the purpose of ensuring alcohol is not being sold to minors |
| ARRA JAG - Campaign to Break the Code of Silence | Illinois Criminal Justice Authority | \$498,663 | 2/1/2010 to 1/31/2013 | Funding for a CAPS program director to coordinate with CPS, CBOs and FBOs, and a media campaign, for a youth-focused program to "Break the Code of Silence" in Chicago. |
| IDOT Safe Routes to Schools - Year 2 | Illinois Department of Transportation | \$80,614 | Award issued, not yet received, but active in 2011 | A joint CPD/CPS/CDOT project to make it safer for students to walk or ride bicycles to school at 18 additional feeder elementary schools. This funding will allow expansion of CPD's Walking School Bus and parent patrol program. |
| FY10 Altgeld-Riverdale Partnership (ARC) | Chicago Housing Authority - Illinois Criminal Justice Information Authority - Stimulus JAG | \$79,900 | 3/1/2010 to 2/28/12 | This grant will fund implementation of G.R.E.A.T. (Gang Resistance and Education Training) Summer and Family Component programs for the Altgeld – Riverdale Partnership Youth Court program. Chicago Housing Authority (CHA) is the principal awardee for this grant. The primary goal is to reduce youth violence and to increase parental involvement in youth and community activities. |
| | TOTAL | \$2,393,591 | | |

Federal Grants

| <i>Name</i> | <i>Funding Source (Agency Name)</i> | <i>Total Funding</i> | <i>Period of Performance</i> | <i>Grant Purpose(s)</i> |
|--|---|----------------------|------------------------------|---|
| Evaluation of Gang Hot Spots | DOJ - NIJ | \$250,000 | 8/1/2006 to 03/30/2011 | A research partnership with UIC to evaluate CPD's information-led approach to responding to and preventing crime in order to improve CPD operations; dissemination of results will include a national Hot Spots Policing conference in 2009 hosted by CPD. |
| National Explosives Detection Canine Team | U.S. DHS | \$3,002,500 | 10/1/2010 to 9/30/2015 | Funds may be used for virtually any cost to maintain, train, and operate 15 explosive detection canine teams; CPD has historically used this funding to subsidize salary costs. |
| CAGI | U.S. Attorney for the Northern District of Illinois | \$900,000 | 5/1/2009 to 9/30/2011 | CPD gang investigations (individual and/or organizational targets). USAO informed CPD that all CAGI law enforcement funding (\$900,000, or 40% of the award after deducting admin costs for UIC) would be given to CPD in \$200,000 increments. |
| 2006 Byrne Memorial Justice Assistance Grant (JAG) | U.S. DOJ - BJA | \$3,419,443 | 10/1/2005 to 9/30/2011 | CPD, the lead agency for JAG grants (the successor to LLEBG grants) issues subgrants to Cook County and 5 municipalities within Cook County and funds the following for CPD: equipment and technology purchases (computer equipment, radios and automobiles); JAG grant administration; and support for CAPS. |
| 2007 Byrne Memorial Justice Assistance Grant (JAG) | U.S. DOJ - BJA | \$5,064,277 | 10/1/2006 to 9/30/2011 | CPD, the lead agency for JAG grants (the successor to LLEBG grants) issues subgrants to Cook County and 18 municipalities within Cook County and funds the following for CPD: equipment and technology purchases (computer equipment, radios and automobiles); JAG grant administration; and support |
| 2008 Byrne Memorial Justice Assistance Grant (JAG) | U.S. DOJ - BJA | \$1,550,960 | 10/1/2007 to 9/30/2011 | CPD, the lead agency for JAG grants (the successor to LLEBG grants) issues subgrants to Cook County and 5 municipalities within Cook County and funds the following for CPD: equipment and technology purchases (computer equipment, radios and automobiles); JAG grant administration; and support for CAPS. |

| Name | Funding Source (Agency Name) | Total Funding | Period of Performance | Grant Purpose(s) |
|---|---------------------------------|---------------|-------------------------|---|
| 2009 Byrne Memorial Justice Assistance Grant (JAG) | U.S. DOJ - BJA | \$6,973,163 | 10/1/2008 to 9/30/2012 | The city of Chicago through CPD and Cook County, as disparate jurisdictions, will share the fiscal year 2009 JAG award. CPD will fund law enforcement equipment and technology including vehicles, tasers, and the SWAT SMART program implementation, as well as provide administrative support for one additional year for CPD JAG grant management for a total of \$5,229,872; Cook County will receive \$1,713,745 for its programs. |
| ARRA Byrne Memorial Justice Assistance Grant (JAG) | U.S. DOJ - BJA | \$28,663,987 | 3/1/2009 to 2/28/2013 | The city of Chicago through CPD and Cook County, as disparate jurisdictions, will share the fiscal year 2009 Recovery Act JAG award. CPD will fund law enforcement officers' overtime for Operation Safe City deployment; purchase law enforcement vehicles, and purchase and install in-car cameras, for a total of \$21,497,990; Cook County will receive \$7,165,997 for its programs. |
| 2010 Byrne Memorial Justice Assistance Grant (JAG) | U.S. DOJ - BJA | \$5,304,626 | 10/1/2009 to 9/30/2013 | CPD, the lead agency for JAG grants (the successor to LLEBG grants) will issue subgrants to Cook County and 14 municipalities within Cook County (CPD will retain \$3,741,121 to purchase vehicles, and to fund JAG admin and CAPS outreach). |
| Gang Resistance Education and Training (GREAT) 2008 | U.S. DOJ - BJA | \$150,000 | 6/1/2008 to 11/30/2011 | Officers use the GREAT curriculum to teach at-risk children (in school, community and family settings) how to set realistic and positive goals, resist negative peer pressures, resolve conflicts, and understand how gangs impact the quality of community life. |
| Gang Resistance Education and Training (GREAT) 2009 | U.S. DOJ - BJA | \$50,000 | 10/1/2010 to 09/30/2011 | Officers use the GREAT curriculum to teach at-risk children (in school, community and family settings) how to set realistic and positive goals, resist negative peer pressures, resolve conflicts, and understand how gangs impact the quality of community life. |

| Name | Funding Source (Agency Name) | Total Funding | Period of Performance | Grant Purpose(s) |
|--|--|---------------|-------------------------|---|
| FY10 Human Trafficking Task Force Continuation Grant | U.S. DOJ - BJP | \$100,000 | 10/1/2010 to 09/30/2011 | This grant will fund a continuation of the Chicago Regional Human Trafficking Task Force (CTTF) from October 2010 through September 2011. Funds will provide the CPD Vice Unit human trafficking investigations team with: overtime; covert vehicles; cell phones; equipment, supplies and travel for investigative purposes; and training. |
| FY07 Solving Cold Cases with DNA | U.S. DOJ - National Institute of Justice | \$498,500 | 1/1/2008 to 6/30/2011 | Funds will be used to systematically review approximately 5,500 unsolved homicides cases to identify 75 cases with potential to be solved using DNA analysis. The grant will also support the development of a web-based enhanced DNA database to upgrade the stand-alone system currently in use. The database will help Detectives link crime scene profiles to convicted offenders and arrestees and ultimately to solve additional cold cases. |
| FY09 Solving Cold Cases with DNA | U.S. DOJ - National Institute of Justice | \$743,000 | 10/1/2009 to 9/30/2011 | The fund shall be used to systematically review "open" violent crime cold cases (homicides and, as allowed by statutory limits, aggravated batteries and robberies) to identify 100 cases where there exists physical evidence with a substantial potential for biological applications. This process will include identifying, reviewing and investigating violent crime cold cases; locate and analyze biological evidence associated with these cases; and as a result of this process, increase the clearing of violent crime cold cases by arrest or other means. It is also expected that the entire process will reduce the incidence of violent crimes in the future. |
| FY07 COPS Tech Grant | U.S. DOJ - COPS | \$7,884,960 | 10/1/2007 to 8/31/2011 | Ten CLEAR enhancement projects that will expand CLEAR to serve as a regional hub (R-CLEAR) for criminal justice information sharing. (includes \$1,971,240 Corporate match) |

| Name | Funding Source (Agency Name) | Total Funding | Period of Performance | Grant Purpose(s) |
|---|--|---------------|--------------------------|--|
| COPS Meth Grant | U.S. DOJ - COPS | \$416,971 | 10/1/2007 to 02/29/2012 | Development of increased local and regional meth interdiction and enforcement capacities through training, regional summits, and purchase of specialized equipment and supplies for CPD officers. |
| FY09 COPS Hiring Recovery Program | U.S. DOJ - COPS | \$13,256,100 | 7/1/2009 to 6/30/2012 | Funding to support a 50-person increase in CPD's sworn headcount |
| FY09 Predictive Policing Planning | U.S. DOJ - National Institute of Justice | \$196,406 | 11/01/09 to 09/30/11 | Partnership with I.I.T.; planning to support development of a crime forecasting mechanism for Chicago to improve deployment strategies and reduce violent crime rates. |
| FY07 CPD Urban Areas Security Initiative (UASI) Grant | U.S. DHS through OEMC | \$7,400,000 | 10/02/2006 to 06/30/2011 | This grant, administered by OEMC, addresses multi-discipline planning, operations, equipment, training, and exercise needs to high-threat, high-density Urban Areas, and provides assistance in building and sustaining capabilities to prevent, protect against, respond to, and recover from threats or acts of terrorism. |
| FY08 CPD Urban Areas Security Initiative (UASI) Grant | U.S. DHS through OEMC | \$3,951,975 | 10/01/2008 to 06/30/2011 | This grant, administered by OEMC, addresses multi-discipline planning, operations, equipment, training, and exercise needs to high-threat, high-density Urban Areas, and provides assistance in building and sustaining capabilities to prevent, protect against, respond to, and recover from threats or acts of terrorism. |
| FY09 CPD Urban Areas Security Initiative (UASI) Grant | U.S. DHS through OEMC | \$4,000,000 | 10/01/2009 to 9/30/2012 | This grant, administered by OEMC, addresses multi-discipline planning, operations, equipment, training, and exercise needs to high-threat, high-density Urban Areas, and provides assistance in building and sustaining capabilities to prevent, protect against, respond to, and recover from threats or acts of terrorism. |

| Name | Funding Source (Agency Name) | Total Funding | Period of Performance | Grant Purpose(s) |
|---|------------------------------|---------------|---|---|
| FY10 CPD Urban Areas Security Initiative (UASI) Grant | U.S. DHS through OEMC | \$7,200,000 | anticipated: 10/01/2010 to 9/30/2013 | This grant, administered by OEMC, addresses multi-discipline planning, operations, equipment, training, and exercise needs to high-threat, high-density Urban Areas, and provides assistance in building and sustaining capabilities to prevent, protect against, respond to, and recover from threats or acts of terrorism. |
| CPD's FY07 Regional Transit Security Grant | U.S. DHS - TSA | \$4,300,629 | 10/01/2007 to 03/31/2011 (will be extended) | In partnership with transit agencies (e.g. CTA, METRA, PACE, Northern Indiana Rail) our capacity to protect underground and underwater rail resources will be enhanced through (1) creation of two 4-person Visible Intermodal Prevention and Response (VIPR) Teams (each VIPR team, composed of uniformed and non-uniformed sworn personnel and a canine team, will patrol high density public transportation platforms and observe crowd and individual reactions to the presence of uniformed officers); (2) creating two new transit-dedicated Bomb Tech positions and deployment of explosives mitigation technology; (3) creation of two new transit-dedicated Intel Analyst positions; and by (4) specialized training for emergency first responders. (Includes \$627,829 Corporate match). |
| CPD's FY08 Regional Transit Security Grant | U.S. DHS - TSA | \$15,024,808 | 10/30/2008 to 07/31/2011 (will be extended) | In partnership with transit agencies (e.g. CTA, METRA, PACE, Northern Indiana Rail) our capacity to protect underground and underwater rail resources will be enhanced by (1) a hire back program to patrol our highest risk/consequence transit locations; (2) federating transit cameras into the City network; (3) creating a transit functionality in CLEARpath; (4) specialized explosives mitigation training for transit-dedicated Bomb Response Liaison Officers; and through (5) specialized transit security training for 5,000 police officers (includes \$300,000 corporate match). |

| Name | Funding Source (Agency Name) | Total Funding | Period of Performance | Grant Purpose(s) |
|--|------------------------------|---------------|--|--|
| CPD's FY09 ARRA Transit Security Grant | U.S. DHS - TSA | \$4,869,000 | 8/1/2009 to 7/31/2012 (will be extended) | CTA will submit CPD's ARRA Transit Security Grant Program funding request to increase CPD's sworn headcount by 12 officers to create three 4-officer specially trained <i>Anti-Terrorism Teams</i> in CPD's Public Transportation unit. |
| CPD's FY09 Regional Transit Security Grant | U.S. DHS - TSA | \$9,838,973 | 6/1/2009 to 5/31/2012 (will be extended) | Funds will support four projects: 1) create, train and equip 8 new <i>Explosives Detection Canine Teams</i> (EDCT); 2) create, train and equip 1 new <i>Visible Intermodal Prevention and Response</i> (VIPR) Team; 3) develop the T-CLEAR (Transit-CLEAR) transit terrorism prevention and response system within R-CLEAR (Regional CLEAR); 4) training for 254 Public Transportation Unit staff in a 3-day session for Transit Terrorist Tools and Tactics (T4). |
| CPD's FY10 Regional Transit Security Grant | U.S. DHS - TSA | \$3,495,300 | 6/1/2010 to 5/31/2013 | Funds will be used to support the following: 1) create, train, equip and operate 2 new <i>Mobile Explosives Screening Teams</i> (MEST) totaling 8 officers; 2) add new capacity to six other CPD transit-dedicated anti-terrorism teams by equipping them with mobile explosives detection technology. |
| FY08 Buffer Zone Protection | U.S. DHS through OEMC | \$160,000 | 2009 to 8/31/2011 | Equipment and FIMS enhancements to protect high value assets from terrorist attack. |
| FY06 Port Security | US DHS through OEMC | \$3,443,601 | active until 3/31/2011 | To purchase two Arc Angel 45ft boats, three 31ft Marine Unit boats, CPD helicopter CBRNE equipment, and CPD Marine Unit radios. |
| ARRA Port Security | U.S. DHS through OEMC | \$170,000 | 2009 to 9/30/2012 | Forward-Looking Infrared (FLIR) Thermal Imaging System |
| FY07 (Supplemental) Port Security | U.S. DHS through OEMC | \$725,000 | active in 2011 | Helicopter downlink antenna; side-scan sonar & dive gear for Marine Unit. |

| Name | Funding Source (Agency Name) | Total Funding | Period of Performance | Grant Purpose(s) |
|---|---------------------------------|---------------|------------------------|---|
| FY10 Secure Our Schools | U.S. DOJ - COPS | \$1,000,000 | 9/1/2010 to 8/31/2012 | A program in partnership with CPS to identify schools with the highest levels of violence and decide on a strategy to mitigate underlying conditions that allow violent incidents to occur. Services will focus on supporting community institutions that provide "School Community Watcher" services to four CPS-designated Culture of Calm high schools (Includes \$500,000 cash match provided by CPS.) |
| FY09 Secure Our Schools | U.S. DOJ - COPS | \$997,014 | 9/1/2009 to 8/31/2011 | A program in partnership with CPS to identify schools with the highest levels of violence and decide on a strategy to mitigate underlying conditions that allow violent incidents to occur. Services will install walk-through metal detector portals in 50 high schools, school entrance control equipment packages in 20 elementary schools, create a CPS School Security Analyst in the CPIC, and upgrade CPD PODS around school vicinities. (Includes \$498,507 cash match split between City @ \$242,400 and CPS @ \$256,107.) |
| FY08 Secure Our Schools | U.S. DOJ - COPS | \$593,640 | 9/1/2008 to 8/31/2011 | A multifaceted program to improve safety and security at ten area high schools with high levels of violent incidents committed by and against students. Services will target ten high schools and 30 elementary feeder schools, and will include: de-escalation training; GREAT instruction; purchase of x-ray scanning devices; summer activities. (Includes \$296,820 cash match split between City @ \$ 63,641 and CPS @ \$ 233,170). |
| FY11 Animal Crimes and Food Stamp Fraud | U.S. Dept. of Agriculture - OIG | \$40,000 | 6/1/2009 to 09/30/2011 | Funding to support CPD involvement in a comprehensive law enforcement effort to enforce animal fighting and cruelty laws, and to investigate Supplemental Nutrition Assistance Program (SNAP; aka food stamp program) fraud. |

| <i>Name</i> | <i>Funding Source (Agency Name)</i> | <i>Total Funding</i> | <i>Period of Performance</i> | <i>Grant Purpose(s)</i> |
|--|-------------------------------------|----------------------|------------------------------|--|
| Sex Offender Registration Compliance Project | U.S. DOJ - SMART Office | \$293,605 | 10/1/2008 to 09/30/2011 | Support to comply with the Adam Walsh Act. |
| FY09 Bulletproof Vest Partnership | U.S. DOJ - NIJ | \$49,510 | 4/1/09 to 9/30/2011 | To reimburse approved body armor expenses |
| FY10 Bulletproof Vest Partnership | U.S. DOJ - NIJ | \$162,145 | 9/30/2010 to 9/30/2012 | To reimburse approved body armor expenses |
| | TOTAL | \$146,140,093 | | |

CURRENT CONTRACTS

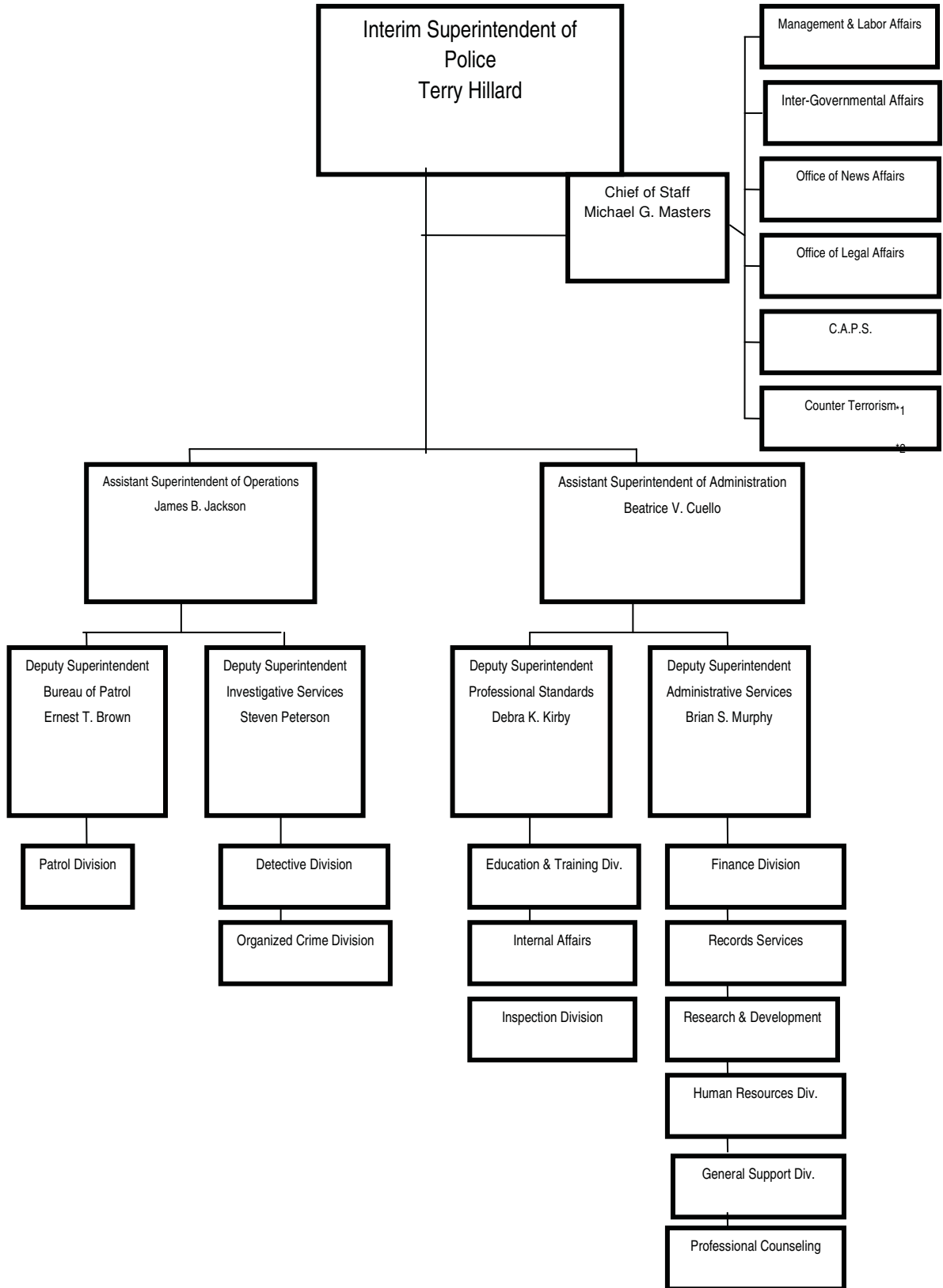
| VENDOR NAME | END DATE |
|----------------------------|--------------------|
| ADVANTAGE CHEVROLET | October 31, 2011 |
| AIR ONE EQUIPMENT | October 31, 2012 |
| AMERICAN BUILDING SERVICES | April 30, 2011 |
| AMERITECH | January 1, 2012 |
| AOMS (OCCU-SPORT MED) | March 31, 2012 |
| BREN PAPER PRODUCTS | September 30, 2011 |
| C & C COMMUNICATIONS | May 31, 2011 |
| CANON BUS. SOLUTIONS | December 31, 2011 |
| CAPFS/LEPS JOINT VENTURE | December 31, 2013 |
| CHICAGO UNITED INDUSTRIES | August 31, 2013 |
| CHICAGO UNITED INDUSTRIES | October 31, 2011 |

| VENDOR NAME | END DATE |
|--------------------------------|--------------------|
| COBAN RESEARCH & TECH | September 30, 2012 |
| CONTINENTAL ENVELOPE | March 31, 2011 |
| CORPORATE EXPRESS | July 31, 2011 |
| CORPORATE EXPRESS | September 30, 2011 |
| DD AND SONS | December 31, 2011 |
| DESKS, INC | July 31, 2011 |
| DROP ZONE PORTABLE SERVICES | December 31, 2012 |
| EDWARDS MEDICAL SUPPLY | August 31, 2012 |
| ENTERPRISE LEASING | August 31, 2012 |
| ENTERPRISE LEASING | July 31, 2013 |
| ESQUIRE DEPOSITION SERVICES | April 30, 2012 |
| GEM BUSINESS FORMS | September 30, 2011 |
| GOOSE ISLAND BOATYARD | December 31, 2012 |
| GSSP ENTERPRISES | August 31, 2011 |
| HORIZON CONTRACTORS | October 2, 2009 |
| ICE MOUNTAIN | June 30, 2010 |
| LAKE COUNTY DIVERS | October 31, 2012 |
| LASER TECHNOLOGY | October 31, 2011 |
| LEICA GEOSYSTEMS | January 31, 2012 |
| MPC | December 31, 2011 |
| MEGGITT DEFENSE SYSTEM CASWELL | September 30, 2012 |
| MOTOROLA, INC | February 28, 2012 |
| MOTOROLA, INC | November 30, 2010 |

| VENDOR NAME | END DATE |
|---------------------------|-------------------|
| MOTOROLA, INC | June 30, 2011 |
| NEC CORPORATION | December 31, 2011 |
| OAK PARK CYCLERY | July 31, 2012 |
| PIOCON TECHNOLOGIES | December 31, 2011 |
| PITNEY BOWES | May 12, 2013 |
| PROTECTIVE PRODUCTS | December 31, 2010 |
| PSYCHEMEDICS CORPORATION | February 28, 2012 |
| Q.C. ENTERPRISES | February 15, 2011 |
| QUEST DIAGNOSTICS | March 31, 2012 |
| RAY O'HERRON CO | April 30, 2011 |
| RAY O'HERRON CO | March 31, 2011 |
| RAY O'HERRON CO | April 30, 2011 |
| REMOTECH, INC | March 31, 2011 |
| ROBIN'S FOOD DISTRIBUTION | May 31, 2012 |
| ROOT BROS MFG | February 28, 2011 |
| ROOT BROS MFG | December 31, 2012 |
| SAFETY SOLUTIONS | October 31, 2011 |
| SET ENVIRONMENTAL | December 31, 2012 |
| SHALLOW CREEK KENNELS | April 30, 2011 |

| VENDOR NAME | END DATE |
|------------------------------|--------------------|
| SILK SCREEN EXPRESS | December 31, 2011 |
| STREICHER'S POLICE EQUIPMENT | September 30, 2011 |
| SYSTEMS SOLUTIONS | December 31, 2011 |
| T & N CHICAGO, INC. | May 31, 2011 |
| UNISOURCE | September 30, 2011 |
| UNISYS CORPORATION | November 30, 2014 |
| V H BLACKINTON & CO | October 31, 2011 |
| VALTERA CORPORATION | December 31, 2012 |
| WGN FLAG & DECORATING | November 30, 2011 |
| WILLIS OF ILLINOIS | February 14, 2011 |
| WORLD'S PRINTING | February 29, 2012 |
| XEROX CORPORATION | December 31, 2011 |
| FactFinders | NA |
| Kentech Consulting | TBA |

Organizational Chart





CAPS Implementation Office
 Ronald Holt, Director
 3510 S. Michigan
 Chicago, IL 60653
 Phone: (312) 745-5900
 Email: ronald.holt@chicagopolice.org

Central Purpose

- Enhance community partnerships among residents and institutional stakeholders, Police and other City departments and agencies to address chronic and emerging crime and disorder problems at the neighborhood level
- Increase awareness among residents and institutional stakeholders of the City’s community policing strategy and ways that residents and stakeholders can be involved in community policing activities at the citywide and neighborhood levels
- Organize and train residents and institutional stakeholders to participate in efforts to protect children and young people traveling to and from school and to provide positive alternative activities for children and young people
- Monitor and assess the delivery of City services to address conditions that contribute to crime and disorder and promote community participation in programs and activities that complement public safety



problem-solving activities at the neighborhood level as a way for community-based action to support and enhance law enforcement efforts. The CAPS Implementation Office is responsible for the public education, organizing and outreach support necessary for residents and stakeholders to effectively participate in community policing activities.

Key Facts

Chicago launched its community policing strategy in 1993 as a way to bring the police, community residents and institutional stakeholders and other City departments and agencies together to identify and solve neighborhood crime and disorder problems. While the foundation of this process continues to be regular beat meetings held between police and residents, CAPS has increased the focus on informal

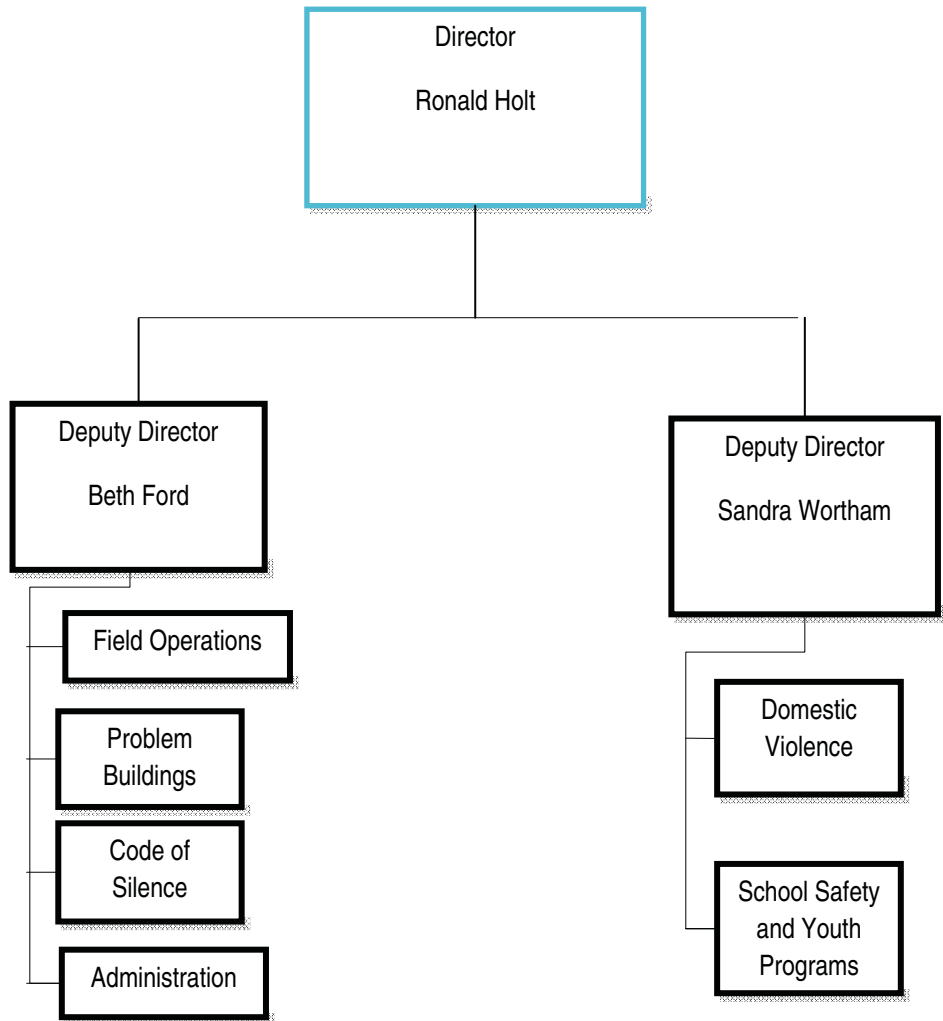
Employees

| Full Time Positions | Amount |
|---------------------|--------|
| | 60 |

2011 Budget

| Fund | Amount |
|------|-------------|
| | \$4,771,294 |

Organizational Chart



Facility Locations

| Location | Address | Suite | Zip | Phone | Hours |
|-----------|------------------|-------|-------|--------------|-------|
| Police HQ | 3510 S. Michigan | 5037 | 60653 | 312-745-5900 | 8a-5p |

Unions Representing Department Employees

| Unions |
|---------------------------|
| AFSCME |
| Fraternal Order of Police |



Office of Emergency Management and Communications

José A. Santiago, Executive Director
1411 W. Madison Street
Chicago, IL 60607
Phone: (312) 746- 9111
Email: jsantiago@cityofchicago.org

Central Purpose

- Coordinate the City's delivery of police, fire and emergency medical service resources to 911 calls
- Provide critical information to first responders through a state-of-the-art camera surveillance network
- Manage emergency situations and coordinate major events across multiple jurisdictions
- Includes the 311-call center, logging non-emergency service requests for residents of Chicago

Key Facts

On September 25, 1995, Chicago launched the Office of Emergency Communications, to coordinate the City's delivery of police, fire and emergency medical service resources to 911 calls.

After September 11, 2001, OEMC began coordinating the City's planning for issues related to Homeland Security. The department also took on the responsibilities performed by the Fire Department's Bureau of Emergency Preparedness and Disaster Services and created what is now known as the Office of emergency Management and communications (OEMC).

In 2006, Chicago created a Public Safety Consortium, which brings OEMC together with the Fire, Police, Aviation and Public Health departments to strategically plan and coordinate responses to emergency situations.

Today, OEMC protects life and property by operating the public safety communications system, managing emergency situations and coordinating major events. The department continues to evolve and includes 911 emergency services, 311 city services, the Office of Emergency Management and City Operations. OEMC carries out its responsibilities through five divisions: Operations; Emergency Management; City Operations; Technology; and Administrative Services.



Operations:

The 911 operations floor handles more than 5.5 million calls for emergency services annually, and 311 handles more than 4.5 million calls annually, of which more than 100,000 are non-emergency police complaints, freeing officers' time for emergency response.

Emergency Management:

The Office of Emergency Management serves as Chicago's liaison with the U.S. Department of Homeland Security, the Illinois Office of Emergency Management, as well as federal and state emergency management agencies. The Office of Emergency Management deploys to major events in the city, and in 2010, team members responded to approximately 50 incidents

City Operations:

The City Operations unit coordinates city services, traffic management and emergency responses from the Operations Center (OC). The OC is the City's central coordination location providing informational awareness and coordinating resources as requested by command staff during a response.

Technology:

The Technology Division oversees the maintenance and improvement of the independent telephone system, the Computer-Aided Dispatch System, the Camera Network,

Radio Communications System and the data archiving mechanism.

Administrative:

Administrative Services Division coordinates and directs Department activities which relate to budget and fiscal control, personnel administration; procurement and contracts, payroll and grants.

Goals

Continue to set the goal of answering 95 percent of calls within two rings.

- The OEMC operates a world-class voice and data radio system, providing police and fire personnel on the street valuable information to help them respond quickly to emergency situations. Chicago's 9-1-1 Center has the fastest call connection in the world, answering calls in three rings or less, at a 95 percent answering efficiency. In 2010, the OEMC processed over 5.5 million 9-1-1 calls for service, averaging 15,000 calls per day.

Continue to increase local, state, and regional coordination.

- Regional coordination is a top priority, which is why the Office of Emergency Management (OEM) conducted a capabilities assessment in 2010 to guide the development of a three-year, Homeland Security and Exercise Evaluation Program for the City.
- In keeping up with our strong commitment to training, the OEMC hosted several tabletop and functional exercises involving emergency operations center activation and notification protocols. In October 2010, the OEMC conducted a Central Business District Evacuation Exercise, in coordination with other city agencies and the private sector, with 300 volunteers.

Increase effective utilization of the Operations Center's personnel and technology to centrally monitor the City and coordinate resources.

- The Operations Center (OC) continues to expand communication and coordination using technology with cameras and

programs to deliver optimum notification to city departments and citizens. The OC is utilized as an off-site command post for coordination of daily activities or major events and it provides centralized accountability for traffic issues.

Increase tactical utilization of Traffic Management Authority's Traffic Control Aides.

- Civilian traffic control aides are used to provide services to the Central Business District during rush hour and for various special events. In 2010 traffic control aides covered over 4,500 events around the city including the Central Business District, O'Hare and Midway Airports and Special Events held throughout the City.

Continue to strive to adapt cutting edge technology to make our city remain as safe and prepared as any big city can be.

- With the assistance of homeland security appropriations and strategic considerations, the OEMC continues to be a leader in surveillance camera capabilities, providing Chicago with an expanding video security network to assist in monitoring the City's critical infrastructure and activities.
- The OEMC has taken the first step toward being the first 9-1-1 center in the nation capable of interfacing with new technologies with the implementation of the ability to send and receive Multimedia to cell phone companies operating in the City of Chicago. In the fall of 2010 the Department launched a text and video messaging system pilot whereby call takers in the 9-1-1 Center can now receive text and video messages relative to an in-progress 9-1-1 call.

Critical Programs/Services to Assist Residents

Community Emergency Response Team (CERT)

A 20-hour training class and volunteer program that offers members of the public an opportunity to learn basic hands-on disaster response techniques. The program covers topics such as disaster preparedness, fire safety and terrorism response. Participants have the option to become a Chicago Citizen Corps CERT volunteer and assist professional emergency services following a disaster.

Notify Chicago

This e-mail alert service for residents provides timely information regarding traffic, weather and citywide incident information. Residents can choose from a variety of alerts.

The Chicago Plan

This online registration program, launched in September 2010, asks local businesses and others to register their privately owned Closed-Circuit

Television cameras with the City for use in the event of a critical incident.

CP3 Public/Private Partnership

To strengthen the City's partnership with businesses to prevent terrorism, the City has developed a portal to centralize how information is gathered and disseminated. Information such as building floor plans will assist first responders in addressing an on-site incident and aid in the development of citywide response plans.

Public Safety Consortium

The Public Safety Consortium joins members of OEMC, Police, Fire, Aviation, Public Health and the Chicago Transit Authority to focus on strategic planning and coordination for public safety. The Consortium was expanded in 2010 to include representatives from the Building Owners and Managers Association (BOMA) and Chicago FIRST to work directly with the business community.

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| Corporate | 968 |
| O'Hare | 89 |
| Midway | 40 |
| Grants | 24 |

2011 Budget

| Fund | Amount |
|-----------------------------|-------------------------|
| Corporate Fund | \$89,308,309.00 |
| Chicago O'Hare Airport Fund | \$4,470,199 |
| Chicago Midway Airport Fund | \$2,046,360 |
| Other Grant Fund | \$184,240,000.00 |
| TOTAL | \$280,064,868.00 |

Significant Dates

| Event | Date |
|---|----------------|
| City-Wide Training and Exercise Planning Workshop | January 2011 |
| Emergency Operation Center (EOC) Activation and Notification Tabletop | March 2011 |
| Central Business District (CBD) Evacuee Accountability Tabletop | April 2011 |
| CBD Staging Area Establishment and Operations Tabletop | May 2011 |
| Water Rescue Full Scale Exercise | June 2011 |
| Taste of Chicago/3rd of July | July 2011 |
| Air and Water Show | August 2011 |
| CBD Staging Area Establishment Full Scale Exercise | September 2011 |
| Chicago Marathon | October 2011 |

Grants

| Grant or Program | Term |
|--|----------------------|
| FY 2006 Port Security Grant Program Award: \$7,529,016 | 10/1/2006-3/31/2011 |
| FY 2007 Port Security Grant Program Award: \$6,811,741 | 6/1/2007-5/31/2011 |
| ARRA Port Security Grant Program Award: \$2,757,000 | 9/30/2009-9/30/2012 |
| | |
| Grant or Program | Term |
| FY2008 Buffer Zone Protection Program Award: \$796,000 | 9/1/2008-8/31/2011 |
| FY2009 Buffer Zone Protection Program Award: \$2,400,000 | 5/20/2010-12/31/2011 |
| Interoperable Emergency Communications Grant Program Award: \$600,000 | 9/1/2008-5/31/2011 |
| FY2009 Metropolitan Medical Response System Award: \$321,221 | 8/1/2009-12/31/2011 |
| Public Safety Interoperable Communications Grant Award: \$16,195,438 | 1/1/2008-1/31/2011 |
| FY 2008 Regional Catastrophic Preparedness Grant Program Award: \$6,000,000 | 9/1/2008-8/31/2011 |
| FY 2009 Regional Catastrophic Preparedness Grant Program Award: \$3,617,000 | 8/1/2009 – 7/31/2011 |
| FY 2007 Urban Areas Security Initiative Award: \$30,732,000 | 8/1/2007-3/31/2011 |
| FY 2008 Urban Areas Security Initiative Award: \$29,536,975 | 9/1/2008 – 6/30/2011 |
| FY 2009 Urban Areas Security Initiative Award: \$35,525,721 | 8/1/2009-12/31/2011 |
| FY 2010 Urban Areas Security Initiative Award: \$37,109,972 | 8/1/2010-12/31/2012 |
| Private | |
| Grant or Program | Term |
| JP Morgan Chase Foundation Grant Award: \$2,250,000 | 3/1/2010-6/30/2012 |

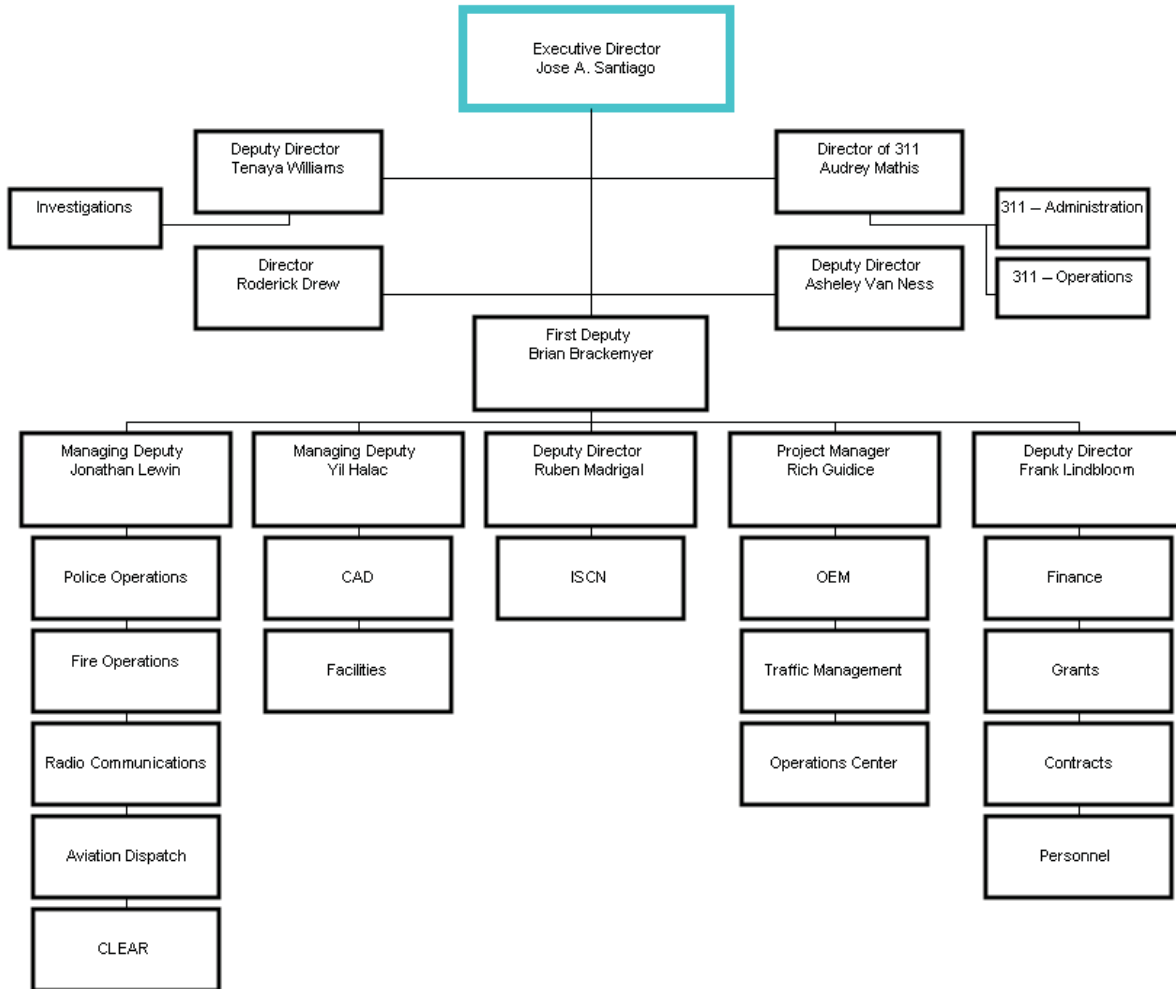
Key Agreements

| Project | Term |
|---|---------------------|
| Kindra Lake Towing- Use of Barges and Tugboats for Rescue/Recovery Operations | 5yrs 2010 thru 2015 |
| MOU with Salvation Army RE Preparation for and Response to Disaster Situations | 5yrs 2008 thru 2013 |
| Private Sector Camera Initiative— agreements with various private sector entities to link their cameras systems to the OEMC | 2008-- |
| MOU with Transportation Security Administration RE Radio Communications | 2008- Open term |
| MOU with Chicago Park District RE Installation of Cameras and Right to Use Park District's Visual Data Images | 3yrs 2011 thru 2014 |
| IGA with Public Building Commission RE Operation Virtual Shield-Phase IV | open |

Major Contracts

| Project | Term |
|---|-----------------------|
| Northrop Grumman (CAD Maintenance) Vendor Limit: \$91,800,000 | Oct 2006 – Oct 2013 |
| Ameritech/AT&T (911 Telephone Upgrade) Vendor Limit: \$27,264,000 | Aug 2007 – Aug 2013 |
| Motorola (Fire Digital) Vendor Limit: \$23,000,000 | Feb 2006 – Feb 2012 |
| Motorola (Radio Equipment) Vendor Limit: \$20,000,000 | June 2006 – June 2012 |
| Nextiraone Solutions, LLC (Black Box Network Services) Vendor Limit: \$10,000,000 | Oct 2006 – Oct 2011 |
| PBC – Motorola (Operation Virtual Shield) Funding based on Grants | TBD by PBC |
| AT&T Language Line (Translation Services) Vendor Limit: \$5,159,570 | July 2005 – July 2012 |
| Motorola (Radio Replacement & Repair) Vendor Limit: \$6,000,000 | June 2007 – June 2012 |

Organizational Chart



Facility Locations

| Location | Address | Zip | Phone | Hours |
|-----------------------|--------------------|-------|--------------|--------------------|
| OEMC | 1411 W. Madison | 60607 | 312-746-9111 | 24/7-365 |
| 311 | 2111 W. Lexington | 60612 | 312-744-4191 | 24/7-365 |
| ISCN | 1345 W. Madison | 60607 | 312-746-4414 | 7:00am - 3:30pm |
| Traffic Management | 120 N. Racine | 60607 | 312-743-7395 | 8:30am – 4:30pm |
| Radio Shop | 3050 S. Sacramento | 60608 | 312-747-7873 | 7:30am – 3:30pm |

Unions Representing Department Employees

| Unions |
|----------------------------|
| IBEW |
| SEIU |
| Teamsters |
| AFSCME |
| County Municipal Employees |



Chicago Fire Department

Robert S. Hoff, Fire Commissioner

10 W. 35th Street, 14th Floor

Chicago, IL 60616

Phone: (312) 745-4200

Email: robert.hoff@ex.cityofchicago.org

Central Purpose

- Quickly and efficiently rescue persons trapped or injured by fire, accident, collapse or terrorist activity, while mitigating the circumstances surrounding the event
- Provide comprehensive medical care to triage, stabilize and transport the injured
- Educate the public on preparedness for all hazards, including fire, hazardous atmosphere and chemical incidents
- Enforce the Chicago Fire Code to make business and residential quarters as safe as possible

Key Facts

The Chicago Fire Department (CFD) is the second largest department in the nation, with nearly 100 firehouses that are responsible for more than 228 square miles of the city. The CFD has a wide range of emergency response vehicles, including specialty apparatus such as two rapid response fire boats, two helicopters with infrared technology and state-of-the-art communications, command/communication vehicles, 60 advanced life support (ALS) ambulances and 15 basic life support (BLS) ambulance units. Emergency Medical Services (EMS) operations are also supplemented by a number of ALS and BLS engines and trucks and during special events, the CFD's ALS Mobile Medic Response Teams (MMRTs) are activated.

The CFD aggressively promotes fire safety and prevention programs. Through the CFD's Public Education program, the department provides fire safety training to the residents of Chicago and works with major contributors to assure that smoke detectors are available for families who cannot afford them. Additionally, smoke detectors are distributed at firehouses and aldermanic offices throughout the City.

CFD's response time to structural fires remains below the nationally recognized standard of four (4) minutes established by the National Fire Protection Association. In 2010, CFD response times were 3.5



minutes. CFD's 2011 target remains the national standard at four (4) minutes.

Equally important is maintaining EMS response time trends as low as possible. The estimated average response time for 2010 is approximately four (4) to eight (8) minutes and the CFD will strive to maintain its 2011 performance target of six (6) minutes by having as many Advanced Life Support (ALS) and Basic life Support (BLS) equipped vehicles as possible.

Critical Programs/Services to Assist Residents

SAFETY AWARENESS

ABC 7 Chicago and the CFD – Save a Life Program

In our efforts to increase fire safety awareness throughout the City, the CFD partners with ABC7 to develop a series of Public Service Announcements. This partnership has been in place for eight years and it is an important awareness program that benefits every Chicagoan.

College Residential Housing, Hotel Safety, Residential/Commercial High-Rise Building Safety, Home Fire Safety: As part of our citywide efforts to promote fire safety, the CFD develops a

series of DVDs that showcase fire safety and the proper installation of smoke detectors. These DVDs are provided to the public, free of charge, and are available at all Chicago Libraries and available for viewing on *YouTube*.

NBC 5 Chicago and the CFD – Firefighter/Paramedic Physical Fitness program: In our efforts to increase health and safety awareness, the CFD partners with NBC 5 Chicago. The CFD conducts on the air demonstrations on proper fitness techniques and provides nutrition information to the viewing audience.

COMMUNITY OUTREACH

Smoke Detector Program: The CFD targets wards with high numbers of fire incidents, injuries and/or deaths and will canvass selected neighborhoods with free smoke detectors and installation. Additionally, the CFD provides free smoke detectors that can be obtained from all firehouses and aldermanic offices.

Community Outreach/Block Club Participation: The CFD participates in city-wide block clubs to provide information with smoke detectors, home escape planning, fire extinguishers, electricity, carbon monoxide, kitchen safety, barbeque, safety, people with physical challenges and senior citizens

Learn and Live Campaign: This is a community awareness program to educate the public about life safety. This event is hosted in multiple locations throughout the city and is typically held outdoors, provides life saving information, demonstrations and booths regarding smoke detectors, home escape planning, fire extinguishers, electricity, carbon monoxide, kitchen safety, barbeque safety, people with physical challenges and senior citizens.

EDUCATION

School Crosswalk Program: As part of the City’s back to school efforts, all CFD firehouses assist school children walking through busy intersections. This program promotes safety and is a great way to ensure we are working along side with every resident, especially children and youth.

Bud Billiken Parade: To support the City’s back to school efforts, the CFD participates in the Bud Billiken

Parade yearly and hosts a picnic that is open to the public providing free food to hundreds of families.

CHILD SAFETY

Survive Alive House: We believe that educating our children about safety does save lives. The Survive Alive House is a playhouse that allows children to learn about fire safety in the home by participating in various education stations and fire safety role-playing. This facility is open to the general public, schools and other organizations free or charge.

Child Safety Seat Installment: Held once a year, the CFD invites the public to come to the Quinn Fire Academy to receive proper instruction on the installation of car safety seats. The public can also go to any firehouse to receive similar instruction.

SENIOR SAFETY

Senior Citizen Program: To increase fire safety awareness among Chicago’s senior citizen population, the CFD visits senior citizen facilities and provides instruction on fire safety and the proper installation of smoke detectors. All attendees are provided free smoke detectors as well as free medical palm cards.

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| | 5,177 |

2011 Budget

| Fund | Amount |
|-----------------------------|----------------------|
| Corporate Fund | \$483,423,494 |
| Chicago O’Hare Airport Fund | \$19,245,132 |
| Chicago Midway Airport Fund | \$6,436,837 |
| Other Grant Fund | \$17,381,000 |
| TOTAL | \$526,820,291 |

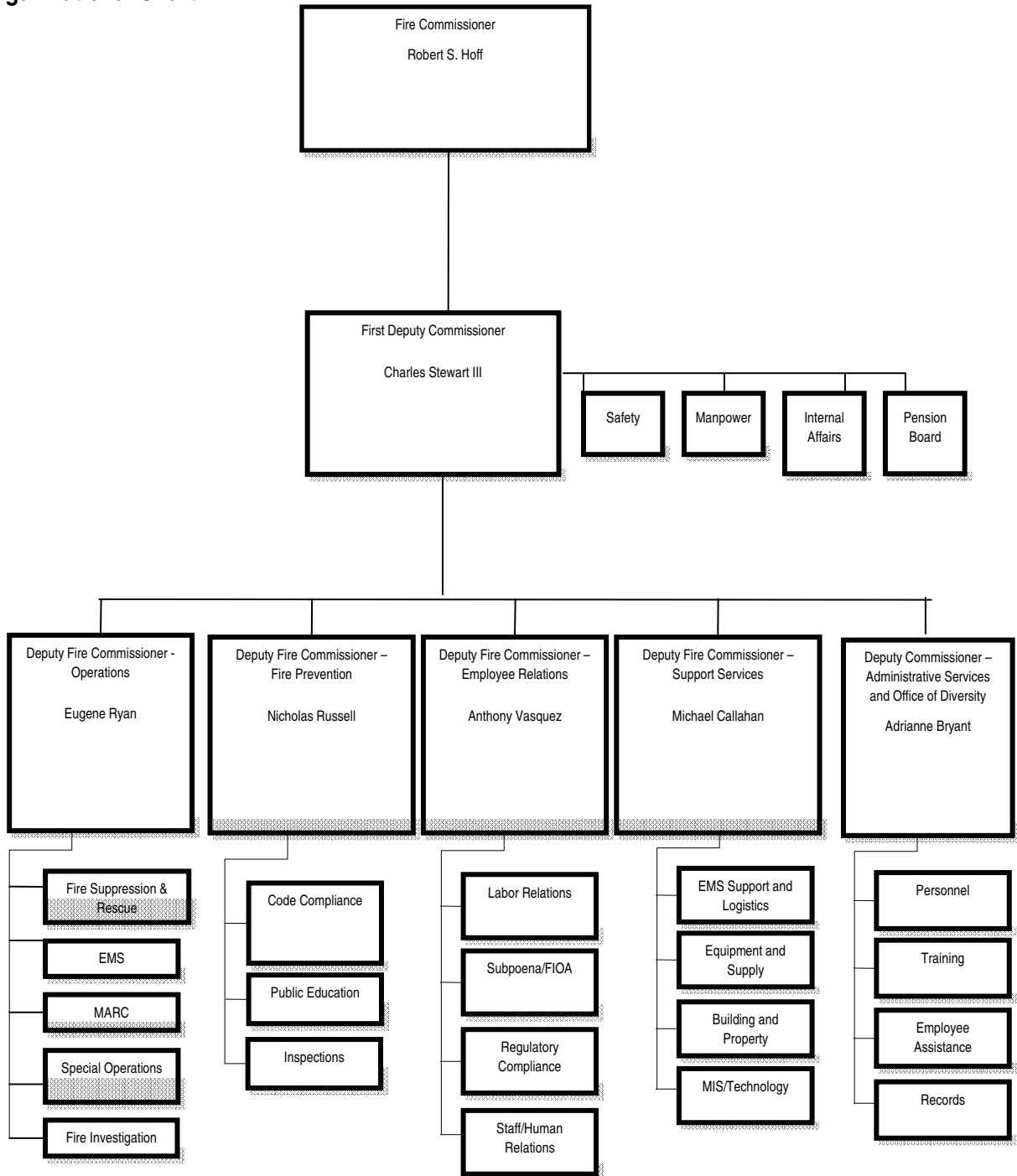
Grants

| FEDERAL Grant or Program | Term |
|--|-------------------------------|
| Assistance to Firefighters- Fire Prevention and Safety Grant (\$994,400) <ul style="list-style-type: none"> • Installation of 16,000 10-year lithium battery smoke detectors in high risk neighborhoods • Development of a web-based Fire Safety Director Re-certification Program | September 2009-March 2011 |
| Assistance to Firefighters- Fire Vehicle Grant (\$2,560,000): Purchase four aerial ladder trucks | April 2010-April 2011 |
| Assistance to Firefighters- Fire Station Construction Grant (\$4,800,000): Construction of new firehouse for Engine 16 | September 2009-September 2012 |
| *Additional federal funding received as a sub-grantee of OEMC for the Urban Area Security Initiative, Port Security, and Buffer Zone Protection Program grant initiatives. | |
| STATE Grant or Program | Term |
| Fire Academy Training and Improvement Fund (\$1,900,000): Reimbursement from the state for training program activities including improvements to the training academy facility, external seminars and training courses, development of new training materials, and select overtime expenses. | Annual |
| Underground Storage Tank Inspections (\$550,000: one third of funding allocated to Department of Environment): Used to offset Fire Prevention Inspection Division salaries for underground storage tank inspections. | Annual |

Major Contracts

| Vendor | End Date |
|--------------------------------|-----------------|
| LAKE COUNTY DIVERS SUPPLY | 31-Oct-12 |
| AIR ONE EQUIPMENT INC | 31-Mar-11 |
| LION APPAREL, INC | 21-Jun-11 |
| MES-ILLINOIS | 31-Aug-11 |
| AIR ONE EQUIPMENT INC | 31-Oct-12 |
| ERLA INC. D/B/A EMSAR | 29-Feb-12 |
| ENVIRONMENTAL SAFETY GROUP | 31-Aug-12 |
| CHICAGO FIRE COMMISSARY INC. | 31-Jul-13 |
| 5-ALARM FIRE AND SAFETY | 31-Dec-12 |
| PHYSIO-CONTROL INC | 31-Mar-11 |
| ROOT BROS MFG & SUPPLY CO | 31-Mar-11 |
| MES-ILLINOIS | 31-Mar-11 |
| AIR ONE EQUIPMENT INC | 30-Apr-11 |
| MIDWEST MEDICAL SUPPLY CO | 31-Mar-11 |
| CHICAGO UNITED INDUSTRIES, LTD | 31-May-11 |
| A F C INTERNATIONAL, INC. | 30-Jun-11 |
| PROGRESSIVE INDUSTRIES, INC. | 31-Aug-11 |
| ROOT BROS MFG & SUPPLY CO | 30-Sep-11 |
| A F C INTERNATIONAL, INC. | 30-Sep-11 |
| AIR ONE EQUIPMENT INC | 30-Sep-11 |
| PHYSIO-CONTROL INC | 29-Feb-12 |
| HIKE METAL PRODUCTS LIMITED | 20-Dec-11 |
| AIR ONE EQUIPMENT INC | 31-Mar-12 |
| AOMS | 31-Mar-12 |
| LAERDAL MEDICAL CORPORATION | 23-Jun-13 |
| AIR ONE EQUIPMENT INC | 07-Feb-13 |
| MOORE MEDICAL LLC | 31-Oct-11 |
| QUEST DIAGNOSTICS INC | 31-Mar-12 |
| ENVIRONMENTAL SAFETY GROUP | 31-Dec-15 |

Organizational Chart



Facility Locations

| Location | Address | Hours |
|-----------------|--------------------------|--------|
| Engine 1 | 419 S. WELLS STREET | 24 hrs |
| Engine 4 | 548 W. DIVISION STREET | 24 hrs |
| Engine 5 | 324 S. DESPLAINES STREET | 24 hrs |
| Engine 7 | 4911 W. BELMONT | 24 hrs |
| Engine 8 | 212 W. CERMAK ROAD | 24 hrs |
| Engine 9 | RESCUE STATION 3 O'HARE | 24 hrs |
| Engine 10 | RESCUE STATION 2 O'HARE | 24 hrs |
| Tower Ladder 63 | RESCUE STATION 1 O'HARE | 24 hrs |
| | RESCUE STATION 4 O'HARE | 24 hrs |
| | AMC BUILDING | 24 hrs |
| Engine 11 | 5343 N. CUMBERLAND AVE | 24 hrs |
| Engine 13 | 259 N. COLUMBUS DRIVE | 24 hrs |
| Engine 14 | 1129 W. CHICAGO AVE | 24 hrs |
| Engine 15 | 8026 S KEDZIE AVE | 24 hrs |
| Engine 16 | 4005 S DEARBORN ST | 24 hrs |
| Engine 18 | 1360 S BLUE ISLAND AVE | 24 hrs |
| Engine 19 | 3421 S CALUMET AVE | 24 hrs |
| Engine 22 | 605 W ARMITAGE AVE | 24 hrs |
| Engine 23 | 1915 S DAMEN AVE | 24 hrs |
| Engine 26 | 10 N LEAVITT ST | 24 hrs |
| Engine 28 | 2534 S THROOP ST | 24 hrs |
| Engine 29 | 3509 S LOWE AVE | 24 hrs |
| Engine 30 | 1125 N ASHLAND AVE | 24 hrs |
| Engine 32 | 5559 S NARRAGANSETT AVE | 24 hrs |
| Engine 34 | 4034 W 47TH ST | 24 hrs |
| Engine 35 | 1901 N DAMEN AVE | 24 hrs |
| Engine 38 | 3949 W 16TH | 24 hrs |
| Engine 39 | 1618 W 33RD PL | 24 hrs |
| Engine 42 | 55 W ILLINOIS ST | 24 hrs |
| Engine 43 | 2179 N STAVE ST | 24 hrs |
| Engine 44 | 412 N KEDZIE AVE | 24 hrs |
| Engine 45 | 4600 S COTTAGE GROVE AVE | 24 hrs |
| Engine 46 | 3027 E 93RD ST | 24 hrs |
| Engine 47 | 432 E MARQUETTE RD | 24 hrs |
| Engine 49 | 4401 S ASHLAND AVE | 24 hrs |
| Engine 50 | 5000 S UNION AVE | 24 hrs |
| Engine 54 | 7101 S PARNELL AVE | 24 hrs |
| Engine 55 | 2718 N HALSTED ST | 24 hrs |
| Engine 56 | 2214 W BARRY AVE | 24 hrs |
| Engine 57 | 1244 N WESTERN AVE | 24 hrs |

| Location | Address | Hours |
|-----------------|---|--------------|
| Engine 1 | 419 S. WELLS STREET | 24 hrs |
| Engine 4 | 548 W. DIVISION STREET | 24 hrs |
| Engine 5 | 324 S. DESPLAINES STREET | 24 hrs |
| Engine 58 | SUMMER - FILTRATION PLANT WINTER - NAVY PIER | 24 hrs |
| Engine 59 | 6030 N CLARK ST | 24 hrs |
| Engine 60 | 1150 E 55TH ST | 24 hrs |
| Engine 62 | 34 E 114TH ST | 24 hrs |
| Engine 63 | 1440 E 67TH ST | 24 hrs |
| Engine 64 | 7659 S PULASKI RD | 24 hrs |
| Engine 65 | 3002 W 42ND ST | 24 hrs |
| Engine 68 | 5258 W GRAND AVE | 24 hrs |
| Engine 69 | 4017 N TRIPP AVE | 24 hrs |
| Engine 70 | 6030 N CLARK ST | 24 hrs |
| Engine 71 | 6239 N CALIFORNIA AVE | 24 hrs |
| Engine 72 | 7974 S. SOUTH CHICAGO AVE | 24 hrs |
| Engine 73 | 8630 S EMERALD AVE | 24 hrs |
| Engine 74 | 10615 S EWING AVE | 24 hrs |
| Engine 75 | 11958 S STATE ST | 24 hrs |
| Engine 76 | 1747 N PULASKI RD | 24 hrs |
| Engine 78 | 1052 W WAVELAND AVE | 24 hrs |
| Engine 79 | 6424 N LEHIGH AVE | 24 hrs |
| Engine 80 | 12701 S DOTY AVE | 24 hrs |
| Engine 81 | 10458 S HOXIE AVE | 24 hrs |
| Engine 82 | 817 E 91ST ST | 24 hrs |
| Engine 83 | 1200 W WILSON AVE | 24 hrs |
| Engine 84 | 21 W 59TH ST | 24 hrs |
| Engine 86 | 3918 N HARLEM AVE | 24 hrs |
| Engine 88 | 3637 W 59TH ST | 24 hrs |
| Engine 89 | 3945 W PETERSON AVE | 24 hrs |
| Engine 91 | 2827 N PULASKI RD | 24 hrs |
| Engine 92 | 3112 W 111TH ST | 24 hrs |
| Engine 93 | 330 W 104TH ST | 24 hrs |
| Engine 94 | 5758 W GRACE ST | 24 hrs |
| Engine 95 | 4003 W WEST END AVE | 24 hrs |
| Engine 96 | 439 N WALLER AVE | 24 hrs |
| Engine 97 | 13359 S BURLEY AVE | 24 hrs |
| Engine 98 | 202 E CHICAGO AVE | 24 hrs |
| Engine 99 | 3042 S KEDVALE AVE | 24 hrs |
| Engine 101 | 2236 W. 69TH STREET | 24 hrs |
| Engine 102 | 7340 N CLARK ST | 24 hrs |

| Location | Address | Hours |
|-----------------------------------|-------------------------------|--------------|
| Engine 1 | 419 S. WELLS STREET | 24 hrs |
| Engine 4 | 548 W. DIVISION STREET | 24 hrs |
| Engine 5 | 324 S. DESPLAINES STREET | 24 hrs |
| Engine 103 | 25 S LAFLIN ST | 24 hrs |
| Engine 104 | 11641 S AVENUE O | 24 hrs |
| Engine 106 | 3401 N ELSTON AVE | 24 hrs |
| Engine 107 | 1101 S CALIFORNIA AVE | 24 hrs |
| Engine 108 | 4625 N MILWAUKEE AVE | 24 hrs |
| Engine 109 | 2358 S WHIPPLE ST | 24 hrs |
| Engine 110 | 2322 W FOSTER AVE | 24 hrs |
| Engine 112 | 3801 N DAMEN AVE | 24 hrs |
| Engine 113 | 5212 W HARRISON ST | 24 hrs |
| Engine 115 | 11940 S PEORIA ST | 24 hrs |
| Engine 116 | 5955 S ASHLAND AVE | 24 hrs |
| Engine 117 | 4900 W CHICAGO AVE | 24 hrs |
| Engine 119 | 6030 N AVONDALE AVE | 24 hrs |
| Engine 120 | 11035 S HOMEWOOD AVE | 24 hrs |
| Engine 121 | 1724 W 95TH ST | 24 hrs |
| Engine 122 | 101 E 79TH ST | 24 hrs |
| Engine 123 | 2215 W 51ST ST | 24 hrs |
| Engine 124 | 4426 N KEDZIE AVE | 24 hrs |
| Engine 125 | 2323 N NATCHEZ AVE | 24 hrs |
| Engine 126 | 7313 S KINGSTON AVE | 24 hrs |
| Engine 127 | 5200 W 63RD ST | 24 hrs |
| Engine 129 | 8120 S ASHLAND AVE | 24 hrs |
| Truck 24 | 10400 S VINCENNES AVE | 24 hrs |
| Air Sea Rescue | 3954 E. FORMAN DRIVE | 24 hrs |
| 39 th Street Warehouse | 3950 S. HONORE | 24 hrs |
| Air Mask | 1044 N. ORLEANS | 24 hrs |
| CFD HQ | 10 W. 35 TH STREET | Business |
| EMS Field Division South | 5349 S. WABASH | 24 hrs |
| EMS Field Division North | 1732 W. BYRON | 24 hrs |
| Quinn Fire Academy | 558 W. DEKOVEN | Business |
| Fire Academy South | 1338 S. CLINTON | Business |
| Fire Prevention HQ | 444 N. DEARBORN | 24 hrs |
| Fire prevention North | 3401 N. ELSTON AVE | 24 hrs |
| FPB South | 7974 S SOUTH CHICAGO AVE | 24 hrs |
| FPB West | 1101 S. CALIFORNIA AVE | 24 hrs |
| Off. of Fire Investigations | 1360 BLUE ISLAND (E-18) | 24 hrs |
| Public Education | 1010 S CLINTON | 24 hrs |
| Support & Logistics | 3040 S SACRAMENTO | 24 hrs |

| Location | Address | Hours |
|-----------------------|--------------------------|--------------|
| Engine 1 | 419 S. WELLS STREET | 24 hrs |
| Engine 4 | 548 W. DIVISION STREET | 24 hrs |
| Engine 5 | 324 S. DESPLAINES STREET | 24 hrs |
| Support Services | 3015 W 31ST | 24 hrs |
| Special Ops Warehouse | 1869 W PERSHING | 24 hrs |

Unions Representing Department Employees

| Unions |
|-------------------------------------|
| Chicago Firefighters Union Local #2 |
| AFSCME |
| Laborers Local #1001 |
| Laborers Local #1092 |
| Machinists Local #126 |
| Masters, Mates and Pilots |
| Illinois Nurses Association |

REGULATORY

OFFICE OF THE INSPECTOR GENERAL

DEPARTMENT OF BUILDINGS

DEPARTMENT OF BUSINESS AFFAIRS AND CONSUMER PROTECTION

DEPARTMENT OF THE ENVIRONMENT

COMMISSION ON ANIMAL CARE AND CONTROL

BOARD OF ETHICS



Office of the Inspector General

Joseph Ferguson, Inspector General
P.O. Box 2996
Chicago, IL
Phone: (312) 478-3623
Email: joeferguson2@chicagoinspectorgeneral.org

Central Purpose

- Prevent and root out fraud, corruption, waste, and mismanagement, while promoting effectiveness and efficiency in the City of Chicago
- Be a watchdog for the taxpayers of the City, conduct investigations, program reviews and audits

Key Facts

The Inspector General's Office (IGO) accomplishes its mission through investigations, audits, program reviews, inspections, evaluations, research, and data collection. Based on these activities, the IGO issues a variety of reports to the Mayor, responsible City management officials, the City Council and the public with findings and recommendations for corrective action and discipline. Investigative summary reports are directed to the Mayor and the heads of relevant City departments, who generally must respond to IGO recommendations within 30 days. Audits, inspections, and program reviews and evaluations are released to the public through publication on the IGO website. These various reports are additionally summarized in quarterly reports published on the IGO website.

The IGO Investigations Section conducts investigations into the performance of governmental officers, employees, departments, functions, programs and contractors, either in response to complaints or on the office's own initiative. Administrative cases generally involve violations of City rules, policies or procedures and/or waste or inefficiency. For administrative cases that uncover wrongdoing, the IGO produces summary reports – a thorough summary and analysis of the evidence and a recommendation for disciplinary or other corrective action. These reports are sent to the Office of the Mayor, the Corporation Counsel, and the City departments affected or involved in the investigation. If IGO investigations reveal misconduct that is not being addressed by a City policy or procedure, the IGO recommends policy changes to the Mayor and the relevant department either in the summary reports that detail the investigation or in separate policy-focused reports.



IGO cases that involve violations of local, state or federal criminal laws and are typically prosecuted by the Cook County State's Attorney's Office, the U.S. Attorney's Office, or the Illinois Attorney General's Office, as appropriate. The IGO may issue summary reports recommending administrative action based on criminal conduct.

In 2007, the Inspector General's Office created an Audit Unit which, in conjunction with IGO Special Assistants, conducts independent and professional audits, reviews, and evaluations of the operations of City departments, programs, functions, and those doing business with the City. These engagements focus on the integrity, accountability, economy, efficiency and effectiveness of each audit/review subject.

In 2010, responsibility for monitoring of the City's hiring and employment under the Shakman Accord was transferred to the IGO. As a result, the IGO is now responsible for ensuring compliance with the law and court-imposed protocols for employment actions in most aspects of City government.

The office has continued to work extensively with federal law enforcement authorities on a variety of joint investigations, many of which have resulted in criminal indictments and convictions. The office also worked with the Cook County State's Attorney's Office on a variety of cases that resulted in state

criminal charges being brought against City employees and others and the recovery of taxpayer money wrongfully taken from the City.

This has been done without losing its primary focus – the investigation and identification of waste, fraud, and abuse of the City’s resources.

To better ensure that the activities of the IGO are more transparent and better understood by the City and its residents, the IGO has reformatted its Quarterly Report. These reports provide narrative detail for investigations, audits, and reviews the IGO has performed for the City.

Due to confidentiality requirements, the IGO cannot discuss the specifics of its administrative investigations. However, the IGO does report the general nature of each concluded investigation through its Quarterly Reports. One investigative focus of the office has been on reforming the City’s Minority & Women’s Owned Business Enterprise (MWBE) program. Through numerous investigations, the IGO has recommended the debarment and decertification of 21 firms that defrauded or attempted to defraud the City through exploitation of this program.

The IGO concluded several audits in 2010. One audit focused on the processes and procedures related to Tax Increment Financing (TIF) expenditures between January 1, 2003 and December 31, 2007 for the Central Loop and Central West TIF districts. An additional audit reported on the processes and procedures related to the City’s Direct Voucher system. Both the TIF and Direct Voucher Audit included policy recommendations, some adopted by the City that have improved internal controls, accountability, and transparency in City operations.

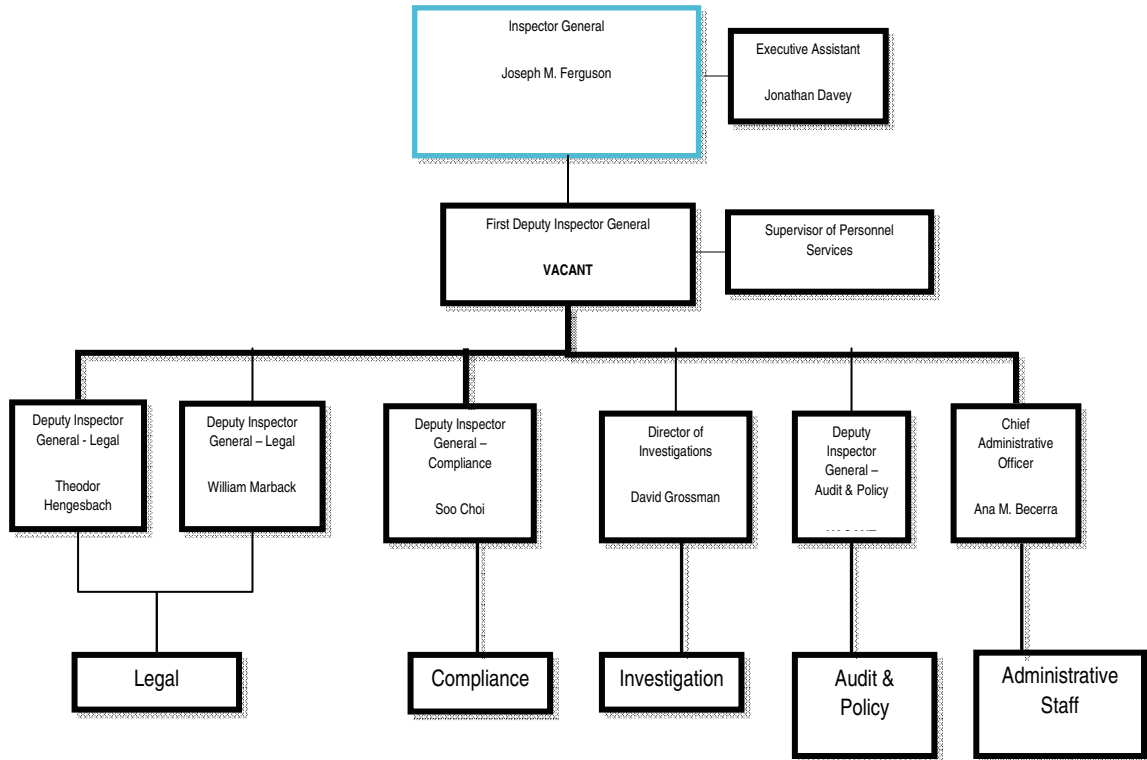
Employees

| Full Time Positions | Amount |
|---------------------|--------|
| | 71 |

2011 Budget

| Fund | Amount |
|-----------------------------|--------------------|
| Corporate Fund | \$2,631,348 |
| Water Fund | \$1,088,676 |
| Chicago O'Hare Airport Fund | \$1,322,805 |
| Sewer Fund | \$843,314 |
| TOTAL | \$5,985,651 |

Organizational Chart



Facility Locations

| Location | Address | Suite | Zip | Phone | Hours |
|---------------|----------------|-------|-------|--------------|-------|
| Public Office | 180 N Michigan | 2000 | 60601 | 773-478-7799 | 8-5 |

Unions Representing Department Employees

| Unions |
|--------|
| AFSCME |



Department of Buildings

Richard Monocchio, Commissioner
121 N. LaSalle Street
Chicago, IL 60602
Phone: (312) 744-8670
Email: rmonocchio@cityofchicago.org

Central Purpose

- Enforce the Chicago Building Code to protect the health, safety and welfare of residents and visitors
- Promote high-quality design standards as well as the conservation, rehabilitation and reuse of existing buildings through the permitting and inspection processes
- Issue all construction and demolition permits in the City of Chicago
- Identify potentially hazardous buildings, provide for their repair through enforcement action, and coordinate their demolition when necessary
- Examine and license members of the building trades

Key Facts

The Department of Buildings (DOB) is responsible for evaluating project plans, issuing building permits, and inspecting construction. DOB conducts annual inspections of buildings in Chicago, as well as inspections referred to the department as a result of calls to 311 City Services. The department conducts nearly 300,000 inspections every year. DOB also is responsible for emergency demolitions of hazardous buildings and tracking vacant properties.

DOB reviews permits according to size and complexity. Small projects are supported by three satellite offices throughout the city and one office at City Hall. Medium and large projects are supported by individual project managers, who coordinate all required internal reviews.

Achievements

During 2010, DOB implemented several initiatives that are changing the way the department conducts business and increasing enforcement of the building code.



The department launched the Annual Inspection Certification program, a new program that allows building owners to submit inspection reports from qualified technicians instead of requiring building inspectors to visit buildings. This program relies on technology, as owners enter inspection report information directly into the DOB database through a website. DOB is working with the Department of Innovation and Technology to expand the program to other disciplines. This inspection program will play an important role in the department's ability to meet its annual inspection requirements and enhance customer service.

The foreclosure crisis and the proliferation of vacant and abandoned structures present a major challenge for cities across America. The demolition of dangerous and hazardous buildings is among the top priorities of the department. Many are razed on an emergency basis, while others are routed through Circuit Court in conjunction with the department of Law, which seeks orders of compliance or demolition. In 2010, the department demolished 535 dangerous and hazardous buildings and 311 derelict garages. These are the highest totals in recent years.

To combat the increased number of vacant properties, the department adopted new handheld technology to allow inspectors from the Troubled Building Bureau to input inspection results and upload

photos from the field. This ensures more timely enforcement actions and eliminates duplicative administrative tasks.

Other recent achievements include:

- Creating a one-stop small permit program that made it simpler and faster for homeowners and small businesses to obtain rehabilitation permits
- Eliminating a multitude of non-essential permits and inspections
- Closing dozens of unsafe liquor establishments in 2010, with the help of the Chicago Police and Fire Departments
- Vacating, razing or transferring to new owners hundreds of illegal gang and drug houses

Critical Programs/Services to Assist Residents

Green Permit Program

The Green Permit Program rewards developers and building owners by reducing permit fees and the time to issue permits for projects that include green technologies. The more green technologies included in the project, the greater the reduction in fees.

Annual Inspection Certification Program

The Annual Inspection Certification Program requires building owners in the central business district to use

third-party technicians to document existing conditions of elevators, escalators and other conveying devices in order to comply with the building code requirement of annual inspections. This program replaces annual inspections by department inspectors and allows building owners to conduct inspections at their conveniences.

Employees

| Full Time Positions | Amount |
|----------------------------|---------------|
| | 322 |

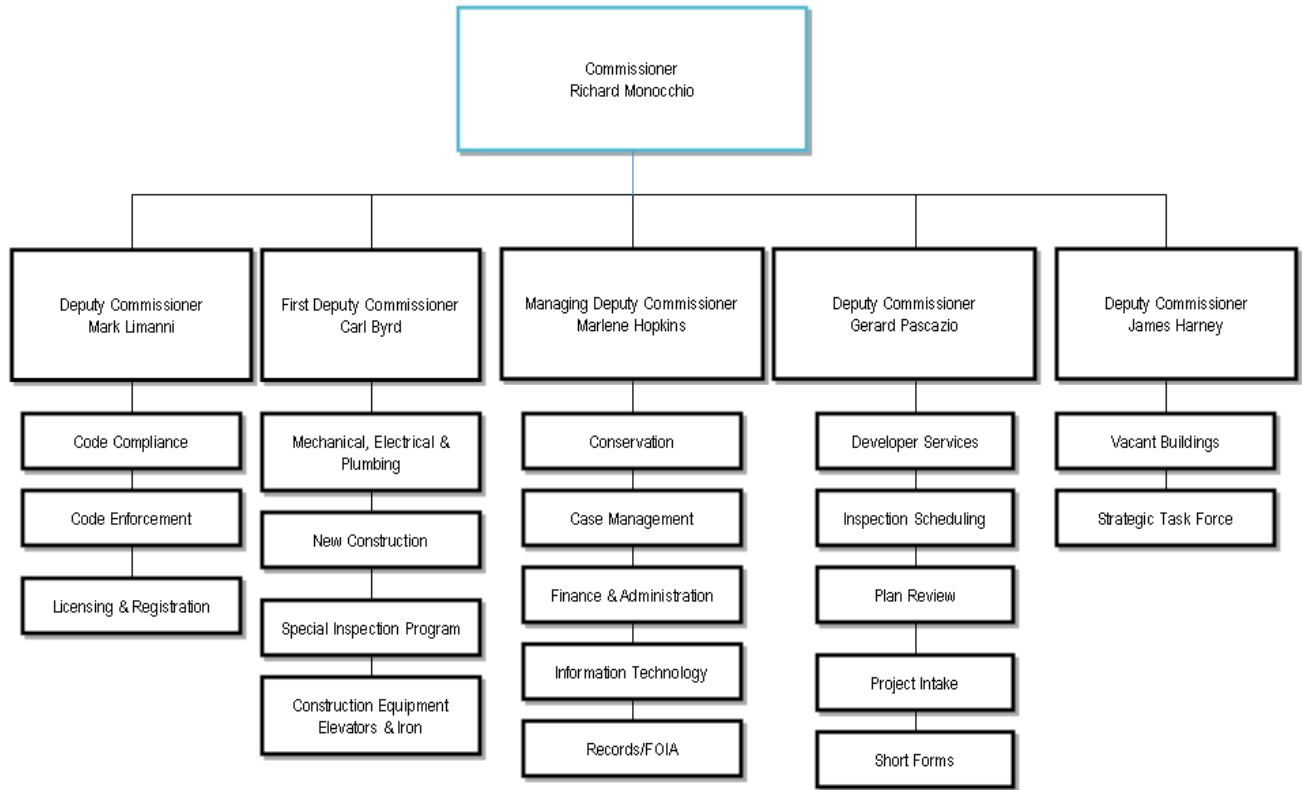
2011 Budget

| Fund | Amount |
|-----------------------------------|---------------------|
| Corporate Fund | \$22,176,368 |
| Water Fund | \$2,127,711 |
| Community Development Block Grant | \$7,654,306 |
| Sewer Fund | \$1,937,737 |
| Vehicle Tax Fund | \$498,703 |
| Total | \$34,394,825 |

Major Contracts

| Project | Term |
|--------------------------------|-------------|
| Demolition Services | 1/2012 |
| Municipal Code Review Services | 1/2013 |
| Trade Licensing | 6/2013 |
| Board Up Services | 12/2012 |
| Temporary Clerical Services | 9/2011 |
| Microfilming Services | 5/2013 |

Organizational Chart



Capital Projects

| Program | Capital Project ID | Project Name | Funding Source | 2010 Funding Amount |
|-------------------------|--------------------|-------------------------------------|--------------------------------|---------------------|
| Other Economic Projects | 32451 | Hazardous Building Clearance - 2010 | 2010 Tax Exempt | 3,500,000 |
| Other Economic Projects | 34666 | DEMOLITION BOARD-UP | 2010 Taxable | 250,000 |
| Other Economic Projects | 34789 | Hazardous Building Clearance 2009 | 2009 G.O. BONDS | 2,500,000 |
| Other Economic Projects | 35094 | Emergency Demolition 2009 | 2009 G.O. BONDS | 1,000,000 |
| Other Economic Projects | 35454 | COURT ORDERED DEMOLITION | 2010 Tax Exempt | 1,625,000 |
| Other Economic Projects | 35455 | EMERGENCY DEMOLITION | GENERAL OBLIGATION BOND - 2007 | 1,000,000 |
| Other Economic Projects | 35455 | EMERGENCY DEMOLITION | 2009 Series D | 4,000,000 |
| Other Economic Projects | 35455 | EMERGENCY DEMOLITION | 2010 Tax Exempt | 1,625,000 |

Facility Locations

| Location | Address | Zip | Phone | Hours |
|--------------------------------------|-----------------------------------|-------|--------------|--------------------------|
| Inspectional Services | 120 North Racine | 60607 | 312-743-9021 | 8:00 to 4:30 |
| Permitting Services | 121 North LaSalle | 60602 | 312-744-3449 | 8:30 to 4:30 |
| Neighborhood Permit Center - North | 2550 West Addison Street | 60618 | 312-742-2560 | 8:30 to 4:30 Tues/Wed |
| Neighborhood Permit Center - Central | 4770 South Kedzie Avenue | 60632 | 312-745-4240 | 8:30 to 4:30 Tues/Wed |
| Neighborhood Permit Center - South | 2006 East 95 th Street | 60617 | 312-745-0995 | 8:30 to 4:30 Tues/Wed |

Unions Representing Department Employees

| Unions |
|---|
| AFSCME |
| Bridge, Structural and Reinforcing Ironworkers |
| Chicago Journeymen Plumbers |
| International Association of Sheetmetal Workers |
| International Brother of Boilermakers |
| International Brotherhood of Electrical Workers |
| International Union of Elevator Constructors |
| International Union of Operating Engineers |
| Pipefitters Association |
| United Brotherhood of Carpenters |



Department of Business Affairs and Consumer Protection

Norma I. Reyes, Commissioner
50 Washington Street, Room 208
Chicago, IL 60602
Phone: (312) 744-4090
Email: norma.reyes@cityofchicago.org

Central Purpose

- Promote and ensure a fair and vibrant marketplace for both businesses and consumers
- Create a regulatory environment that promotes business growth and consumer rights in Chicago
- Advocate on behalf of businesses and consumers to facilitate interactions with other departments and assist businesses through the licensing process
- Provide the public with business and consumer education
- Protect consumers from fraudulent, unfair and deceptive practices
- Ensure public safety through licensing and regulation of the public vehicle industry
- Maintain the integrity of Chicago's marketplace by enforcing the laws governing business licensing, public way use, truck weight enforcement, weights and measures, tobacco sales to minors, taxation, consumer protection and retail operational requirements to preserve the health, safety and welfare of consumers
- Oversee and regulate franchised cable television operators in Chicago (currently Comcast, RCN, and WideOpen West) to ensure compliance with legal, financial, and technical requirements of Chicago's Cable Ordinance and cable television franchise agreements

Key Facts

The Department of Business Affairs and Consumer Protection (BACP) licenses Chicago's businesses, issues public way use permits, regulates the taxicab and public vehicle industries, oversees the City's cable franchise agreements, as well as operates the City's Municipal Television (MUTV) and Local Origination Cable Channels. BACP connects businesses with resources to enhance growth, while protecting consumers against fraud and deceptive practices by resolving consumer complaints and prosecuting unscrupulous businesses. BACP licenses nearly 100,000 businesses ranging from Fortune 500 companies to small retail stores to



taxicabs and develops educational programs to support entrepreneurs and consumers. The department provides thousands of existing and potential businesses with a wide array of services including business start up assistance, licensing, taxes, and permits.

BACP offers weekly business educational workshops in City Hall and brings workshops to Chicago's neighborhoods through the Business Works Seminar Program. In February of 2010, BACP officially launched the Small Business Solution Station located inside of the Business Assistance Center on the 8th floor of City Hall. The Small Business Solution Station provides one-on-one counseling sessions for small businesses in the areas of business planning, legal advice and accessing capital through our non-profit partners.

In 2011, the City's Small Business Lending Initiative will provide financial assistance and resources to businesses through grants to non-profit lending partners in two programs. A loan-loss guarantee program will provide a partial loan guarantee for qualifying businesses. Secondly, BACP will provide a loan pool for non-profit lenders to build capacity in Chicago's non-profit small business lending community.

BACP hosts the Chicago TechExpo, a conference and exposition created with the sole purpose of introducing and connecting small business owners to the internet, hardware, software, training and mind set to leverage digital opportunities to foster entrepreneurial activity and small business growth. The 2nd Chicago TechExpo was held on October 6, 2010.

The Department offers consumers a series of educational seminars in the neighborhoods, and continues to co-sponsor two Shredder Day events promoting identity theft awareness and prevention. At the events, individuals can bring confidential documents to be shredded free of charge. BACP also sponsors a Consumer Awareness and Education Campaign: Prepare, Prevent, Protect Against Consumer Fraud.

The Department responds to resident complaints; conducts targeted investigations and prosecutions; and conducts routine investigations of business establishments to ensure business owners are compliant with city laws. BACP investigates business licensing, taxicabs, mortgage fraud and predatory lending, home repair fraud and retail fraud including overcharging as well as gasoline, alternative natural gas and energy fraud. In addition, BACP's investigations ensure businesses are not selling tobacco or alcohol to minors.

As the Local Liquor Control Commission (LLCC), BACP approves, denies, and revokes liquor licenses in the City of Chicago. If a liquor license becomes a nuisance, the department facilitates community meetings to mediate issues between businesses and the community. If an establishment becomes a haven for guns, gangs, or drugs, the Department seeks sanctions against the irresponsible licensee. Through the prosecution and adjudication division of the department, BACP adjudicates license suspension and revocation cases.

Another key function of this department is to ensure the safety of passengers traveling in public vehicles by performing taxicab safety inspections and field investigations which include inspections of taxicabs, limousines, and horse-drawn carriages. Moreover, BACP tracks all consumer taxicab complaints and compiles a monthly list of chauffeurs that received more than three complaints in the past two-year

period. Once identified, BACP seeks progressive corrective action and to revoke the chauffeur licenses of the poor performers.

BACP acts in conjunction with the Chicago Cable Commission to oversee and regulate franchised cable television operators in Chicago (currently Comcast, RCN, and WideOpen West), to ensure compliance with legal, financial, and technical requirements of Chicago's Cable Ordinance and cable television franchise agreements. As telecommunications providers continue to overlap in their markets and services, BACP takes an increasing role in the development of municipal policy to protect consumer's rights in this complex area.

Goals

The Department of Business Affairs and Consumer Protection was established January 1, 2009 and was a recommendation of the 21st Century Commission to better manage government and streamline services to businesses and consumers. The overarching goal for the Department is to provide one-stop-shop services for businesses and to act as an ombudsman between our business customers and other city department and agencies.

To that end, we have moved the Public Way Use unit to the Business Assistance Center (BAC), incorporated Business Licensing Zoning reviews at the BAC, have staff from the Departments of Buildings and Health on-site to assist entrepreneurs, and provide one-on-one counseling services through our Small Business Solution Station.

As the City's consumer watchdog and advocate, our goal is to ensure that consumers know their rights, so they can assert their rights. BACP's goal is to identify emerging consumer fraud scams early, prosecute deceptive business practices, and inform consumers so they can make educated choices.

Both consumers and businesses need an even and competitive marketplace that will allow choices for goods and services. We must provide businesses with a level playing field and regulatory environment that is defined by predictability, simplicity, and clarity for each of the business sectors we regulate.

In the area of Cable Regulation, BACP's goal is to hold the cable companies to the Chicago Cable

Ordinance and Cable Franchise Agreement requirements that the franchisees make best efforts to utilize minority contractors for 40 percent of their contracted spending and 12 percent with WBE firms. For the most recent reporting period, the three cable operators combined expended nearly \$27 million with MBE/WBE firms.

The Department continues to enhance services provided to our consumers through the Business Assistance Center, either in person or via enhanced on-line services.

In 2011, BACP will also enhance support for business growth through the Small Business Lending Initiative. Additionally, we are adding a focus of energy efficiency and green business practices that will help small business save money and resources.

Public Vehicles in Chicago are becoming greener and more wheelchair-accessible through the City's challenge to the taxi and vehicle industry to provide vehicles that are both green and accessible. With the Department of Environment, the Green Taxi Rebate Program will provide financial incentives for the purchase of vehicles both green and accessible.

BACP strives to provide consistent and fair regulation, including efficient and even investigations and inspections. We have published investigation and inspection standards in The Business Owners Guide to Inspections, available on our website. Our goal for 2011 is to improve investigator efficiency by updating the software interface for our mobile data system to allow for added functionality and more usability.

Critical Programs/Services to Assist Residents

Business Start-Up Certificate Program

Small Business Start-Up Certificate Program allows start-up businesses to earn a certificate after attending a series of workshops offered through our weekly Business Educational Workshops.

Business Works Seminars

BACP hosts "Business Works" a free neighborhood business seminar to connect entrepreneurs with resources to help start or grow a business.

The seminar offers exhibitors from over 30 agencies that help start ups, offer workshops and networking.

Small Business Solution Station

The Small Business Solution Station is located inside the BACP Business Assistance Center in City Hall and connects business customers with free one-on-one counseling in areas of lending, start up and legal advice. The Solution Station is a partnership program with ACCION Chicago, SCORE and the Community and Economic Development Law Project to foster business growth and connect businesses with resources.

Chicago TechExpo

BACP hosts the Chicago *TechExpo*, the first technology expo in Chicago geared towards small businesses. The expo connects small businesses with opportunities to find technology solutions to grow their businesses. The Expo also provides a platform for Chicago's fast-growing technology industry to showcase their products and services. The 2nd techexpo was held on October 6th, 2010.

Consumer Awareness

BACP hosts consumer seminars and provides consumers with helpful brochures and fact sheets on the website to inform consumers on their rights, how they can avoid becoming a victim of fraud and how to become smarter consumers.

Identity Theft Prevention Awareness

The Identity Theft Prevention events are held by BACP, along with other local consumer protection agencies and promote identity theft awareness and prevention. At the events, individuals can bring confidential documents to be shredded free of charge.

Condo Buyer Awareness

BACP along with other city departments provides potential condo buyers with the disciplinary history of problem developers through an online database. In

2011, BACP will launch a new guidebook that will inform buyers on what they need to know before purchasing a condo.

Public Vehicles

BACP ensures the safety of passengers traveling in public vehicles by performing taxicab safety inspections and field investigations which include inspections of taxicabs, limousines, and horse-drawn carriages.

Community Meetings

The department facilitates community meetings to mediate quality of life issues that arise between businesses and the community. The Department may seek sanctions for establishments that create a public nuisance, or become a haven for guns, gangs, or drugs that include fines, license suspension, and license revocation. These efforts ensure the safety of the public and create a more responsible business community.

Local Origination Cable 25

Local origination Cable25 is a commercial cable television station designed to nurtures local independent producers, fostering film and television production in Chicago. Cable 25 provides up and coming producers an opportunity to produce and air their programs on television with the goal of growing Chicago’s independent television production industry and entering the nations’ third largest market.

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| | 203 |

2011 Budget

| Fund | Amount |
|------------------|---------------------|
| Corporate Fund | \$14,296,028 |
| Other Grant Fund | \$1,008,000 |
| TOTAL | \$15,304,028 |

Significant Dates

| Event | Date |
|---|-------------------------------|
| Taxicab Medallion Renewal Period | January 2 – February 28, 2011 |
| National Consumer Protection Week | March 6 – 12, 2011 |
| Semi-Annual Business Works Seminar | March 2011 |
| Sidewalk Café Permit Season | March – December 2011 |
| Consumer Protection Event—Immigration and Consumer Fraud (in Spanish) | April 2011 |
| Consumer Protection Event—Child Product Safety | May 2011 |
| Semi-Annual Business Works Seminar | September 2011 |
| Consumer Protection Event—Credit Repair | November 2011 |
| Livery License Renewal | December 2011 |
| Chicago TechExpo 2012 | Fall 2012 |

Key Agreements

| Project | Term |
|--|-------------------|
| Public Passenger Vehicle Inspection Facility with Public Building Commission | Beginning in 2011 |

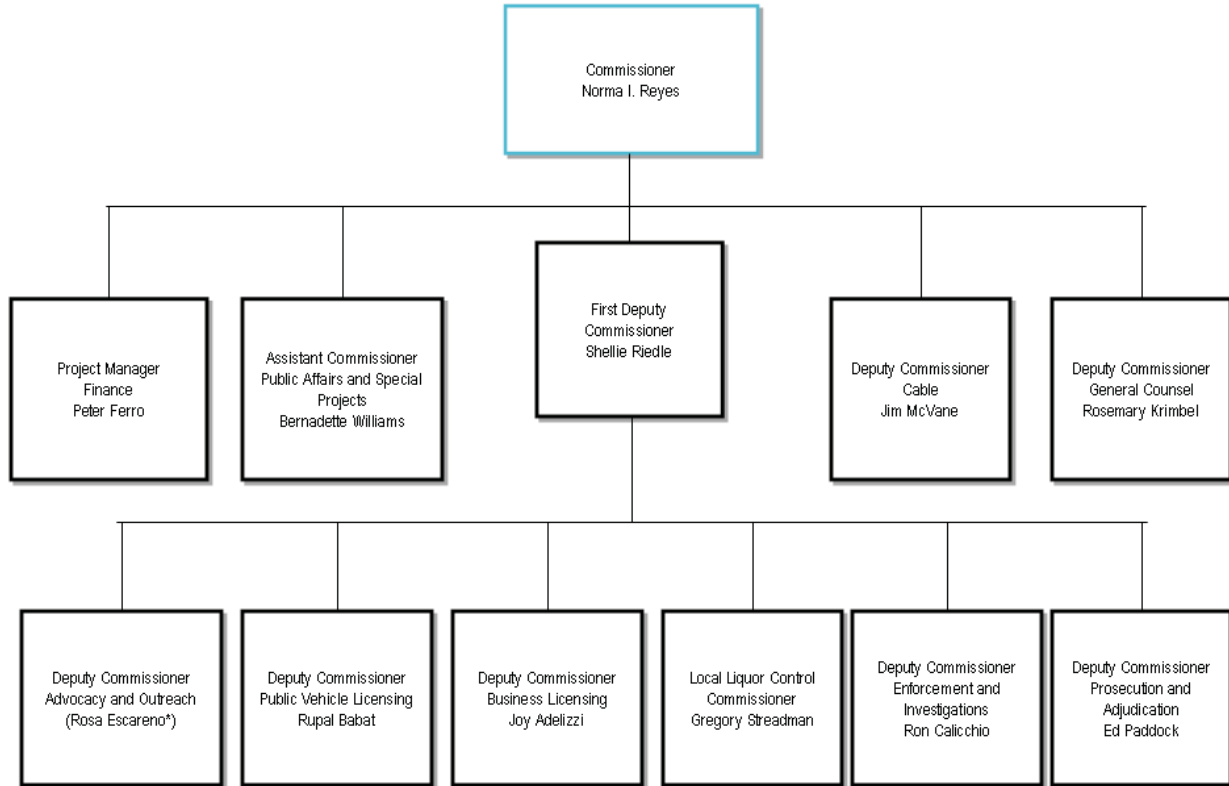
Major Contracts

| Project | Term |
|--|-------------|
| Participate with DoIT on Keane contract for IRIS maintenance support and development | 01/30/2015 |
| Edge Systems- for Document Imaging | 08/31/2011 |
| Seaway Bank for Cashiering Services | 06/30/2012 |
| Arrow Messenger | 06/30/3011 |
| Drop Zone Portable Service | 06/30/2011 |

Grants

| FEDERAL | |
|--|------------------|
| Grant or Program | Term |
| With Chicago Department of Environment US Department of Energy Grant to fund a Green Taxi Rebate Program | 2009 - 2013 |
| STATE | |
| Grant or Program | Term |
| Illinois Liquor Control Commission "Kids Can't Buy 'Em Here Tobacco Enforcement Program." | Renewed annually |
| Metropolitan Pier and Exposition Authority "Airport Departure Tax Collection" | Ongoing |
| PRIVATE | |
| Cable Local Origination Grant from Chicago's Cable Operators | Annual |

Organizational Chart



Facility Locations

| Location | Address | Suite | Zip | Phone | Hours |
|--|---------------------------------------|-----------------------|-------|--------------|-------------|
| Daley Center | 50 W. Washington | 208 | 60602 | 312-744-4006 | 8:00 – 5:00 |
| City Hall— Business Assistance Center | 121 N. LaSalle | 800 | 60602 | 312-744-6249 | 8:30 – 4:30 |
| City Hall—Local Liquor Control Commission and License Commission | 121 N. LaSalle | 805 | 60602 | 312-744-6060 | 8:30 – 4:30 |
| Public Vehicle Licensing | 2350 W. Ogden | 1 st Floor | 60608 | 312-746-4200 | 8:00 – 4:30 |
| Investigations and Enforcement | 2350 W. Ogden | 2 nd Floor | 60608 | 312-743-5185 | 8:00 – 4:30 |
| Public Vehicle Inspection | 2420 W. Pershing Road | | 60632 | 312-744-7921 | 8:00 – 5:00 |
| Municipal Television | 33 N. LaSalle | 1600 | 60602 | 312-744-4053 | 8:30 – 5:00 |
| Local Origination | Cultural Center – 78 E. Washington | 1 st Floor | 60602 | 312-744-6516 | 9:00 – 6:00 |
| Television Studio | HW Library – 400 S. State Street | Room LL on 28 | 60605 | 312-747-4069 | 8:30 – 5:30 |

Unions Representing Department Employees

| Unions |
|--------------------------|
| AFSCME |
| Machinists |
| Plumbers and Pipefitters |



Department of the Environment

Suzanne Malec-McKenna, Commissioner

30 North LaSalle Street, Suite 200

Chicago, IL 60602

Phone: (312) 744-7609

Email: suzanne.malec-mckenna@cityofchicago.org

Central Purpose

- Work with Chicago residents, businesses and other city departments to make Chicago the greenest, most environmentally friendly city in America
- Enforce Chicago's environmental regulations, issue environmental permits, and remediate environmental hazards
- Create a culture of environmental stewardship throughout Chicago
- Promote economic development by overseeing the cleanup of contaminated land for re-use, the construction of green buildings, and the installation of green roofs throughout the city
- Develop the city's energy policies and conservation programs, and ensure reliable energy resources through utility oversight
- Develop programs, policies and infrastructure to improve Chicago's land, air, water and energy resources

Key Facts

The Department of Environment (DOE) implements sound environmental strategies throughout Chicago to improve the quality of life for city residents, attract visitors, and save money. These strategies also can make government and businesses operate more efficiently through effective use of resources.

DOE has the expertise, equipment and facilities to address key environmental issues. The staff at DOE includes certified hazardous materials handlers, educators, horticulturists, biologists, environmental scientists, geologists, environmental attorneys and inspectors, experts in utilities and energy as well as mechanical, civil, environmental and chemical engineers. With this expertise and with state-of-the-art environmental monitoring and clean-up equipment, the Department is able to cost-effectively serve residents, businesses and other city departments.

In addition, the department operates the Chicago Center for Green Technology, at 445 N. Sacramento



Boulevard, includes the recently renovated Green Building Resource Center and Green Corps Chicago, a program that trains residents for jobs in landscaping, weatherization and computer recycling. The building attracts more than 24,000 visitors annually and is a model for green building and it was the third building in the U.S. to achieve a Platinum Leadership in Environmental & Energy Design (LEED) rating.

The department coordinates with design and construction planners to include green roofs as part of the City facilities when possible. To date, nearly fifteen City facilities are equipped with green roofs.

Finally, the department works closely with other city departments and sister agencies to improve environmental performance, acquire grant funding for projects and advance environmental policies. Examples of projects and policies include retrofitting school buses and fleet vehicles to emit less pollution, implementing outreach programs to support the city's expanded recycling efforts, educating teachers and students through after-school science clubs and retrofitting city facilities to be more energy efficient and save money.

DOE obtained a \$15 million US Department of Energy grant to deploy alternative fuel fueling stations and clean fleet vehicles in the Chicago area. This federal

grant will help fund the purchase of alternative fuel vehicles and hybrids in Chicago. The deployment of stations accessible to fleets and the public, and the investments in alternative fuel and hybrid vehicles in area fleets, will help achieve the air quality and alternative fuels CCAP goals. The money has also been used to support the first phase of electric vehicle infrastructure in the Chicago area, which will place Chicago as a clear leader in the deployment of publicly available electric vehicle charging infrastructure.

The Department reviews Phase I and Phase II environmental site assessment reports for other departments and analyzes the information to determine if the assessments are accurate and complete, as well how the information impacts the City from a redevelopment, acquisition or disposition standpoint. The analysis is also used to evaluate potential City costs and liability during redevelopment of properties.

DOE is responsible for enforcement of Chicago's municipal environmental regulations. These include asbestos, air, storage tanks, water, and waste facilities.

Finally, the Department continues to identify and analyze the opportunities and barriers to environmentally sustainable economic development. Through work with a myriad of partners, DOE has helped to execute significant projects throughout the city.

Critical Programs/Services to Assist Residents

Chicago Climate Action Plan

The Chicago Climate Action Plan (CCAP) is a comprehensive and detailed roadmap to help lower greenhouse gas emissions and address climate change on behalf of Chicago residents. The City has received over \$13 million in pro-bono support to create detailed implementation plans for key strategic areas over the past two years.

The CCAP which was launched in 2008 as a holistic strategy to achieve Chicago's sustainability goals. The plan focuses on five key areas: energy efficient buildings, clean and renewable energy,

transportation, waste and industrial pollution, and adaptation.

Renewable Energy and Green Business

DOE helps the private sector to take advantage of the growing market for green business products and services. We continue to work with the commercial, industrial and hospitality industries to save money while reducing their impact on the environment on behalf of residents through the Green Office, Hotel and Museum programs and the Chicago Waste to Profit Network.

Resident Recycling Program

Over 241,000 households are now involved in the blue cart recycling program. DOE has recruited 523 Recycling Block Captains to date. In addition, DOE oversees programs for waste reduction and reuse.

The Household Chemicals and Computer Recycling Facility (HCCRF)

The only program of its kind in the country, this facility collects household chemicals, computers and electronics to promote recycling throughout the city. To date, the HCCRF has collected 989,484 pounds of household chemicals and 1,090,462 pounds of household electronics that were ultimately diverted from other means of disposal such as landfills or pouring down household drains.

Green Jobs

DOE administers funding towards green job training and employment efforts that are implemented by community based organizations. Through this effort, individuals that are considered hard to employ, including the formerly incarcerated, are given jobs in green industries such as landscaping, energy efficiency, waste reduction, recycling and renewable energy.

Greencorps Chicago

This program provides direct services to community groups involved in planting community gardens and public works projects to help beautify Chicago. DOE provides free assistance with the including planning and installation of gardens, as well as free seeds, annuals, perennials, vegetables and bulbs for use in the gardens.

Energy Action Network and Low Cost Weatherization

DOE employees work directly at a community based organization to help residents with bill payment

assistance and to facilitate their uptake of energy efficiency services. Through the program, thousands of residents receive direct technical and financial assistance and homes are weatherized to be more energy efficient, affordable and comfortable.

Employees

| Full Time Positions | Amount |
|----------------------------|---------------|
| | 78 |

2011 Budget

| Fund | Amount |
|------------------|---------------------|
| Corporate Fund | \$3,479,935 |
| Other Grant Fund | \$50,788,000 |
| TOTAL | \$54,267,935 |

Significant Dates

| Event | Date |
|------------------------------------|-------------|
| Earth Day | 4/22/11 |
| Green Festival | 5/14-15/11 |
| Chicago Climate Action Plan Summit | 9/11 |
| Mayor's Landscape Award | 11/11 |
| C3 Leader Graduation | 12/11 |

Grants

| FEDERAL | |
|--|-------------------|
| Grant or Program | Term |
| Air Pollution Control Program | 10/1/10-9/30/11 |
| Brownfield Cleanup/Petroleum Substance | 9/1/08-8/31/11 |
| Calumet Area Redevelopment Initiative | 4/10/07-4/10/12 |
| CMAQ – Bicycle Fleet Program | Pending |
| CMAQ – Emissions Reduction Project | Pending |
| CMAQ – Diesel Fleet Retrofit | Pending |
| CMAQ – Chicago Diesel Retrofit Fleet Vehicle | Pending |
| Ethanol to Hydrogen Vehicle Fueling Facility | Pending |
| Hazardous Materials Emergency Preparedness | 10/1/10-9/30/11 |
| Resource Conservation & Recovery Act-Subtitle D | 7/1/1995-6/30/11 |
| Solid Waste Management/Enforcement | 7/1/2010-6/30/11 |
| CDBG-R | 6/6/09-9/30/12 |
| Energy Efficiency and Conservation | 9/28/09-9/27/12 |
| National Clean Diesel Funding Assistant | 7/1/09-3/31/11 |
| Restoring Chicago's Jobs/Restoring Chicago's Habitats | 12/1/09-11/30/11 |
| Chicago Green Healthcare Initiative | 1/1/10-12/31/12 |
| Source Reduction | 1/10/10-12/31/11 |
| Chicago Area Alternative Fuels Deployment | 12/21/09-12/20/13 |
| Local Energy Assurance Planning Initiative | 4/1/10-3/31/12 |
| Urban Area Security Initiative (CFD) | 8/9/10-12/31/11 |
| Calumet Hydrologic Master Plan Implementation at Big Marsh | 9/1/10-12/31/12 |
| Integrated Ring-Billed Gull Management Lake Michigan Beach Health | 5/28/10-3/15/12 |
| Chicago Area Plug-In Electric Vehicle Support Project | 10/1/10-9/30/12 |
| Development of Integrated Payments for Ecosystem Services Programs in the Great Lakes Watershed. | 9/1/10-13/31/12 |
| US Army Corps of Engineers – Indian Ridge Marsh | |
| STATE | |
| Grant or Program | Term |
| Calumet Environmental Center/IL First | 12/13/02-12/31/13 |
| OSFM Underground Storage Tank Grant (annual) | 7/1/10-6/30/11 |
| Illinois Environmental Protection Agency (IEPA) Solid Waste Enforcement Grant (annual) | 7/1/10-6/30/11 |
| IEPA Interagency Air Quality Agreement | 9/30/11 |
| IEPA – Remediation of School Property | |

Private/Public Cooperative Agreements

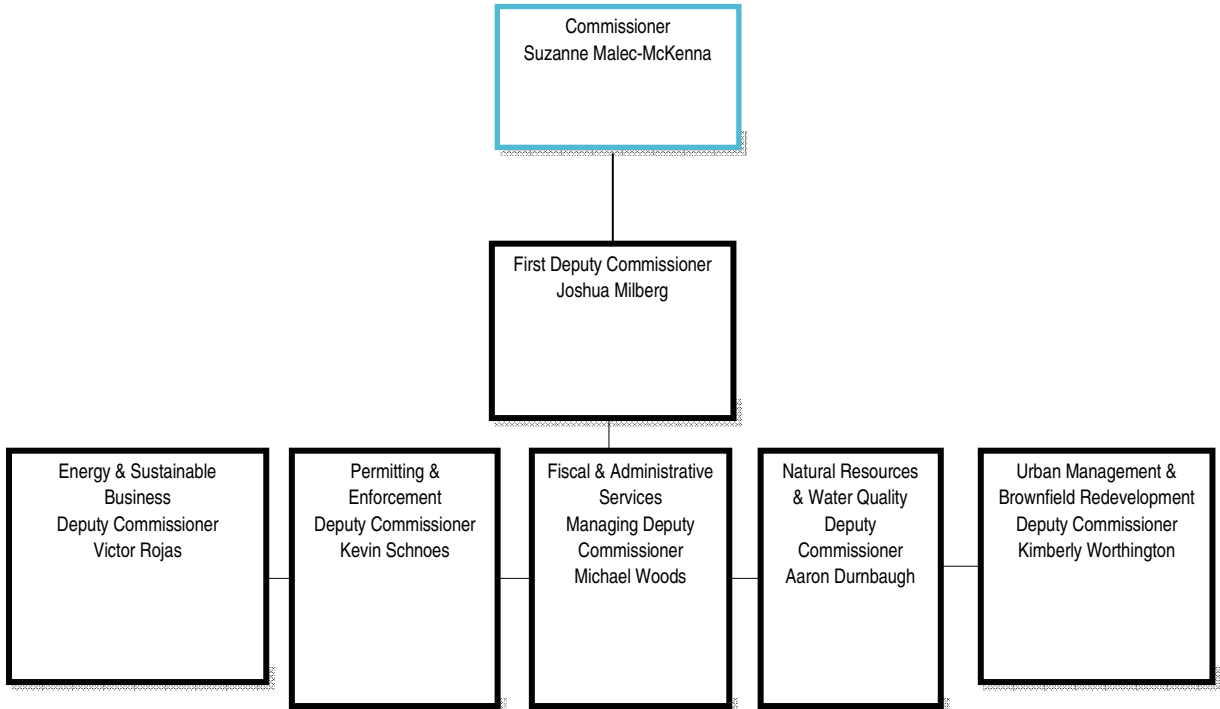
| Project | Term |
|------------------------------|-------------|
| Chicago's Environmental Fund | |

Major Contracts

| Project | Term |
|--|----------|
| Environmental Assessment | |
| AECOM | 12/31/11 |
| Barry Technologies, Inc. | 12/31/11 |
| Bloom Cos., LLC | 12/31/11 |
| Brecheisen Engineering, Ltd. | 12/31/11 |
| Burns & McDonnell, Inc. | 12/31/11 |
| Carnow, Conibear & Assocs., Ltd. | 12/31/11 |
| Camp Dresser & McKee, Inc. | 12/31/11 |
| Clean World Engineering, Ltd. | 12/31/11 |
| Crawford, Murphy & Tilly, Inc. | 12/31/11 |
| Environmental Consulting Group, Inc. | 12/31/11 |
| Environmental Design Int'l. Inc. | 12/31/11 |
| Green Works | 12/31/11 |
| GSG Consultants, Inc. | 12/31/11 |
| HDR Engineering | 12/31/11 |
| Hey & Associates | 12/31/11 |
| MACTEC Engineering & Consulting | 12/31/11 |
| MWH Americas, Inc. | 12/31/11 |
| Northern Environmental Technology, Inc. | 12/31/11 |
| PB Americas, Inc. (Formerly Parsons) | 12/31/11 |
| Pioneer Engineering & Environmental Services, Inc. | 12/31/11 |
| Professional Service Industrial, Inc. | 12/31/11 |
| SCI Engineering, Inc. | 12/31/11 |
| Shaw Environmental | 12/31/11 |
| Solid Waste Solutions | 12/31/11 |
| Stanley Consultants | 12/31/11 |
| Sullivan Int'l Group, Inc. | 12/31/11 |
| Terracon Consultants, Inc. | 12/31/11 |
| Tetra Tech, Inc. | 12/31/11 |
| TY Lin International Great Lakes, Inc. | 12/31/11 |
| V3 Companies of Illinois, Ltd. | 12/31/11 |
| Versar, Inc. | 12/31/11 |
| Weston Solutions, Inc. | 12/31/11 |
| Wright & Company | 12/31/11 |
| Ecological Analysis | |
| Apex Direct, Inc. | 12/31/11 |
| Burns & McDonnell | 12/31/11 |
| Camp Dresser & McKee | 12/31/11 |
| Conservation Design Forum | 12/31/11 |
| Earth Tech | 12/31/11 |
| Futurity | 12/31/11 |
| Geosyntec Consultants, Inc. | 12/31/11 |
| Green Works/Harley Ellis | 12/31/11 |
| Hey & Associates | 12/31/11 |
| Hitchcock Design Group | 12/31/11 |
| MWH Americas, Inc. | 12/31/11 |
| Quercus Consulting, Inc. | 12/31/11 |

| Project | Term |
|---------------------------------|-------------|
| Shaw Environmental | 12/31/11 |
| Site Design Group | 12/31/11 |
| Tetra Tech, Inc. | 12/31/11 |
| URS Corporation | 12/31/11 |
| V3 Companies of Illinois, Ltd. | 12/31/11 |
| WRD Environmental, Inc. | 12/31/11 |
| WENK Associates, Inc. | 12/31/11 |
| Weston Solutions, Inc. | 12/31/11 |
| Wright & Company | 12/31/11 |
| Emergency Contracts | |
| SET Environmental | 12/31/12 |
| Brennan's PEB & Associates | 12/31/11 |
| Job Order Contracts | |
| DMD Services, Inc. | 5/13/11 |
| McDonagh Demolition, Inc. | 5/13/11 |
| Other Contracts | |
| Global Philanthropy Partnership | 9/2012 |
| WRD Environmental | 6/2012 |
| Delta Institute | 12/31/13 |

Organizational Chart



Capital Projects

| Program | Capital Project ID | Project Name | Funding Source | 2010 Funding Amount |
|--------------------------|--------------------|---|-----------------|---------------------|
| Wetlands & Natural Areas | 33131 | Bubbly Creek Feasibility Study with the Army Corps of Engineers | 2010 Tax Exempt | 274,000 |
| Other Economic Projects | 32869 | Salvation Army | 2010 Tax Exempt | 6,000,000 |
| City Buildings | 35049 | GREENCORPS 2010 | 2010 Taxable | 400,000 |

Facility Locations

| Location | Address | Suite | Zip | Phone | Hours |
|--|-------------------------|-------|-------|----------------|---|
| Department of Environment (DOE) | 30 N. LaSalle Street | 200 | 60602 | (312) 744-5701 | M-F, 8:30 am – 4:30 pm |
| DOE – Permitting & Enforcement | 33 N. LaSalle Street | LL120 | 60602 | (312) 744-5701 | M-F, 8:30 am – 4:30 pm |
| Household Chemical and Computer Recycling Facility | 1150 N. North Branch | | 60642 | (312) 744-3060 | Tues., 7 am-12 pm, Thurs., 2 pm -7 pm and First Sat. of every month, 8 am – 3 pm |
| Chicago Center for Green Technology | 445 N. Sacramento Blvd. | | 60612 | (312) 746-9642 | Mon., Wed., Fri., 9 am – 5 pm, Tues., and Wed., 9 am – 8 p.m. and Sat., 9 am – 4 pm |

Unions Representing Department Employees

| Unions |
|--------|
| AFSCME |



Commission on Animal Care and Control

Cherie Travis, Executive Director
2741 S. Western Avenue
Chicago, IL 60608
Phone: (312) 747-1406
Email: cherie.travis@cityofchicago.org

Central Purpose

- Remove stray, injured and potentially dangerous animals from the streets to protect public safety and public health
- Provide for the health and welfare of all animals sheltered at the Animal Care and Control facility

Key Facts

The Commission on Animal Care and Control receives approximately 60,000 animal-related service requests annually. The department operates the Animal Care and Control facility (CACC), where it provides housing for stray animals, lost pets, animals involved in court cases, and animals available for adoption. Through the Homeward Bound Program, the commission places adoptable animals with other rescue organizations. The Commission also conducts outreach through vaccine clinics and offsite adoption events in Chicago neighborhoods.

Goals

The Commission has increased its Homeward Bound Partners which has allowed more animals to be transferred and the euthanasia rate to decline. CACC transferred 5,928 animals in 2010, and plans to meet this figure as the target for 2011.

CACC provides medical treatments to animals housed at the Animal Control Facility, including treating 1,228 animals in 2010 and expects this level of treatment to continue in 2011. CACC provides needed treatment to animals that are impounded as stray (unknown ownership), animals with non-life-threatening injuries or illnesses, and animals that are involved in court case hearings. CACC saw an increase in court case impoundments in 2010 because of a partnership between CACC, Chicago Police Department Animal Crimes Unit, and the Cook County Sheriff's Office.



Critical Programs/Services to Assist Residents

Animal Shelter Services

ACC has an open admission policy and takes-in any animal brought to its facility. The facility provides a safe environment for unwanted, stray, abused and neglected animals and serves as temporary home to lost pets prior to redemption by their owners. In addition, ACC responds to calls from the general public when an animal needs to be rescued from dangerous conditions that pose a threat to the animal and/or the public.

Low-Cost Vaccine Clinics

ACC offers \$7 distemper vaccines and \$15 rabies vaccines for both cats and dogs to the public every three weeks at the shelter.

Adoption Program

Residents can adopt dogs and cats directly from ACC for \$65 seven days a week, each animal having been spayed/neutered, vaccinated and microchipped.

Exotic Pet In-Take and Placement

ACC partners with many animal organizations with the goal of facilitating the transfer of domestic exotic animals that are no longer able to be cared for by their owners to wildlife organizations and reserves.

Rabies Monitoring/Public Education

ACC works with Chicago's Department of Public Health and the Illinois Department of Public Health monitoring bat rabies by submitting species for testing for rabies and providing City residents rabies information when affected.

Wildlife Rescue/Retrieval

ACC wildlife officers respond to requests from residents with the retrieval of wildlife that causes an immediate threat to the public.

Homeward Bound Placement Program

Through this program, ACC transfers animals to other State licensed animal shelters or breed specific rescue groups.

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| | 74 |

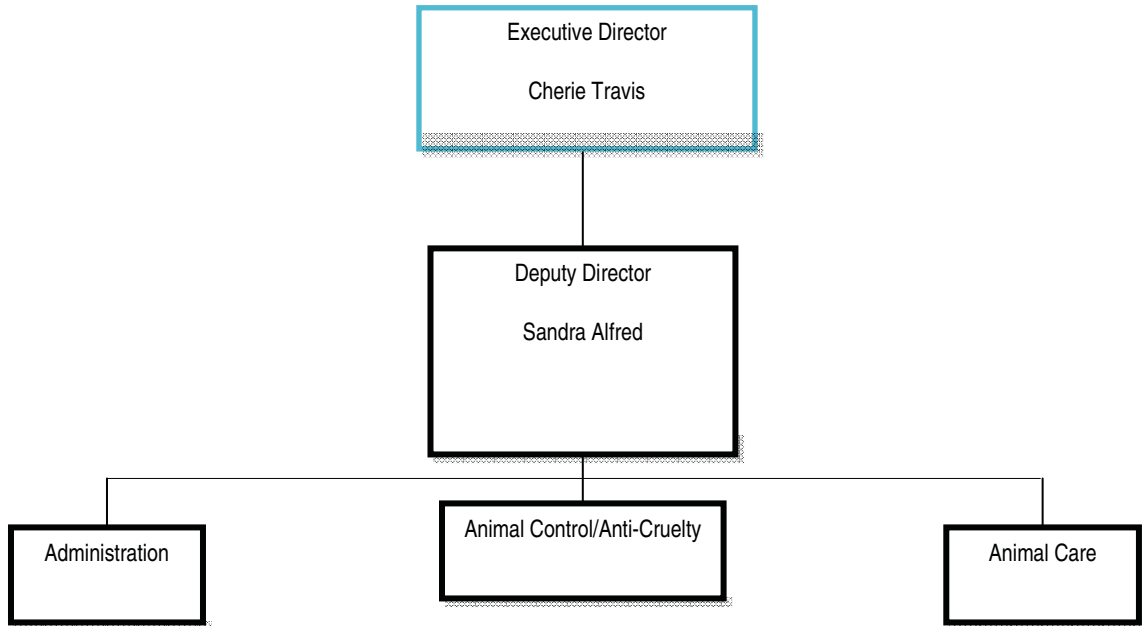
2011 Budget

| Fund | Amount |
|-----------|-------------|
| Corporate | \$3,919,304 |
| Grants | \$265,000 |
| TOTAL | \$4,184,304 |

Major Contracts

| Project | Term |
|-----------------------------------|----------|
| Dead Animal Removal (St. Francis) | 12/31/13 |
| Dog/Cat Food (Legends & White) | 07/18/13 |

Organizational Chart



Facility Locations

| Address | Zip | Phone | Hours |
|----------------------|-------|--------------|-------------------------------------|
| 2741 S. Western Ave. | 60608 | 312-747-1406 | 7 a.m.- 11 p.m., 7 days per week |

Unions Representing Department Employees

| Unions |
|---------------|
| SEIU – Unit 2 |
| AFSCME |



Board of Ethics

Steven Berlin, Executive Director
740 North Sedgwick Street, Suite 500
Chicago, IL 60654
Phone: (312) 744-9660
Email: sberlin@cityofchicago.org

Central Purpose

- Interpret, provide advice regarding, administer and enforce the City's Governmental Ethics and Campaign Financing Ordinances
- Design and administer regulatory, educational and public disclosure programs mandated by these ordinances
- Promote and seek compliance with the standards embodied in these ordinances

Key Facts

The Board of Ethics trains and provides confidential guidance to City employees, officials, contractors, and members of the public, and administers and enforces the Governmental Ethics and Campaign Financing Ordinances. The board designs and conducts seminars and online ethics training programs, responds to inquiries, investigates or refers complaints and renders legal opinions and determinations regarding these ordinances. The board also oversees the annual filing of Statements of Financial Interests and other publicly available documents by City employees and officials, regulates lobbyists, and enforces the campaign contribution limitations imposed on persons doing or seeking to do business with the City and its sister agencies.

Goals

In 2010, Chicago became one of the few jurisdictions in the country to make "ethics disclosure forms" filed with the Board of Ethics available online (more than 11,000 in 2009 and 10,500 in 2010) for immediate public viewing. In 2011, the City will become the first jurisdiction that enables filers of these forms to actually file online and that makes filed disclosures available on the internet. This will greatly increase government transparency, improve efficiency and accuracy, and promote environmental friendliness.

The board's educational offerings and publications are important factors in explaining the continuous increases in the number of requests for confidential opinions and guidance. The board expects this



upward trend to grow by 30%, from an estimated 5,410 by year's end to 6,915 in 2011, as the Board assumes additional responsibilities working with the Legislative Inspector General as to complaints, investigations and formal adjudications of City Council members and staff.

The board has closely followed the changing legal and regulatory landscape in Illinois and the country on campaign financing, and will continue to aggressively enforce the limitations imposed on contributors under the City's Campaign Financing Ordinance in an election year.

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| | 7 |

2011 Budget

| Fund | Amount |
|----------------|-----------|
| Corporate Fund | \$598,894 |

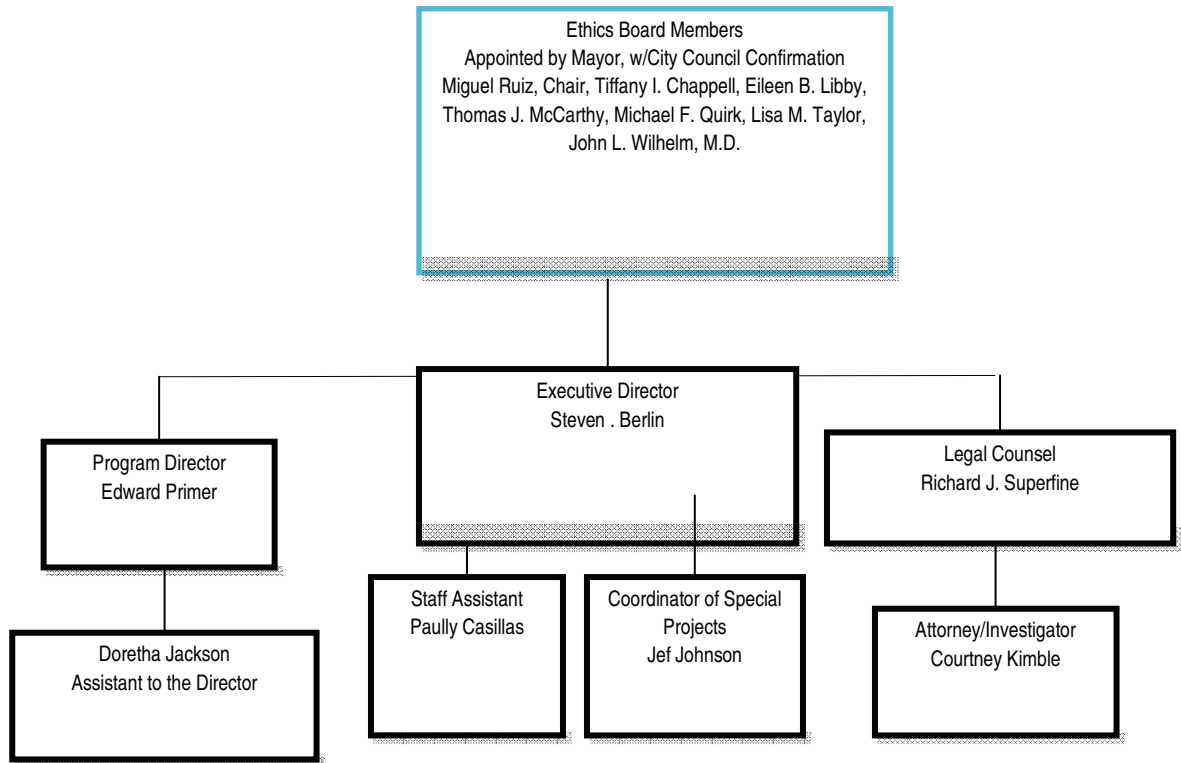
Significant Dates

| Event | Date |
|--|---------|
| EFIS system inaugurated—internet-based filing and retrieval of Statements of Financial Interests | 3/1/11 |
| 2011 Mandatory Ethics training available | 3/20/11 |

Major Contracts

| Project | Term |
|--|-------|
| Crowe Horwath—design/build/implement EFIS system | 03/11 |

Organizational Chart



Facility Locations

| Location | Address | Suite | Zip | Phone | Hours |
|-----------------|-----------------------------|-------|-------|--------------|-----------|
| Board of Ethics | 740 North Sedgwick Avenue . | 500 | 60654 | 312-744-9660 | 8:30-4:30 |

INFRASTRUCTURE SERVICES

DEPARTMENT OF STREETS AND SANITATION
CHICAGO DEPARTMENT OF TRANSPORTATION



Department of Streets and Sanitation

Thomas Byrne, Commissioner
121 North LaSalle Street, Suite 700
CHICAGO, IL 60602
Phone: (312) 744-4611
Email: tbyrne@cityofchicago.org

Central Purpose

- Manage the collection, recycling or disposal of residential refuse
- Sweep and plow streets
- Remove graffiti
- Clean vacant lots
- Demolish hazardous garages
- Tow illegally parked vehicles
- Enforce sanitation ordinances and abate rodents
- Plant, trim and remove trees

Key Facts

The Department of Streets & Sanitation (DSS) is one of the largest service providers in City government, completing an average of one million service requests every year.

DSS has field offices serving all 50 wards. The department's blue trucks are a regular presence on all of Chicago's main streets, side streets and alleys. Garbage and recycling trucks collect nearly one million tons of residential waste and 55,000 tons of recyclables annually. More than 240,000 households use this blue cart recycling.

Streets and Sanitation street sweepers clean approximately 295,000 lane miles of Chicago streets each year. The department coordinates a fleet of 273 snow mitigation trucks and 24 smaller plows from Snow Command located at the 911Center, where state-of-the-art technology monitors weather conditions and its impact on Chicago's roadways.

The Bureau of Forestry expects to trim approximately 18,000 trees and plant 1,000 trees in 2011. The bureau handled more than 21,000 tree emergencies in 2010.

Streets & Sanitation works closely with the many city communities through the Department's Neighborhood Services Office, field offices, C.A.P.S., Aldermanic Offices and the 311 system.



Each year, the department conducts citywide "Clean & Green" clean-up events. These efforts allow the department to work side-by-side with interested community groups who use City tools and supplies to help clean and beautify their neighborhoods.

Goals

Streets and Sanitation estimates that it will sweep approximately 295,000 miles of main and residential streets in 2010. Street sweeping collects trash and debris from curbs and gutters, keeping streets clean and helping to protect the environment. Street sweepers are instrumental in clearing gutters and drains so that rainwater and snowmelt can more efficiently drain into sewers. In 2011, the department projects that it will again sweep 295,000 miles of residential and main streets.

Streets and Sanitation receives more than 30,000 requests for rodent abatement each year. Rodent baiting and other abatement measures are key components of efforts to control the rodent population. The department projects that it will complete 15,000 requests for rodent abatement in 2011. Streets and Sanitation will complete more than 18,000 requests for tree trimming in 2010. The represents a decrease of 13,000 tree trims compared to 2010, when a total of 31,000 tree trim requests

were completed. The department will plant 1,000 new trees in 2010, a decrease of 2,000 compared to the 2010 total of 3,000 new trees planted. In 2011, Streets and Sanitation projects that it will remove 3,500 dead trees.

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| | 2,576 |

2011 Budget

| Fund | Amount |
|---------------------|----------------------|
| Corporate Fund | \$184,217,532 |
| Vehicle Tax Fund | \$41,819,259 |
| Motor Fuel Tax Fund | \$14,833,570 |
| TOTAL | \$240,870,361 |

Grants

| FEDERAL | |
|--|---------------------------------------|
| Grant or Program | Term |
| Urban and Community Forestry | |
| Chicago EAB Watershed Restoration \$500,000 | October 1, 2010 to October 1, 2012 |

Key Agreements

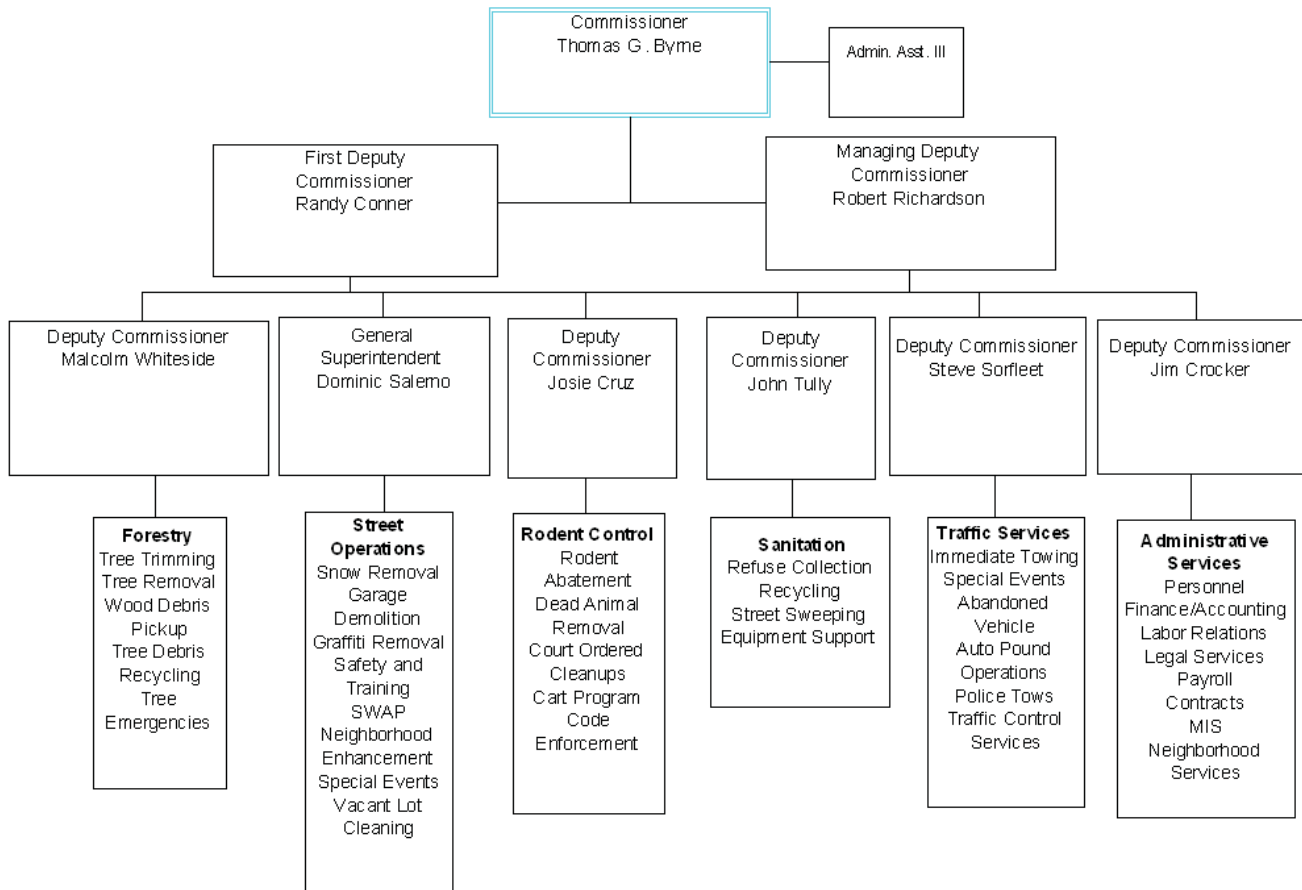
| Project | Term |
|---|------|
| Safer Foundation | |
| Association House Community Assistance Program | |
| Woodlawn Organization Chicago Commons | |

Major Contracts

| Project | Term |
|--|----------|
| Bulk Rock Salt and Deicing Materials | 9/30/11 |
| PO 15043-Road Solutions, Inc | |
| PO 15044-Detroit Salt Company | |
| PO 15045-Morton Salt Company | |
| PO 15046-North American Salt Company | |
| | |
| Weather Forecasting(also used by DOA) | 10/31/11 |
| PO 10041-Murray & Trettle | |
| | |
| Salt Tarps | 9/30/12 |
| PO 14703-Chicago United Industries | |
| | |
| City Owned MRRFS | 2/15/13 |
| PO 21472-Allied Waste (Medill) | |
| PO 21473-MAT Leasing (Northwest) | |
| PO 21474-Heatland Recycling (Lawndale) | |
| | |
| Transfer Station-Refuse/Bulk Refuse | 6/30/16 |
| PO 12198-HeartInad Recycling | |
| PO 12199-Recycling Systems | |
| PO 12202-Waste Management | |
| PO 12203-Allied Waste | |
| | |
| Roll Off Boxes | 2/29/12 |
| PO 19434-Brackenbox, Inc. | |
| | |
| Single Stream Recycling-Rev Generating | 12/31/11 |
| PO 16712-Resource Management | |
| PO 16720-Allied Waste | |
| PO 16730-Waste Management | |
| | |
| Black Mobile Refuse Carts | 7/31/13 |
| PO 15000 Chicago United Industries, Ltd | |
| | |
| Blue Mobile Refuse Carts | 6/30/11 |
| PO 13684-Chicago United Industries, Ltd | |
| | |
| Auto Pound Mgmt and Towing Services | 1/31/13 |
| PO 21089-United Road Towing | |
| | |
| Weed Cutting | 2/28/13 |
| PO 12886-Truck Tire Sales | |
| PO 12971-O'Wallace Landscaping | |
| PO 12970-Gilio Landscaping | |
| | |
| Tree Planting | 12/31/11 |
| PO 16225-Turf Care | |
| PO 16368-Aladdin | |
| PO 16510-Seven D (overall low bidder) | |
| Tree Stump Removal/Emergency Tree Removal Services | 3/31/12 |

| | |
|--|----------|
| PO 14695-O'Wallace | |
| PO 14694-Winkler's Tree and Landscaping | |
| | |
| Emerald Ash Borer Supplies | 9/30/13 |
| PO 18405-Rainbow Treecare Scientific Advancement | |
| | |
| Pressure Washing | 9/31/12 |
| PO 15185-Pressure Washing Services | |
| | |
| Decorative Trash Receptacles | 5/31/14 |
| PO 17440-Chicago United Industries, Ltd | |
| | |
| High Visibility Protective Clothing | 12/31/14 |
| PO 16630-Equity Industrial | |
| | |
| Small Tools | 12/31/12 |
| PO 10071-Root Brothers | |
| | |
| Rodenticide | 3/31/11 |
| PO 11615-Chicago United Industries, Ltd | |
| | |
| Transfer Station - Refuse/Bulk Refuse | 6/30/16 |
| PO 12198-Heartland Recycling | |
| PO 12199-Recycling Systems | |
| PO 12202-Waste Management | |
| PO 12203-Allied | |
| | |
| Roll Off Boxes | 2/29/12 |
| PO 19434-Brackenbox, Inc | |
| | |
| Single Stream Recycling-Rev Generating | 12/31/11 |
| PO 16712-Resource Mgmt | |
| PO 16720-Allied Waste | |
| PO 16730-Waste Management | |
| | |
| Black Mobile Refuse Carts | 7/31/13 |
| PO 15000-Chicago United Industries, Ltd | |
| Blue Mobile Refuse Carts | 6/30/11 |

Organizational Chart



Capital Projects

| Program | Capital Project ID | Project Name | Funding Source | 2010 Funding Amount |
|-------------------------|---------------------------|---------------------|------------------------------|----------------------------|
| Other Economic Projects | 34968 | TREE PLANTING 2010 | 2006 GENERAL OBLIGATION BOND | 200,000 |
| Other Economic Projects | 34968 | TREE PLANTING 2010 | 2010 Tax Exempt | 3,300,000 |

Facility Locations

| Address | Description |
|----------------------|--|
| 4120 N Oak Park | Salt Storage |
| 4141 N. Rockwell | 47th Ward Sanitation office |
| 4243 N. Neenah | 38th Ward Sanitation office, Street Operations salt spreader parking, salt pile, Bureau of Electricity portal |
| 4605 W. Lawrence | 39th Ward & District 1 Sanitation offices |
| 4639 N. Lamon | Sanitation Truck Parking, Salt Storage |
| 4750 N. Sheridan | 46th Ward Sanitation office |
| 4835 N. Lipps | 45th Ward Sanitation office |
| 5333 N. Western | 40th Ward Sanitation office, Bureau of Forestry vehicle parking and shop, Bureau of Electricity street light repair shop |
| 5853 N. Broadway | 48th Ward Sanitation office |
| 6359 N. Manneheim | Auto Pound |
| 6441 N. Ravenswood | 49th & 50th Ward Sanitation offices, Refuse truck parking, Street Operations salt pile, salt truck parking, Bureau of Electricity truck parking |
| 6453 W. Higgins | 41st Ward Sanitation office |
| 4501 N. Marine Dr. | Salt Storage |
| 1150 N. Northbranch | 32nd & 42nd Ward Sanitation offices |
| 121 N. Lasalle St. | Department Central Administrative Office, Bureau of Sanitation Central Administrative Office, Street Ops CAO |
| 1320 W. Concorde Pl. | 43rd Ward Sanitation office, District 1 Sanitation Office, Sanitation N&T Parking lot |
| 1501 W. School | 44th Ward Sanitation office |
| 1675 N Magnolia | Salt Storage |
| 1827 N. Monticello | 35th Ward Sanitation office |
| 2817 N. Natoma | 36th Ward Sanitation office |
| 351 E Lower Randolph | Central office Loop Operations, truck / equipment parking, material storage. |
| 400 E. Wacker Dr. | Auto Pound |
| 4619 W. Homer | 31st Ward Sanitation office, Cart Warehouse, Street Operations truck parking, Salt Station, Rodent Control north division office / poison storage, Bureau of |
| 120 N. Racine | Traffic Services Central Administrative Office, Safety and Training office. |
| 1752 S. Clark St. | Truck Parking |
| 18th & LSD | Salt Storage |

| Address | Description |
|---------------------|---|
| 1944 W. Cullerton | 25th Ward Sanitation office |
| 2352 S. Ashland | Forestry CAO, Shops, Garage - Rodent Control CAO, Garage, Cart Storage, -Street Ops, Snow, Lot Cleaning, Neighborhood Serv. Graffiti, |
| 2505 W. Grand Ave | 1 st , 27 th Ward |
| 3005 S. Rockwell | Salt Storage |
| 3143 N. Rockwell | 33rd Ward Sanitation office |
| 3559 S. Maplewood | 12th Ward Sanitation office |
| 4251 W. Ferdinand | 28th Ward Sanitation office, refuse truck parking, Salt Storage, spreader parking |
| 4830 W. Chicago | 37th Ward Sanitation office |
| 5605 W. Grand | 29th & 30th Ward Sanitation offices |
| 701 N. Sacramento | Auto Pound |
| Grand & Rockwell | Salt Storage, truck parking |
| 1411 W. Madison | Main Radio Desk, Snow Command, Towing Dispatch |
| 2460 W. Cortland | 26th Ward Sanitation office |
| 1717 W. Pershing | 11th Ward Sanitation office, Street Operations MTD foreman office, Traffic Services Special Services truck parking and barricade warehouse. |
| 1756 W. 74th St. | 15th & 18th Ward Sanitation offices |
| 22nd & Federal | Salt Storage |
| 2300 W. 52nd Street | District Sanitation office and refuse truck parking |
| 2840 S. Calumet | 2nd Ward Sanitation office |
| 3357 W. 55th St. | 14th Ward Sanitation office |
| 3720 W. 55th St. | 13th Ward Sanitation office |
| 3812 S. Iron | Refuse truck parking, Salt Spreader Parking |
| 3859 S. Iron | Salt Spreader Semi-tractor parking |
| 3900 S. LSD | Salt Storage |
| 4352 S. Cottage Gr. | 4th Ward Sanitation office |

| Address | Description |
|----------------------|--|
| 5021 S. Wabash | 3rd Ward Sanitation office |
| 5301 S La Salle St | Salt Storage |
| 6145 S. Throop | 16th Ward Sanitation office |
| 6401 S. Evans | 20th Ward Sanitation office |
| 3400 S. Lawndale | 22nd Ward Sanitation office |
| 11065 S. Homewood | 19 th Ward Sanitation Office (Satellite) |
| 11615 S. Indiana | 9th Ward Sanitation Office |
| 1619 E. 73rd St. | 5th & 6th Ward Sanitation offices |
| 611 W. 69th St. | 17th Ward Sanitation office |
| 829 W. 120th St. | Salt Storage, 34th Ward Sanitation Office |
| 900 E. 103rd St. | District 5 Sanitation office, 8th Ward Office, Cart warehouse, Street Operations SWAP Program, Expressway Program, Snow Spreader |
| 9160 S. Harbor | 7th & 10th Ward Sanitation offices |
| 95th & South Chicago | Salt Storage |
| 8559 S. Vincennes | 21st Ward Sanitation office |
| 103rd & Doty Rd | Auto Pound |

Unions Representing Department Employees

| Agreements |
|--|
| Hoisting Engineers – IUOE Local 150 |
| Laborers, Tree Trimmers – Local 1001 |
| Motor Truck Drivers (all titles) – Teamsters Local 700 |
| AFSCME |
| International Brotherhood of Painters |



Department of Transportation
Bobby L. Ware, Commissioner
30 North LaSalle Street, Suite 1100
Chicago, IL 60602
Phone: (312) 744-3600
Email: Bobby.Ware@cityofchicago.org

Central Purpose

- Plan, design, construct, inspect and maintain surface transportation infrastructure (streets, alleys, sidewalks, curbs and gutters, bridges, viaducts, transit stations) to support and enhance neighborhoods and ensure safe and efficient travel
- Regulate the use of work on the public way, such as construction, oversized vehicles, newspaper stands, construction scaffolding and driveways
- Administer the Aldermanic Menu Program, which funds infrastructure improvements in each ward
- Install and replace traffic signs and maintain pavement markings to improve public safety
- Install and maintain street/alley lights and traffic signals

Key Facts

The Chicago Department of Transportation (CDOT) provides people in Chicago with safe and effective means of navigating the City by maintaining and rehabilitating the public way— including 3,775 miles of streets, more than 300 bridges and viaducts, 140 miles of on street bikeways and 2,800 signalized intersections. Each year, CDOT invests millions of dollars in this important infrastructure, which helps maintain Chicago's economic strength and improve residents' quality of life. CDOT also encourages alternatives to driving by managing the Bike and Pedestrian Programs, each designed to invest in improvements and promote safety through education and awareness. The department also processes over 106,000 public way permits, issued to private contractors, commercial utility companies, other City departments and other users.

Goals

In 2010, CDOT continued several projects funded through the American Recovery and Reinvestment Act (ARRA), the federal stimulus program. The reconstruction of LaSalle Drive from Lake Shore Drive to Clark started in the summer, and projects to improve Congress Parkway from Michigan to Wells



and Lake Park Avenue from 51st to 57th Streets were scheduled to begin by year's end.

Additionally, CDOT continues an expanded arterial street resurfacing program. In 2009-2010, ARRA funding supported more than 31 miles of arterial street resurfacing. In 2010-2011, state funding will support more than 37 miles of resurfacing.

2010 continued CDOT's bridge rehab and replacement program, with one major project completed (Lawrence Avenue viaduct over Kennedy) and one under way in fall (Laramie Avenue viaduct at Polk Street).

Reconstruction of North-South Wacker Drive from Randolph to Congress Parkway began January 3, 2011 and continues to December, 2012. Two major projects are scheduled for 2011: Halsted Street over North Branch Canal and Torrence Avenue vertical-lift bridge.

CDOT continues to administer the Aldermanic Menu Program. The funding for this program is \$66 million. Each ward is allocated \$1.32 million for improvements. These improvements can include street or alley resurfacing, sidewalk or curb and gutter maintenance, traffic signal modernization, street or alley lighting, installation of traffic calming elements and even re-designing on-street parking.

In 2010, CDOT completed more than 700 blocks of street resurfacing with an 85% on-time average. CDOT has set a target of 500 blocks of street resurfacing for 2011.

Critical Programs/Services to Assist Residents

Bicycle Program

The Bicycle Program builds and maintains bike-related infrastructure, including bike lanes, bike-parking facilities and bike signage. It also operates the Bicycling Ambassadors, CDOT Bike Program's safety, education and outreach arm. Ambassadors attend events and activities, and provide demonstrations and education.

DIGGER--Chicago Utility Alert Network

Digger is a 24-hour service network system established to prevent contractors and private citizens from hitting any existing utility line(s) when digging. This agency provides a free, one-call service to private contractors and homeowners within the City of Chicago's corporate limits.

Median Program

This program designs, constructs and maintains 100 miles of medians throughout the city.

Pedestrian Program

The Pedestrian Program coordinates pedestrian safety efforts citywide, reaching stakeholders and community groups to improve safety in high-crash corridors and make it easier and more convenient to walk throughout the city.

Safe Routes Ambassadors Program

The Safe Routes Ambassadors program provides bicycle and pedestrian safety education to Chicago schools and communities, reaching over 11,000 students and 2,000 parents and teachers annually.

Safe Routes for Seniors Program

The Safe Routes for Seniors program provides pedestrian safety services and education, annually reaching over 1,800 Chicago seniors with materials to help them remain active and safe throughout their lifetime.

Shared Cost Sidewalk Program

Through this program, property owners and the City

share the cost of a new sidewalk. Property owners pay a fixed per-square-foot cost that is well below what a private contractor would charge.

Streetscape and Sustainable Design Program

This program provides streetscape master-planning, design, construction coordination and long-term maintenance, including the Sustainable Streets Program, coordination of major bicycle infrastructure projects including Rails to Trails, design and implementation of neighborhood plazas, riverwalks, and the Green Alley Program.

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| | 863 |

2011 Budget

| Fund | Amount |
|---------------------|----------------------|
| Corporate Fund | \$76,307,654 |
| Vehicle Tax Fund | \$29,633,858 |
| Motor Fuel Tax Fund | \$20,596,430 |
| Other Grant Fund | \$511,315,000 |
| TOTAL | \$637,852,942 |

Significant Dates

| Event | Date |
|---|---|
| Federal Fiscal Year | October 1 st – September 30 th |
| State Fiscal Year | July 1 st – June 30 th |
| Federal fiscal funds follow the State fiscal year and become available July 1 st . | |
| Menu Program distributed to the Aldermen | 1 st Quarter. |
| Asphalt plants open | Early April |
| Bridge lift season | April - November |

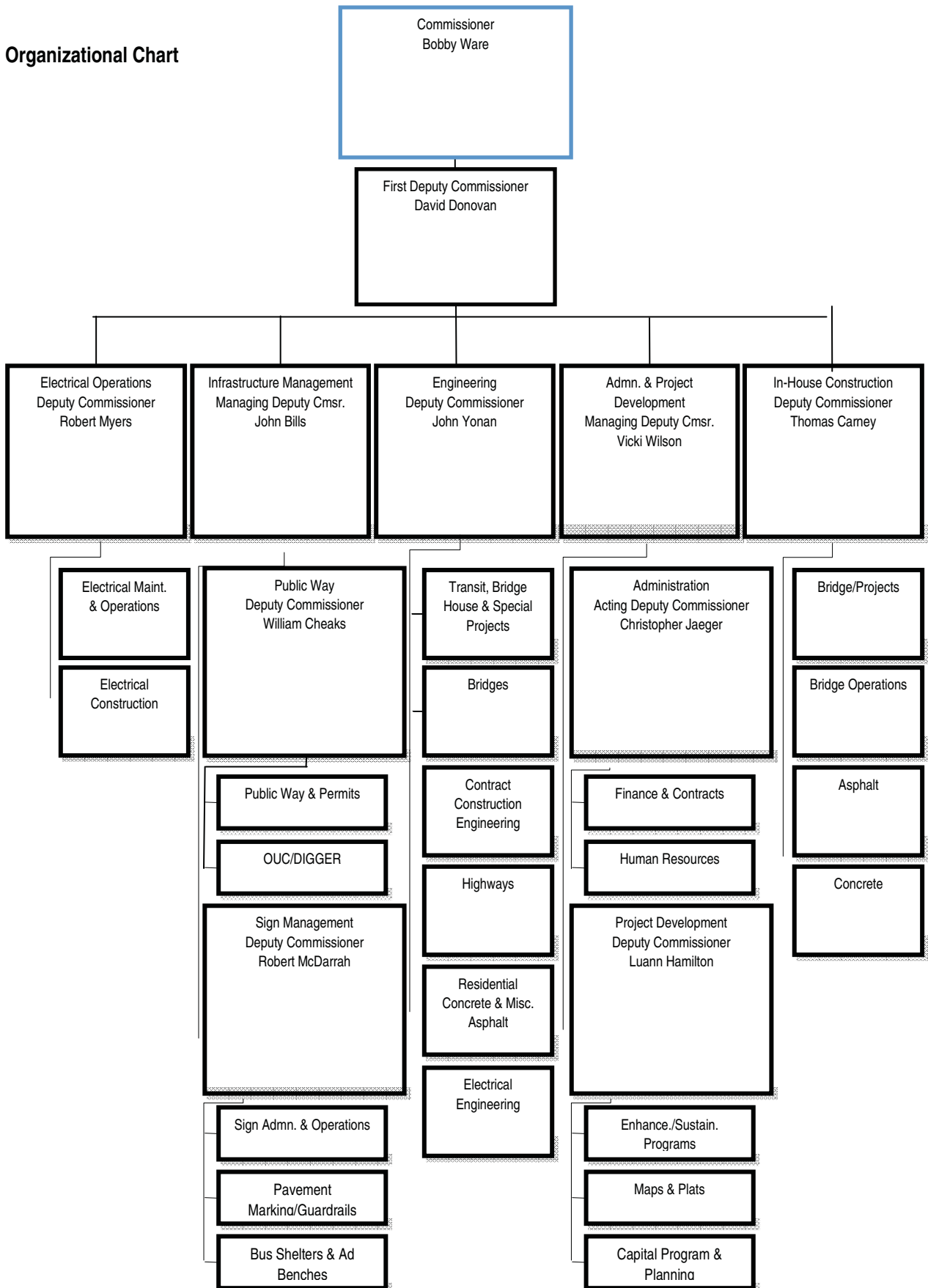
Key Agreements

| Project | Term |
|--|----------|
| CDOT works with the community and has various agreements where they maintain landscaping and architectural enhancements. | On-going |
| CDOT has received private donations for various public way improvements. | On-going |

Major Contracts

| Project |
|--|
| CDOT utilizes 176 commodities contracts, 268 professional services contracts, and 213 construction contracts to fulfill its mission. For additional details regarding the contracts in place, please see the Department of Procurement Services website. |

Organizational Chart



Capital Projects

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|--------------------------------|----------------------|---|--------------------------------------|---------------------|
| Neighbor Space | 34967 | Decorative Fountain - 2010 | GENERAL OBLIGATION BOND | \$500,000 |
| Wetlands & Natural Areas | 33667 | Lincoln Village Floating Dock (Bank Stabilization & Prairie Planting) | OPEN SPACE IMPACT FEE FUND | \$190,521 |
| Industrial Street Improvements | 1885 | 130TH ST TORRENCE AVE BRAINARD AVE - INTERSECTION & GRADE SEPARATION (MAIN INTERSECTION WORK) | FEDERAL HIGH PRIORITY PROGRAM - 2010 | \$7,200,000 |
| Industrial Street Improvements | 1885 | 130TH ST TORRENCE AVE BRAINARD AVE - INTERSECTION & GRADE SEPARATION (MAIN INTERSECTION WORK) | SURFACE TRANSPORT. PROGRAM | \$49,496,000 |
| Industrial Street Improvements | 1885 | 130TH ST TORRENCE AVE BRAINARD AVE - INTERSECTION & GRADE SEPARATION (MAIN INTERSECTION WORK) | 2010 IL DEPT OF TRANSPORTATION | \$17,399,000 |
| Other Economic Projects | 32535 | CHA - Rockwell Gardens Phase II | GENERAL OBLIGATION BOND | \$3,398,612 |
| Other Economic Projects | 34153 | CHA - Ogden North | GENERAL OBLIGATION BOND | \$825,000 |
| Other Economic Projects | 34959 | CHA Cabrini Green Phase 2 | GENERAL OBLIGATION BOND | \$1,350,000 |
| Other Economic Projects | 34994 | Landscape 2010 Program | GENERAL OBLIGATION BOND | \$6,000,000 |
| Shoreline | 2150 | ILLINOIS SHORELINE PROTECTION - FULLERTON THEATER ON THE LAKE | GENERAL OBLIGATION BOND | \$8,470,070 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|----------------|-----------------------------|---|--------------------------------------|----------------------------|
| Shoreline | 2150 | ILLINOIS SHORELINE PROTECTION - FULLERTON THEATER ON THE LAKE | CHICAGO PARK DISTRICT | \$3,550,000 |
| Shoreline | 2262 | ILLINOIS SHORELINE PROTECTION - 45TH - 51ST STREET | GENERAL OBLIGATION BOND | \$3,000,000 |
| Shoreline | 2262 | ILLINOIS SHORELINE PROTECTION - 45TH - 51ST STREET | CHICAGO PARK DISTRICT | \$3,000,000 |
| Streetscaping | 1987 | OGDEN OAKLEY TO PULASKI - MEDIAN (ENG PHASE I ONLY) | SURFACE TRANSPORT. PROGRAM | \$600,000 |
| Streetscaping | 2021 | HOWARD ST. PAULINA TO SHERIDAN - STREETScape Ph. II | GENERAL OBLIGATION BOND | \$2,913,769 |
| Streetscaping | 2021 | HOWARD ST. PAULINA TO SHERIDAN - STREETScape Ph. II | HOWARD-PAULINA REDEVELOPMENT TAX INC | \$1,870,000 |
| Streetscaping | 2085 | LAWRENCE AVENUE STREETScape CHICAGO RIVER TO RAVENSWOOD AVE (ENG. ONLY) | WESTERN AVENUE NORTH | \$180,000 |
| Streetscaping | 32186 | Irving Park Rd. Streetscape and Viaduct Improvement (Tripp to Kilpatrick) | GENERAL OBLIGATION BOND | \$1,988,751 |
| Streetscaping | 33724 | LINCOLN/BELMONT/ASHLAND- SECTION II- STREETScape (DESIGN ONLY) | OTHER FEDERAL FUNDS | \$585,000 |
| Streetscaping | 34368 | Roosevelt Albany to Homan | ROOSEVELT HUMAN INCREMENT TAX | \$2,687,500 |
| Streetscaping | 34368 | Roosevelt Albany to Homan | MIDWEST | \$2,687,500 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|-----------------------------------|-----------------------------|--|---|----------------------------|
| Streetscaping | 34638 | FULLERTON AVE. ASHLAND TO SOUTHPORT (DESIGN ONLY) | ENHANCEMENT- SURFACE TRANS. PROGRAM | \$268,000 |
| Streetscaping | 34638 | FULLERTON AVE. ASHLAND TO SOUTHPORT (DESIGN ONLY) | DEPARTMENT OF COMMERCE & ECONOMIC OPPORTUNITY | \$67,000 |
| Streetscaping | 34818 | Lincoln Avenue Crosswalk Improvements at Catalpa and Maplewood | LINCOLN AVENUE | \$100,000 |
| Streetscaping | 34982 | Woodard Plaza (Woodard St. @ Milwaukee/Kimball) TIF | FULLERTON/MILWAUKEE | \$560,000 |
| Streetscaping | 34984 | Centennial Monument Bench Replacement 35th Ward TIF | FULLERTON/MILWAUKEE | \$110,000 |
| Streetscaping | 35453 | Ward 30 & 38 - Streetscape/Lighting - Cicero Belmont - Addison - Roosevelt/Cicero TIF | BELMONT/CICERO | \$1,219,606 |
| Viaduct Clearance Improvement | 2372 | 79TH ST. @ LEAVITT (2200 W.) | GREATER SOUTHWEST INDUSTRIAL CORRIDOR (EAST) | \$606,200 |
| Viaduct Clearance Improvement | 2372 | 79TH ST. @ LEAVITT (2200 W.) | 79TH STREET/SOUTHWEST HIGHWAY | \$606,200 |
| Viaduct Clearance Improvement | 2373 | 1010 S. CALIFORNIA AVENUE | GENERAL OBLIGATION BOND | \$50,000 |
| Aldermanic Menu Program - 2010 | 34864 | WARD 1 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34865 | WARD 2 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34866 | WARD 3 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|--------------------------------|-----------------------------|--|-------------------------|----------------------------|
| Aldermanic Menu Program - 2010 | 34867 | WARD 4 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34868 | WARD 5 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34869 | WARD 6 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34870 | WARD 7 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34871 | WARD 8 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34872 | WARD 9 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34873 | WARD 10 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34874 | WARD 11 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34875 | WARD 12 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34876 | WARD 13 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34877 | WARD 14 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34878 | WARD 15 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34879 | WARD 16 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34880 | WARD 17 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34881 | WARD 18 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|--------------------------------|-----------------------------|--|-------------------------|----------------------------|
| Aldermanic Menu Program - 2010 | 34882 | WARD 19 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34883 | WARD 20 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34884 | WARD 21 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34885 | WARD 22 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34886 | WARD 23 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34887 | WARD 24 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34888 | WARD 25 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34889 | WARD 26 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34890 | WARD 27 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34891 | WARD 28 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34892 | WARD 29 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34893 | WARD 30 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34894 | WARD 31 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34895 | WARD 32 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34896 | WARD 33 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|--------------------------------|-----------------------------|--|-------------------------|----------------------------|
| Aldermanic Menu Program - 2010 | 34897 | WARD 34 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34898 | WARD 35 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34899 | WARD 36 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34900 | WARD 37 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34901 | WARD 38 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34902 | WARD 39 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34903 | WARD 40 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34904 | WARD 41 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34905 | WARD 42 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34906 | WARD 43 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34907 | WARD 44 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34908 | WARD 45 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34909 | WARD 46 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34910 | WARD 47 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34911 | WARD 48 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|--------------------------------|-----------------------------|---|-------------------------------|----------------------------|
| Aldermanic Menu Program - 2010 | 34912 | WARD 49 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 34913 | WARD 50 - 2010 MENU (Various Locations) | GENERAL OBLIGATION BOND | \$1,320,000 |
| Aldermanic Menu Program - 2010 | 35472 | Ward 29 - Res. St. Resurf. & Alley Resurf. - (Austin Comm. TIF \$ ONLY) | AUSTIN COMMERCIAL | \$261,200 |
| Alley Construction Program | 35272 | Alley Construction South Area - 25th Ward (Blue Island Damen to Hoyne) | PILSEN INDUSTRIAL CORRIDOR | \$260,000 |
| Alley Construction Program | 35275 | Alley Construction North Area - 37th Ward (4800 W. Bloomingdale) | GALEWOOD/ARMITAGE INDUSTRIAL | \$190,000 |
| Alley Construction Program | 35463 | 915 N. Cicero 37th Ward - Alley Construction North Area | NORTHWEST INDUSTRIAL CORRIDOR | \$275,000 |
| Alley Construction Program | 35464 | 5100 W. Division 37th Ward - Alley Construction North Area | AUSTIN COMMERCIAL | \$240,000 |
| Alley Construction Program | 35546 | Alley Construction North Area - 30th Ward 2010 Menu & TIF (2431 N. Harding) | GENERAL OBLIGATION BOND | \$40,000 |
| Alley Construction Program | 35546 | Alley Construction North Area - 30th Ward 2010 Menu & TIF (2431 N. Harding) | PULASKI INDUSTRIAL CORRIDOR | \$75,000 |
| Lighting | 5402 | GROUP RELAMPING- 2009 | GENERAL OBLIGATION BOND | \$800,000 |
| Lighting | 5416 | GROUP RELAMPING- 2010 | GENERAL OBLIGATION BOND | \$800,000 |
| Lighting | 32279 | 2010-RESIDENTIAL STAGGERED LIGHTING PROGRAM | GENERAL OBLIGATION BOND | \$6,000,000 |
| Lighting | 34707 | 119TH STREET-ASHLAND | WEST PULLMAN | \$40,500 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|----------------|-----------------------------|--|--|----------------------------|
| | | TO PEORIA-34TH WARD-TIF | INDUSTRIAL PARK | |
| Lighting | 34707 | 119TH STREET-ASHLAND TO PEORIA-34TH WARD-TIF | 119TH/I-57 | \$24,300 |
| Lighting | 34722 | MADISON-SACRAMENTO TO WESTERN LIGHTING-2ND WARD TIF | MIDWEST | \$63,100 |
| Lighting | 34723 | CONGRESS-VAN BUREN & ADAMS FROM LARAMIE TO LOTUS | HARRISON/CENTRAL | \$585,000 |
| Lighting | 35105 | LAKESHORE DRIVE ARTERIAL LIGHTING UPGRADES | ENERGY EFFICIENCY & CONSERVATION BLOCK GRANT | \$1,410,000 |
| Lighting | 35106 | WESTERN AVE. ARTERIAL LIGHTING UPGRADES | ENERGY EFFICIENCY & CONSERVATION BLOCK GRANT | \$1,410,000 |
| Lighting | 35107 | ALLEY LIGHTING UPGRADE-NORTH | ENERGY EFFICIENCY & CONSERVATION BLOCK GRANT | \$2,350,000 |
| Lighting | 35108 | ALLEY LIGHTING UPGRADE-SOUTH | ENERGY EFFICIENCY & CONSERVATION BLOCK GRANT | \$2,350,000 |
| Lighting | 35111 | A & E CONSTRUCTION MANAGEMENT | ENERGY EFFICIENCY & CONSERVATION BLOCK GRANT | \$770,000 |
| Lighting | 35207 | 79th ST. WOOD - WESTERN - ARTERIAL LIGHTING & S/W -18TH WARD-TIF | 79TH STREET/SOUTHWEST HIGHWAY | \$1,400,000 |
| Lighting | 35210 | 1757 W. BELLE PLAINE- 47TH WARD- TIF FUNDING | RAVENSWOOD INDUSTRIAL | \$800 |
| Lighting | 35213 | NORWOOD-HAMILTON TO DAMEN-40TH WARD-TIF | WEST RIDGE PETERSON TAX IC | \$100,000 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|----------------|-----------------------------|--|--|----------------------------|
| | | FUNDED | | |
| Lighting | 35267 | LEXINGTON-KEDZIE TO ST. LOUIS- LIGHTING-24TH WARD TIF | HOMAN-ARTHINGTON | \$195,000 |
| Lighting | 35268 | FILLMORE-PULASKI TO KILDARE-LIGHTING-24TH WARD TIF | ROOSEVELT HOMAN INCREMENT TAX | \$195,000 |
| Lighting | 35281 | LIGHTING-PRINCETON-CERMAK TO TAN COURT- 25TH WARD TIF | CHINATOWN REDEVELOPMENT TAX INC | \$4,200 |
| Lighting | 35282 | LIGHTING-ARCHER AVE.- STEWART TO PRINCETON- 25TH WARD TIF | ARCHER COURTS | \$17,650 |
| Lighting | 35283 | LIGHTING-18TH ST.- STEWART TO WENTWORTH AVE.-25TH WARD TIF | RIVER SOUTH INCREMENTAL TAX FUND (TIF) | \$42,850 |
| Lighting | 35360 | NORTH AVE- HOMAN TO KEDZIE-LIGHTING 26TH WARD- TIF | HUMBOLDT PARK COMMERCIAL | \$700,000 |
| Lighting | 35361 | ARMITAGE-LAWNDALE TO KIMBALL-LIGHTING 26TH WARD-TIF | FULLERTON/MILWAUKEE | \$35,000 |
| Lighting | 35362 | GRAND AVE.-CENTRAL PARK TO WESTERN- LIGHTING 26TH WARD-TIF | KINZIE INDUSTRIAL CORRIDOR | \$500,000 |
| Lighting | 35410 | WESTERN AVE.-18TH ST. TO 21ST LIGHTING-25TH WARD-TIF FUNDING | WESTERN/OGDEN | \$27,500 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|----------------|-----------------------------|---|--|----------------------------|
| Lighting | 35411 | DAUPHIN 90TH ST. TO 92ND ST. RESIDENTIAL LIGHTING-8TH WARD-TIF FUNDING | STONY ISLAND AVENUE COMMERCIAL AND BURNSIDE INDUSTRIAL CORRIDORS | \$130,000 |
| Lighting | 35412 | WILCOX-WASHTENAW TO ROCKWELL LIGHTING-2ND WARD-TIF FUNDING | MIDWEST | \$14,300 |
| Lighting | 35414 | GLADYS-CALIFORNIA TO ROCKWELL/WASHTENAW-VAN BUREN TO JACKSON-2ND WARD-TIF FUNDING | MIDWEST | \$24,050 |
| Lighting | 35415 | SACRAMENTO-LAKE ST. TO POLK-2ND WARD-TIF FUNDING | MIDWEST | \$55,850 |
| Lighting | 35416 | CERMAK-STATE ST. TO CALUMET AVE.-2ND WARD-TIF FUNDING | MICHIGAN/CERMAK INCREMENT TAX | \$200,000 |
| Lighting | 35424 | STROGER HOSPITAL-LIGHTING-2ND WARD-TIF FUNDING | MIDWEST | \$103,550 |
| Lighting | 35425 | JACKSON/VAN BUREN FROM WESTERN TO SACRAMENTO-LIGHTING-2ND WARD-TIF FUNDING | MIDWEST | \$158,500 |
| Lighting | 35427 | RACINE 63RD TO 67TH ST./MORGAN 59TH TO 63RD ST.RESIDENTIAL LIGHTING-16TH WARD-TIF FUNDING | ENGLEWOOD NEIGHBORHOOD | \$1,040,000 |
| Lighting | 35437 | EDGEWATER-HERMITAGE TO ASHLAND AND ON ASHLAND HOLLYWOOD-LIGHTING-40TH WARD-TIF FUNDING | EDGEWATER/ASHLAND | \$358,000 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|-------------------------|-----------------------------|--|--|----------------------------|
| Lighting | 35438 | ASHLAND-HOLLYWOOD TO ROSEHILL(EAST SIDE ONLY)-LIGHTING-40TH WARD-TIF | CLARK STREET AND RIDGE AVENUE | \$217,000 |
| Lighting | 35439 | 63RD STREET-OAKLEY TO HAMILTON-LIGHTING-15TH WARD-TIF FUNDING | 60TH AND WESTERN | \$9,450 |
| Lighting | 35467 | 25TH WARD- 9 LOCATIONS-LIGHTING-TIF FUNDING | PILSEN INDUSTRIAL CORRIDOR (SERIES 2004B) | \$165,550 |
| Lighting | 35468 | 900 SOUTH MENARD-LIGHTING-29TH WARD-TIF FUNDED | ROOSEVELT/CICERO | \$130,000 |
| Lighting | 35469 | MONITOR-DIVISION TO HIRSCH-29TH WARD-LIGHTING-TIF FUNDED | AUSTIN COMMERCIAL | \$39,000 |
| Lighting | 35488 | 16TH WARD-2010 RESIDENTIAL LIGHTING-CSX FUNDING | CSX REDEVELOPMENT | \$650,000 |
| Lighting | 35569 | UNIVERSITY & GREENWOOD FROM 97TH TO 98TH-8TH WARD-TIF PROJECT | STONY ISLAND AVENUE COMMERCIAL AND BURNSIDE INDUSTRIAL CORRIDORS | \$145,000 |
| Lighting | 35570 | WILSON AVE.-WOLCOTT TO HEMITAGE-47TH WARD-TIF FUNDING | RAVENSWOOD INDUSTRIAL | \$250,000 |
| Lighting | 35571 | MORGAN-65TH ST. TO 67TH ST.-17TH WARD-TIF FUNDING | ENGLEWOOD NEIGHBORHOOD | \$130,000 |
| New Street Construction | 33786 | 48th St. Racine Ave. to Morgan St. - WPA/New Street Construction | 47TH/HALSTED | \$1,300,000 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|---------------------------------|-----------------------------|--|-----------------------------------|----------------------------|
| New Street Construction | 35392 | Loomis St. 120th St. to Dead End South of 121st St. - New St. Const. | WEST PULLMAN INDUSTRIAL PARK | \$75,000 |
| New Street Construction | 35393 | 116th St. Halsted St. to Green Street - New St. Construction | 119TH AND HALSTED | \$728,000 |
| Other Neighborhood Improvements | 32388 | Priority Area ADA Ramp Improvements-2010 | GENERAL OBLIGATION BOND | \$4,544,000 |
| Other Neighborhood Improvements | 32388 | Priority Area ADA Ramp Improvements-2010 | SURFACE TRANSPORT. PROGRAM | \$4,000,000 |
| Other Neighborhood Improvements | 32388 | Priority Area ADA Ramp Improvements-2010 | CENTRAL WEST | \$36,000 |
| Other Neighborhood Improvements | 32388 | Priority Area ADA Ramp Improvements-2010 | LASALLE/CENTRAL | \$870,000 |
| Other Neighborhood Improvements | 34429 | Safe Routes to School - St. Agatha | CONGESTION MITIGATION AIR QUALITY | \$128,000 |
| Other Neighborhood Improvements | 34430 | Safe Routes to School - San Miguel | CONGESTION MITIGATION AIR QUALITY | \$128,000 |
| Other Neighborhood Improvements | 34432 | Safe Routes to School - Lane Tech | CONGESTION MITIGATION AIR QUALITY | \$128,000 |
| Other Neighborhood Improvements | 34836 | 2658 W. Belmont Bus Pad | ADDISON CORRIDOR NORTH | \$22,700 |
| Other Neighborhood Improvements | 34973 | Street Speed Humps - 1400 to 1600 Evergreen 27th Ward - TIF | NEAR NORTH (SERIES 1999A) | \$7,000 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|---------------------------------|-----------------------------|---|---------------------------------------|----------------------------|
| Other Neighborhood Improvements | 34974 | Street Speed Humps -1821 1855 2001 S. Kilbourn 24th Ward TIF | ROOSEVELT/CICERO | \$5,253 |
| Other Neighborhood Improvements | 35353 | Ward 40 - Clark St. & Thome - Pavement Marking/Crosswalks - Clark/Ridge TIF | CLARK STREET AND RIDGE AVENUE | \$18,583 |
| Other Neighborhood Improvements | 35495 | Ward 25 - Chinatown Parking Lot Resurfacing - 2100 S. Archer - Chinatown Basin TIF | CHINATOWN REDEVELOPMENT TAX INC | \$207,275 |
| Residential Street Resurfacing | 34592 | Adams: Halsted to Paulina - STREET RESURFACING | CENTRAL WEST | \$1,777,502 |
| Residential Street Resurfacing | 34592 | Adams: Halsted to Paulina - STREET RESURFACING | NEAR WEST (SERIES 2000) | \$197,503 |
| Residential Street Resurfacing | 34953 | Roscoe California to Elston Street Resurfacing - 33rd Ward TIF | ADDISON CORRIDOR NORTH | \$86,460 |
| Residential Street Resurfacing | 34954 | Ward 20 - Woodlawn 63rd - 65th; St & G-wood 63rd St. - 64th St. Street Resurf & S/W - Woodlawn TIF | WOODLAWN | \$455,738 |
| Residential Street Resurfacing | 34955 | 39th Ward TIF - St. Resurf. - Leland Hamlin - Lawndale; Ainslie Kedzie - Kimball | LAWRENCE/KEDZIE | \$197,210 |
| Residential Street Resurfacing | 34956 | Polk Leamington Lavergne - Street Resurfacing 24th Ward TIF | ROOSEVELT/CICERO | \$360,000 |
| Residential Street Resurfacing | 34957 | Bross St. Western to Hoyne - Street Resurfacing 12th Ward | PILSEN INDUSTRIAL CORRIDOR | \$171,566 |
| Residential Street Resurfacing | 35349 | Ward 2 - 2010 - Res. St. Resurfacing - Midwest TIF | MIDWEST | \$561,644 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|--------------------------------|-----------------------------|---|----------------------------|----------------------------|
| Residential Street Resurfacing | 35350 | Ward 2 - 2010 - Res. St. Resurf.- Maypole Campbell - Talman (Kinzie TIF) | KINZIE INDUSTRIAL CORRIDOR | \$216,189 |
| Residential Street Resurfacing | 35351 | Ward 2 - 2010 - Res. St. Resurf. & Lighting - Ogden/Western TIF | WESTERN/OGDEN | \$1,082,161 |
| Residential Street Resurfacing | 35352 | Wards 2 3 & 4 - 2010 Res. St. Resurf. & Lighting - Bronzeville TIF | BRONZEVILLE | \$2,574,362 |
| Residential Street Resurfacing | 35356 | Ward 11 - 2010 - Res. St. Resurf. - 35th/Halsted TIF | 35TH AND HALSTED | \$376,261 |
| Residential Street Resurfacing | 35359 | Ward 11 - St. Resurf. - Emerald Root - 43rd (47th/Halsted TIF) | 47TH/HALSTED | \$239,965 |
| Residential Street Resurfacing | 35365 | Ward 11 - 2010 - Res. St. Resurf. - Fuller Eleanor - Grady - Pilsen TIF | PILSEN INDUSTRIAL CORRIDOR | \$230,541 |
| Residential Street Resurfacing | 35367 | Ward 24 - Res. St. Resurf. - 3100 W. Lexington - Midwest TIF | MIDWEST | \$109,286 |
| Residential Street Resurfacing | 35368 | Ward 25 - Res. St. Resurf. - Oakley 1200 - 1300 S. - Western/Ogden TIF | WESTERN/OGDEN | \$262,171 |
| Residential Street Resurfacing | 35370 | Ward 25 - 2010 Res. St. Resurf. - 28th St. Western - Leavitt - Pilsen TIF | PILSEN INDUSTRIAL CORRIDOR | \$283,319 |
| Residential Street Resurfacing | 35371 | Ward 28 - Res. St. Resurf. - 15th St. Western - RR - Western/Ogden TIF | WESTERN/OGDEN | \$270,000 |
| Residential Street Resurfacing | 35372 | Ward 47 - 2010 Residential St. Resurf. - Ravenswood TIF - Ravenswood Irving - Berteau | RAVENSWOOD INDUSTRIAL | \$251,415 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|--------------------------------|-----------------------------|---|--------------------------------------|----------------------------|
| Residential Street Resurfacing | 35489 | Ward 29 - Residential St. Resurfacing - Parkside Madison - Adams (Madison/Austin TIF \$ Only) | MADISON/AUSTIN CORRIDOR | \$96,000 |
| Residential Street Resurfacing | 35490 | Ward 37 - St. Resurf. (1600 N. Kenton) & Curb/SW 4600-4700 W. Augusta (NW Ind. Corr. TIF) | NORTHWEST INDUSTRIAL CORRIDOR | \$350,000 |
| Residential Street Resurfacing | 35558 | 2010 - Ward 2 - Res. St. Resurfacing & Sidewalk Repl. - Near West TIF | MADISON RACINE REDEVELOPMENT TAX INC | \$859,970 |
| Sidewalk Construction Program | 5744 | SHARED SIDEWALK PROGRAM- 2010 | GENERAL OBLIGATION BOND | \$3,000,000 |
| Sidewalk Construction Program | 5744 | SHARED SIDEWALK PROGRAM- 2010 | PRIVATE FUNDS | \$2,000,000 |
| Sidewalk Construction Program | 5747 | RECONSTRUCT & REPAIR VAULTED SIDEWALKS - 2010 | GENERAL OBLIGATION BOND | \$3,000,000 |
| Sidewalk Construction Program | 34824 | 208 S. Jefferson / 601 W. Adams Vaulted Sidewalk Fill-in - 2nd Ward | CANAL/CONGRESS | \$82,255 |
| Sidewalk Construction Program | 35042 | Hazardous Right of Way Repair - 2010 | GENERAL OBLIGATION BOND | \$6,000,000 |
| Sidewalk Construction Program | 35287 | Ward 3 - In-House Curb/Gutter - 47th Pl. Racine - Aberdeen - 47th/Halsted TIF | 47TH/HALSTED | \$53,416 |
| Sidewalk Construction Program | 35357 | Ward 11 - 2010 - Sidewalk Repl. - Stockyards Annex TIF | STOCKYARDS ANNEX | \$573,712 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|-------------------------------|-----------------------------|---|----------------------------|----------------------------|
| Sidewalk Construction Program | 35366 | Ward 23 - Red Stamped Concrete Trees Bus Pad -@ Archer/Kostner | 51ST/ARCHER | \$192,559 |
| Sidewalk Construction Program | 35369 | Ward 25 - S. Water Market S/W - Morgan 14th Pl. - 15th St. & Racine 14th Pl. - 15th St. | GENERAL OBLIGATION BOND | \$36,754 |
| Sidewalk Construction Program | 35369 | Ward 25 - S. Water Market S/W - Morgan 14th Pl. - 15th St. & Racine 14th Pl. - 15th St. | ROOSEVELT/RACINE | \$67,383 |
| Sidewalk Construction Program | 35369 | Ward 25 - S. Water Market S/W - Morgan 14th Pl. - 15th St. & Racine 14th Pl. - 15th St. | ROOSEVELT/UNION | \$100,053 |
| Bridge Improvements | 4067 | BRIDGE ANNUAL INSPECTION PROGRAM | SURFACE TRANSPORT. PROGRAM | \$3,200,000 |
| Bridge Improvements | 4067 | BRIDGE ANNUAL INSPECTION PROGRAM | STATE FUNDS FY2009 | \$800,000 |
| Bridge Improvements | 4266 | LAKE SHORE DRIVE OVER LAWRENCE AVE & OVER WILSON AVE | SURFACE TRANSPORT. PROGRAM | \$1,200,000 |
| Bridge Improvements | 4266 | LAKE SHORE DRIVE OVER LAWRENCE AVE & OVER WILSON AVE | STATE FUNDS FY2009 | \$300,000 |
| Bridge Improvements | 4267 | LAKE SHORE DRIVE OVER LASALLE DR | SURFACE TRANSPORT. PROGRAM | \$480,000 |
| Bridge Improvements | 4267 | LAKE SHORE DRIVE OVER LASALLE DR | STATE FUNDS FY2009 | \$120,000 |
| Bridge Improvements | 4271 | CHICAGO AVE (650 W TO 850 W) & HALSTED ST (725 N TO 850 N) - DESIGN ONLY | SURFACE TRANSPORT. PROGRAM | \$800,000 |
| Bridge Improvements | 4271 | CHICAGO AVE (650 W TO 850 W) & HALSTED ST (725 N TO 850 N) - DESIGN ONLY | FUNDING TO BE DETERMINED | \$200,000 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|---------------------|-----------------------------|---|--------------------------------------|----------------------------|
| Bridge Improvements | 4272 | CHICAGO AVE BRIDGE OVER THE CHICAGO RIVER | SURFACE TRANSPORT. PROGRAM | \$1,120,000 |
| Bridge Improvements | 4272 | CHICAGO AVE BRIDGE OVER THE CHICAGO RIVER | STATE FUNDS FY2009 | \$280,000 |
| Bridge Improvements | 4643 | HALSTED ST BRIDGE OVER N BR CANAL | FEDERAL HIGH PRIORITY PROGRAM - 2010 | \$480,000 |
| Bridge Improvements | 4643 | HALSTED ST BRIDGE OVER N BR CANAL | SURFACE TRANSPORT. PROGRAM | \$17,920,000 |
| Bridge Improvements | 4654 | WACKER DRIVE RECONSTRUCTION (ENG/ROW ONLY) | HIGHWAY BRIDGE PROGRAM | \$4,080,000 |
| Bridge Improvements | 4654 | WACKER DRIVE RECONSTRUCTION (ENG/ROW ONLY) | FEDERAL HIGH PRIORITY PROGRAM - 2010 | \$2,000,000 |
| Bridge Improvements | 4654 | WACKER DRIVE RECONSTRUCTION (ENG/ROW ONLY) | 2010 IL DEPT OF TRANSPORTATION | \$1,020,000 |
| Bridge Improvements | 4665 | OAKWOOD BLVD VIADUCT OVER METRA / ICGRR - REHAB (DESIGN ONLY) | SURFACE TRANSPORT. PROGRAM | \$560,000 |
| Bridge Improvements | 4665 | OAKWOOD BLVD VIADUCT OVER METRA / ICGRR - REHAB (DESIGN ONLY) | STATE FUNDS FY2009 | \$140,000 |
| Bridge Improvements | 4666 | LARAMIE AV VIADUCT AT POLK ST - REHAB | HIGHWAY BRIDGE REPAIR/REPLACEMENT | \$3,520,000 |
| Bridge Improvements | 4666 | LARAMIE AV VIADUCT AT POLK ST - REHAB | SURFACE TRANSPORT. PROGRAM | \$9,680,000 |
| Bridge Improvements | 4666 | LARAMIE AV VIADUCT AT POLK ST - REHAB | STATE FUNDS FY2009 | \$1,300,000 |
| Bridge Improvements | 4666 | LARAMIE AV VIADUCT AT POLK ST - REHAB | ILLINOIS COMMERCE COMMISSION | \$2,000,000 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|---------------------|-----------------------------|--|----------------------------|----------------------------|
| Bridge Improvements | 4678 | MADISON ST VIADUCT OVER UNION STATION - REHABILITATION | SURFACE TRANSPORT. PROGRAM | \$1,280,000 |
| Bridge Improvements | 4678 | MADISON ST VIADUCT OVER UNION STATION - REHABILITATION | STATE FUNDS FY2009 | \$320,000 |
| Bridge Improvements | 4678 | MADISON ST VIADUCT OVER UNION STATION - REHABILITATION | LASALLE/CENTRAL | \$3,500,000 |
| Bridge Improvements | 4680 | TORRENCE AV BRIDGE OVER CALUMET RIVER - REHAB | GENERAL OBLIGATION BOND | \$2,000,000 |
| Bridge Improvements | 4680 | TORRENCE AV BRIDGE OVER CALUMET RIVER - REHAB | SURFACE TRANSPORT. PROGRAM | \$24,000,000 |
| Bridge Improvements | 32368 | CITY-WIDE EXPRESSWAY OVERPASSES - CONSTRUCTION ENGINEERING | SURFACE TRANSPORT. PROGRAM | \$444,000 |
| Bridge Improvements | 32368 | CITY-WIDE EXPRESSWAY OVERPASSES - CONSTRUCTION ENGINEERING | STATE FUNDS FY2009 | \$111,000 |
| Bridge Improvements | 32369 | WELLS ST BRIDGE OVER THE CHICAGO RIVER | SURFACE TRANSPORT. PROGRAM | \$800,000 |
| Bridge Improvements | 32369 | WELLS ST BRIDGE OVER THE CHICAGO RIVER | STATE FUNDS FY2009 | \$200,000 |
| Bridge Improvements | 32371 | WESTERN AVENUE OVER BELMONT AVENUE - DESIGN ONLY | SURFACE TRANSPORT. PROGRAM | \$800,000 |
| Bridge Improvements | 32371 | WESTERN AVENUE OVER BELMONT AVENUE - DESIGN ONLY | FUNDING TO BE DETERMINED | \$200,000 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|--|-----------------------------|--|--------------------------------------|----------------------------|
| Bridge Improvements | 32445 | Freight/Trolley Tunnel System - 2010 | GENERAL OBLIGATION BOND | \$300,000 |
| Bridge Improvements | 32942 | BRIDGE PAINTING - 2008 (CONTRACT B) | SURFACE TRANSPORT. PROGRAM | \$1,796,000 |
| Bridge Improvements | 32942 | BRIDGE PAINTING - 2008 (CONTRACT B) | STATE FUNDS FY2009 | \$449,000 |
| Bridge Improvements | 33030 | KEDZIE AVE BRIDGE OVER AT NO & SO LAGOON IN MARQUETTE PARK (DESIGN ONLY) | 2010 IL DEPT OF TRANSPORTATION | \$125,000 |
| Bridge Improvements | 34467 | WACKER DR RANDOLPH TO VAN BUREN - UTILITY CONSTRUCTION | FEDERAL HIGH PRIORITY PROGRAM - 2010 | \$18,400,000 |
| Bridge Improvements | 34467 | WACKER DR RANDOLPH TO VAN BUREN - UTILITY CONSTRUCTION | 2010 IL DEPT OF TRANSPORTATION | \$1,600,000 |
| Bridge Improvements | 34469 | WACKER DR AT THE CONGRESS INTERCHANGE | HIGHWAY BRIDGE PROGRAM | \$84,000,000 |
| Bridge Improvements | 34469 | WACKER DR AT THE CONGRESS INTERCHANGE | SURFACE TRANSPORT. PROGRAM | \$36,600,000 |
| Bridge Improvements | 34469 | WACKER DR AT THE CONGRESS INTERCHANGE | 2010 IL DEPT OF TRANSPORTATION | \$30,400,000 |
| Bridge Improvements | 34754 | Madison Street Bridge House Stabilization | LASALLE/CENTRAL | \$2,300,000 |
| Bridge Improvements | 35501 | 92nd Street Bridge Emergency Gear Repairs (9200 S. Ewing Ave.) | GENERAL OBLIGATION BOND | \$370,000 |
| Intersection/Other Safety Improvements | 4580 | CHICAGO TRUCK ROUTE ADVISORY SYSTEM (DESIGN ONLY) | CONGESTION MITIGATION AIR QUALITY | \$256,000 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|--|-----------------------------|--|---|----------------------------|
| Intersection/Other Safety Improvements | 4580 | CHICAGO TRUCK ROUTE ADVISORY SYSTEM (DESIGN ONLY) | STATE FUNDS FY2009 | \$64,000 |
| Intersection/Other Safety Improvements | 4588 | DETOUR EVENT ADVISORY SYSTEM (DESIGN ONLY) | CONGESTION MITIGATION AIR QUALITY | \$336,000 |
| Intersection/Other Safety Improvements | 4588 | DETOUR EVENT ADVISORY SYSTEM (DESIGN ONLY) | STATE FUNDS FY2009 | \$84,000 |
| Intersection/Other Safety Improvements | 34971 | Guardrail Installation - 2010 | GENERAL OBLIGATION BOND | \$200,000 |
| Intersection/Other Safety Improvements | 34972 | Guardrail Maintenance - 2010 | GENERAL OBLIGATION BOND | \$200,000 |
| Intersection/Other Safety Improvements | 35492 | Rockwell Gardens Viaduct Closure for Adams and Wilcox | MIDWEST | \$57,200 |
| Intersection/Other Safety Improvements | 35566 | Bross Ave. & Western Ave. Guardrail Installation - 12th Ward | PILSEN INDUSTRIAL CORRIDOR (SERIES 2004B) | \$4,905 |
| Major Street Improvements | 3891 | 63RD ST WESTERN TO WALLACE (DESIGN ONLY) | SURFACE TRANSPORT. PROGRAM | \$60,000 |
| Major Street Improvements | 3891 | 63RD ST WESTERN TO WALLACE (DESIGN ONLY) | STATE FUNDS FY2009 | \$15,000 |
| Major Street Improvements | 3894 | GRAND AV FULLERTON AV. TO DESPLAINES ST. (ENGR ONLY) | SURFACE TRANSPORT. PROGRAM | \$560,000 |
| Major Street Improvements | 3894 | GRAND AV FULLERTON AV. TO DESPLAINES ST. (ENGR ONLY) | STATE FUNDS FY2009 | \$140,000 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|---------------------------|-----------------------------|--|----------------------------|----------------------------|
| Major Street Improvements | 3896 | LAKE ST CANAL TO WESTERN (ENGR ONLY) | SURFACE TRANSPORT. PROGRAM | \$800,000 |
| Major Street Improvements | 3896 | LAKE ST CANAL TO WESTERN (ENGR ONLY) | STATE FUNDS FY2009 | \$200,000 |
| Major Street Improvements | 3897 | MILWAUKEE AV LAWRENCE TO ERIE (DESIGN ONLY) | SURFACE TRANSPORT. PROGRAM | \$800,000 |
| Major Street Improvements | 3897 | MILWAUKEE AV LAWRENCE TO ERIE (DESIGN ONLY) | STATE FUNDS FY2009 | \$280,000 |
| Major Street Improvements | 3949 | ECONOMIC STIMULUS - ARTERIAL STREET RESURFACING (AR # 47 - NORTH AREA) | SURFACE TRANSPORT. PROGRAM | \$560,560 |
| Major Street Improvements | 3949 | ECONOMIC STIMULUS - ARTERIAL STREET RESURFACING (AR # 47 - NORTH AREA) | OTHER FUNDS | \$72,665 |
| Major Street Improvements | 3949 | ECONOMIC STIMULUS - ARTERIAL STREET RESURFACING (AR # 47 - NORTH AREA) | STATE FUNDS FY2009 | \$67,475 |
| Major Street Improvements | 3965 | LASALLE DR - CLARK ST TO NO. LAKE SHORE DR | STATE FUNDS FY2009 | \$35,000 |
| Major Street Improvements | 4004 | GRAND AVE - LAMON AVE TO PULASKI AVE | SURFACE TRANSPORT. PROGRAM | \$5,600,000 |
| Major Street Improvements | 4004 | GRAND AVE - LAMON AVE TO PULASKI AVE | STATE FUNDS FY2009 | \$1,400,000 |
| Major Street Improvements | 4027 | ARTERIAL STREET RESURFACING - DESIGN ONLY (LOCATIONS TBD) | SURFACE TRANSPORT. PROGRAM | \$2,160,000 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|---------------------------|-----------------------------|--|----------------------------|----------------------------|
| Major Street Improvements | 4027 | ARTERIAL STREET RESURFACING - DESIGN ONLY (LOCATIONS TBD) | STATE FUNDS FY2009 | \$260,000 |
| Major Street Improvements | 32409 | ECONOMIC STIMULUS - ARTERIAL STREET RESURFACING (AR # 48 - CENTRAL AREA) | SURFACE TRANSPORT. PROGRAM | \$319,040 |
| Major Street Improvements | 32409 | ECONOMIC STIMULUS - ARTERIAL STREET RESURFACING (AR # 48 - CENTRAL AREA) | OTHER FUNDS | \$41,357 |
| Major Street Improvements | 32409 | ECONOMIC STIMULUS - ARTERIAL STREET RESURFACING (AR # 48 - CENTRAL AREA) | STATE FUNDS FY2009 | \$38,403 |
| Major Street Improvements | 32411 | ECONOMIC STIMULUS - ARTERIAL STREET RESURFACING - (AR # 49 - SOUTH AREA) | SURFACE TRANSPORT. PROGRAM | \$960,000 |
| Major Street Improvements | 32411 | ECONOMIC STIMULUS - ARTERIAL STREET RESURFACING - (AR # 49 - SOUTH AREA) | OTHER FUNDS | \$124,444 |
| Major Street Improvements | 32411 | ECONOMIC STIMULUS - ARTERIAL STREET RESURFACING - (AR # 49 - SOUTH AREA) | STATE FUNDS FY2009 | \$115,556 |
| Major Street Improvements | 32412 | ECONOMIC STIMULUS - ARTERIAL STREET RESURFACING - (AR # 50 - FAR SOUTH AREA) | SURFACE TRANSPORT. PROGRAM | \$320,400 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|---------------------------|-----------------------------|--|---------------------------------|----------------------------|
| Major Street Improvements | 32412 | ECONOMIC STIMULUS - ARTERIAL STREET RESURFACING - (AR # 50 - FAR SOUTH AREA) | OTHER FUNDS | \$41,533 |
| Major Street Improvements | 32412 | ECONOMIC STIMULUS - ARTERIAL STREET RESURFACING - (AR # 50 - FAR SOUTH AREA) | STATE FUNDS FY2009 | \$38,567 |
| Major Street Improvements | 34753 | WENTWORTH 18TH ST TO 19TH ST - WIDENING (WARD 25 - TIF) | CHINATOWN REDEVELOPMENT TAX INC | \$187,200 |
| Major Street Improvements | 34914 | ARTERIAL STREET RESURFACING AR # 52- CENTRAL AREA | SURFACE TRANSPORT. PROGRAM | \$8,000,000 |
| Major Street Improvements | 34914 | ARTERIAL STREET RESURFACING AR # 52- CENTRAL AREA | STATE FUNDS FY2009 | \$2,000,000 |
| Major Street Improvements | 34915 | ARTERIAL STREET RESURFACING AR # 53 - SOUTH AREA | SURFACE TRANSPORT. PROGRAM | \$9,840,000 |
| Major Street Improvements | 34915 | ARTERIAL STREET RESURFACING AR # 53 - SOUTH AREA | STATE FUNDS FY2009 | \$2,460,000 |
| Major Street Improvements | 34916 | ARTERIAL STREET RESURFACING AR # 54 - FAR SOUTH AREA | SURFACE TRANSPORT. PROGRAM | \$7,680,000 |
| Major Street Improvements | 34916 | ARTERIAL STREET RESURFACING AR # 54 - FAR SOUTH AREA | STATE FUNDS FY2009 | \$1,920,000 |
| Major Street Improvements | 35436 | Avenue O 123rd St. - 126th St. Resurfacing - 10th Ward - TIF | Ewing Avenue TIF | \$1,773,456 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|-----------------|-----------------------------|---|-----------------------------------|----------------------------|
| Traffic Signals | 4409 | ITS - CICERO AVENUE TRAVELER INFORMATION SYSTEM & MIDWAY AIRPORT ADVISORY RADIO | CONGESTION MITIGATION AIR QUALITY | \$1,120,000 |
| Traffic Signals | 4409 | ITS - CICERO AVENUE TRAVELER INFORMATION SYSTEM & MIDWAY AIRPORT ADVISORY RADIO | STATE FUNDS FY2009 | \$280,000 |
| Traffic Signals | 4461 | TRAFFIC SIGNAL PROGRAM - 2009 | GENERAL OBLIGATION BOND | \$800,000 |
| Traffic Signals | 4467 | BROADWAY & SHERIDAN RD - DEVON TO HOLLYWOOD TRAFFIC SIGNAL INTERCONNECT (DESIGN ONLY) | CONGESTION MITIGATION AIR QUALITY | \$292,000 |
| Traffic Signals | 4467 | BROADWAY & SHERIDAN RD - DEVON TO HOLLYWOOD TRAFFIC SIGNAL INTERCONNECT (DESIGN ONLY) | STATE FUNDS FY2009 | \$73,000 |
| Traffic Signals | 4468 | ROOSEVELT RD WESTERN TO LAKE SHORE DRIVE TRAFFIC SIGNAL INTERCONNECT | CONGESTION MITIGATION AIR QUALITY | \$344,000 |
| Traffic Signals | 4468 | ROOSEVELT RD WESTERN TO LAKE SHORE DRIVE TRAFFIC SIGNAL INTERCONNECT | STATE FUNDS FY2009 | \$86,000 |
| Traffic Signals | 4478 | TRAFFIC SIGNAL PROGRAM - 2010 | GENERAL OBLIGATION BOND | \$800,000 |
| Traffic Signals | 4481 | FEDERAL 2008 TRAFFIC SIGNAL PROGRAM - ENGINEERING ONLY (LOCATIONS TBD) | SURFACE TRANSPORT. PROGRAM | \$480,000 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|-----------------|-----------------------------|--|--|----------------------------|
| Traffic Signals | 4481 | FEDERAL 2008 TRAFFIC SIGNAL PROGRAM - ENGINEERING ONLY (LOCATIONS TBD) | STATE FUNDS FY2009 | \$120,000 |
| Traffic Signals | 4482 | FEDERAL 2008 TRAFFIC SIGNAL PROGRAM - CONSTRUCTION | SURFACE TRANSPORT. PROGRAM | \$3,600,000 |
| Traffic Signals | 4482 | FEDERAL 2008 TRAFFIC SIGNAL PROGRAM - CONSTRUCTION | STATE FUNDS FY2009 | \$900,000 |
| Traffic Signals | 32281 | 2009-PEDESTRIAN COUNTDOWN SIGNALS | GENERAL OBLIGATION BOND | \$150,000 |
| Traffic Signals | 32282 | 2010-PEDESTRIAN COUNTDOWN SIGNALS | GENERAL OBLIGATION BOND | \$150,000 |
| Traffic Signals | 33806 | 79TH ST - CICERO AVE TO ASHLAND AV | CONGESTION MITIGATION AIR QUALITY | \$440,000 |
| Traffic Signals | 33806 | 79TH ST - CICERO AVE TO ASHLAND AV | STATE FUNDS FY2009 | \$110,000 |
| Traffic Signals | 34800 | HALSTED & 79TH ST. - LTA-17TH WARD TIF | 79TH STREET CORRIDOR | \$105,000 |
| Traffic Signals | 34938 | HALSTED/MILWAUKEE/GRAND- LTA-TIF FUNDED | RIVER WEST | \$130,000 |
| Traffic Signals | 34939 | WOOD ST & ROOSEVELT RD.-LTA-TIF FUNDED | WESTERN/OGDEN | \$105,000 |
| Traffic Signals | 35109 | LED TRAFFIC SIGNAL UPGRADE-NORTH | ENERGY EFFICIENCY & CONSERVATION BLOCK GRANT | \$2,555,000 |
| Traffic Signals | 35110 | LED TRAFFIC SIGNAL UPGRADE-SOUTH | ENERGY EFFICIENCY & CONSERVATION BLOCK GRANT | \$2,555,000 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|----------------------------|-----------------------------|--|--|----------------------------|
| Traffic Signals | 35112 | A & E TRAFFIC SIGNAL PROJECTS | ENERGY EFFICIENCY & CONSERVATION BLOCK GRANT | \$400,000 |
| Traffic Signals | 35127 | Karlov and Washington - Traffic Signal 28th Ward TIF | MADISON/AUSTIN CORRIDOR | \$350,000 |
| Traffic Signals | 35329 | COMMERCIAL & SOUTH CHICAGO-LEFT TURN ARROW-10TH WARD TIF | COMMERCIAL AVENUE | \$81,000 |
| Traffic Signals | 35388 | WESTERN & MONTROSE-LTA 47TH WARD-TIF FUNDING | WESTERN AVENUE NORTH | \$105,000 |
| Traffic Signals | 35513 | Ward 25 - New Traffic Signal - 27th/Western - Pilsen Ind. Corridor TIF | PILSEN INDUSTRIAL CORRIDOR | \$350,000 |
| Transit/Bicycle/Pedestrian | 3875 | 41ST ST BICYCLE & PEDESTRIAN BRIDGE (DESIGN ONLY) | CONGESTION MITIGATION AIR QUALITY | \$1,000,000 |
| Transit/Bicycle/Pedestrian | 3875 | 41ST ST BICYCLE & PEDESTRIAN BRIDGE (DESIGN ONLY) | STATE FUNDS FY2009 | \$250,000 |
| Transit/Bicycle/Pedestrian | 4616 | LASALLE INTERMODAL CENTER | RIVER SOUTH INCREMENTAL TAX FUND (TIF) | \$2,250,000 |
| Transit/Bicycle/Pedestrian | 32551 | 43RD ST BICYCLE & PEDESTRIAN BRIDGE (DESIGN ONLY) | CONGESTION MITIGATION AIR QUALITY | \$792,000 |
| Transit/Bicycle/Pedestrian | 32551 | 43RD ST BICYCLE & PEDESTRIAN BRIDGE (DESIGN ONLY) | FEDERAL HIGH PRIORITY PROGRAM - 2010 | \$480,000 |
| Transit/Bicycle/Pedestrian | 32551 | 43RD ST BICYCLE & PEDESTRIAN BRIDGE (DESIGN ONLY) | STATE FUNDS FY2009 | \$318,000 |

| Program | Capital Project ID # | Project Name | Funding Source | 2010 Funding Amount |
|----------------------------|-----------------------------|--|--------------------------------------|----------------------------|
| Transit/Bicycle/Pedestrian | 33022 | Bloomingtondale Bike Path (Design Only) | CONGESTION MITIGATION AIR QUALITY | \$2,160,000 |
| Transit/Bicycle/Pedestrian | 33022 | Bloomingtondale Bike Path (Design Only) | PULASKI INDUSTRIAL CORRIDOR | \$240,000 |
| Transit/Bicycle/Pedestrian | 34979 | 57TH ST AT LAKE SHORE DR - PARKING FACILITY (ENG ONLY) | FEDERAL HIGH PRIORITY PROGRAM - 2010 | \$200,000 |
| Transit/Bicycle/Pedestrian | 34979 | 57TH ST AT LAKE SHORE DR - PARKING FACILITY (ENG ONLY) | 2010 IL DEPT OF TRANSPORTATION | \$50,000 |
| Transit/Bicycle/Pedestrian | 35551 | Pedestrian Safety Improvements - Prieto Math and Science Academy | GALEWOOD/ARMITAGE INDUSTRIAL | \$40,000 |

Facility Locations

| Location | Address | Suite | Zip | Phone | Hours |
|---------------------------------------|--|-------|-------|--------------|-------------|
| CDOT Main Offices | 30 N LaSalle Street | 1100 | 60602 | 312-744-3600 | 8:00-5:00 |
| Office of the Commissioner | 30 N LaSalle Street | 1100 | 60602 | 312-744-3600 | 8:00 - 5:00 |
| Division of Infrastructure Management | 30 N LaSalle Street | 300 | 60602 | 312-744-4684 | 8:00 - 5:00 |
| Division of Engineering | 30 N LaSalle Street | 400 | 60602 | 312-744-3520 | 8:00 - 5:00 |
| Division of Project Development | 30 N LaSalle Street | 500 | 60602 | 312-744-1987 | 8:00 - 5:00 |
| Division of Administration | 30 N LaSalle Street | 600 | 60602 | 312-744-5649 | 8:00 - 5:00 |
| DIM, Public Way Management | 2451 S Ashland Ave | | 60608 | 312-746-6371 | 8:00 - 4:00 |
| DIM, Public Way Management | City Hall | 905 | 60602 | 312-744-4652 | 8:30 - 4:30 |
| DIM, Public Way Management | Lower Columbus and Stetson (CBD) | | 60601 | 312-744-4646 | 7:30 - 4:00 |
| DIM, Sign Management | 3458 S Lawndale | | 60623 | 312-747-2210 | 7:00 - 4:00 |
| In-House/ Bridges | 3124 S Sacramento | | 60623 | 312-745-3107 | 7:00 - 3:30 |
| In-House/ Streets | 1501 W Pershing | | 60609 | 312-747-5236 | 6:00 - 4:30 |
| In-House Streets/ District 1 | 3147 N Rockwell | | 60618 | 312-744-5554 | 7:00 - 3:30 |
| In-House Streets/ District 2 | 1700 N Bosworth | | 60642 | 312-744-9320 | 7:00 - 3:30 |
| In-House Streets/ District 3 | 1817 W Pershing | | 60609 | 312-747-8363 | 7:00 - 3:30 |
| In-House Streets/ District 4 | 900 E 103 rd Street | | 60628 | 312-745-3242 | 7:00 - 3:30 |
| In-House/ North Park | 5801 N Pulaski (Seasonal Painters) | | 60646 | na | 7:00 - 3:30 |
| Electrical Operations | 2451 S Ashland Ave | | 60608 | 312-746-4062 | 24/7 |
| Electrical Operations | 2505 W Grand Ave | | 60612 | 312-744-7445 | 7:00 -3:30 |
| Electrical Operations | 4101 South Cicero (Pole Yard Facility) | | 60641 | 312-747-7450 | 7:00 -3:30 |
| Electrical Operations | 4243 N Neenah Ave | | 60634 | 312-742-5075 | 7:00 -3:30 |
| Electrical Operations | 5333 N Western Ave | | 60660 | 312-744-8387 | 7:00 -3:30 |
| Electrical Operations | 6453 W Higgins Ave | | 60656 | 312-744-2331 | 7:00 -3:30 |
| Electrical Operations | 7801 S Oakley Ave | | 60620 | 312-747-7110 | 7:00 -3:30 |
| Electrical Operations | 900 E 103 rd Street | | 60628 | 312-745-3253 | 7:00 -3:30 |
| Engineering/ RCMA-SCSP | 2451 S Ashland Ave | | 60608 | 312-743-1422 | 7:00 -4:00 |
| Engineering/ Menu | 3148 S Sacramento | | 60623 | 312-747-5940 | 7:00 – 3:30 |

Unions Representing Department Employees

| Unions |
|---|
| AFSCME |
| Architectural and Ornamental Ironworkers |
| Bridge Operator – International Union of Operating Engineers |
| Bridge, Structural and Reinforcing Ironworkers |
| Cement Masons, R.A.C.F.F. |
| State and Municipal Teamsters, |
| Pipefitters Association |
| C.D.C.U.B. Carpenters and Joiners of America |
| Chicago Journeyman Plumbers |
| International Association Machinists |
| International Brotherhood Boilermakers, Blacksmiths |
| International Brotherhood Painters and Allied Trades |
| IBEW |
| International Union of Operating Engineers |
| Laborers International Union of N.A. |
| Sheet Metal Workers International Association |
| Sign, Display, Pictorial Artists, Wood Finishers and Allied Workers |
| U.O.A. Bricklayers Stone Masons |

PUBLIC SERVICE ENTERPRISE

DEPARTMENT OF WATER MANAGEMENT

DEPARTMENT OF AVIATION



Department of Water Management

Thomas H. Powers, P.E., Commissioner
1000 E. Ohio Street
Chicago, IL 60611
Phone: (312) 744-7001
Email: tpowers@cityofchicago.org

Central Purpose

- Protect the public health in the most environmentally and fiscally responsible manner by delivering a sufficient supply of fresh quality water and efficiently managing wastewater and storm water
- Install, maintain and repair the infrastructure that provides fresh drinking water and that transmits wastewater and storm water
- Transport wastewater and storm water to the Metropolitan Water Reclamation District of Greater Chicago

Key Facts

The Department of Water Management (DWM) provides safe drinking water to the City of Chicago and 125 suburban communities representing approximately 43% of the State of Illinois. The department draws water from Lake Michigan via intake cribs that transport the raw water to the City's two water treatment plants. The plants treat and distribute the water through 4,330 miles of water mains via twelve pumping stations. DWM continually tests and monitors the water for quality and safety. DWM performs these tests throughout the Chicago Water System from intake to the customers' taps. In addition, the department repairs, maintains and installs water and sewer mains. In 2009 and 2010, DWM received IEPA State Revolving loan funds for water and sewer main infrastructure renewal.

In addition, DWM is responsible for approximately 47,500 fire hydrants and other accessory water system features. DWM installs special devices to prevent the illegal opening of these fire hydrants, a measure that not only conserves water, but also preserves water pressure and availability. DWM makes security a top priority on all its projects and daily operations by working with local and federal law enforcement agencies. In addition, DWM is responsible for the transport and delivery of



wastewater and storm water through 4,392 miles of sewer mains to the Metropolitan Water Reclamation District of Greater Chicago wastewater treatment plants. Additionally, DWM is responsible for the repair and maintenance of approximately 220,000 catch basins.

2011 Goals

The department is currently completing the Automatic Meter Reading (AMR) project to convert manually-read meters to remotely read automatic meters, reducing personnel costs. AMR also allows DWM to identify leaks or instances of meter tampering sooner, thereby saving customers money and conserving water.

DWM's MeterSave Program seeks non-metered single-family and two-flat homeowners to volunteer to have a water meter installed at their premise. MeterSave installations began in July 2009 in four pilot areas of the City. Given the success of the pilot program, it was expanded citywide on January 1, 2010. Volunteers are guaranteed that for seven years their water bill will be no higher than what it would have been had it not been metered. So far, newly metered homes are seeing an average of more than 50% savings on their water bills. Additionally, MeterSave volunteers are able to choose from an

indoor conservation kit, an outdoor conservation kit, a water meter monitor, or a rain barrel to aid them in water conservation. As word of the benefits of MeterSave spreads from neighbor to neighbor, and in combination with grassroots marketing and outreach, DWM has seen an increase in the volunteer rate. The number of meters installed has increased from 439 in 2009, to 3,513 in 2010, to a goal of 7,000 in 2011.

To keep up with the volunteer rate and to stay on track for water meter installations, DWM received ARRA stimulus funding through the IEPA state revolving loan fund to contract additional installations.

In 2010, DWM completed 5,799 repairs on catch basins. DWM has also deployed new technology to proactively line catch basins to prevent failures and extend the life of the catch basin. The department lined 16,399 catch basins in 2010 and has set a target of 16,000 catch basins to be lined in 2011.

DWM is an enterprise fund with water and sewer rates being the sole source of operating funds. Approximately 48% of DWM's water revenue is generated by the suburbs that we serve.

The Water Fund is projected to have \$493.1 million in total available resources in 2011 of which water fees are projected to generate \$443 million, or 89.8 % of total resources.

The Sewer Fund is projected to have \$209.3 million in total available resources in 2011, of which sewer fees are projected to generate \$196.6 million, or 93.9 percent of total resources. In 2011, the sewer rate is set at 86 percent of water fees collected within the City.

DWM also manages \$225 million in capital funds. In addition to the water and sewer infrastructure in the ground, these funds are used to rehabilitate our plants, pumping stations and other facilities.

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| Budgeted positions | 2,135 |

2011 Budget

| Fund | Amount |
|------------------|----------------------|
| Water Fund | \$179,711,114 |
| Sewer Fund | \$72,850,262 |
| Other Grant Fund | |
| TOTAL | \$252,561,376 |

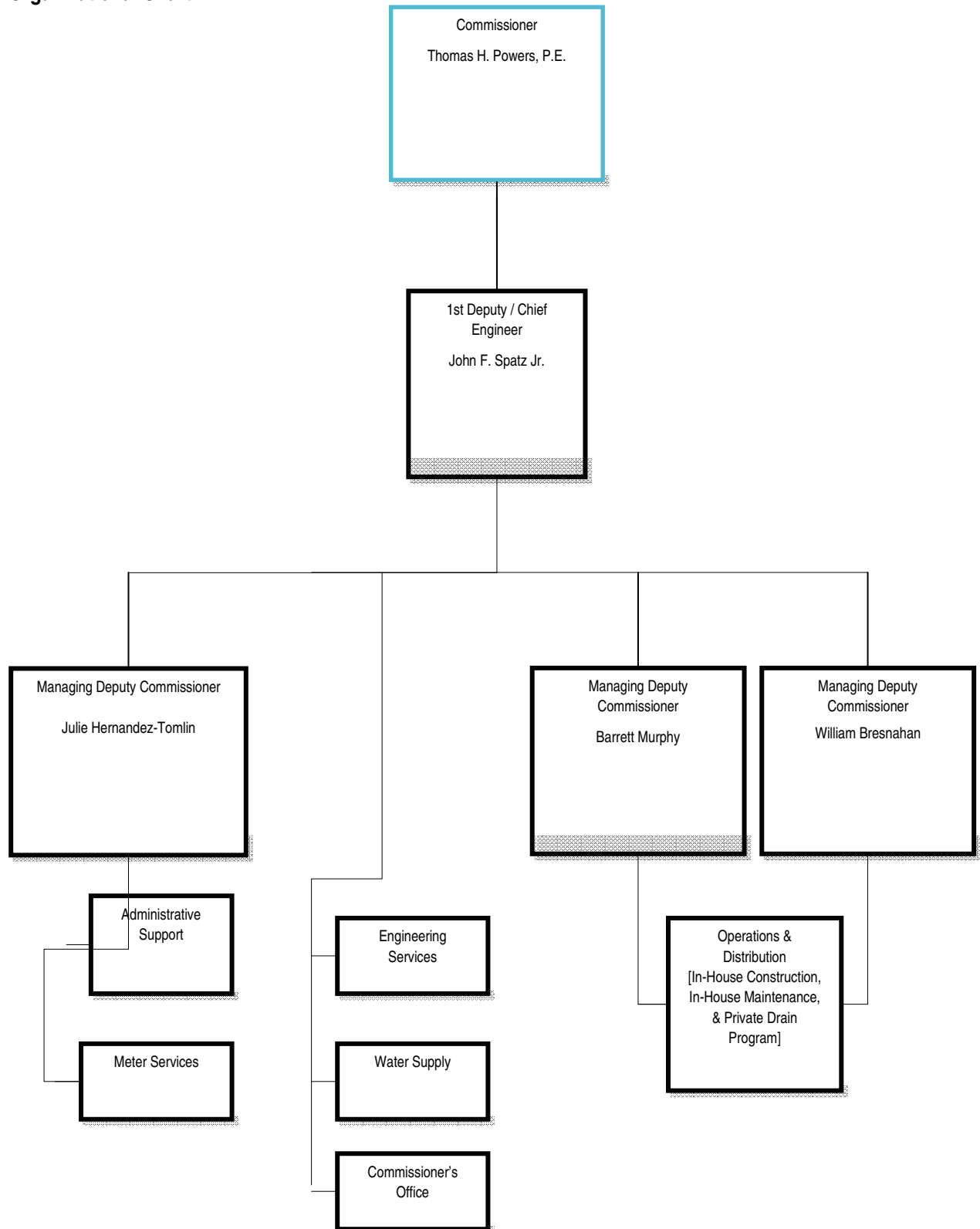
Significant Dates

| Event | Date |
|--|-----------------|
| MeterSave Program | March 2009-2013 |
| Annual Consumer Confidence Report Mailing Deadline | June 30 |

Grants

| FEDERAL | |
|---|---------|
| Grant or Program | Term |
| STAG Grant (\$485,000) for T. Jefferson improvements | 2009-11 |
| DCEO Grant (\$250,000) Lexington Pumping Station | 2009-10 |
| STATE | |
| Grant or Program | Term |
| 2009 IEPA Loan (ARRA Funding) for Water Main Installation (\$12.103 M) | 2010-12 |
| 2010 IEPA Loans for Water Main Installation (\$8.0 M) and MeterSave (\$2.0 M) | 2010-12 |
| 2009 IEPA Loan (ARRA Funding) for Sewer Main Installation (\$20.0 M) | 2010-11 |
| 2010 IEPA Loans for Sewer Main Lining (\$20M) | 2011-12 |
| 2011 IEPA Loans for Sewer Main Lining (\$20M) (in process) | 2011-12 |

Organizational Chart



Capital Projects

| Program | Capital Project ID | Project Name | Funding Source | 2010 Funding Amount |
|--------------------------------|--------------------|---|--------------------------------|---------------------|
| Sewer Lining | 35625 | Citywide Sewer Lining | 2010 SERIES B WASTEWATER BONDS | 59,000,000 |
| Sewer Rehab | 3064 | Sewer Cleaning and Televising - North/Central/South Area | 2006 SEWER BOND | 1,500,000 |
| Sewer Rehab | 33186 | 2009-2012 CSO Repair/Maintenance- | 2006 SEWER BOND | 100,000 |
| Sewer Rehab | 33219 | 2010-2011 Sewer Lining/Rehabilitation-north area | 2006 SEWER BOND | 15,000,000 |
| Sewer Rehab | 33220 | 2010-2011 Sewer Lining/Rehab.-central area | 2006 SEWER BOND | 15,000,000 |
| Sewer Rehab | 33221 | 2010-2011 Sewer Lining/Rehab-south | 2006 SEWER BOND | 15,000,000 |
| Sewer Rehab | 35613 | 2009 -2012 Citywide Structure Lining (CB/MH) South | 2006 SEWER BOND | 7,462,460 |
| Sewer Rehab | 35614 | 2009 -2012 Citywide Structure Lining (CB/MH)-North | 2006 SEWER BOND | 9,579,269 |
| Sewer Replacement/Construction | 2673 | HERMITAGE/SUNNYSIDE/MO NTROSE | 2006 SEWER BOND | 9,644,874 |
| Sewer Replacement/Construction | 2871 | 117TH ST/UNION/WALLCE/118TH | 2006 SEWER BOND | 2,066,940 |
| Sewer Replacement/Construction | 2889 | Norwood Park Sewer No.3 | 2006 SEWER BOND | 5,058,415 |
| Sewer Replacement/Construction | 2904 | 2008-2011 STREET RESTORATION-CITYWIDE Refer to Water CPM # 3589 | 2006 SEWER BOND | 14,500,000 |

| Program | Capital Project ID | Project Name | Funding Source | 2010 Funding Amount |
|----------------------------------|---------------------------|---|---------------------------------|----------------------------|
| Sewer Lining | 35625 | Citywide Sewer Lining | 2010 SERIES B WASTEWATER BONDS | 59,000,000 |
| tion | | | | |
| Sewer Replacement/Construction | 2908 | ROCKWELL GARDENS-PHASE II | 2006 SEWER BOND | 993,048 |
| Sewer Replacement/Construction | 3185 | CALUMET #1C-2/CALUMET-134TH ST TO 133RD ST/133RD ST -COMMERCIAL TO AVE K/AVE K-133 ST TO 134 ST | 2006 SEWER BOND | 13,736,565 |
| Sewer Replacement/Construction | 32365 | Neva/Medill/Belden | 2006 SEWER BOND | 637,560 |
| Sewer Replacement/Construction | 33909 | 81st St/82nd St | FUTURE SEWER REVENUE BONDS | 1,230,555 |
| Sewer Replacement/Construction | 34061 | 2010-2013 GIS Conversion | 2006 SEWER BOND | 500,000 |
| Sewer Replacement/Construction | 35624 | In-house Construction | 2010 SERIES B WASTEWATER BONDS | 12,000,000 |
| Jardine Water Purification Plant | 3450 | JWPP LABORATORY IMPROVEMENTS- PHASE I TEMPORARY LAB | 2010 WATER BOND & OTHER SOURCES | 13,298,000 |
| Jardine Water | 3505 | JWPP - SHORT TERM | 2010 SERIES B WATER | 1,000,000 |

| Program | Capital Project ID | Project Name | Funding Source | 2010 Funding Amount |
|----------------------------------|---------------------------|---|-------------------------------------|----------------------------|
| Sewer Lining | 35625 | Citywide Sewer Lining | 2010 SERIES B WASTEWATER BONDS | 59,000,000 |
| Purification Plant | | IMPROVEMENTS - 2010 | BONDS | |
| Jardine Water Purification Plant | 3509 | JWPP - REHAB LOW LIFT & WASHWATER PUMPS 2010/2011 | 2009 WATER COMMERCIAL PAPER PROGRAM | 22,498 |
| Jardine Water Purification Plant | 3509 | JWPP - REHAB LOW LIFT & WASHWATER PUMPS 2010/2011 | 2010 SERIES B WATER BONDS | 477,502 |
| Jardine Water Purification Plant | 3802 | JWPP REPLACE WASH WATER DRAIN SEATS VALVES & OPERATORS | 2009 WATER COMMERCIAL PAPER PROGRAM | 209,542 |
| Jardine Water Purification Plant | 3802 | JWPP REPLACE WASH WATER DRAIN SEATS VALVES & OPERATORS | 2010 SERIES B WATER BONDS | 209,542 |
| Jardine Water Purification Plant | 32116 | JWPP - GUARDHOUSE AND CANOPY ROOF REPLACEMENT | 2009 WATER COMMERCIAL PAPER PROGRAM | 73,445 |
| Jardine Water Purification Plant | 32116 | JWPP - GUARDHOUSE AND CANOPY ROOF REPLACEMENT | 2010 SERIES B WATER BONDS | 376,555 |
| Jardine Water Purification Plant | 32163 | JWPP - EAST FILTER BUILDING ROOFING REPLACEMENT & STRUCTURAL REPAIR | 2010 SERIES B WATER BONDS | 50,000 |
| Jardine Water | 33056 | JWPP - REBUILD MIXING / SETTLING BASIN DRIVE | 2010 SERIES B WATER | 900,000 |

| Program | Capital Project ID | Project Name | Funding Source | 2010 Funding Amount |
|----------------------------------|---------------------------|--|-------------------------------------|----------------------------|
| Sewer Lining | 35625 | Citywide Sewer Lining | 2010 SERIES B WASTEWATER BONDS | 59,000,000 |
| Purification Plant | | COMPONENTS | BONDS | |
| Jardine Water Purification Plant | 33057 | JWPP - NEW HYDRAULIC DRIVE EQUIPMENT FOR ELEVATORS | 2010 SERIES B WATER BONDS | 200,000 |
| Jardine Water Purification Plant | 33058 | JWPP - REPLACEMENT OF ELECTRICAL SWITCH GEAR BY IN-HOUSE | 2010 SERIES B WATER BONDS | 1,600,000 |
| New Meters | 3746 | METERSAVE | 2010 SERIES B WATER BONDS | 500,000 |
| New Meters | 32052 | DWMIR - AUTOMATIC METER READING (AMR) PROGRAM | 2009 WATER COMMERCIAL PAPER PROGRAM | 1,305,720 |
| New Meters | 32052 | DWMIR - AUTOMATIC METER READING (AMR) PROGRAM | 2010 SERIES B WATER BONDS | 2,799,538 |
| New Meters | 35628 | Automatic Meter Reading (AMR) Program | 2010 SERIES B WATER BONDS | 6,625,000 |
| Pumping Station Operations | 3252 | SPRINGFIELD AVE. P.S - CONVERT STEAM TO ELECTRIC POWER | 2009 WATER COMMERCIAL PAPER PROGRAM | 443,000 |
| Pumping Station Operations | 3271 | TOTAL SCADA SYSTEM REPLACEMENT AT THE PUMPING STATIONS | 2009 WATER COMMERCIAL PAPER PROGRAM | 130,879 |
| Pumping Station Operations | 3271 | TOTAL SCADA SYSTEM REPLACEMENT AT THE PUMPING STATIONS | 2010 SERIES B WATER BONDS | 129,645 |
| Pumping Station | 3299 | THOMAS JEFFERSON PUMPING STATION - | 2010 SERIES B WATER BONDS | 700,000 |

| Program | Capital Project ID | Project Name | Funding Source | 2010 Funding Amount |
|------------------------------|---------------------------|---|-------------------------------------|----------------------------|
| Sewer Lining | 35625 | Citywide Sewer Lining | 2010 SERIES B WASTEWATER BONDS | 59,000,000 |
| Operations | | ELECTRICAL & CONTROL IMPROVEMENTS | | |
| Pumping Station Operations | 3333 | BWP - SHORT TERM IMPROVEMENTS - 2010 | 2009 WATER COMMERCIAL PAPER PROGRAM | 113,641 |
| Pumping Station Operations | 3333 | BWP - SHORT TERM IMPROVEMENTS - 2010 | 2010 SERIES B WATER BONDS | 886,359 |
| Pumping Station Operations | 3339 | 2010/2011 REBUILD/REPAIR PUMPS DRIVES & TURBINES | 2010 SERIES B WATER BONDS | 1,000,000 |
| Pumping Station Operations | 32046 | STRUCTURAL RENOVATIONS at CRIBS | 2010 WATER BOND & OTHER SOURCES | 400,000 |
| Pumping Station Operations | 34189 | ROSELAND & SOUTHWEST P.S. - VARIABLE FREQUENCY DRIVE (VFD) REPLACEMENTS | 2009 WATER COMMERCIAL PAPER PROGRAM | 421,946 |
| Pumping Station Operations | 34189 | ROSELAND & SOUTHWEST P.S. - VARIABLE FREQUENCY DRIVE (VFD) REPLACEMENTS | 2010 SERIES B WATER BONDS | 7,224,198 |
| South Water Filtration Plant | 3413 | SWPP - SHORT TERM IMPROVEMENTS - 2010 | 2010 SERIES B WATER BONDS | 1,000,000 |
| South Water Filtration Plant | 3415 | SWPP - REHAB LOW LIFT & WASHWATER PUMPS 2010/2011 | 2010 SERIES B WATER BONDS | 250,000 |

| Program | Capital Project ID | Project Name | Funding Source | 2010 Funding Amount |
|------------------------------|---------------------------|---|-------------------------------------|----------------------------|
| Sewer Lining | 35625 | Citywide Sewer Lining | 2010 SERIES B WASTEWATER BONDS | 59,000,000 |
| South Water Filtration Plant | 32622 | CDWM - ENHANCEMENTS OF COMPUTER SYSTEMS - TERM AGREEMENT | 2010 WATER BOND & OTHER SOURCES | 1,000,000 |
| South Water Filtration Plant | 33053 | SWPP - FILTER INSTRUMENTATION INSTALLATION - GALLERIES 1 thru 4 | 2010 SERIES B WATER BONDS | 425,000 |
| South Water Filtration Plant | 33054 | SWPP - REBUILD FILTER BUILDING VALVE CYLINDERS | 2010 SERIES B WATER BONDS | 800,000 |
| South Water Filtration Plant | 33314 | SWPP - CHEMICAL TANK REHABILITATION | 2010 SERIES B WATER BONDS | 1,000,000 |
| South Water Filtration Plant | 35048 | SWPP - IMMEDIATE REPAIRS TO BUILDINGS FACADES & ROOFS - 2010 | 2010 SERIES B WATER BONDS | 500,000 |
| South Water Filtration Plant | 35264 | SWPP - REPLACEMENT OF TWO GLASS BLOCK WALLS | 2009 WATER COMMERCIAL PAPER PROGRAM | 16,760 |
| South Water Filtration Plant | 35264 | SWPP - REPLACEMENT OF TWO GLASS BLOCK WALLS | 2010 SERIES B WATER BONDS | 633,240 |
| Water Distribution | 3601 | 2010 GRID MAIN INSTALLATION - BY TERM AGREEMENT | 2009 WATER COMMERCIAL PAPER PROGRAM | 10,874,582 |

| Program | Capital Project ID | Project Name | Funding Source | 2010 Funding Amount |
|--------------------|---------------------------|--|-------------------------------------|----------------------------|
| Sewer Lining | 35625 | Citywide Sewer Lining | 2010 SERIES B WASTEWATER BONDS | 59,000,000 |
| Water Distribution | 3601 | 2010 GRID MAIN INSTALLATION - BY TERM AGREEMENT | 2010 SERIES B WATER BONDS | 5,025,418 |
| Water Distribution | 3601 | 2010 GRID MAIN INSTALLATION - BY TERM AGREEMENT | WATER STIMULUS | 12,102,934 |
| Water Distribution | 3603 | 2010 GRID MAIN REPLACEMENT - IN-HOUSE | 2008 WATER REVENUE BOND | 255,000 |
| Water Distribution | 3603 | 2010 GRID MAIN REPLACEMENT - IN-HOUSE | 2009 WATER COMMERCIAL PAPER PROGRAM | 3,502,741 |
| Water Distribution | 3603 | 2010 GRID MAIN REPLACEMENT - IN-HOUSE | 2010 SERIES B WATER BONDS | 23,675,350 |
| Water Distribution | 32505 | 2007 - WATER MAIN TESTING PROGRAM - 3 YEAR TERM AGREEMENT | 2010 WATER BOND & OTHER SOURCES | 555,000 |
| Water Distribution | 32661 | 2010 - STREET & PARKWAY REPAIRS BY TERM AGREEMENT North/South Region | 2009 WATER COMMERCIAL PAPER PROGRAM | 25,873 |
| Water Distribution | 32661 | 2010 - STREET & PARKWAY REPAIRS BY TERM AGREEMENT North/South Region | 2010 SERIES B WATER BONDS | 674,126 |
| Water Distribution | 32662 | 2010 - STREET & PARKWAY RESTORATION BY TERM AGREEMENT North/South Region | 2009 WATER COMMERCIAL PAPER PROGRAM | 1,576,558 |
| Water Distribution | 33060 | BOD PURCHASE VEHICLES & EQUIPMENT for IN-HOUSE | 2009 WATER COMMERCIAL PAPER | 964,869 |

| Program | Capital Project ID | Project Name | Funding Source | 2010 Funding Amount |
|--------------------|---------------------------|--|-------------------------------------|----------------------------|
| Sewer Lining | 35625 | Citywide Sewer Lining | 2010 SERIES B WASTEWATER BONDS | 59,000,000 |
| | | GRID MAIN REPLACEMENT | PROGRAM | |
| Water Distribution | 33060 | BOD PURCHASE VEHICLES & EQUIPMENT for IN-HOUSE GRID MAIN REPLACEMENT | 2010 SERIES B WATER BONDS | 35,131 |
| Water Distribution | 34168 | NON-STANDARD ADA RAMP DESIGN BY TA - 2010 | 2009 WATER COMMERCIAL PAPER PROGRAM | 150,584 |
| Water Distribution | 34168 | NON-STANDARD ADA RAMP DESIGN BY TA - 2010 | 2010 SERIES B WATER BONDS | 137,181 |
| Water Distribution | 35627 | In-house Water Main Construction | 2010 SERIES B WATER BONDS | 15,000,000 |
| Water Distribution | 35630 | In-house Construction | 2010 SERIES B WATER BONDS | 24,150,000 |
| Water Engineering | 3696 | TOPO SURVEY & BASE SHEET - 2011 | 2009 WATER COMMERCIAL PAPER PROGRAM | 35,038 |
| Water Engineering | 3696 | TOPO SURVEY & BASE SHEET - 2011 | 2010 SERIES B WATER BONDS | 584,563 |
| Water Engineering | 3698 | BES CONSULTING SERVICES - 2010 | 2009 WATER COMMERCIAL PAPER PROGRAM | 1,506,138 |
| Water Engineering | 3698 | BES CONSULTING SERVICES - 2010 | 2010 SERIES B WATER BONDS | 13,993,862 |
| Water Engineering | 3708 | 2010 - CONSTRUCTION MANAGEMENT SERVICES - RE JOC PROGRAM | 2010 SERIES B WATER BONDS | 254,411 |
| Water Engineering | 35629 | Bureau of Engineering | 2010 SERIES B WATER BONDS | 18,240,000 |

Facility Locations

| Location | Address | Suite | Zip | Phone | Hours |
|---|--------------------------|-------|-------|--------------|-------------------|
| Jardine Water Purification Plant | 1000 E. Ohio St. | | 60611 | 312-744-7001 | 24 / 7 |
| South Water Purification Plant | 3300 E. Cheltenham Place | | 60649 | 312-744-7001 | 24 / 7 |
| 68 th Street Pumping Station | 6801 S. Oglesby | | 60649 | 312-744-7001 | 24 / 7 |
| Central Park Pumping Station | 1015 S. Central Pk | | 60624 | 312-744-7001 | 24 / 7 |
| Cermak Pumping Station | 735 W. Harrison St. | | 60607 | 312-744-7001 | 24 / 7 |
| Chicago Avenue Pumping Station | 811 N. Michigan | | 60611 | 312-744-7001 | 24 / 7 |
| Thomas Jefferson Pumping Station | 2250 W. Eastwood | | 60625 | 312-744-7001 | 24 / 7 |
| Lakeview Pumping Station | 745 W. Wilson | | 60640 | 312-744-7001 | 24 / 7 |
| Lexington Pumping Station | 5555 W. Lexington St. | | 60644 | 312-744-7001 | 24 / 7 |
| Mayfair Pumping Station | 4850 W. Wilson | | 60630 | 312-744-7001 | 24 / 7 |
| Roseland Pumping Station | 351 W. 104th St | | 60628 | 312-744-7001 | 24 / 7 |
| Southwest Pumping Station | 8422 S. Kedvale Ave. | | 60652 | 312-744-7001 | 24 / 7 |
| Springfield Pumping Station | 1747 N. Springfield | | 60647 | 312-744-7001 | 24 / 7 |
| Western Pumping Station | 4933 S. Western Ave. | | 60609 | 312-744-7001 | 24 / 7 |
| Wabansia and Aver (Satellite Yard for North District) | 3826 W. Wabansia Ave. | | 60647 | 312-744-7001 | 24 / 7 |
| Sunnyside Yard (North District) | 4900 W. Sunnyside Ave. | | 60630 | 312-744-7001 | 24 / 7 |
| 31st & Sacramento (Meter Rebuilding & Testing Facility) | 3148 S. Sacramento | | 60623 | 312-744-7001 | 7am-3:30pm M-F |
| 39th & Iron (Central District, Dispatch, Meter Inventory, Field Engineers, Trades, New Construction etc.) | 1424 W. Pershing Road | | 60609 | 312-744-7001 | 24 / 7 |
| 23rd & Ashland (Occupied by Streets and Sanitation) | 2352 S. Ashland Ave. | | 60608 | | |
| 31st & Rockwell (outdoor storage yard) | 3001 S. Rockwell | | 60608 | 312-744-7001 | 24 / 7 |

| Location | Address | Suite | Zip | Phone | Hours |
|--|----------------------|-----------------------|------------|--------------|---------------|
| 39th & Ashland(Central District and Transfer Station) | 3901 S. Ashland | | 60609 | 312-744-7001 | 24 / 7 |
| 75th & Western (South District Truck Yard and Indoor Storage Facility) | 7521 S. Western Ave. | | 60620 | 312-744-7001 | N/A |
| 95th & Genoa (South District) | 1040 W. 95th St. | | 60643 | 312-744-7001 | 24 / 7 |
| 96 th & Genoa (South District and Meter Shop Satellite) | 9536 S. Genoa | | 60643 | 312-744-7001 | 24 / 7 |
| DePaul Center (Administrative Offices) | 333 S. State Street | 4 th Floor | 60606 | 312-744-7001 | M-F 8:30-4:30 |

Unions Representing Department Employees

| Unions |
|---------------------------|
| AFSCME |
| BRICKLAYER |
| CARPENTERS |
| CEMENT MASONS |
| FIREMEN AND OILERS |
| IBEW (ELECTRICIANS) |
| LABORERS |
| MACHINISTS |
| MASTERS, MATES and PILOTS |
| OPER ENG 150 |
| OPER ENG 399 |
| PAINTERS |
| PIPEFITTERS |
| PLUMBERS |
| SEIU |
| TEAMSTERS |
| DECKHANDS |

Major Contracts (Commodities with P.O. Blanket amount >\$25MM)

| Project | P.O. End |
|---|-----------------|
| DISPOSAL AND REPROCESSABLE MATERIAL SITES FOR CONSTRUCTION AND DEMOLITION DEBRIS AND PURCHASE OF AGGREGATE (GROUPS A, B C, D AND E) | 6/30/2012 |
| TELECOMMUNICATION SERVICES | 1/1/2012 |
| OUTSOURCED INFORMATION TECHNOLOGY SERVICES | 11/30/2014 |
| ASPHALT PRIMERS, HOT MIX ASPHALT, HIGH-PERFORMANCE COLD PATCH, HOT-POUR JOINT SEALER AND COLORED ASPHALT SURFACE TREATMENT | 2/28/2011 |
| AUTOMATED METER READING (AMR) SYSTEM INSTALLATION | 7/10/2011 |
| COMPUTER HARDWARE, SOFTWARE, PERIPHERALS, SUPPLIES AND RELATED EQUIPMENT | 12/31/2011 |
| MIDSIZE POLICE AND SPECIAL-SERVICE SUVS | 10/31/2011 |
| FURNISHING TRANSFER STATIONS, DISPOSAL SITES AND/OR LANDFILLS FOR CATCH BASIN (NON-SPECIAL WASTE) DEBRIS | 4/30/2012 |
| STREET AND PARKWAY RESTORATION, NORTH REGION | 1/31/2013 |
| PROFESSIONAL PROGRAM MANAGEMENT AND ENGINEERING SERVICES - CAPITAL IMPROVEMENT PROGRAM DWM | 11/3/2012 |
| STREET & PARKWAY RESTORATION - SOUTH REGION | 1/31/2013 |
| NORTH WATER MAIN CONSTRUCTION | 2/5/2013 |
| PAVEMENT MARKING PAINTS, TAPES AND SUPPLIES | 8/31/2013 |
| DISPOSAL AND REPROCESSABLE MATERIAL SITES FOR CONSTRUCTION AND DEMOLITION DEBRIS AND PURCHASE OF AGGREGATE (GROUPS A AND D ONLY) | 6/30/2012 |
| SOUTH DISTRICT WATER MAIN CONSTRUCTION | 1/31/2013 |
| JANITORIAL SUPPLIES | 8/31/2011 |
| CENTRAL DISTRICT WATER MAIN CONSTRUCTION | 1/21/2013 |
| TRADESMEN SERVICES | 12/31/2011 |
| SOUTH DISTRICT WATER MAIN CONSTRUCTION | 2/3/2012 |
| STRUCTURE REHABILITATION (North Area) | 6/30/2012 |
| STRUCTURE REHABILITATION (South Area) | 6/30/2012 |
| BALLED AND BURLAPPED TREE PLANTING, MAINTENANCE AND SERVICES | 12/31/2011 |
| READY MIX CONCRETE, MOBILE MIX CONCRETE AND FLOWABLE BACK FILL | 2/28/2011 |
| Sewer Lining Program, Area 2 - Central | 11/30/2011 |
| EMERGENCY ASPHALT REPAIR | 5/31/2012 |
| Sewer Lining Program, Area 3 - South | 11/30/2011 |
| Sewer Lining Program, Area 1 - North | 11/30/2011 |
| QUALITY ASSURANCE & MATERIAL TESTING SERVICES | 3/31/2011 |

Major Contracts* (CIP – Water & Sewers)

| Project | Term |
|--|-------------|
| Thomas Jefferson PS – Electrical Improvements | 2009-11 |
| JWPP Roof Replacement of Guardhouse / Canopy Roof | 2010-11 |
| SWPP Replacement of 2 Glass Block Walls | 2011 |
| JWPP East Filter Building Roof Replacement | 2011-13 |
| Southwest/Roseland PS VFD Replacement | 2011-13 |
| Springfield PS Conversion to Electric Power | 2011-15 |
| Water Main Installation, 3 TAs | 2010-12 |
| Street & Parkway Restoration, 2 TAs | 2011-13 |
| Restoration Small Repairs, 2 TAs | 2011-13 |
| Water Meter Installation | 2010-12 |
| AMR Meter Installation | 2007-11 |
| Job Order Contract | 2010-11 |
| Program Management and Engineering Services – CIP | 2007-12 |
| Topographic Survey, 8 TAs | 2008-11 |
| Professional Design Engineering, 11 TAs | 2009-14 |
| Target Market Design Engineering, 5 TAs | 2009-14 |
| Construction Management Services, 6 TAs | 2010-15 |
| Target Market Construction Mgmt, 5 TAs | 2010-15 |
| Sewer Main Installation by Term Agreement (TA) Contracts | 2010-12 |
| Sewer Main Installation by Standard Contracts | 2010-12 |
| Sewer Main Installation by In-House Forces | 2010-11 |
| Sewer Main Lining by TA | 2011-13 |
| Sewer Structure Rehabilitation by TA | 2009-12 |
| Sewer Main Cleaning and Televising by TA | 2005-11 |
| Private Drain Repair by TA | 2009-12 |
| Grid Catch Basin Cleaning by In-House Forces | 2010-11 |
| CSO Monitoring | 2010-11 |
| CSO Maintenance | 2011-12 |
| Trunk Sewer Modeling | 2007-10 |
| Trunk Sewer Master Planning | 2010-11 |

*Term Agreement (TA) listing for multiple contracts.



Chicago Department of Aviation

Rosemarie S. Andolino, Commissioner
P.O. Box 66142
CHICAGO, IL
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Email: rosemarie.andolino@cityofchicago.org

Central Purpose

- Ensure safe and efficient travel at O'Hare and Midway International Airports
- Successfully implement the O'Hare Modernization Program
- Enhance economic activity and job creation in the Chicago region
- Manage airport tenant and concessions license agreements, ground transportation facilities, financial, administration, research, planning and development activities
- Integrate airport-specific sustainable planning and practices in design, construction, operations, maintenance, and daily airport functions

Key Facts

The Department of Aviation manages all aspects of O'Hare and Midway International Airports, which together comprise the centerpiece of the nation's aviation network and are the economic engines of Chicago. The Department of Aviation is responsible for the management, planning, design, operation and maintenance of the airports, both of which are owned and operated by the City of Chicago.

Nearly 85 million passengers traveled through Chicago's airports in 2010 – 67 million at O'Hare and nearly 18 million at Midway. The Department of Aviation oversees 85 airlines, more than 300 business tenants and approximately 1,400 aviation employees who work at both airports. Together, Chicago's airports generate more than \$45 billion in annual economic activity and 540,000 jobs for the region.

The Department of Aviation is also charged with the management and construction of the O'Hare Modernization Program (OMP), which reconfigures O'Hare's intersecting runways into a more modern, parallel layout allowing for reduced delays and increased capacity well into the future. Construction of the OMP has been underway since 2005 and it



continues to make great progress securing Chicago's position as the center of the global aviation system. The completion of the OMP is scheduled for 2014.

The last few years have been challenging for many industries, including aviation. However, signs of an economic recovery for the aviation industry, its airlines and for Chicago's airports are evident. Passenger volume at O'Hare and Midway is beginning to recover and grow, a trend which began in the latter half of 2009 and continued in 2010. Meanwhile, O'Hare's on-time arrival rate has increased by 22% and the airport's on-time performance has significantly improved since the OMP commissioned one new runway, a runway extension and a new supplemental air traffic control tower in 2008.

Construction continues on the final runway component of Phase One of the OMP, Runway 10C/28C, which is a Group IV capable runway being built to accommodate larger aircraft, further reduce delays and add capacity at O'Hare. While this work takes place, design and planning for the OMP Completion Phase is underway. It includes: two additional runways; the extension of an existing runway; construction of several enabling projects; and construction of a new western terminal facility.

The Department of Aviation is fully self-supporting and neither the department nor the OMP receive any local or state taxpayer dollars. Landing fees and terminal rents paid by the airlines serving the airports as well as parking and concession revenues fund operations and maintenance. Capital funding comes from the following traditional airport sources:

- General Airport Revenue Bonds, backed by revenues generated at the airport
- Passenger Facility Charges (PFCs)
- Federal Airport Improvement Program Funds
- Private Investment

In 2009, the Department of Aviation and the OMP created and released the Sustainable Airport Manual (SAM). It established the model for green airport development and has since received national and international recognition. Later this year, the Department of Aviation will host its 3rd “Airports Going Green” conference in Chicago and release an updated version of the SAM to include chapters for airport planning, operations and maintenance, and concessions and tenants.

The 2011 budget reflects the department’s continued efforts to accomplish the following:

- achieve greater efficiencies in all operations, airside and landside;
- utilize technology, current staff and existing resources for greater productivity;

Goals

In the department’s ongoing efforts to inform and educate the public about employment, contracting and concessions opportunities with the department, and to provide general information about the airports, the number of web alerts issued and outreach events hosted in 2010 surpassed projections.

The department is on target to meet its 2011 revenue projections in parking and concessions for both O’Hare and Midway airports. With the expansion of the concessions program and increased passenger traffic, the department anticipates continued growth in parking and concessions revenue for both airports.

Critical Programs/Services to assist Residents

Residential Sound Insulation Program (RSIP)

The Residential Sound Insulation Program aims to reduce the impact of aircraft noise in homes

surrounding O’Hare and Midway International Airports. The goal of the program is to properly insulate homes and reduce aircraft noise in highest impacted areas surrounding the airports. The CDA has administered the RSIP in communities surrounding O’Hare since 1995 and surrounding Midway since 1996. Through the program 7,948 homes around O’Hare have been insulated, and 5,750 homes around Midway.

School Sound Insulation Program (SSIP)The goal of the O’Hare School Sound Insulation Program (SSIP) is to reduce aircraft noise levels in schools and create a quieter learning environment for students in the O’Hare and Midway areas. The program is the largest and among the oldest in the world and has insulated 116 completed schools around O’Hare, and 39 schools around Midway.

Contractor Open House Events

Since 2005, the CDA has hosted nine Contractor Open Houses with over 3,100 registrants. City of Chicago aviation officials presented details and answered questions about upcoming construction projects for the O’Hare Modernization Program (OMP) and CDA Capital Improvement and Residential Sound Insulation Programs (RSIP).

Concession Open House Events

Since 2010, the CDA has hosted four Concessions Open Houses with over 700 registrants. CDA officials provided information about the different phases of the application and qualification process for the CDA Concessions Program for operating businesses at O’Hare and Midway International Airports.

Promoting Arts in the Airports

The CDA seeks local musicians and performers for its seasonal terminal entertainment programs. We also seek local artists to display works in the terminals.

Employees

| Full Time Positions | Amount |
|---------------------|--------|
| | 1545 |

2011 Budget

| Fund | Amount |
|-----------------------------|----------------------|
| Chicago O'Hare Airport Fund | \$286,163,954 |
| Chicago Midway Airport Fund | \$77,286,463 |
| Other Grant Fund | \$235,528,000 |
| TOTAL | \$598,978,417 |

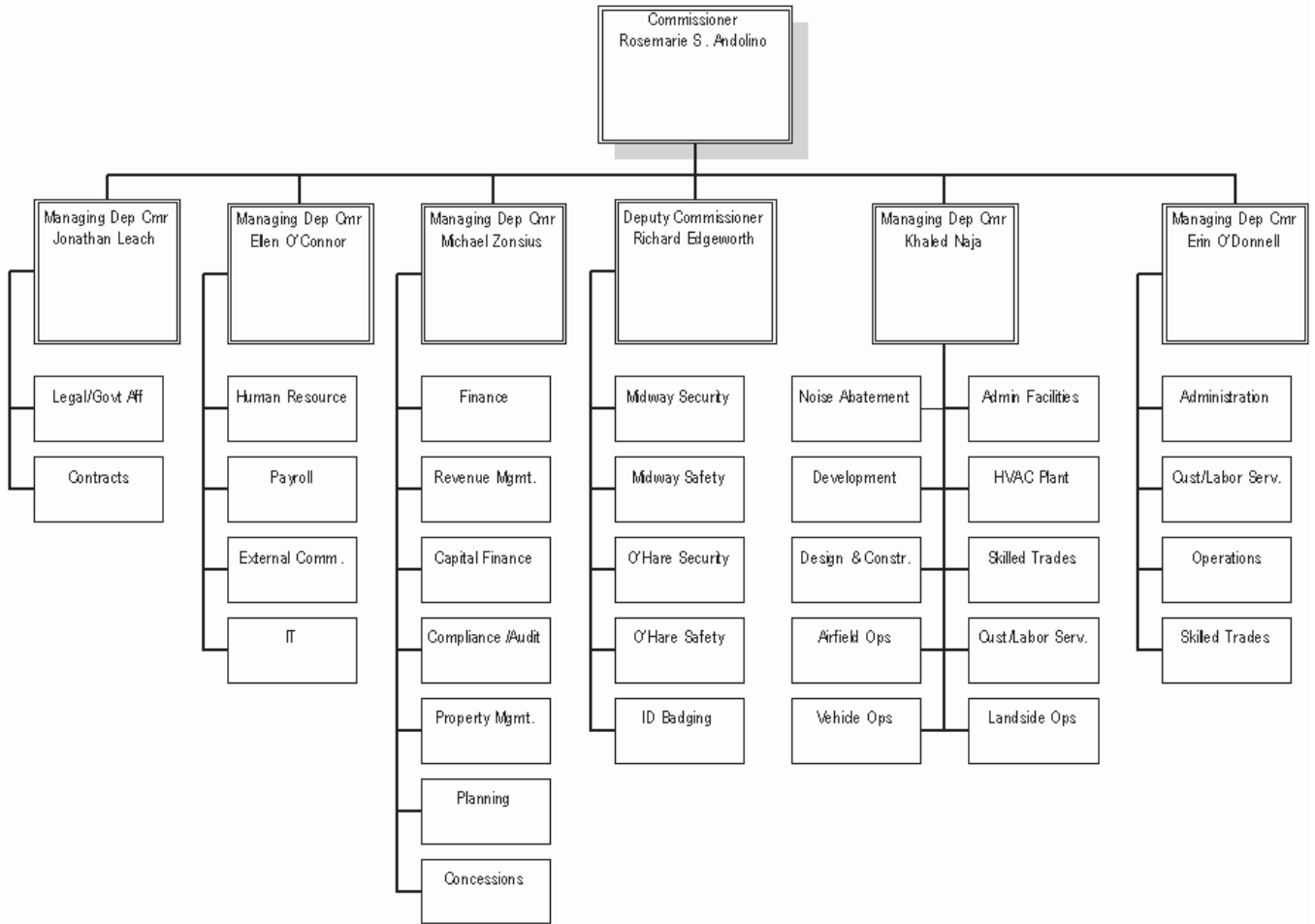
Significant Dates

| Event | Date |
|---|-------------|
| Projected: Runway Commissioning Event 10C-28C | 12/12/13 |
| Projected: Runway Commissioning Event 9C -27C | 12/10/15 |
| Projected: Runway Commissioning Event 9R-27L - Extension | 10/15/15 |
| Projected: Runway Commissioning Event 10R – 28L | 10/15/15 |

Grants

| FEDERAL | |
|---|------------|
| Grant or Program | Term |
| MDW DHS 310-0409, Closed Circuit Camera | NA |
| MDW DHS 205-0208, Law Enforcement Officer | 10/07-9/12 |
| MDW FAA 077-2009, Design Taxiway | NA |
| MDW FAA 078-2010, Construct Taxiway | NA |
| ORD DHS 415-0208, Canine | 4/08-3/13 |
| ORD DHS 323-0409, Electronic Detection System | NA |
| ORD DHS 225-0208, Law Enforcement Officer | 10/07-9/12 |
| ORD FAA 090-2007, Noise Mitigation | NA |
| ORD FAA 092-2007, Noise Mitigation | NA |
| ORD FAA 093-2007, Improve Rwy Safety Area | NA |
| ORD FAA 095-2008, Noise Mitigation | NA |
| ORD FAA 100-2009, Noise Mitigation | NA |
| ORD FAA 102-2009, Rehabilitate Rwy | NA |
| ORD FAA 110-2010, Construct and Extend Rwy | NA |
| ORD FAA 112-2010, Noise Mitigation | NA |
| ORD FAA 113-2010, Rehabilitate Taxiway | NA |
| ORD FAA 003-2009, Runway Status Lights | NA |

Organizational Chart



Capital Projects

| Program | Capital Project ID | Project Name | Funding Source | 2010 Funding Amount |
|---------|--------------------|---|--|---------------------|
| Midway | 675 | LAND ACQUISITION - RUNWAY PROTECTION ZONE | AVIATION REVENUE BOND-2010-MIDWAY | 3,500,000 |
| Midway | 723 | OBSTRUCTION REMOVAL | AVIATION REVENUE BOND-2010-MIDWAY | 221,000 |
| Midway | 738 | RESIDENTIAL SOUNDPROOFING 2004-2011 | AVIATION REVENUE BOND-2010-MIDWAY | 10,000,000 |
| Midway | 758 | VEHICLE ACQUISITION | AVIATION REVENUE BOND-2010-MIDWAY | 500,000 |
| Midway | 777 | CONCOURSE A INFILL | AVIATION REVENUE BOND-2010-MIDWAY | 5,121,911 |
| Midway | 778 | MIDWAY CIP IMPLEMENTATION | AVIATION REVENUE BOND-2010-MIDWAY | 1,000,000 |
| Midway | 33436 | Consolidated Rental Car Facility | AVIATION REVENUE BOND-2010-MIDWAY | 300,000 |
| Midway | 35236 | Employee Parking Expansion & Parcel Acquisition | AVIATION REVENUE BOND-2010-MIDWAY | 900,000 |
| Midway | 35239 | Runway 4R / 22L High-Speed Exit TXWY P | AVIATION REVENUE BOND-2010-MIDWAY | 66,086 |
| Midway | 35239 | Runway 4R / 22L High-Speed Exit TXWY P | FEDERAL AIRPORT AID-2010-MIDWAY | 198,257 |
| Midway | 35240 | Runway 13C/31C High-Speed Exit to Taxiway A | AVIATION REVENUE BOND-2010-MIDWAY | 226,100 |
| Midway | 35241 | Runway 13L/31R | AVIATION REVENUE BOND-2010-MIDWAY | 1,187,000 |
| Midway | 35246 | Building Systems Digital Control System | AVIATION REVENUE BOND-2010-MIDWAY | 100,000 |
| Midway | 35249 | Hold Pad 31C Rehabilitation Phase 2 | AVIATION REVENUE BOND-2010-MIDWAY | 709,940 |
| Midway | 35250 | Security Camera Upgrade | FEDERAL AIRPORT AID-2010-MIDWAY | 2,734,418 |
| O'Hare | 117 | TERMINAL 3 FACE INTERIOR UPGRADE | PASSENGER FACILITY CHARGE BONDS - 2010 | 513,110 |
| O'Hare | 117 | TERMINAL 3 FACE INTERIOR UPGRADE | AVIATION REVENUE BOND - 2010 | 1,085,402 |
| O'Hare | 199 | AVI GROUND TRANSPORTATION | AVIATION REVENUE BOND - | 1,885,244 |

| Program | Capital Project ID | Project Name | Funding Source | 2010 Funding Amount |
|----------------|---------------------------|---|---|----------------------------|
| | | O'HARE | 2010 | |
| O'Hare | 199 | AVI GROUND TRANSPORTATION O'HARE | AVIATION ENTERPRISE FUND - 2010 | 1,300,000 |
| O'Hare | 277 | SECURITY ENHANCEMENTS City Discretionary | AVIATION REVENUE BOND - 2010 | 434,056 |
| O'Hare | 299 | REHAB PEDESTRIAN WALKWAYS FROM T5 TO UPPER LEVEL ROADWAY T5 | AVIATION REVENUE BOND - 2010 | 1,640,444 |
| O'Hare | 304 | BAGGAGE SERVICE (DEPRESSED) ROADWAY REHABILITATION | AVIATION REVENUE BOND - 2010 | 286,923 |
| O'Hare | 329 | HTW SYSTEM PUMP UPGRADE | AVIATION REVENUE BOND - 2010 | 707,064 |
| O'Hare | 450 | CONCESSIONS | AVIATION REVENUE BOND - 2010 | 1,002,876 |
| O'Hare | 453 | Airport Restroom Modernization all phases | AVIATION REVENUE BOND - 2010 | 9,465,166 |
| O'Hare | 482 | CRITICAL INFRASTRUCTURE UPGRADE PROJECT - 2006 | AVIATION REVENUE BOND - 2010 | 5,927,991 |
| O'Hare | 488 | FUTURE ATS VEHICLE OVERHAUL (H5157) | AVIATION REVENUE BOND - 2010 | 455,687 |
| O'Hare | 501 | FACE BID PACKAGE 1 | PASSENGER FACILITY CHARGE BONDS - 2010 | 18,992,007 |
| O'Hare | 501 | FACE BID PACKAGE 1 | AVIATION REVENUE BOND - 2010 | 3,266,501 |
| O'Hare | 509 | FACE BID PACKAGE 2 | PASSENGER FACILITY CHARGE BONDS - 2010 | 6,079,001 |
| O'Hare | 509 | FACE BID PACKAGE 2 | AVIATION REVENUE BOND - 2010 | 633,998 |
| O'Hare | 535 | TERMINAL 5 CDX Baggage | AVIATION REVENUE BOND - 2010 | (559,044) |
| O'Hare | 535 | TERMINAL 5 CDX Baggage | AVIATION ENTERPRISE FUND - 2010 | (684,487) |
| O'Hare | 535 | TERMINAL 5 CDX Baggage | FEDERAL AIRPORT AID - 2010 - O'HARE | 1,906,609 |
| O'Hare | 538 | REPLACE DOMESTIC HW CONVERTERS & PUMPS | AVIATION REVENUE BOND - 2010 | 190,939 |

| Program | Capital Project ID | Project Name | Funding Source | 2010 Funding Amount |
|----------------|---------------------------|--|--|----------------------------|
| O'Hare | 543 | TERMINAL 1 FACE UPGRADE | AVIATION REVENUE BOND - 2010 | 337,773 |
| O'Hare | 543 | TERMINAL 1 FACE UPGRADE | PASSENGER FACILITY CHARGE-2010-O'HARE | 1,219,024 |
| O'Hare | 582 | EQUIPMENT ACQUISITION - HIGH SPEED SNOW REMOVAL TEAM | AVIATION REVENUE BOND - 2010 | 17,738,000 |
| O'Hare | 583 | AIRSIDE CARGO TUNNEL REPAIR - Study (H6160) | AVIATION REVENUE BOND - 2010 | 532,175 |
| O'Hare | 643 | REPLACE HTW/LTW CONVERTERS AND PUMPS Des/Const | AVIATION REVENUE BOND - 2010 | 6,832,305 |
| O'Hare | 654 | Pump House Rehab (Lot B) (H3060) | AVIATION REVENUE BOND - 2010 | 1,971,054 |
| O'Hare | 666 | EQUIPMENT MODERNIZATION | PASSENGER FACILITY CHARGE BONDS - 2010 | 265,436 |
| O'Hare | 33491 | Rehab Pedestrian Corridor Expan Jts (2) | AVIATION REVENUE BOND - 2010 | 296,378 |
| O'Hare | 33494 | T3 Interior Rehab - Terrazzo/Column Covers | AVIATION REVENUE BOND - 2010 | 61,033 |
| O'Hare | 33499 | K Extension Sub Drainage Modifications | AVIATION REVENUE BOND - 2010 | 336,675 |
| O'Hare | 33503 | T1 Roof Leak Repair (Study Only) | AVIATION REVENUE BOND - 2010 | 246,257 |
| O'Hare | 33505 | Demolition of Existing DOA Office Space (T2) | AVIATION REVENUE BOND - 2010 | 200,000 |
| O'Hare | 33509 | Consolidated Cooling System Analysis | AVIATION REVENUE BOND - 2010 | 431,790 |
| O'Hare | 33512 | Update Single Line Diagrams | AVIATION REVENUE BOND - 2010 | 857,573 |
| O'Hare | 33516 | T5 Upper Level Roadway Grout Pocket Repairs | AVIATION REVENUE BOND - 2010 | 2,186,222 |
| O'Hare | 33522 | NE Cargo Development (Military Bond Component) | FEDERAL AIRPORT AID - 2010 - O'HARE | 13,847,921 |
| O'Hare | 33523 | Pedestrian Corridor | AVIATION REVENUE BOND - 2010 | 762,037 |
| O'Hare | 33531 | Johnson Road Rehab and South Access Road Military Bond Component | AVIATION REVENUE BOND - 2010 | (380,550) |

| Program | Capital Project ID | Project Name | Funding Source | 2010 Funding Amount |
|----------------|---------------------------|--|--|----------------------------|
| O'Hare | 33533 | 10L/28R Post Tension Slab Replacement | AVIATION ENTERPRISE FUND - 2010 | (4,618,856) |
| O'Hare | 33533 | 10L/28R Post Tension Slab Replacement | FEDERAL AIRPORT AID - 2010 - O'HARE | 5,532,611 |
| O'Hare | 33549 | Runway 4R/22L Rehab EMAS Design / Construction | AVIATION REVENUE BOND - 2010 | (1,687,374) |
| O'Hare | 33549 | Runway 4R/22L Rehab EMAS Design / Construction | FEDERAL AIRPORT AID - 2010 - O'HARE | 4,435,323 |
| O'Hare | 33553 | Taxiway W/T Construction | AVIATION ENTERPRISE FUND - 2010 | 1,748,722 |
| O'Hare | 33554 | Runway 9R/ 27L Rehab - Design | AVIATION REVENUE BOND - 2010 | 162,500 |
| O'Hare | 33554 | Runway 9R/ 27L Rehab - Design | FEDERAL AIRPORT AID - 2010 - O'HARE | 487,500 |
| O'Hare | 33556 | UAL Conc B/C Apron Expansion Joint Repair | AVIATION REVENUE BOND - 2010 | 34,602 |
| O'Hare | 33558 | Airport Surface Detection Equip Model X (ASDE-X) | AVIATION REVENUE BOND - 2010 | 760,000 |
| O'Hare | 33559 | NE Cargo Lynx-Taxilane Construction | AVIATION REVENUE BOND - 2010 | 7,697 |
| O'Hare | 33561 | Structural Restoration/Mods of Utility Ring Tunnel | PASSENGER FACILITY CHARGE BONDS - 2010 | 524,976 |
| O'Hare | 33561 | Structural Restoration/Mods of Utility Ring Tunnel | AVIATION REVENUE BOND - 2010 | 302,705 |
| O'Hare | 33568 | Replace AHU 9T-S10 at Concourse H/K Apex | PASSENGER FACILITY CHARGE BONDS - 2010 | 1,362,250 |
| O'Hare | 33570 | Military Site Utilities | AVIATION ENTERPRISE FUND - 2010 | 11,163 |
| O'Hare | 33571 | DOA Office Consolidation (Bldg 4) | AVIATION REVENUE BOND - 2010 | 8,042,930 |
| O'Hare | 33571 | DOA Office Consolidation (Bldg 4) | AVIATION ENTERPRISE FUND - 2010 | 194,321 |
| O'Hare | 33574 | General Land Planning | AVIATION ENTERPRISE FUND - 2010 | 1,414,319 |
| O'Hare | 33578 | Concourse B/C Apron Exp. Jt Repair - Construction | AVIATION REVENUE BOND - 2010 | 754,027 |

| Program | Capital Project ID | Project Name | Funding Source | 2010 Funding Amount |
|----------------|---------------------------|--|--|----------------------------|
| O'Hare | 33591 | Access Control & Biometric Enhancement | AVIATION REVENUE BOND - 2010 | 1,046,560 |
| O'Hare | 33591 | Access Control & Biometric Enhancement | AVIATION ENTERPRISE FUND - 2010 | 1,276,235 |
| O'Hare | 33600 | Phase 4 Additional Signage | AVIATION REVENUE BOND - 2010 | 1,361,219 |
| O'Hare | 33604 | Aviation Consulting Services | AVIATION REVENUE BOND - 2010 | 125,000 |
| O'Hare | 33606 | Concourse E/F Signage (H1128) | AVIATION REVENUE BOND - 2010 | 1,892,484 |
| O'Hare | 33611 | Upgrade Concourses E/F Food Court | AVIATION REVENUE BOND - 2010 | 172,702 |
| O'Hare | 33611 | Upgrade Concourses E/F Food Court | AVIATION ENTERPRISE FUND - 2010 | 2,926 |
| O'Hare | 33617 | Airport Equipment Acquisition 2001-2010 | PASSENGER FACILITY CHARGE BONDS - 2010 | 1,002,394 |
| O'Hare | 33617 | Airport Equipment Acquisition 2001-2010 | AVIATION REVENUE BOND - 2010 | 11,099,186 |
| O'Hare | 33617 | Airport Equipment Acquisition 2001-2010 | AVIATION ENTERPRISE FUND - 2010 | 1,645,153 |
| O'Hare | 34445 | Terminal HVAC Upgrades (H0072.07-01 thru .09-05) | AVIATION REVENUE BOND - 2010 | 5,475,976 |
| O'Hare | 34452 | EPS Expansion Joint Replacement | AVIATION REVENUE BOND - 2010 | 3,234,535 |
| O'Hare | 35122 | Elevated Parking Structure Upgrades (H5163) | AVIATION REVENUE BOND - 2010 | 784,733 |
| O'Hare | 35123 | 2008 Annual Parking Lot Preventive Maint (H5160) | AVIATION REVENUE BOND - 2010 | 1,158,131 |
| O'Hare | 35124 | ATS Upgrades & Structural Inspection (H5162) | AVIATION REVENUE BOND - 2010 | 359,785 |
| O'Hare | 35170 | Upper Level Roadway Landscaping - Design (H1097) | AVIATION ENTERPRISE FUND - 2010 | 61,145 |
| O'Hare | 35173 | Upgrade LTW Secondary Heat System in T2 (H1131) | AVIATION REVENUE BOND - 2010 | 566,803 |
| O'Hare | 35174 | T1 Curbside Skycaps and Vestibules (H1097.09) | AVIATION REVENUE BOND - 2010 | 630,000 |

| Program | Capital Project ID | Project Name | Funding Source | 2010 Funding Amount |
|----------------|---------------------------|--|-------------------------------------|----------------------------|
| O'Hare | 35175 | O'Hare CIP Implementation 2010 (H0009) | AVIATION REVENUE BOND - 2010 | 9,000,000 |
| O'Hare | 35177 | Terminal Apron Pavement - 2009 | AVIATION REVENUE BOND - 2009 | 3,884,994 |
| O'Hare | 35178 | I-190 Collector Distributor | AVIATION ENTERPRISE FUND - 2010 | 590,983 |
| O'Hare | 35179 | I-190 Bridge Over Bessie Coleman Construction | AVIATION REVENUE BOND - 2010 | 2,099,613 |
| O'Hare | 35180 | 10L/28R Runway Status Light (RWSL) | FEDERAL AIRPORT AID - 2010 - O'HARE | 1,370,735 |
| O'Hare | 35182 | Rehab H&R Electrical Systems ABCD Des/Const | AVIATION REVENUE BOND - 2010 | 3,867,914 |
| O'Hare | 35183 | Airline Consulting Services 2010 | AVIATION REVENUE BOND - 2010 | 459,817 |
| O'Hare | 35184 | Closed Circuit Television Security Cameras | AVIATION ENTERPRISE FUND - 2010 | (177,509) |
| O'Hare | 35184 | Closed Circuit Television Security Cameras | FEDERAL AIRPORT AID - 2010 - O'HARE | 1,185,093 |
| O'Hare | 35185 | Trunked Radio Site Upgrade | AVIATION REVENUE BOND - 2010 | 849,938 |
| O'Hare | 35186 | T5 Security Equipment | AVIATION REVENUE BOND - 2010 | 2,714,400 |
| O'Hare | 35187 | T1 B South EDS In-Line Baggage | AVIATION REVENUE BOND - 2010 | 1,069,329 |
| O'Hare | 35187 | T1 B South EDS In-Line Baggage | FEDERAL AIRPORT AID - 2010 - O'HARE | 9,623,956 |
| O'Hare | 35188 | PA System Upgrade & Mods for ADA Compliance | AVIATION REVENUE BOND - 2010 | 3,394,900 |
| O'Hare | 35189 | OEMC Relocations & Renovations | AVIATION ENTERPRISE FUND - 2010 | 671,909 |
| O'Hare | 35190 | Vammas Snow Removal Equipment | AVIATION REVENUE BOND - 2010 | 1,342,675 |
| O'Hare | 35205 | Taxiway N & Parallel Taxilane Construction Military Bond Component | AVIATION REVENUE BOND - 2010 | 156,184 |
| O'Hare / Omp | 854 | PRELIMINARY ENGINEERING | AVIATION REVENUE BOND - 2010 | 1,000,000 |

| Program | Capital Project ID | Project Name | Funding Source | 2010 Funding Amount |
|----------------|---------------------------|--|--|----------------------------|
| O'Hare / Omp | 855 | PROPERTY ACQUISITION | AVIATION REVENUE BOND - 2010 | 50,563,420 |
| O'Hare / Omp | 856 | WETLANDS MITIGATION | AVIATION REVENUE BOND - 2010 | 2,119,583 |
| O'Hare / Omp | 861 | RUNWAY 10C/28C - DESIGN | AVIATION REVENUE BOND - 2010 | 16,130,933 |
| O'Hare / Omp | 862 | RUNWAY 10C/28C CONSTRUCTION | PASSENGER FACILITY CHARGE BONDS - 2010 | 54,088,647 |
| O'Hare / Omp | 862 | RUNWAY 10C/28C CONSTRUCTION | AVIATION REVENUE BOND - 2010 | 260,541,678 |
| O'Hare / Omp | 862 | RUNWAY 10C/28C CONSTRUCTION | FEDERAL AIRPORT AID - 2010 - O'HARE | 26,500,000 |
| O'Hare / Omp | 863 | PROGRAM ADMINISTRATION | AVIATION REVENUE BOND - 2010 | 23,291,818 |
| O'Hare / Omp | 34459 | Runway 9C - 27C Completion Phase | PASSENGER FACILITY CHARGE-2010-O'HARE | 30,044,545 |
| O'Hare / Omp | 34459 | Runway 9C - 27C Completion Phase | FEDERAL AIRPORT AID - 2010 - O'HARE | 2,200,000 |
| O'Hare / Omp | 34460 | Runway 9R Extension Completion Phase | PASSENGER FACILITY CHARGE-2010-O'HARE | 6,251,742 |
| O'Hare / Omp | 34461 | Runway 10R - 28L Completion Phase | PASSENGER FACILITY CHARGE-2010-O'HARE | 20,419,371 |
| O'Hare / Omp | 34461 | Runway 10R - 28L Completion Phase | FEDERAL AIRPORT AID - 2010 - O'HARE | 6,552,375 |
| O'Hare / Omp | 34462 | Taxiway LL Completion Phase | PASSENGER FACILITY CHARGE-2010-O'HARE | 3,724,673 |
| O'Hare / Omp | 35203 | Program Administration Completion Phase (OH0070) | PASSENGER FACILITY CHARGE-2010-O'HARE | 17,500,974 |
| O'Hare / Omp | 35204 | Noise Mitigation - Phase 1 all projects | AVIATION REVENUE BOND - 2010 | 5,790,776 |
| O'Hare / Omp | 35204 | Noise Mitigation - Phase 1 all projects | FEDERAL AIRPORT AID - 2010 - O'HARE | 18,000,000 |

Facility Locations

| Location | Address | Zip | Phone |
|------------------------------------|---|-------|--------------|
| O'Hare International Airport - ORD | 10000 Bessie Coleman Dr. Chicago, IL | 60666 | 773-686-2000 |
| Midway International Airport - MDW | 5700 S. Cicero Ave. Chicago, IL | 60638 | 773-838-0600 |

Unions Representing Department Employees

| Unions |
|--|
| AFSCME |
| PUBLIC SAFETY EMPLOYEES UNION – UNIT II |
| TEAMSTERS |
| INT'L UNION OF OPERATING ENGINEERS |
| PIPE FITTERS' ASSOCIATION |
| NATIONAL CONFERENCE OF FIREMEN & OILERS |
| SIGN & PICORIAL PAINTERS UNION |
| INT'L BROTHERHOOD OF ELECTRICAL WORKERS (I.B.E.W.) |
| WINDOW CLEANERS UNION |
| INT'L ASSN. OF MACHINISTS AND AEROSPACE WORKERS |
| PAINTERS' DISTRICT |
| SHEET METAL WORKERS' INT'L ASSOCIATION |
| INT'L UNION OF OPERATING ENGINEERS |
| PUBLIC SERVICE EMPLOYEES UNION (SEIU) |
| CHGO & NORTHEAST ILLINOIS DISTRICT COUNCIL UNITED BROTHERHOOD OF CARPENTERS & JOINERS OF AMERICA |
| LABORS INT'L UNION |
| LABORORS INT'L UNION |
| ILLINOIS COUNCIL OF POLICE (ICOP) |

SISTER AGENCIES

CHICAGO CITY COLLEGES

CHICAGO PUBLIC SCHOOLS

CHICAGO TRANSIT AUTHORITY

CHICAGO HOUSING AUTHORITY

CHICAGO PARK DISTRICT



City Colleges of Chicago
Martin Cabrera Jr., Chairman
Cheryl L. Hyman, Chancellor
226 West Jackson
Chicago, IL 60606
(312) 553-2510

MISSION STATEMENT

Through our seven colleges, we deliver exceptional learning opportunities and educational services for diverse student populations in Chicago. We enhance knowledge, understanding, skills, collaboration, community service and life-long learning by providing a broad range of quality, affordable courses, programs, and services to prepare students for success in a technologically advanced and increasingly interdependent global society. We work to eliminate barriers to employment and to address and overcome inequality of access and graduation in higher education.

The City Colleges is governed by a Board of Trustees of seven members; Seven appointed by the Mayor of the City of Chicago and one non-voting student Trustee.

GOALS

In November 2010, Mayor Daley and City Colleges of Chicago (CCC) launched a top-to-bottom reinvention of the 99-year old community college system, focused on the goal of ensuring that CCC students have the skills that make them ready to compete for the jobs of the 21st century and are better prepared to enter four-year universities.

With enrollment of approximately 120,000 students, ensuring that CCC better prepares its students is essential to Chicago's economic future.

As part of the reinvention, CCC has established four overarching, student-centered goals:

- Increase the number of students earning college credentials of economic value.
- Increase the rate of transfer to bachelor's degree programs following CCC graduation.



- Drastically improve outcomes for students requiring remediation.
- Increase the number and share of ABE/GED/ESL students who advance to and succeed in college-level courses.

To achieve these goals, CCC has launched a highly-collaborative, multi-staged process, involving CCC faculty, staff, and students and external advisory councils. These teams will develop and then implement solutions in eight key areas of CCC's educational and operational practices that require improvement in order to ensure students are prepared to succeed in the 21st century economy.

Program portfolio review: increase the economic value of credentials and the number of transfers to higher education.

Remediation: improve outcomes for students needing remediation, including more swiftly moving students into credit programs, and creating partnerships with Chicago Public Schools and others.

Adult Education: improve programs so that students are on the pathway to completion of their program and successfully transfer to college credit courses.

Student Support and Pathways: improve advising, tutoring, job placement, and transfer and other wraparound supports.

Faculty & Staff Development: create development programs that better support faculty and staff in their service to students, establish performance goals and evaluation methods.

Operational Excellence and Optimization: improve the return on non-instructional related investments, and build an investment strategy that supports student success.

Technology: drive significant improvement in both instructional and non-instructional technology and data integrity to ensure students, faculty and staff have the tools necessary to succeed.

Strategic Capital Planning and Investments: modernize facilities and ensure that updated resources and technologies are available to prepare students for success in their new careers.

Critical Programs/Services to Assist Residents

CCC provides Baccalaureate Transfer, Workforce, Adult Education, and Continuing Education. Listed below are examples of services provided to assist residents.

Foreclosure Prevention Workshops

This free workshop is for homeowners who want to know more about the current economic situation and the effect on home ownership.

People's Law School

In concert with the Chicago Legal Clinic, the City Colleges of Chicago offers free legal workshops in which distinguished judges and or lawyers explain in layman's terms how the legal system works and how it can help you.

Entrepreneurship Workshops: Provides opportunities for residents to learn the basics of entrepreneurship, such as Creating a Successful Business Plan (Online) and Starting Your Own Business

Computer Literacy Workshops for Seniors

Basic computer skills training targeted to senior residents.

Sustainable Urban Horticulture Program

In partnership with the Chicago Botanic Gardens and Windy City Harvest, participants acquire hands-on experience with sustainable vegetable production and learn essential business skills.

Washburne Culinary Institute

Washburne Culinary Institute offers an affordable, high quality culinary education. Certificate and Associate Degree programs prepare our graduates with skills for immediate employment.

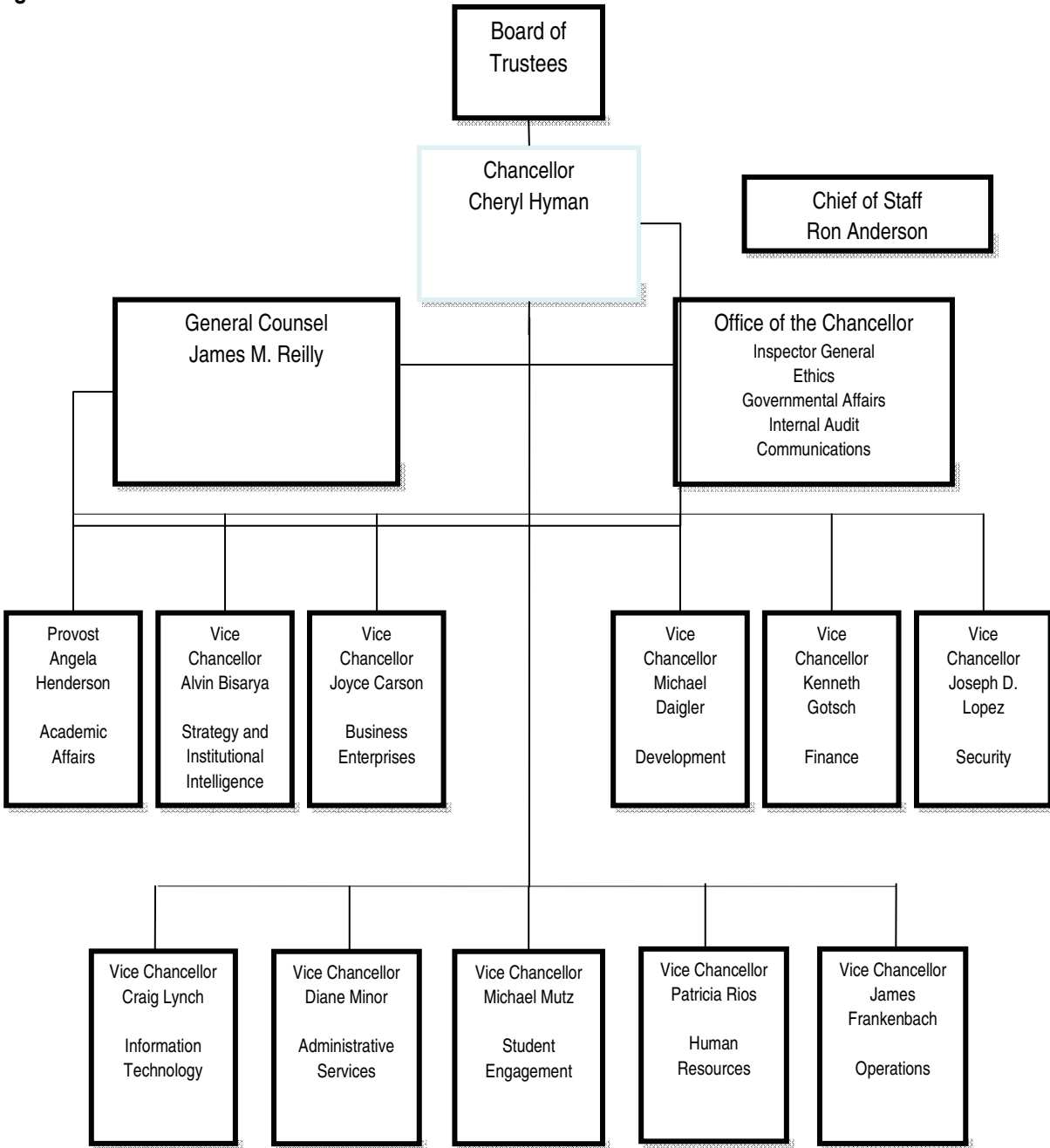
Dawson Technical Institute/Kennedy King College

Dawson Technical Institute is an Occupational Skills Center for the Construction Trades and it currently offers to the residents of Chicago courses in construction, including Air Conditioning and Refrigeration, Bricklayer Basic Certificate, Building Energy Technologies, Concrete Masonry, Construction Carpentry, Construction Management, Construction Painter, Overhead Electrical Line Worker, Plumbing and Fire Protection and Welder.

The Adult Education Program:

The CCC Adult Education program offers courses for adults who lack sufficient mastery of basic educational skills to enable the individuals to function effectively in society. This program is designed for those who do not have a secondary school diploma or its recognized equivalent, and have not achieved an equivalent level of education or are unable to speak, read, or write the English language.

Organizational Chart



FY 2011 Operating Budget Overview

The Fiscal Year 2011 Budget is prepared to support the new leadership's mission of reinventing the City Colleges of Chicago to operate as one cohesive, integrated district. CCC will provide rational programs with measures and outcomes, more effective remediation to prepare students for college level courses, stronger alliance with Business partners for relevant program offerings that will result in student job placements, enhanced system wide articulation agreements with four year institutions (like the one recently executed with the University of Illinois at Chicago (UIC)) for effective student transfer to a four year university, and increased accountability across the board to insure delivery of quality programs and services.

- The FY 2011 operating budget is balanced and totals \$454.4 million
- Includes \$139 million for capital. A Capital Advisory Committee created to assess needs
- City Colleges : Reinvention towards a new operating model
 - Reprogrammed FY11 appropriations
 - Budgeted funds for reorganization and to address updated marketplace requirements, student experience and technology needs.
- Approved \$3.0 million in property tax levy reduction to help provide relief to city residents.
- "Right sizing" non-instructional staff at colleges and District Office.
- No Salary increase for all non-bargained for employees
- Reduce supplies, travel and other expenses by approximately \$4 million

Financial Challenges. City Colleges continues to face numerous challenges as it prepares for another fiscal year.

- The State does not have a structurally balanced budget. This uncertainty of funding negatively effects sound long term financial planning practices and the development of strong college academic programs.
- ICCB capital appropriations for Olive Harvey \$30 million, Wright \$5 million and Truman \$5 million have been appropriated for but not yet funded.
- Basic infrastructure and equipment are old and inadequate, requiring high maintenance and repair costs. Due to the aging building infrastructure at the City Colleges of Chicago, it is becoming increasingly difficult to attract students. Currently, there is a deferred maintenance backlog that exceeds \$600 million.
- The intense competition for student recruitment from public and private four-year institutions, as well as proprietary schools in Chicago continues.
- Many students entering the City Colleges system require additional assistance such as remedial math, English and tutoring costing District over \$20 million per year.
- State wide funding continues to remain fairly stagnant due to a lack of any inflationary increases in statewide funding for community colleges remaining well below FY2002 levels.

Funding Resources

- Community colleges initially were intended to be funded equally from three sources: property taxes, state funding and tuition and fees. The State is not funding its share.
 - Total FY2011 resources equal \$312.9 million from the following sources: 38% property taxes, 37% tuition and fees, 20% state, and 5% other.

- \$113 million tuition and fee revenue which is up \$12.2 over FY 2010 primarily due to double digit enrollment increases; as well as an increase in tuition from \$79 to \$87 per credit hour. Registration, activity and CDL fees increased \$5, \$20 and \$5, respectively.
- The District receives restricted grants totaling approximately \$67 million, with an additional \$75 million in financial aid passed through to students.
- Future year revenue gaps will be addressed by a multi-year forecast, meeting with students and staff to discuss possible revenue enhancements and expenditure reductions; as well as carefully monitoring expenditures and improving processes and efficiencies.

State Funds

- The District expects to receive approximately \$48 million in **credit hour** reimbursement this year.
- The District also receives approximately \$.4 million annually based on the amount of **square footage** occupied by the District.
- District will receive \$15 million in **alternative equalization grant** to replace a flawed equalization funding formula.
- The District receives approximately \$5.7 million in state **adult education grants**. These funds, combined with federal grants totaling approximately \$3.2 million, help to support the adult education program.

Where does the money go?

- Total District expenditures (all operating funds) for FY2011 are \$312.9 (million broken down as follows:
 - Sixty-seven percent (\$210 million) for salaries and fringe benefits of the approximately 7,100 employees.
 - Fourteen percent (\$43 million) for services
 - Ten percent (\$33 million) for travel, fixed charges, scholarship and waivers; as well as other which includes expenses associated with reinvention initiative
 - Nine percent (\$27 million) for supplies and utilities

| Fund Type | FY2009 Audit | FY2010 Budget | FY2011 Budget | 11 vs. 10 \$ Change | % Change |
|----------------------------|----------------|----------------|----------------|---------------------|--------------|
| Operating Funds | | | | | |
| Unrestricted | \$262.7 | \$294.5 | \$312.9 | \$18.4 | 6.2% |
| Restricted | 130.7 | 122.6 | 141.5 | 18.9 | 15.4% |
| Total Operating | 393.4 | 417.1 | 454.4 | 37.3 | 8.9% |
| Capital Fund | 18.8 | 75.0 | 127.5 | 52.5 | 70.0% |
| Debt Service Funds | 38.3 | 0.0 | 0.0 | 0.0 | 0.0% |
| Total Appropriation | \$450.5 | \$492.1 | \$581.9 | \$89.8 | 18.2% |

IMPORTANT DATES

| Spring 2011 Term | Activity/Event |
|--|---|
| January 10, 2011 (Monday) | Spring 2011 Session begins |
| January 10-15, 2011 (Monday – Saturday) | Early registration for Spring 2011 Session |
| January 17, 2011 (Monday) | Martin Luther King Holiday |
| January 18, 2011 (Tuesday) | First day of classes for Spring 2011 Session |
| January 18-22, 2011 (Tuesday – Saturday) | Open registration for Spring 2011 Session |
| January 22, 2011 (Saturday) | Saturday classes begin |
| February 21, 2011 (Monday) | Presidents' Day (Holiday) |
| March 16, 2011 (Wednesday) | Mid-Term date for Spring 2011 Session |
| April 18-24, 2011 (Monday – Sunday) | Spring break |
| April 25, 2011 (Monday) | Last day for student initiated withdrawals |
| May 11, 2011 (Wednesday) | Graduation 2011 |
| May 14, 2011 (Saturday) | Spring 2011 Sessions ends |
| August 22, 2011 (Monday) | Fall 2011 Session begins |
| September 11, 2011 (Sunday) | 100 TH Anniversary of City Colleges of Chicago |
| December 10, 2011 (Saturday) | Fall 2011 Session ends |

Private/Public Cooperative Agreements

Plum Cafes

The Cafes provide food service to students at Harold Washington College (HWC).

Compass Group, North American

Cafeteria services for six colleges and the five Childcare Centers.

French Pastry School, LLC (FPS)

The FPS, in partnership with Kennedy-King College offers a 24 week Pastry cooking program, a 16 week Cake program, and Continuing Education pastry courses.

Becks Bookstore

Two locations provide bookstore services for Harold Washington and Truman College students.

Follet Higher Education Group

In-house bookstores located at Daley College, Kennedy-King College, Malcolm X/Colleges, Olive-Harvey College, and Wright College.

Electrical Joint Apprenticeship Training Trust

The Board of Trustees in conjunction with Electrical Training Trust offers an Associate in Applied Science degree program in Electrical Construction Technology at Richard J. Daley College (Arturo Valasquez Institute).

Allied Health Care Agreements

Nursing and Allied Health programs have a multitude of clinical agreements across the city.

Boards & Advisory Boards

| Title | Member | Responsibilities |
|-----------------------|---------------------------|--|
| Chairman of the Board | Martin Cabrera Jr. | Conducts the Board's public and executive session meetings; Chair of the Executive Committee |
| Vice-Chairman | Nancy Clawson | Conducts meetings in the Chairman's absence |
| Secretary | Terry E. Newman | Maintains the minutes of closed sessions, board meetings and any executive meetings |
| Board Member | Gloria Castillo | Chair of Committee of Human Resources |
| Board Member | Vacant | Chair of Committee on Finance and Administrative Services |
| Board Member | Everett Rand | |
| Board Member | Rev. Albert D. Tyson, III | Chair of Committee on Academic and Student Services |
| Student Board Member | Gwen Fulgern | Non-voting |

Capital Projects

Table 1
City Colleges of Chicago
FY2011 Approved Capital Projects
(\$ thousands)

| College and Project Description | FY2011 | FY2012 | Total |
|--|---------------|---------------|--------------|
| Daley College | | | |
| Design and Build-out of LaSalle Bldg. | \$100 | \$1,100 | \$1,200 |
| Renovation & update science and nursing labs | 1,800 | 800 | 2,600 |
| Exterior Improvements | 1,265 | 3,900 | 5,165 |
| Main Building replacement | 20,000 | 40,000 | 60,000 |
| Miscellaneous projects | 835 | 500 | 1,335 |
| Total | \$24,000 | \$46,300 | \$70,300 |
| Olive-Harvey College | | | |
| Replacement Building for temporary facilities | \$30,700 | 0 | \$30,700 |
| Interior Renovations | 1,275 | 500 | 1,775 |
| Campus entrance and signage | 1,300 | 300 | 1,600 |
| Athletic field | 1,000 | | 1,000 |
| Ceiling tile replacement | 2,700 | | 2,700 |
| New Transportation Building | 0 | 21,187 | 21,187 |
| Exterior Renovations | 300 | 100 | 400 |
| Renovate & update science and nursing labs | 1,760 | 800 | 2,560 |
| Total | \$39,035 | \$22,887 | \$61,922 |
| Truman College | | | |
| Parking and student service center | \$25,000 | \$2,000 | \$27,000 |
| College and Project Description | | | |
| Elevator | 300 | | 300 |
| Pool/well point/conditioning Ph. II space | 1,050 | | 1,050 |
| Capital Improvements | 5,000 | | 5,000 |
| Miscellaneous projects | 475 | 400 | 875 |
| Renovation & update of science and nursing labs | 300 | 200 | 500 |
| Remodel existing student services offices | 2,500 | 2,500 | 5,000 |
| Total | \$34,625 | \$5,100 | \$39,725 |
| Malcolm X College | | | |
| New Service Building | 3,000 | | 3,000 |
| Renovation Phases I & II (moved to 2013) | | | |
| Miscellaneous projects | 340 | 500 | 840 |
| Student science and nursing labs, hardware, software and peripherals | 825 | 100 | 925 |
| Total | \$4,165 | \$600 | \$4,765 |
| Kennedy-King Dawson Technical Institute | | | |
| Miscellaneous Projects | 728 | 500 | 1,228 |

| | | | |
|---|------------------|-----------------|------------------|
| HVAC System Repair/Upgrade | \$1,500 | \$2,000 | \$3,500 |
| Exterior improvements | 400 | | 400 |
| Total | 2,628 | 2,500 | 5,128 |
| Kennedy-King College | | | |
| Demolition of old facility | 1,000 | 100 | 1,100 |
| Miscellaneous projects | 500 | 500 | 1,000 |
| Total | \$1,500 | 600 | \$2,100 |
| Harold Washington College | | | |
| College and Project Description | FY2011 | FY2012 | Total |
| Sustainable Green Roof/Student Lab | | \$2,000 | \$2,000 |
| Upgrade science and nursing labs | 850 | 200 | 1,050 |
| Miscellaneous projects | 500 | 500 | 1,000 |
| Total | \$1,350 | \$2,700 | \$4,050 |
| Wright | | | |
| Humboldt Park – feasibility study | \$100 | 0 | \$100 |
| Humboldt Park – Vocational Center Improvements | 5,000 | 0 | 5,000 |
| Upgrade- Science and nursing labs | 1,725 | 100 | 1,825 |
| Interior Renovations | 2,735 | 200 | 2,935 |
| Roof replacement | 250 | 3,250 | 3,500 |
| Total | \$9,810 | \$3,550 | \$13,360 |
| District-Wide | | | |
| Miscellaneous projects | \$850 | \$300 | \$1,150 |
| Renovation of 4 th -8 th FL Data Center | 4,000 | | 4,000 |
| Parking Lot and Sidewalk Maintenance | 450 | 100 | 550 |
| Elevators at District Office | 1,500 | 100 | 1,600 |
| PA Systems District Wide | 200 | | 200 |
| OIT Projects | 13,200 | 1,000 | 14,200 |
| Administration and Legal fees | 200 | 200 | 400 |
| Security upgrades/cameras/emergency stations | 1,500 | 250 | 1,750 |
| Total | \$21,900 | \$1,950 | \$23,850 |
| Grand Total All Projects | \$139,013 | \$86,187 | \$225,200 |

A Capital Improvement Plan is a spending “blueprint” that identifies projects for maintaining, replacing or expanding the capital assets (i.e., assets with a long useful life) for the City Colleges. Sources of funding (i.e., capital resources) are outlined as well as the proposed uses (capital requirements). Proposed capital requirements include expenditures for all aspects of the Capital Improvement Plan, from architectural and engineering planning, land acquisition, construction and durable equipment purchases.

The Capital Improvement Plan will change over time as educational needs evolve, the nature of the educational programs and offerings change, and resource projections are refined. Its use is as a planning tool and to facilitate open discussion and debate. Capital improvement plans are typically reviewed and updated on an annual basis.

That review would also encompass identification, authorization and financing for specific capital projects drawn from the Capital Improvement Plan that are to be initiated during any given fiscal year.

The FY2011 to FY2015 Capital Improvement Plan recommends spending on capital assets and programs such as replacement and significant maintenance projects for buildings and internal capital assets (e.g., HVAC system), classrooms including technology upgrades, campus infrastructure (e.g., sidewalks and parking lots), and district-wide projects including information technology projects. The Capital Improvement Plan also recommends funding sources including bond proceeds, state funds and other existing assets.

The Department of Administrative Services has assessed the condition of existing capital assets and facilities, evaluated future capital requirements and made the recommendations contained in this document regarding the overall size of the Capital Plan, the projects and programs submitted by each campus responsible for capital investments, and on the appropriate balance of investments between these competing demands for scarce capital resources.

The Department of Finance has forecast available funding sources for the Capital Improvement Plan. These resources include bond proceeds, state grants, City of Chicago grants and loans, as well as existing CCC assets. A comparison of these resources to the capital requirements results in the identification of additional funding needs (i.e., the capital funding gap) required to complete the Capital Improvement Plan.

Capital Improvement Planning Process

The Capital Improvement Plan was prepared during FY2010 based upon a comprehensive survey of all existing capital assets – including buildings, campus infrastructure and parking lots – conducted by a team of architects and engineers (A&E) from Asset Planning Associates. The survey included a condition assessment of all existing capital assets as well as a cost estimate related to the ongoing replacement and maintenance of those assets. In addition, the administration of each campus provided estimates of additional capital requirements associated with academic enhancements needed to upgrade classrooms and laboratories in order to reflect current technological requirements as well as enhancements related to new academic programs envisioned for those campuses.

The survey data for the A&E team as well as proposed academic enhancements for each campus were evaluated by the Department of Administrative Services. Those evaluations included prioritizing each capital project based upon a set of evaluation and allocation criteria including life safety and/or environmental concerns, compliance with building code and other legal mandates, as well as asset renewal needs (i.e., typical life and replacement cycles) of capital assets. All survey, cost and maintenance data were incorporated into the CCC's comprehensive asset management system, ReCAPP (Renewal Capital Asset Priority Planning).

Capital Requirements

The result of these capital planning processes was the specification of total capital requirements for the City Colleges of Chicago, which totaled approximately \$807 million over the five year time frame of the Capital Improvement Plan (FY2011-FY2015). The figures from the five-year capital plan have been updated, and now include what was spent in FY2010 as well as the addition of cost estimates through FY2015.

The capital requirements were classified along multiple dimensions including the nature of the capital projects, year in which the project is to be initiated and location. Location classifications reflect the seven college campuses, the CCC's headquarters and capital assets that benefit the entire system (e.g., primarily information technology projects that are "district-wide"). Extensive detail along those dimensions is contained within in the ReCAPP system and summarized in the following tables and illustrated in the accompanying figures. Although this document is intended

to provide information for the FY2011 Capital Plan, it is important to understand the five-year capital requirements. The total need for FY2011-2012 is shown in Table 1, while Tables 2A and 2B illustrate the capital needs for FY2011-15. The complete five-year Capital Improvement Plan is available as a separate book at the following website:

Unions Representing Agency Employees

| Employee Bargaining Units | Represented Employees | Term of Contract |
|---------------------------|--|------------------|
| CCCLOC IEA_NEA | Part-time Credit Lecturers | Expires 6/30/12 |
| Local 7 AFL-CIO | Firemen and Oilers | Expires 6/30/12 |
| Local 73 SEIU | Janitorial Employees | Expires 6/30/12 |
| Local 399 AFL_CIO | Operating Engineers | Expires 6/30/12 |
| Local 1708 IFT-AFT | College Clerical and Technical Employees | |
| Local 1220 IBEW | Radio and Television Broadcast Engineers | Expires 6/30/11 |
| Local 1600 AFT AFL-CIO | Full time Faculty, Full and Part time Professionals and Security | Expires 7/15/13 |
| Local 3506 AFSCME | Adult Educators | |



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CENTRAL PURPOSE

Chicago Public Schools (CPS) serves approximately 403,000 students in more than 676 schools. It is the nation's third-largest school system. The mission of CPS is to ensure that every child is on track to graduate prepared for success in college, work and life. To reach that goal in an increasingly challenging budget environment; we are continuing to focus resources on the following key areas for the academic 2010-2011 year:

1. Maintaining and enhancing classroom resources;
2. Providing parents with options and students with enrichment opportunities;
3. Ensuring the safety of all CPS students;
4. Measuring the performance of all programs; improving efficiency and streamlining operations.

GOALS FOR 2011

Maintaining and enhancing classroom and supporting resources

In addition to maintaining projected classroom size at 28 for K-3, 31 for grades 4-8, and 33 for grades 9-12, the district will focus on:

Talented teachers

In partnership with the State of Illinois, and with the support of private funders such as The Chicago Public Education Fund, 1,804 CPS teachers have completed National Board Certification, making Chicago a leader among large urban school districts. Teachers become eligible in their fourth year of teaching and must meet rigorous standards to become NBCTs. More than 400 schools have at least one NBCT and 57 schools have 15 percent or more NBCTs on staff.

Differentiating instruction

To increase student performance, the district will invest in Response to Intervention (RtI) framework which is based on the principle that all children can learn using a multi-tiered approach to meet the needs of struggling students especially in the areas of reading and mathematics.

Early Childhood Education

Preschool for All – More than 16,000 children will be prepared for a successful entry to kindergarten. Program offers a minimum of 2.5 hours a day of preschool programming for three- and four-year-olds, and is designed to promote a comprehensive approach to early childhood development. The district also invests in Community Partnerships Programs which supports community child care center programs in preparing eligible children for successful entry to preschool or kindergarten.

Head Start – This program will allow CPS to prepare more than 6,500 low income children for entry to kindergarten. This focuses on education, socio-emotional development, physical and mental health, and nutrition services for preschool children and their families who have incomes at or below the Federal poverty level.

Full-Day Kindergarten – Program provides teacher positions to supplement district-funded half-day kindergarten teacher positions, thereby increasing time on task for kindergarten children.

Meeting the needs of all learners, including students with specialized needs

CPS anticipates that 13% of the student population will require specialized educational services, which can include direct classroom instruction and aide

support; evidence-based instructional supports; transportation; assistive technology; or clinical services. Investments include: teachers and aides; clinical and related services; specialized schools and services; and charter and contract support.

Providing parents with options and students with enrichment opportunities

CPS aims to maintain and create engaging learning environments that encourage all students, and the provision of challenging and rewarding experiences before, during, and after school, including:

Serving students through magnet schools, selective enrollment schools and programs, and Advanced Placement and International Baccalaureate Curriculum

The 86 Selective Enrollment Elementary Schools (SEES) schools are geared for students who consistently demonstrate superior general reasoning ability and/or potential to excel in specific academic, creative or artistic areas. Magnet cluster schools specialize in one of the programmatic areas: world language, fine and performing arts, technology and IB Middle Years Programme. CPS offers magnet cluster programs at 115 schools.

The nine Selective Enrollment High Schools provide academically advanced students with a challenging and enriched college preparatory experience.

Serving students through a network of charter and contract schools

Launched in 2004, Renaissance 2010 was an initiative to increase the number of high-quality educational options across Chicago by the end of 2010. In six years, 103 new Renaissance 2010 schools have created innovative options for students in 20 of the 25 priority communities identified by the project. In total, CPS has 82 charter campuses.

Supporting students in finding the right college and career opportunities for them

In addition to our College and Career Academies, career and technology education curriculum is available in 11 different industry areas including: Technology and Communications, Business and Finance, Construction and Architecture, Health

Science, Law and Public Safety, and culinary and Hospitality programs.

Expanding efforts to improve schools that have consistently struggled academically

The number of turnaround schools is 17 of which 12 are managed by the Academy for Urban School Leadership (AUSL) and the other 5 schools are managed by the CPS Office of School Improvement.

Continuing high-quality programs that support academic instruction and enrich the development of children outside the regular school day, including:

Supplemental Education Services provide tutoring services to 35,000 students, including 80 hours of targeted math and reading instruction to 3,300 students.

Community Schools impact 30,000 students and 5,000 parents in 140 schools by providing enrichment, sports, and health programs before and after the school day.

Additional Learning Opportunities

pilot programs are now in place in 15 elementary schools to increase after-school learning opportunities in math and reading using on-line tools. Through ALO, the short CPS school day is effectively increased by two hours a day. Programming is linked to classroom instruction and provides access to critical new technologies.

Sports programming serves approximately 41,000 elementary school students at more than 300 schools who participate in 17 sports and extra-curricular programs. At the high school level, more than 50,000 students at 120 schools participate in 31 sports.

Ensuring the safety of all CPS students

The district aims to reduce the likelihood that at-risk CPS students will engage in, or become victims of, violence; and create a safe, secure and supportive environment for CPS students to improve attendance and excel academically. To achieve these goals, CPS invested federal stimulus funds in the creation of an innovative Violence Prevention Initiative to serve at-risk students through the following programs:

Student Mentorship and Advocacy Services Partner with community groups to provide mentoring and advocacy services to the district's highest risk students

Culture of Calm: Provides self-awareness resources and anger management programs to 38 focused neighborhood high schools serving more than 38,000 students.

Safe Passage: Implement School Community Watch Programs in school neighborhood experiencing high incidence of violence. Program is designed to provide community members with opportunities to become involved with safe passage for students traveling to and from school.

In addition, the district partners with Chicago Police Department to provide off-duty Chicago police officers to 96 high schools.

Measuring the performance of all programs; improving efficiency and streamlining operations

Central Office departments have developed outcome-based performance metrics and are using the data to identify strategies to improve the efficiency and effectiveness of the services they provide to schools. We conduct quantitative and qualitative research to assist data-driven decision making for program improvement, assessing program impact and policy development.

During the past fiscal year, CPS reduced Central Office and other administrative costs to allow for a heightened focus on funding schools. All non-union employees who make \$50,000 or more will take 15 unpaid days through March 2011.

CPS also completed an overhaul aimed at creating a more efficient and performance-oriented structure for management of schools across the city. Enhancements to the district's data infrastructure and technology services were also performed to maximize staff productivity and support teaching and learning through the provision of student data.

KEY FACTS

The following section provides detailed information about the makeup of the district, school population, and employees, as well as a snapshot of the larger community in which students and their families reside.

The information is meant to provide a board picture of factors that influence and inform our services to students and the entire school community of parents, partners, and constituents of the city of Chicago.

District Demographics

The majority of the district's 403,000 students attend traditional public elementary and high schools. Some students attend one of the non-traditional schools, which include charter, performance, alternative and contract schools.

Student Racial Breakdown

| | |
|-------------------------|------|
| African-American: | 45% |
| Latino: | 41% |
| White: | 9% |
| Asian/Pacific Islander: | 3.6% |
| Native American: | 0.2% |

Student Population Characteristics

Socio-economically, CPS students are disproportionately low-income as compared to the rest of the state. 83.4% of CPS students come from low-income families and at least 10,000 homeless students are served by CPS schools annually. Students defined as low-income are those students, aged 3 through 17, who come from families receiving public aid, live institutions for neglected or delinquent children, are supported in foster home with public funds, or are eligible to receive free or reduced price lunches.

District Enrollment by Grade Level
(as of March 2011)

| Grade Level | 2010-11 | 2011-12 |
|---------------|---------|---------|
| Preschool | 22,912 | 22,845 |
| Kindergarten | 28,397 | 28,170 |
| 1st Grade | 30,097 | 30,133 |
| 2nd Grade | 29,277 | 29,507 |
| 3rd Grade | 30,378 | 30,352 |
| 4th Grade | 28,141 | 27,719 |
| 5th Grade | 28,242 | 27,830 |
| 6th Grade | 28,227 | 28,690 |
| 7th Grade | 27,439 | 27,486 |
| 8th Grade | 27,273 | 27,063 |
| 9th Grade | 28,996 | 29,658 |
| 10th Grade | 31,038 | 30,416 |
| 11th Grade | 24,782 | 25,814 |
| 12th Grade | 21,515 | 23,317 |
| Ungraded SPED | 16,228 | 16,878 |
| Total | 402,942 | 405,878 |

Bilingual Education

Approximately 63,000 CPS students, or 15.6% are English Language Learners (ELL). This population has increased from 12% in 2010, in part due to a new Illinois State Board of Education (ISBE) definition of English proficiency. CPS offers bilingual education in 13 languages, including Spanish, Mandarin, Cantonese, Polish, Ukrainian, Arabic, and Urdu, to address the needs of ELL students.

High School Graduation Rate (5 Year Cohort): The 2010 CPS graduation rate was 55.8% up from 52% in 2005.

Dropout Rate (5 Year Cohort): Dropouts include students in grades 9 – 12 whose names have been removed from the district-housed roster for any reason other than death, extended illness, graduation or completion of a program of study, transfer to another public/private school, or expulsion. The CPS dropout rate was 41.1% in 2010.

District Governance and Employees

The Chicago Board of Education is responsible for the oversight of CPS. The Board establishes policies, standards, goals and initiatives to ensure accountability. In 1988, the Illinois General assembly passed a school reform act which authorized Mayor Richard M. Daley to take control of Chicago's education system. In 1995, it empowered Mayor Daley to appoint the five-member Reform Board of Trustees who embarked upon comprehensive reform measure to improve CPS.

Employee Data as of March 2011

Total Employees: 41,207

Total Primary Positions:

Public schools: 36,285

Non-public schools: 55

Citywide: 3,379

Central/regional: 1,488

Racial Breakdown--All Staff

African-American: 39.2%

White: 36.5%

Latino: 20.6%

Asian/Pacific Islander: 2.9%

Native American: 0.7%

Racial Breakdown--Teachers

Total: 21,320

African-American: 29.0%

White: 50.0%

Latino: 16.6%

Asian/Pacific Islander: 3.6%

Native American: 0.8%

Racial Breakdown--Principals

Total: 576

African-American: 49.7%

White: 30.6%

Latino: 17.9%

Asian/Pacific Islander: 1.6%

Native American: 0.3%

Significant Upcoming Dates

| | |
|--------------------------------------|----------------|
| ISAT Testing (Elementary Schools) | 3/1 – 3/11 |
| March Board Mtg | 3/23/11 |
| Spring Break | 4/18 – 4/22/11 |
| PSAE Testing (High Schools) | 4/27 – 4/28/11 |
| May Board Mtg | 5/25/11 |
| Last Day of School | 6/17/11 |
| Summer School Begins | 6/20/11 |
| June Board Mtg | 6/22/11 |

Elementary: 482

Traditional elementary: 395

Magnet: 36

Middle: 10

Gifted centers: 12

Special education: 8

Contract: 8

Performance: 5

Classical: 4

Small: 4

High schools: 123

General/technical: 41

Performance: 15

Small school: 11

Achievement academy: 8

Alternative school: 8

Career academy: 8

Selective Enrollment: 9

Contract: 7

Military academy: 6

Magnet school: 5

Special education: 5

Charter schools: 71

Elementary: 42

High school: 29

Employees (as of 2-15-2011)

| Full Time Positions | Amount |
|---------------------|--------|
| FTEs | 41,303 |

2011 Budget

| Fund | Amount |
|-------------------------|--------|
| Operating Budget | \$5.3B |
| Debt Service Budget | \$0.5B |
| Capital Projects Budget | \$0.8B |

Significant Dates

| Event | Date |
|------------------------|------------|
| February Board Meeting | 2/23/11 |
| ISAT Testing | 3/1-11/11 |
| March Board Meeting | 3/23/11 |
| Spring Break | 4/18-22/11 |
| April Board Meeting | 4/27/11 |
| PSAE Testing | 4/27-28/11 |
| May Board Meeting | 5/25/11 |
| Last Day of School | 6/17/11 |
| June Board Meeting | 6/22/11 |
| July Board Meeting | 6/27/11 |

Grants

| FEDERAL | |
|--|------------|
| Grant or Program | Term |
| Education Jobs Fund Grant | \$106.1M |
| ARRA-ESEA ED Grants | \$301.9M |
| Title I-Low Income | \$315.5M |
| Title I-School Improvement | \$17.4M |
| Title I-Neglected/Delinquent | \$1.7M |
| Title II-Improving Teacher | \$52.0M |
| Title II-Ed Technology | \$1.1M |
| Title III-Language Acquisition | \$9.9M |
| Title IV-Safe and Drug-Free | \$0.8M |
| Title IV-21 st Century Community | \$7.7M |
| Impact Aid/Indian Education | \$0.2M |
| Child Nutrition Program | \$172.6M |
| Special Education: IDEA | \$112.6M |
| STATE | |
| Grant or Program | Term |
| General State Aid | \$1,141.6M |
| State Aid Pension | \$42.9M |
| Flat Block Grant by ADA | N/A |
| Block Grants: Ed Service + General Education | \$628.8M |
| Vocational Education | \$5.5M |
| Drivers Education | \$4.3M |
| Orphanage | \$3.5M |
| Other/CDB Construction Grant | \$104.1M |

Major Contracts

* The amounts listed below reflect total board authorized spending over the term of the contract and is not reflective of annual spend or actual spend to date.

| DEPARTMENT | TITLE | AUTHORIZED AMOUNT |
|----------------------|---|-------------------|
| Area 30 | AMEND BOARD REPORT 09-0128-PR14 AMEND BOARD REPORT 08-0924-PR13 RATIFY AN AGREEMENT WITH BANNER SCHOOLS AND PATHWAYS IN EDUCATION-ILLINOIS FOR ALTERNATIVE LEARNING OPPORTUNITIES PROGRAM SERVICES | \$6,820,050.00 |
| Chief Ed Officer | APPROVE ENTERING INTO AN AGREEMENT WITH SCHOLASTIC, INC. FOR THE PURCHASE OF READ 180 | \$15,000,000.00 |
| Early Child Ed Ctr | APPROVE ENTERING INTO AGREEMENTS WITH VARIOUS PROVIDERS FOR HIGH QUALITY EARLY CHILDHOOD SERVICES | \$59,730,000.00 |
| Extended Learning Op | AMEND BOARD REPORT 08-0123-PR11 AMEND BOARD REPORT 07-0926-PR9 APPROVE ENTERING INTO AGREEMENTS WITH VARIOUS EXTERNAL PARTNERS TO PROVIDE AFTER SCHOOL PROGRAMS AND SERVICES (COHORT 5) | \$9,700,000.00 |
| Extended Learning Op | AMEND BOARD REPORT 10-0825-PR13 APPROVE ENTERING INTO AGREEMENTS WITH ISBE-APPROVED SUPPLEMENTAL EDUCATIONAL SERVICE PROVIDERS | \$54,120,933.00 |
| Extended Learning Op | AMEND BOARD REPORT 10-0526-PR20 APPROVE EXERCISING THE OPTION TO RENEW THE AGREEMENT WITH VARIOUS EXTERNAL PARTNERS TO PROVIDE OUT-OF-SCHOOL TIME PROGRAMS AND SERVICES TO STUDENTS AND THEIR FAMILIES IN THE CHICAGO PUBLIC SCHOOLS COMMUNITY SCHOOLS INITIATIVE | \$14,200,000.00 |
| FACILITY OPS & MNT | AMEND BOARD REPORT 10-0224-PR3 APPROVE THE PRE-QUALIFICATION STATUS OF AND ENTERING INTO AGREEMENTS WITH ARCHITECTURAL/ENGINEERING TO PROVIDE SERVICES | \$36,000,000.00 |
| OPS & MNT | AMEND BOARD REPORT 09-1216-PR8 APPROVE EXERCISING THE FIRST OPTION TO EXTEND PRE-QUALIFICATION STATUS OF AND ENTERING INTO AGREEMENTS WITH CONTRACTORS TO PROVIDE VARIOUS TRADES WORK OVER \$10,000 FOR THE OPERATIONS AND MAINTENANCE PROGRAM | \$20,000,000.00 |
| FACILITY OPS & MNT | AMEND BOARD REPORT 10-0428-PR13 APPROVE EXERCISING THE SECOND OPTION TO RENEW THE PRE-QUALIFICATION STATUS OF CONTRACTORS TO PROVIDE GENERAL CONTRACTING SERVICES | \$250,000,000.00 |
| FACILITY OPS & MNT | AMEND BOARD REPORT 10-0526-PR1 AMEND BOARD REPORT 09-1123-PR3 AMEND BOARD REPORT 09-0422-PR11 APPROVE ENTERING INTO AN AGREEMENT WITH FRANK COONEY AND LOWERY MCDONNELL COMPANY FOR THE PURCHASE OF OFFICE, CLASSROOM AND LIBRARY FURNITURE | \$15,100,000.00 |
| FACILITY OPS & MNT | APPROVE THE SECOND EXTENSION OF THE PRE-QUALIFICATION STATUS OF CONSULTANTS TO PROVIDE ENVIRONMENTAL CONSULTANT SERVICES | \$8,000,000.00 |
| FACILITY OPS & MNT | APPROVE EXERCISING THE SECOND OPTION TO EXTEND PRE-QUALIFICATION STATUS OF CONTRACTORS AND ENTERING INTO AGREEMENTS WITH NEW CONTRACTORS TO PROVIDE VARIOUS TRADES OF WORK OVER \$10,000 FOR THE OPERATIONS AND MAINTENANCE PROGRAM | \$20,000,000.00 |
| FACILITY OPS & MNT | APPROVE ENTERING INTO AN AGREEMENT WITH MB REAL ESTATE SERVICES LLC FOR PROPERTY MANAGEMENT SERVICES AT 125 SOUTH CLARK STREET AND APPROVE THE FUNDING OF THE DISBURSEMENT ACCOUNT RELATED THERETO | \$8,380,100.00 |
| FACILITY OPS & MNT | APPROVE ENTERING INTO AN AGREEMENT WITH O'DONNELL, WICKLUND, PIGOZZI AND PETERSON ARCHITECTS FOR DESIGN MANAGEMENT SERVICES FOR THE CAPITAL IMPROVEMENT PROGRAM | \$7,000,000.00 |

| DEPARTMENT | TITLE | AUTHORIZED AMOUNT |
|--------------------|---|-------------------|
| FACILITY OPS & MNT | APPROVE ENTERING INTO AGREEMENTS WITH VARIOUS CONTRACTORS FOR JOB ORDER CONTRACTING (JOC) SERVICES FOR THE CAPITAL IMPROVEMENT PROGRAM | \$50,000,000.00 |
| FACILITY OPS & MNT | APPROVE ENTERING INTO AN AGREEMENT WITH HILL ENVIRONMENTAL OPERATIONS FOR BUILDING ENGINEERING SERVICES | \$11,820,720.00 |
| FACILITY OPS & MNT | APPROVE ENTERING INTO AGREEMENTS WITH VARIOUS VENDORS TO PROVIDE PROFESSIONAL CUSTODIAL MANAGEMENT SERVICES | \$92,000,000.00 |
| FACILITY OPS & MNT | APPROVE THE PRE-QUALIFICATION STATUS OF AND ENTERING INTO AGREEMENTS WITH CONTRACTORS TO PROVIDE ENVIRONMENTAL CONTRACTING SERVICES | \$7,500,000.00 |
| FACILITY OPS & MNT | APPROVE EXERCISING THE FIRST OPTION TO RENEW PRE-QUALIFICATION STATUS AND ENTERING INTO AGREEMENTS WITH CONTRACTORS TO PROVIDE DEMOLITION AND SITE PREPARATION SERVICES FOR THE BOARD OF EDUCATION | \$15,000,000.00 |
| FACILITY OPS & MNT | APPROVE EXERCISING THE FIRST OPTION TO RENEW THE AGREEMENT WITH TISHMAN CONSTRUCTION CORPORATION OF ILLINOIS FOR CONSTRUCTION MANAGEMENT SERVICES | \$10,000,000.00 |
| Finance | APPROVE ENTERING INTO AN AGREEMENT WITH CANNON COCHRAN MANAGEMENT SERVICES, INC. FOR CLAIMS ADMINISTRATION SERVICES AND AUTHORIZE FUNDING OF ESCROW ACCOUNTS ASSOCIATED WITH THESE SERVICES | \$17,850,000.00 |
| Food Svc Testing | APPROVE ENTERING INTO AN AGREEMENT WITH CHARTWELLS/THOMPSON FOR FOOD SERVICES MANAGEMENT | \$61,712,146.00 |
| Food Svc Testing | APPROVE EXERCISING THE SECOND OPTION TO RENEW THE AGREEMENT WITH PREFERRED MEAL SYSTEMS FOR PREPARED MEALS-FROZEN PREPLATED AND DISTRIBUTION SERVICES | \$24,200,000.00 |
| Food Svc Testing | APPROVE EXERCISING THE FIRST OPTION TO RENEW THE AGREEMENT WITH C AND M JV1 COMPANY, LTD FOR MILK SUPPLY AND DELIVERY SERVICES | \$21,000,000.00 |
| Grants Mgmt Admin | APPROVE ENTERING INTO AGREEMENTS WITH SELECTED VENDORS TO PROVIDE CONSULTING SERVICES TO PRIVATE SCHOOLS IN CHICAGO PURSUANT TO THE NCLB TITLE I FEDERAL ENTITLEMENT PROGRAM | \$58,000,000.00 |
| Grants Mgmt Admin | APPROVE EXERCISING THE FIRST OPTION TO RENEW THE AGREEMENTS WITH SELECTED VENDORS TO PROVIDE CONSULTING SERVICES TO PRIVATE SCHOOLS IN CHICAGO PURSUANT TO THE NCLB TITLE I FEDERAL ENTITLEMENT PROGRAM | \$16,000,000.00 |
| HS Teach & Learn | APPROVE ENTERING INTO AGREEMENTS WITH IT'S ABOUT TIME, A DIVISION OF HERFF JONES, INC.; PASCO SCIENTIFIC, INC; AND SCIENCE KIT, LLC FOR THE PURCHASE OF IDS-HST SCIENCE EQUIPMENT AND MATERIALS KITS | \$6,500,000.00 |
| Human Resources | AMEND BOARD REPORT 07-1219-PR18 APPROVE EXERCISING THE SECOND AND FINAL OPTION TO RENEW THE AGREEMENT WITH PRUDENTIAL GROUP LIFE AND DISABILITY INSURANCE COMPANY TO PROVIDE EMPLOYEE GROUP BASIC LIFE, VOLUNTARY LIFE, PERSONAL ACCIDENT AND DISABILITY INSURANCE | \$13,000,000.00 |
| Human Resources | AMEND BOARD REPORT 08-0827-PR23 AMEND BOARD REPORT 05-1026-PR12 AMEND BOARD REPORT 04-0324-PR20 APPROVE ENTERING INTO AN AGREEMENT WITH BLUE CROSS BLUE SHIELD OF ILLINOIS FOR HEALTH CARE ADMINISTRATION SERVICES | \$81,000,000.00 |
| Human Resources | AMEND BOARD REPORT 08-0827-PR26 AMEND BOARD REPORT 07-1219-PR19 APPROVE EXERCISING THE SECOND OPTION TO RENEW THE AGREEMENTS WITH UNITED HEALTH CARE INSURANCE COMPANY AND UNITED BEHAVIORAL HEALTH FOR HEALTH MAINTENANCE ORGANIZATION, BEHAVIORAL HEALTH AND FLEXIBLE SPENDING ACCOUNT SERVICES | \$26,000,000.00 |

| DEPARTMENT | TITLE | AUTHORIZED AMOUNT |
|----------------------|---|-------------------|
| Human Resources | APPROVE ENTERING INTO AN AGREEMENT WITH SEDGWICK CLAIMS MANAGEMENT SERVICES, INC. FOR CLAIMS ADMINISTRATION SERVICES AND AUTHORIZE FUNDING OF ESCROW ACCOUNTS ASSOCIATED WITH THESE SERVICES | \$109,200,000.00 |
| Human Resources | APPROVE ENTERING INTO AN AGREEMENT WITH HEALTH CARE SERVICE CORPORATION D\B/A BLUE CROSS BLUE SHIELD OF ILLINOIS TO PROVIDE PREFERRED PROVIDER ORGANIZATION (PPO) SERVICES | \$45,000,000.00 |
| Human Resources | APPROVE ENTERING INTO AN AGREEMENT WITH DELTA DENTAL OF ILLINOIS FOR DENTAL PREFERRED PROVIDER ORGANIZATION (DPPO) AND DENTAL HEALTH MAINTENANCE ORGANIZATION (DHMO) SERVICES | \$14,000,000.00 |
| Human Resources | APPROVE ENTERING INTO AN AGREEMENT WITH UNITED HEALTH CARE INSURANCE COMPANY TO PROVIDE PREFERRED PROVIDER ORGANIZATION (PPO) SERVICES | \$6,000,000.00 |
| Human Resources | APPROVE ENTERING INTO AN AGREEMENT WITH VISION SERVICE PLAN OF ILLINOIS TO PROVIDE VISION CARE PLAN SERVICES | \$9,000,000.00 |
| Human Resources | APPROVE ENTERING INTO AN AGREEMENT WITH CAREMARK PCS HEALTH LLC FOR CONSULTING, PHARMACY BENEFITS MANAGEMENT AND OTHER SERVICES | \$240,000,000.00 |
| Information Tech Svc | AMEND BOARD REPORT 07-0228-PR5 AMEND BOARD REPORT 07-0124-PR9 AMEND BOARD REPORT 04-1215-PR18 AMEND BOARD REPORT 04-1117-PR6 APPROVE ENTERING INTO AGREEMENTS WITH SBC GLOBAL SERVICES, INC. D/B/A AT&T GLOBAL SERVICES ON BEHALF OF ITS AFFILIATES, AMENDING AGREEMENTS AND EXERCISING OPTION TO RENEW | \$9,891,446.35 |
| Information Tech Svc | AMEND BOARD REPORT 07-1024-PR11 APPROVE EXERCISING THE FIRST AND SECOND OPTIONS TO RENEW THE AGREEMENT WITH MITEL NETWORKS SOLUTIONS, INC. FOR THE PURCHASE, INSTALLATION, TRAINING AND MAINTENANCE OF A CONVERGED VOICE AND DATA NETWORK SOLUTION | \$11,246,330.31 |
| Information Tech Svc | AMEND BOARD REPORT 08-0723-PR15 APPROVE EXERCISING THE FIRST OPTION TO RENEW TWO AGREEMENTS WITH QUANTUM CROSSINGS, LLC FOR TELECOMMUNICATIONS MAINTENANCE, CABLING, AND SERVICES FOR MOVES, ADDS, AND CHANGES | \$6,234,200.00 |
| Information Tech Svc | APPROVE ENTERING INTO AGREEMENTS WITH VARIOUS CONSULTANTS FOR COMPUTER MAINTENANCE AND SUPPORT SERVICES | \$30,000,000.00 |
| Information Tech Svc | APPROVE ENTERING INTO AGREEMENTS WITH MITEL NETWORKS, INC. FOR VOICE NETWORK MAINTENANCE, MONITORING, AND ADVANCED SUPPORT SERVICES | \$8,254,096.80 |
| Information Tech Svc | APPROVE ENTERING INTO AN AGREEMENT WITH SENTINELL TECHNOLOGIES FOR LOCAL AREA NETWORK SYSTEM IMPROVEMENT SERVICES | \$18,444,487.53 |
| Information Tech Svc | APPROVE ENTERING INTO AN AGREEMENTS WITH SUN MICROSYSTEMS OR SENTINEL TECHNOLOGIES FOR NETWORK MAINTENANCE SERVICES | \$18,841,543.98 |
| Information Tech Svc | APPROVE THE PRE-QUALIFICATION STATUS OF AND ENTERING INTO AGREEMENTS WITH VARIOUS CONSULTANTS TO PROVIDE SERVICES RELATED TO ORACLE SYSTEMS | \$6,000,000.00 |
| Information Tech Svc | APPROVE ENTERING INTO TWO NEW AGREEMENTS WITH QUANTUM CROSSINGS, LLC FOR TELECOMMUNICATIONS WIRING/CABLING, NON-MITEL VOICE SYSTEM MAINTENANCE, TECHNICAL PROGRAMMING AND SUPPORT SERVICES | \$7,370,291.90 |
| Information Tech Svc | APPROVE ENTERING INTO AN AGREEMENT WITH AT AND T MOBILITY NATIONAL ACCOUNTS, LLC FOR CELLULAR SERVICES, APPLICATIONS, EQUIPMENT, ACCESSORIES AND SUPPORT | \$6,082,080.18 |

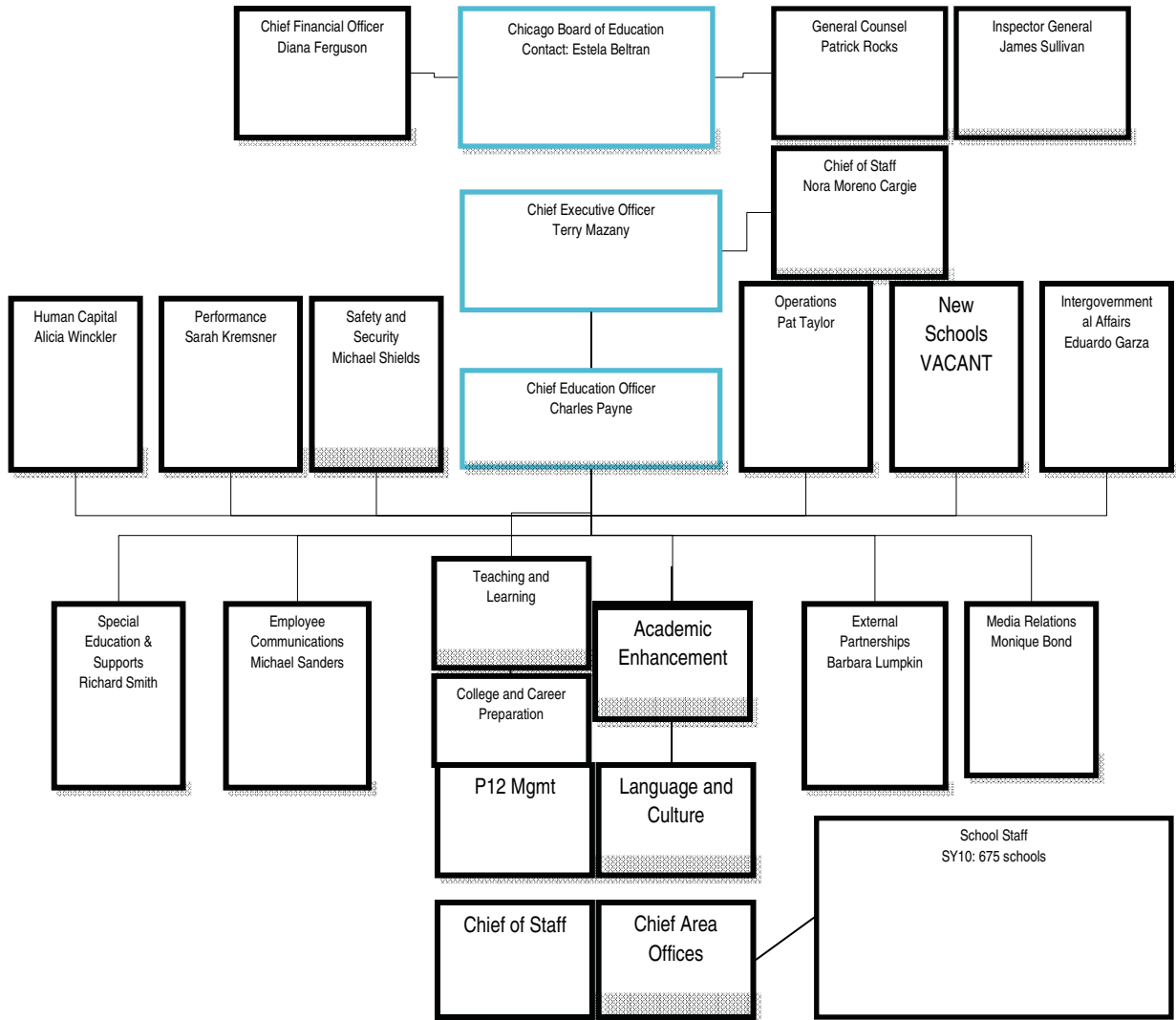
| DEPARTMENT | TITLE | AUTHORIZED AMOUNT |
|----------------------------|---|-------------------|
| Information Tech Svc | APPROVE EXERCISING THE FINAL OPTION TO RENEW THE PRE-QUALIFICATION STATUS OF AND THE AGREEMENTS WITH VARIOUS CONSULTANTS TO PROVIDE SERVICES RELATED TO ORACLE SYSTEMS | \$6,000,000.00 |
| Nutrition Support Services | AMEND BOARD REPORT 10-0922-PR4 AMEND BOARD REPORT 10-0428-PR7 APPROVE EXERCISING THE FIRST OPTION TO RENEW THE AGREEMENT WITH C AND M JV1 COMPANY, LTD FOR MILK SUPPLY AND DELIVERY SERVICES | \$21,000,000.00 |
| Nutrition Support Services | AMEND BOARD REPORT 10-0922-PR7 AMEND BOARD REPORT 10-0428-PR16 APPROVE EXERCISING THE SECOND OPTION TO RENEW THE AGREEMENT WITH PREFERRED MEAL SYSTEMS FOR PREPARED MEALS-FROZEN PREPLATED AND DISTRIBUTION SERVICES | \$24,200,000.00 |
| Office of Mathematics | AMEND BOARD REPORT 09-0527-PR25 AMEND BOARD REPORT 08-0827-PR22 AMEND BOARD REPORT 07-1114-PR15 APPROVE ENTERING INTO AN AGREEMENT WITH EDUCATIONAL DEVELOPMENT CENTER, INC. FOR DEVELOPMENT OF SUPPORT FOR MATH INSTRUCTION SERVICES | \$5,000,000.00 |
| Office of Performance | APPROVE EXERCISING THE FIRST OPTION TO RENEW THE SOFTWARE LICENSE OR SUBSCRIPTION AND SERVICES AGREEMENTS WITH NORTHWEST EVALUATION ASSOCIATION AND SCANTRON CORPORATION | \$5,000,000.00 |
| Office of Performance | APPROVE EXERCISING THE OPTION TO RENEW THE MASTER AGREEMENTS WITH VARIOUS CONSULTANTS FOR PROGRAM EVALUATION SERVICES | \$6,000,000.00 |
| Op Svc - Admin | AMEND BOARD REPORT 07-0228-PR4 APPROVE ENTERING INTO AN AGREEMENT WITH TAC AMERICAS, INC. TO PROVIDE ENERGY PERFORMANCE CONTRACTING SERVICES AT 125 SOUTH CLARK STREET CHICAGO, ILLINOIS (REVENUE NEUTRAL) | \$17,600,000.00 |
| Op Svc - Admin | AMEND BOARD REPORT 07-1219-PR2 APPROVE ENTERING INTO AN AGREEMENT WITH ALLIED WASTE TRANSPORTATION INC. D/B/A ALLIED WASTE SERVICES OF CHICAGO FOR SOLID WASTE DISPOSAL AND RECYCLING SERVICES FOR ALL CHICAGO PUBLIC SCHOOLS | \$24,880,413.00 |
| Op Svc - Admin | AMEND BOARD REPORT 08-0827-PR5 APPROVE ENTERING INTO AGREEMENTS FOR STUDENT TRANSPORTATION SERVICES (SCHOOL BUS SERVICE) | \$269,000,000.00 |
| Op Svc - Admin | APPROVE THE PRE-QUALIFICATION STATUS OF CONTRACTORS TO PROVIDE MECHANICAL CONTRACTING SERVICES FOR THE BOARD OF EDUCATION | \$300,000,000.00 |
| Procurement | APPROVE EXERCISING THE FIRST OPTION TO RENEW THE AGREEMENTS WITH VARIOUS VENDORS FOR THE PURCHASE OF LIBRARY BOOKS, REFERENCE BOOKS AND RELATED SERVICES | \$15,000,000.00 |
| Procurement | APPROVE ENTERING INTO AN AGREEMENT WITH CENTRAL AUDIO VISUAL, INC. FOR THE PURCHASE OF AUDIO VISUAL EQUIPMENT | \$5,000,000.00 |
| Procurement | APPROVE ENTERING INTO AGREEMENTS WITH VARIOUS VENDORS FOR THE PURCHASE OF JANITORIAL PRODUCTS | \$10,000,000.00 |
| Procurement | APPROVE ENTERING INTO AGREEMENTS WITH VARIOUS VENDORS FOR THE PURCHASE OF GENERAL AND SPECIALIZED EDUCATIONAL SUPPLIES | \$12,000,000.00 |
| Procurement | APPROVE ENTERING INTO AN AGREEMENT WITH CDW GOVERNMENT, INC. (CDW-G) FOR THE PURCHASE OF SOFTWARE RESALE AND SUPPORT SERVICES AND PRODUCTS | \$8,000,000.00 |
| Procurement | APPROVE ENTERING INTO AGREEMENTS WITH VARIOUS VENDORS FOR THE SALE AND LEASE OF OUTPUT DEVICE EQUIPMENT AND RELATED SERVICES | \$5,000,000.00 |

| DEPARTMENT | TITLE | AUTHORIZED AMOUNT |
|----------------------|--|-------------------|
| Procurement | APPROVE ENTERING INTO AN AGREEMENT WITH VWR EDUCATION, LLC DBA SCIENCE KIT AND FISHER SCIENCE EDUCATION FOR THE PURCHASE OF SCIENCE LABORATORY SUPPLIES, EQUIPMENT AND FURNITURE | \$7,000,000.00 |
| Procurement | APPROVE ENTERING INTO AGREEMENTS WITH VARIOUS VENDORS AND LEASING AGENTS FOR THE PURCHASE AND LEASE OF DESKTOP AND LAPTOP COMPUTERS AND ASSOCIATED SERVICES | \$70,000,000.00 |
| Procurement | APPROVE EXERCISING THE OPTION TO RENEW THE AGREEMENT WITH VARIOUS JANITORIAL VENDORS FOR THE PURCHASE OF BATHROOM TISSUE AND DISPENSER PRODUCTS | \$10,000,000.00 |
| Procurement | APPROVE EXERCISING THE OPTION TO RENEW THE AGREEMENT WITH VARIOUS JANITORIAL VENDORS FOR THE PURCHASE OF HAND CARE/SOAP REFILLS AND DISPENSER PRODUCTS | \$10,000,000.00 |
| Procurement | APPROVE EXERCISING THE OPTION TO RENEW THE AGREEMENT WITH VARIOUS JANITORIAL VENDORS FOR THE PURCHASE OF TOWELS AND DISPENSERS AND HAND DRYER PRODUCTS | \$10,000,000.00 |
| Procurement | APPROVE EXERCISING THE FINAL OPTION TO RENEW THE AGREEMENT WITH OFFICE DEPOT, INC. FOR THE PURCHASE OF OFFICE SUPPLIES | \$27,000,000.00 |
| Procurement | APPROVE EXERCISING THE SECOND OPTION TO RENEW THE AGREEMENTS WITH VARIOUS VENDORS FOR THE PURCHASE OF LIBRARY BOOKS, REFERENCE BOOKS AND RELATED SERVICES | \$6,000,000.00 |
| Safety Security CW | APPROVE ENTERING INTO A LETTER OF INTENT AND AN AGREEMENT WITH YOUTH ADVOCATE PROGRAMS, INC. FOR YOUTH ADVOCACY SERVICES | \$5,150,000.00 |
| Sch Sfty and Sec | APPROVE THE PRE-QUALIFICATION STATUS OF AND ENTERING INTO MASTER AGREEMENTS WITH VARIOUS VENDORS TO PROVIDE STAFF PROFESSIONAL DEVELOPMENT AND STUDENT DEVELOPMENT SERVICES | \$10,000,000.00 |
| Sch Sfty and Sec | APPROVE ENTERING INTO AGREEMENTS WITH VARIOUS ORGANIZATIONS TO PROVIDE STUDENT MENTORSHIP AND ADVOCACY SERVICES | \$10,000,000.00 |
| Spec Ed Citywide | APPROVE ENTERING INTO AGREEMENTS WITH VARIOUS PRIVATE SPECIALIZED SCHOOL PROVIDERS AND AUTHORIZING PAYMENTS TO PRIVATE SPECIALIZED SCHOOL PROVIDERS | \$37,639,668.00 |
| Specialized Services | AMEND BOARD REPORT 06-0823-PR21 AMEND BOARD REPORT 06-0125-PR21 AMEND BOARD REPORT 05-1221-PR21 AMEND BOARD REPORT 04-0526-PR52 AMEND BOARD REPORT 01-0328-PR41 APPROVE THE PRE-QUALIFICATION STATUS OF LEAST RESTRICTIVE ENVIRONMENT CONSULTANTS TO PROVIDE CONSULTING SERVICES | \$40,000,000.00 |
| Specialized Services | AMEND BOARD REPORT 10-0324-PR18 AMEND BOARD REPORT 09-0422-PR23 AMEND BOARD REPORT 08-0602-PR55 AMEND BOARD REPORT 07-1114-PR20 AMEND BOARD REPORT 07-0627-PR42 AMEND BOARD REPORT 06-0823-PR21 AMEND BOARD REPORT 06-0125-PR21 AMEND BOARD REPORT 05-1221-PR21 AMEND BOARD REPORT 04-0526-PR52 AMEND BOARD REPORT 01-0328-PR41 APPROVE THE PRE-QUALIFICATION STATUS OF LEAST RESTRICTIVE ENVIRONMENT CONSULTANTS TO PROVIDE CONSULTING SERVICES | \$30,663,578.05 |
| Specialized Services | APPROVE ENTERING INTO AGREEMENTS WITH VARIOUS CONSULTANTS FOR BEHAVIORAL HEALTH SERVICES | \$5,670,209.00 |
| Specialized Services | APPROVE ENTERING INTO ROOM AND BOARD AGREEMENTS WITH VARIOUS PRIVATE RESIDENTIAL SCHOOLS AND APPROVE PAYMENT OF ROOM AND BOARD TO THESE SCHOOLS | \$8,000,000.00 |
| Teaching & Learning | APPROVE ENTERING INTO AGREEMENTS WITH VARIOUS VENDORS FOR THE PURCHASE OF RESPONSE INTERVENTION SERVICES (RTI) | \$30,000,000.00 |

Unions Representing Agency Employees

| Employee Bargaining Units | Number of Represented Employees | Term of Contract |
|----------------------------------|--|-------------------------|
| Chicago Teachers Union | 31,408 | 7/1/2007 to 6/30/2012 |
| Electrical Workers Local 134 | 5 | 7/1/2007 to 6/30/2012 |
| Firemen and Oilers, Local 7 | 401 | 7/1/2007 to 6/30/2012 |
| Hotel and Restaurant Local 1 | 3,135 | 7/1/2007 to 6/30/2012 |
| Operating Engineers Local 143 | 754 | 7/1/2007 to 6/30/2012 |
| Public Service Empl Local 73 | 6,405 | 7/1/2007 to 6/30/2012 |
| State and Munic Teamsters, 726 | 28 | 7/1/2007 to 6/30/2012 |

Organizational Chart



Facility Locations

| UNIT ID | ORACLE ID | SCHOOL NAME | ADDRESS | REGION | OWNERSHIP |
|---------|-----------|---|-------------------------|--------|-----------|
| 4930 | 66451 | 21st Century Charter School | | | Owned |
| 7300 | 46501 | AASTA (at Orr) | 730 N PULASKI RD | 2 | |
| 2010 | 22011 | Abbott Elementary (Closed See Air Force 1055) | 3630 S WELLS ST | 4 | Owned |
| 8765 | 87651 | Acad. Of Scholastic Achie. | 4651 W Madison St | 3 | |
| 7950 | 66291 | ACE Tech Charter | 5410 S State St | 4 | Owned |
| 1720 | 66031 | ACT Charter | 4319 W WASHINGTON BL | 3 | |
| 9521 | | Addams (H/S) (CS) new Loc. | 1814 S Union Ave | 3 | |
| 2020 | 22021 | Addams School | 10810 S Ave H | 6 | Owned |
| 2030 | 22031 | Agassiz School | 2851 N Seminary Ave | 2 | Owned |
| 1055 | 45231 | Air Force Academy High School | 3630 S Wells St | 3 | Owned |
| 7690 | 46471 | Al Raby School | 3545 W Fulton Blvd | 3 | Owned |
| 6290 | 32011 | Albany Park Academy | 4929 N Sawyer Ave | 1 | Owned |
| 8035 | 22041 | Alcott Humanities HS | 2957 N Hoyne Ave | 1 | Owned |
| 2040 | 22041 | Alcott School | 2625 N Orchard St | 2 | Owned |
| 2710 | 22641 | Aldridge School | 630 E 131st St | 6 | Owned |
| 1120 | 66011 | Alternative Learning HS | 4655 S Dearborn St | 4 | Non-CPS |
| 8708 | 70202 | Altgeld Annex | 7007 S Loomis | 5 | |
| | | | | | |
| 2050 | 22051 | Altgeld School | 1340 W 71st St | 5 | Owned |
| 2035 | 66551 | Amandla Charter HS | 6800 S Stewart Ave | 5 | Owned |
| 2090 | 41111 | Ames School | 1920 N Hamlin Ave | 2 | Owned |
| 1210 | 46031 | Amundsen High School | 5110 N Damen Ave | 1 | Owned |
| 2060 | 31011 | Andersen Community | 1148 N Honore St | 2 | Owned |
| ANDS | 28101 | Andersen Multiplex | 125 S Clark | 2 | |
| 7480 | 31271 | Anderson Community Academy | 2300 W 64th St | 5 | |
| 2481 | 22432 | Anthony Branch | 9800 S Torrence Ave | 6 | |
| 4590 | 41021 | Arai Middle School | 900 W Wilson | 1 | Owned |
| 3640 | 23421 | Ariel Community School | 1119 E 46th St | 4 | Owned |
| 8710 | 70203 | Armour Branch (See 2071 St. George Branch) | 911 W 32nd Pl | 4 | |
| 2070 | 22061 | Armour School | 950 W 33rd Pl | 4 | Owned |
| 2080 | 22081 | Armstrong School | 2110 W Greenleaf Ave | 1 | Owned |
| 5700 | 25221 | Armstrong Specialty School | 5345 W Congress Pkwy | 3 | Owned |
| 5701 | | Armstrong Specialty School Annex | 5345 W Congress Parkway | 3 | |
| 1900 | 49061 | Arts of Living School (Closed) | 1855 N Sheffield | 2 | |
| 7100 | 32081 | Ashburn Community Area ES (St. Dennis) | 8300 S Saint Louis Ave | 5 | Leased |
| 6900 | 26191 | Ashe School | 8505 S Ingleside Ave | 6 | Owned |
| 7803 | 66254 | Aspira Charter - Early College | 3986 W Barry Ave | 2 | Non-CPS |
| 7800 | 66251 | ASPIRA Charter - Mirta Ramirez Computer | 1711 N California Ave | 2 | Owned |

| UNIT ID | ORACLE ID | SCHOOL NAME | ADDRESS | REGION | OWNERSHIP |
|---------|-----------|---|------------------------|--------|-----------|
| | | Science | | | |
| 3500 | 66351 | Aspira Charter at Haugan | 3729 W Leland Ave | 1 | Owned |
| 8735 | 70228 | Aspira High School Alt. | 2435 N Western | 2 | |
| 8767 | 70236 | Assoc. House El Cuarto Año | 1116 N Kedzie Ave | 3 | |
| 2100 | 31021 | Attucks School (at Farren) | 5055 S State St | 4 | Owned |
| 2110 | 22091 | Audubon School | 3500 N Hoyne Ave | 1 | Owned |
| 7020 | 66411 | Austin Business and Entrepreneurship | 231 N Pine Ave | 3 | Owned |
| 1220 | 51011 | Austin High School (See Austin Business 7020) | 231 N Pine | 3 | Owned |
| 1065 | 49141 | Austin Polytech Academy | 231 N Pine Ave | 3 | Owned |
| 2130 | 22101 | Avalon Park School | 8045 S Kenwood Ave | 5 | Owned |
| MS05 | 27001 | Avondale Area Elementary School (See Lorca 8330) | 3231 N Springfield Ave | 1 | |
| 2140 | 22121 | Avondale School | 2945 N Sawyer Ave | 2 | Owned |
| 8660 | 22921 | AZUELA | 4707 W Marquette Rd | 5 | Owned |
| MS10 | 46551 | Back of the Yards Area High School | 2111 W 47th St | 4 | |
| 6880 | 26161 | Banneker School | 6656 S Normal Blvd | 5 | Owned |
| 2150 | 22131 | Barnard School | 10354 S Charles St | 6 | Owned |
| 2160 | 22141 | Barry School | 2828 N Kilbourn Ave | 2 | Owned |
| 2170 | 22151 | Barton School | 7650 S Wolcott Ave | 5 | Owned |
| 2180 | 22161 | Bass School | 1140 W 66th St | 5 | Owned |
| 2190 | 22171 | Bateman School | 4220 N Richmond St | 1 | Owned |
| 4950 | 30051 | Beard School | 6445 W Strong St | 1 | Owned |
| 6661 | 29322 | Beasley CPC | 5165 S State St | 4 | |
| 6660 | 29321 | Beasley Magnet | 5255 S State St | 4 | Owned |
| 2240 | 22201 | Beaubien School | 5025 N Laramie Ave | 1 | Owned |
| 6540 | 25931 | Beethoven School | 25 W 47th St | 4 | Owned |
| 2250 | 22211 | Beidler School | 3151 W Walnut St | 3 | Owned |
| 2260 | 22221 | Belding School | 4257 N Tripp Ave | 1 | Owned |
| 2270 | 22231 | Bell School | 3730 N Oakley Ave | 1 | Owned |
| 3391 | 26772 | Belmont Cragin - Center | 6041 W Diversey Ave | 2 | Leased |
| 4775 | 27011 | Belmont Cragin Area Elementary School (See Prieto 8023) | Grand and Central | 2 | |
| 3390 | 26771 | Belmont Cragin Community Area ES (St. James) | 2456 N Mango Ave | 2 | Leased |
| 2280 | 22241 | Bennett School | 10115 S Prairie Ave | 6 | Owned |
| 7340 | 55031 | Best Academy (at Bowen) | 2710 E 89th St | 6 | Owned |
| 1020 | 46011 | Best Practices High School (at Cregier Multiplex) | 2040 W Adams St | 3 | Owned |
| 8020 | 26611 | Bethune School | 3030 W Arthington St | 3 | Owned |
| 7730 | 55141 | Big Picture at Williams | 2710 S DEARBORN ST | 4 | |
| 5641 | 25152 | Big Picture-Back of Yards (Chavez Ctr Annex) | 4946 S Paulina | 4 | |
| 7280 | 55061 | Big Picture-Back of Yards (See Peace & Education 1123) | 4946 S PAULINA ST | 4 | |
| 7860 | 29381 | Black Magnet | 9101 S Euclid Ave | 6 | Owned |

| UNIT ID | ORACLE ID | SCHOOL NAME | ADDRESS | REGION | OWNERSHIP |
|---------|-----------|---|------------------------|--------|-----------|
| 7861 | 29382 | Black Magnet Branch | 7133 S Coles Ave | 6 | |
| 2300 | 22261 | Blaine School | 1420 W Grace St | 1 | Owned |
| 4990 | 30071 | Blair Early Childhood Center | 6751 W 63rd Pl | 5 | Owned |
| 1230 | 46041 | Bogan Technical High School | 3939 W 79th St | 5 | Owned |
| 6550 | 25941 | Bond School | 7050 S May St | 5 | Owned |
| 5750 | 25261 | Bontemps School | 1241 W 58th St | 5 | Owned |
| MS15 | 27021 | Boone Clinton Area Elementary School (West Ridge) | 6700 N Whipple | 1 | |
| 2320 | 22271 | Boone School | 6710 N Washtenaw Ave | 1 | Owned |
| 2430 | 22371 | Bouchet Academy | 7355 S Jeffery Blvd | 5 | Owned |
| 2432 | 22372 | Bouchet Academy Branch | 7401 S Chappel Ave | 5 | |
| 8714 | 70205 | Bouchet Academy Modular | 2001 E 73rd St | 5 | |
| 1240 | 46051 | Bowen High School (See Best 7340) | 2710 E 89TH ST | 6 | Owned |
| 2340 | 22291 | Bradwell School | 7736 S Burnham Ave | 5 | Owned |
| 6600 | 25991 | Brennemann School | 4251 N Clarendon Ave | 1 | Owned |
| 2370 | 22311 | Brentano Academy | 2723 N Fairfield Ave | 2 | Owned |
| 2380 | 22321 | Bridge School | 3800 N New England Ave | 1 | Owned |
| 2390 | 22331 | Bright School | 10740 S Calhoun Ave | 6 | Owned |
| 2391 | 22332 | Bright School Branch | 10501 S Torrence Ave | 6 | |
| 7471 | | Brighton Park Annex | 3825 S Washtenaw | 4 | |
| MS07 | 27031 | Brighton Park I Area Elementary School (Calmecca) | 3456 W 38th St | 4 | |
| MS01 | 27041 | Brighton Park II Area Elementary School | 48th and Campbell | 4 | |
| 7470 | 26451 | Brighton Park School | 3825 S Washtenaw Ave | 4 | Owned |
| 8749 | 46442 | Bronzeville Alt. (new location) | 220 W 45th Pl | 4 | |
| 3990 | 66421 | Bronzeville Lighthouse | 8 W Root St | 4 | Owned |
| 7270 | 55191 | Bronzeville Scholastic Institute (at DuSable) | 4934 S Wabash Ave | 4 | Owned |
| 1500 | 47051 | Brooks College Prep | 250 E 111th St | 6 | Owned |
| 5040 | 24631 | Brown Academy | 12607 S Union Ave | 6 | Owned |
| 2400 | 22351 | Brown School | 54 N Hermitage Ave | 3 | Owned |
| 2410 | 22361 | Brownell School | 6741 S Michigan Ave | 5 | Owned |
| 2550 | 22491 | Brunson School | 932 N Central Ave | 2 | Owned |
| 6980 | 30111 | Buckingham Center | 9207 S Phillips Ave | 5 | Owned |
| 2440 | 22391 | Budlong School | 2701 W Foster Ave | 1 | Owned |
| 6830 | 26121 | Bunche School | 6515 S Ashland | 5 | Owned |
| 2450 | 22401 | Burbank School | 2035 N Mobile Ave | 2 | Owned |
| 2460 | 22411 | Burke School | 5356 S King Dr | 4 | Owned |
| 2470 | 22421 | Burley School | 1630 W Barry Ave | 2 | Owned |
| 2480 | 22431 | Burnham Academy | 1903 E 96th St | 6 | Owned |
| 2520 | 29021 | Burnside Academy | 650 E 91st Pl | 6 | Owned |
| 2530 | 22471 | Burr School | 1621 W Wabansia Ave | 2 | Owned |
| 2545 | 26911 | Burroughs II Elementary School | 1852 S Albany Ave | 3 | |
| 2540 | 22481 | Burroughs School | 3542 S Washtenaw Ave | 4 | Owned |
| 2560 | 31031 | Byrd Academy | 363 W Hill St | 2 | Owned |

| UNIT ID | ORACLE ID | SCHOOL NAME | ADDRESS | REGION | OWNERSHIP |
|---------|-----------|--|-------------------------------|--------|-----------|
| 2570 | 22501 | Byrne School | 5329 S Oak Park Ave | 4 | Owned |
| 2580 | 22511 | Caldwell School | 8546 S Cregier | 6 | Owned |
| 6610 | 26001 | Calhoun North School | 2833 W Adams St | 3 | Owned |
| 1250 | 53081 | Calumet Acad HS (See Perspectives 1962) | 8131 S MAY ST | 5 | Owned |
| 1251 | | Calumet Athletic Field | 8131 S May St | 5 | |
| 2610 | 22531 | Cameron School | 1234 N Monticello Ave | 2 | Owned |
| 8766 | | Campos, Dr. Pedro Albizu | 2739 W Division | 3 | |
| 8600 | 22691 | Camras Elementary School | 3000 N Mango Ave | 1 | Owned |
| 4260 | 23981 | Canter Middle School | 4959 S Blackstone Ave | 4 | Owned |
| 2620 | 22541 | Canty School | 3740 N Panama Ave | 1 | Owned |
| 4320 | 24051 | Cardenas School | 2345 S Millard Ave | 4 | Owned |
| 4321 | 24052 | Cardenas School Branch | 2406 S Cenral Park (3600W) | 4 | |
| 2630 | 22551 | Carnegie School | 1414 E 61st Pl | 5 | Owned |
| 2641 | 28291 | Carpenter Mutiplex | 1250W Erie St | 2 | |
| 2640 | 22561 | Carpenter School | 1250 W Erie St | 2 | Owned |
| 2650 | 22571 | Carroll School | 2929 W 83rd St | 5 | Owned |
| 8725 | 70217 | Carson School | 2550 W 56th St | 5 | |
| 2660 | 22601 | Carson School (Rachel) | 5516 S Maplewood Ave | 5 | Owned |
| 2670 | 22611 | Carter School | 5740 S Michigan Ave | 5 | Owned |
| 1851 | | Carver Athletic Field | 13100 S Doty W Ave | 6 | |
| 2700 | 41011 | Carver Middle School (See Chicago International 8110) | 801 E 133RD PL | 6 | Owned |
| 1850 | 46381 | Carver Military Academy | 13100 S Doty Ave | 6 | Owned |
| 2690 | 22621 | Carver Primary School | 901 E 133rd Pl | 6 | Owned |
| 4290 | 24011 | Casals School | 3501 W Potomac Ave | 2 | Owned |
| 2720 | 22651 | Cassell School | 11314 S Spaulding Ave | 6 | Owned |
| 2510 | 22461 | Castellanos Middle School | 2524 S Central Park Ave | 4 | Owned |
| 4371 | 66432 | Catalyst Elementary | 5608 W Washington Blvd | 3 | Non-CPS |
| 6730 | 26021 | Cather School | 2908 W Washington Blvd | 3 | Owned |
| 8764 | 70234 | CCA Academy | 1231 S Pulaski Rd | 3 | |
| 2123 | 30012 | Center Factory Branch | 2032 N Clybourn | 3 | |
| 2740 | 22671 | Chalmers School | 2745 W Roosevelt Rd | 3 | Owned |
| 2750 | 22681 | Chappell School | 2135 W Foster Ave | 1 | Owned |
| 2760 | 22701 | Chase School | 2021 N Point St | 2 | Owned |
| 2761 | 22702 | Chase School Annex | 2021 N Point Ave | 2 | |
| 5640 | 25151 | Chavez Center | 4747 S Marshfield Ave | 4 | Owned |
| 6670 | 45211 | Chicago Academy Elementary | 3400 N Austin Ave | 1 | Leased |
| 8022 | 63091 | Chicago Academy for Advanced Technology HS | 1301 W 14th St | 3 | Owned |
| 7770 | 46481 | Chicago Academy High School | 3400 N Austin Ave | 1 | Owned |
| MS23 | 46561 | Chicago Ag West High School | 3600 W 5th Ave | 3 | |
| 1790 | 47091 | Chicago Agricultural High School | 3857 W 111th St | 6 | Owned |
| 7360 | 55041 | Chicago Discovery Academy (at Bowen) | 2710 E 89th St | 6 | Owned |

| UNIT ID | ORACLE ID | SCHOOL NAME | ADDRESS | REGION | OWNERSHIP |
|---------|-----------|--|------------------------|--------|-----------|
| 8047 | 63051 | Chicago High School for the Arts | 3200 S Calumet Ave | 4 | Owned |
| 6580 | 66371 | Chicago International Charter Avalon South Shore | 1501 E 83rd Pl | 2 | Non-CPS |
| 7130 | 66231 | Chicago International Charter Basil | 1816 W Garfield Blvd | 5 | Non-CPS |
| 4910 | 66071 | Chicago International Charter Bucktown | 2235 N Hamilton Ave | 3 | Non-CPS |
| 4913 | 66074 | Chicago International Charter Irving Park | 3820 N Spaulding Ave | 1 | Non-CPS |
| 8110 | 66077 | Chicago International Charter Larry Hawkins | 801 E 133rd Pl | 6 | Owned |
| 8049 | 66076 | Chicago International Charter LLOYD BOND | 13300 S Langley Ave | 6 | Non-CPS |
| 2420 | 66061 | Chicago International Charter Longwood | 1309 W 95th St | 6 | Non-CPS |
| 4914 | 66075 | Chicago International Charter Loomis Primary | 9535 S Loomis St | 6 | Non-CPS |
| 7740 | 66241 | Chicago International Charter Northtown | 3900 W Peterson Ave | 1 | Non-CPS |
| 4220 | 66161 | Chicago International Charter Prairie | 11530 S Prairie Ave | 6 | Non-CPS |
| 4911 | 66072 | Chicago International Charter Ralph Ellison | 1817 W 80th St | 5 | Non-CPS |
| 2290 | 66181 | Chicago International Charter Washington Park | 6105 S Michigan Ave | 5 | Non-CPS |
| 7120 | 66221 | Chicago International Charter West Belden | 2245 N McVicker Ave | 2 | Non-CPS |
| 3180 | 66381 | Chicago International Charter Wrightwood | 8130 S California Ave | 6 | Non-CPS |
| 7940 | 66281 | Chicago Math and Science Academy Charter | 7212 N Clark St | 1 | Non-CPS |
| 1800 | 70070 | Chicago Military Academy | 3519 S Giles Ave | 4 | Owned |
| 8053 | 63111 | Chicago Talent Development HS | 4319 W Washington Blvd | 3 | Non-CPS |
| 7700 | 66481 | Chicago Virtual Charter | 38 S Peoria St | 3 | Non-CPS |
| 1010 | 53011 | Chicago Vocational High School | 2100 E 87th St | 6 | Owned |
| 6530 | 66201 | Choir Academy Charter School of Chicago | 3630 S WELLS | 4 | |
| 2770 | 22721 | Chopin School | 2450 W Rice St | 2 | Owned |
| 2780 | 30031 | Christopher School | 5042 S Artesian Ave | 4 | Owned |
| 7830 | 31301 | Claremont Academy | 2300 W 64th St | 5 | Owned |
| 6620 | 41051 | Clark High School | 5101 W Harrison St | 3 | Owned |
| 2230 | 22191 | Clark School | 1045 S Monitor Ave | 3 | Owned |
| 2791 | 22732 | Clay Pre-K - Rainbow University | 13231 S Burley | 6 | Leased |
| 2790 | 22731 | Clay School | 13231 S Burley Ave | 6 | Owned |
| 1840 | 51091 | Clemente Academy | 1147 N Western Ave | 2 | Owned |
| 7980 | 50201 | Clemente Achievement Academy | 1147 N Western Ave | 3 | Owned |
| 1841 | 51092 | Clemente Athletic Field | 1147 N Western Ave | 2 | |
| 2800 | 22741 | Cleveland School | 3121 W Byron St | 1 | Owned |
| 8758 | 70213 | Clinton Annex | 6330 N Washtenaw | 1 | |
| 2811 | 22752 | Clinton Branch | | 1 | |
| 2810 | 22751 | Clinton School | 6110 N Fairfield Ave | 1 | Owned |
| 2820 | 22761 | Clissold School | 2350 W 110th Pl | 6 | Owned |
| 5651 | 25162 | Cockrell CPC | 30 E 61st St | 5 | |
| 7191 | 26352 | Cole CPC | 412 S Keeler Ave | 3 | |
| 6170 | 26751 | Coleman Academy | 1441 W 119th St | 6 | Owned |
| 2830 | 22771 | Coles School | 8441 S Yates Blvd | 6 | Owned |
| 1045 | 49131 | Collins Academy High School | 1313 S Sacramento Dr | 3 | Owned |
| 1880 | 46411 | Collins High School (Closed See 1045 Collins | 1313 S SACRAMENTO | 3 | Owned |

| UNIT ID | ORACLE ID | SCHOOL NAME | ADDRESS | REGION | OWNERSHIP |
|---------|-----------|--|------------------------|--------|-----------|
| | | Academy HS) | DR | | |
| 2840 | 22781 | Colman School (Closed) | 4655 S Dearborn | 4 | |
| 5860 | 20071 | Columbia Explorers Academy | 4520 S Kedzie Ave | 4 | Owned |
| 2850 | 22791 | Columbus School | 1003 N Leavitt St | 2 | Owned |
| 1225 | 63061 | Community Services West Academy | 1239 S Pulaski Rd | 3 | Non-CPS |
| 2860 | 22801 | Cook School | 8150 S Bishop St | 5 | Owned |
| 2880 | 22821 | Coonley School | 4046 N Leavitt St | 1 | Owned |
| 2891 | 22832 | Cooper Branch | | 3 | |
| 2890 | 22831 | Cooper School | 1624 W 19th St | 3 | Owned |
| 2900 | 22841 | Copernicus School | 6010 S Throop St | 5 | Owned |
| 2910 | 22851 | Corkery School | 2510 S Kildare Ave | 4 | Owned |
| 1860 | 46391 | Corliss High School | 821 E 103rd St | 6 | Owned |
| 7910 | 30141 | Courtenay School | 1726 W Berteau Ave | 1 | Owned |
| 0643 | 11910 | CPS Central Offices | 125 S Clark St | 3 | |
| 7660 | 50161 | Crane Achievement Academy | 2245 W Jackson Blvd | 3 | Owned |
| 1270 | 46081 | Crane Tech High School | 2245 W Jackson Blvd | 3 | Owned |
| 4040 | 26661 | Cregier Multiplex | 2040 W Adams | 3 | |
| 2940 | 31041 | Crown Academy | 2128 S Saint Louis Ave | 3 | Owned |
| 4090 | 23881 | Cuffe Academy | 8324 S Racine Ave | 6 | Owned |
| 4100 | 23891 | Cullen School | 10650 S Eberhart Ave | 6 | Owned |
| 1820 | 53101 | Curie Metro High School | 4959 S Archer Ave | 4 | Owned |
| 3160 | 23061 | Curtis School | 32 E 115th St | 6 | Owned |
| 7670 | 50171 | CVS Achievement Center | 2100 E 87th St | 6 | Owned |
| 9905 | | CYDI Comm.Youth Deve. Ins | 7836 S Union | 5 | |
| 6560 | 25951 | Daley School | 5024 S Wolcott Ave | 4 | Owned |
| 2960 | 22881 | Darwin School | 3116 W Belden Ave | 2 | Owned |
| 7180 | 26341 | Davis Academy | 6723 S WOOD St | 5 | Owned |
| 7430 | 30131 | Davis Developmental Center | 9101 S JEFFERY AV | 6 | Owned |
| 7000 | 29391 | Davis Magnet Elementary Academy | 6730 S Paulina St | 5 | Owned |
| 2971 | 70220 | Davis N Branch | 2940 W 40th Pl | 4 | |
| MS21 | | Davis Replacement School (No Oracle ID) | 6723 S Wood St | 5 | |
| 2970 | 22891 | Davis School | 3014 W 39th Pl | 4 | Owned |
| 2980 | 22901 | Dawes School | 3810 W 81st Pl | 5 | Owned |
| 7420 | 31261 | De Diego Academy | 1313 N Claremont Ave | 2 | Owned |
| 3630 | 23411 | De Dominguez School | 3000 S Lawndale Ave | 4 | Owned |
| 7330 | 26401 | De La Cruz School (See UNO Octavia Paz 5810) | 2317 W 23RD PL | 4 | Owned |
| 8050 | 26631 | De Priest School | 139 S Parkside Ave | 3 | Owned |
| 2990 | 29031 | Decatur School | 7030 N Sacramento Ave | 1 | Owned |
| 3000 | 22911 | Delano School | 3937 W Wilcox St | 3 | Owned |
| 3001 | 22912 | Delano School CPC | 3905 W Wilcox St | 3 | |
| 3010 | 22931 | Deneen School | 7240 S Wabash Ave | 5 | Owned |
| 6740 | 26031 | Dett School | 2306 W Maypole Ave | 3 | Owned |
| 3020 | 22941 | Dever School | 3436 N Osceola Ave | 1 | Owned |

| UNIT ID | ORACLE ID | SCHOOL NAME | ADDRESS | REGION | OWNERSHIP |
|---------|-----------|---|---------------------------|--------|-----------|
| 6990 | 46521 | Devry Adv Acad | 3300 N Campbell | 1 | Non-CPS |
| 3030 | 22951 | Dewey Academy | 5415 S Union Ave | 4 | Owned |
| 3031 | 22952 | Dewey Academy CPC | 638 W 54th Pl | 4 | |
| 4311 | 24032 | Dickens School CPC | 740 S Campbell Ave | 3 | |
| 2950 | 22871 | Dirksen School | 8601 W Foster Ave | 1 | Owned |
| 8045 | 26921 | Disney II Magnet | 3815 N Kedvale Ave | 1 | Owned |
| 8000 | 29401 | Disney Magnet | 4140 N Marine Dr | 1 | Owned |
| 3040 | 22971 | Dixon School | 8306 S Saint Lawrence Ave | 6 | Owned |
| 3050 | 22981 | Dodge School | 2651 W Washington Blvd | 3 | Owned |
| 6790 | 26071 | Donoghue School (See Univ of Chicago 2600) | 707 E 37th St | 4 | |
| 6791 | 26072 | Donoghue School CPC | 707 E 37th St | 4 | |
| 3070 | 22991 | Doolittle East | 535 E 35th St | 4 | Owned |
| 3071 | 22992 | Doolittle East CPC | | 4 | |
| 7620 | 26491 | Doolittle West | 521 E 35th St | 4 | Owned |
| 3080 | 23001 | Dore School | 6108 S Natoma Ave | 5 | Owned |
| 1980 | 50081 | Dorsey School | 9035 S Langley Ave | 6 | |
| 3090 | 31051 | Douglas Academy (Closed See 2680) | 3200 S Calumet | 4 | |
| 6630 | 41061 | Douglass Middle Academy | 543 N Waller Ave | 2 | Owned |
| 3100 | 23011 | Drake School | 2722 S King Dr | 4 | Owned |
| 3120 | 23021 | Drummond School | 1845 W Cortland St | 2 | Owned |
| 8010 | 26601 | DuBois School | 330 E 133rd St | 6 | Owned |
| 6860 | 26141 | Dulles School | 6311 S Calumet Ave | 5 | Owned |
| 6890 | 26171 | Dumas School | 6650 S Ellis Ave | 5 | Owned |
| 6891 | 26172 | Dumas School CPC | 6615 S Kenwood Ave | 5 | |
| 1030 | 53021 | Dunbar High School | 3000 S King Dr | 4 | Owned |
| 6050 | 25491 | Dunne School | 10845 S Union Ave | 6 | Owned |
| 7870 | 26831 | Durkin Park Elementary School (Old Lenart) | 8445 S Kolin Ave | 5 | Owned |
| DURS | 70080 | Durso School (Closed 6650) | 1601 W Taylor St | 3 | |
| 7460 | 46541 | DuSable Campus | 4934 S Wabash | 4 | |
| 1280 | 46091 | DuSable High School (See Bronzeville Scholastic 7270) | 4934 S WABASH AV | 4 | Owned |
| 4140 | 66311 | Dusable Leadership Charter School (SHABAZZ CHTR) | 4934 S Wabash Ave | 4 | Owned |
| 6760 | 26051 | Dvorak Academy | 3615 W 16th St | 3 | Owned |
| 1600 | 66021 | Dyett (H/S) & Middle | 555 E 51st St | 4 | Owned |
| 8070 | 41101 | Dyett Middle School (Closed See 1600) | 555 E 51st St | 4 | |
| 7450 | 26441 | Earhart School | 1710 E 93rd St | 6 | Owned |
| 3130 | 23031 | Earle School | 6121 S Hermitage Ave | 5 | Owned |
| 3140 | 23041 | Eberhart School | 3400 W 65th Pl | 5 | Owned |
| 3150 | 23051 | Ebinger School | 7350 W Pratt Ave | 1 | Owned |
| 8141 | 68010 | Eckersall Stadium | 2423 E 82nd St | 6 | |
| 3170 | 23071 | Edgebrook School | 6525 N Hiawatha Ave | 1 | Owned |
| 2085 | 28081 | Edison Park Elementary School | 6220 N Olcott Ave | 1 | Owned |

| UNIT ID | ORACLE ID | SCHOOL NAME | ADDRESS | REGION | OWNERSHIP |
|---------|-----------|--|-----------------------|--------|-----------|
| 2220 | 29011 | Edison RGC | 4929 N Sawyer Ave | 1 | Owned |
| 3200 | 23081 | Edwards School | 4815 S Karlov Ave | 4 | Owned |
| 3210 | 23091 | Einstein School (Closed) | 3663 S Wabash Ave | 4 | |
| 4340 | 26681 | Elementary Multiplex | 6434 S University Ave | 5 | |
| 3220 | 23101 | Ellington School | 243 N Parkside Ave | 3 | Owned |
| 3221 | 23102 | Ellington School Branch | 241 N Central Ave | 3 | |
| 3230 | 23121 | Emmet School | 5500 W Madison St | 3 | Owned |
| 1681 | 46352 | Englewood Athletic Field | 6201 S Stewart Ave | 5 | |
| ENGW | 28161 | Englewood Campus | | | |
| 1680 | 46351 | Englewood Technical Preparatory Academy (See TEAM Englewood 8080) | 6201 S STEWART AV | 5 | Owned |
| 7380 | 55021 | Entrepreneurship School | 7627 S Constance Ave | 5 | Owned |
| 8058 | 63081 | EPIC Academy High School | 8255 S Houston Ave | 5 | Owned |
| 3240 | 29051 | Ericson Academy | 3600 W 5th Ave | 3 | Owned |
| 2492 | | Erie Charter (See 5780) | 2510 W Cortez | 3 | |
| 5780 | 66331 | Erie Elementary | 1405 N Washtenaw Ave | 3 | Non-CPS |
| 3250 | 23131 | Esmond School | 1865 W Montvale | 6 | Owned |
| 3260 | 23141 | Everett School | 3419 S Bell Ave | 4 | Owned |
| 7490 | 26461 | Evergreen Academy | 3537 S Paulina St | 4 | Owned |
| 7990 | 26591 | Evers School | 9811 S Lowe Ave | 6 | Owned |
| 7290 | 55071 | Excel (at Orr) | 730 N PULASKI Rd | 2 | |
| 4660 | 26701 | Fairfield Academy (Formerly Marquette East) | 6201 S Fairfield Ave | 5 | Leased |
| 4661 | 26702 | Fairfield Branch (New Hope Lutheran) | 6416 S Washtenaw | 5 | Leased |
| 3270 | 23151 | Falconer School | 3020 N Lamon Ave | 2 | Owned |
| 4861 | 30042 | Family Guidance Center | 2131 W Monroe St | 3 | |
| 4640 | 24371 | Faraday School | 3250 W Monroe St | 3 | Owned |
| 3280 | 23161 | Farnsworth School | 5414 N Linder Ave | 1 | Owned |
| 1300 | 53091 | Farragut Academy | 2345 S Christiana Ave | 4 | Owned |
| 3300 | 23171 | Farren School | 5055 S State | 4 | Owned |
| 1310 | 46111 | Fenger Academy | 11220 S Wallace St | 6 | Owned |
| 7970 | 50191 | Fenger Achievement Academy | 11220 S Wallace St | 6 | Owned |
| 4581 | 24312 | Ferguson CPC | 1425 N Hudson | 2 | |
| 3320 | 23191 | Fermi School | 1415 E 70th St | 5 | Owned |
| 3330 | 23201 | Fernwood School | 10041 S Union Ave | 6 | Owned |
| 8762 | 70215 | Field Annex (Closed) | 1709 W Lunt | 1 | |
| 3350 | 23211 | Field School | 7019 N Ashland Ave | 1 | Owned |
| 3760 | 23541 | Finkl School | 2332 S Western Ave | 4 | Owned |
| 3360 | 23221 | Fiske School | 6145 S Ingleside Ave | 5 | Owned |
| 3681 | 23462 | Fleming Branch | 4918 W 64th Pl | 5 | |
| 1040 | 53031 | Flower Career Academy (See Al Raby 7690) | 3545 W Fulton Blvd | 3 | |
| 1165 | 67091 | Ford Academy | 931 S Homan Ave | 3 | Non-CPS |
| 1331 | | Foreman Athletic Field | 3235 N LeClaire Ave | 1 | |
| 1330 | 46131 | Foreman High School | 3235 N LeClaire Ave | 1 | Owned |
| 3400 | 23241 | Fort Dearborn School | 9025 S Throop St | 6 | Owned |

| UNIT ID | ORACLE ID | SCHOOL NAME | ADDRESS | REGION | OWNERSHIP |
|---------|-----------|---|---------------------------|--------|--------------|
| 3430 | 23261 | Foster Park School | 8530 S Wood St | 6 | Owned |
| 3310 | 23181 | Foundations School | 2040 W ADAMS ST | 3 | |
| 3420 | 29081 | Franklin Magnet | 225 W Evergreen Ave | 2 | Owned |
| 5850 | 29411 | Frazier International Baccalaureate | 4027 W Grenshaw St | 3 | Owned |
| FRZM | 29421 | Frazier Multiplex | | 3 | |
| 6650 | 26901 | Frazier Prep Acad | 4027 W Grenshaw St | 3 | Owned |
| 7780 | 26531 | Frazier School (See Frazier Prep 6650) | 4027 W Grenshaw | 3 | Owned |
| 3440 | 23271 | Fuller School | 4214 S Saint Lawrence Ave | 4 | Owned |
| 3450 | 23281 | Fulton School | 5300 S Hermitage Ave | 4 | Owned |
| 3460 | 23291 | Funston School | 2010 N Central Park | 2 | Owned |
| 3461 | | Funston School Branch | 3616 W Armitage Ave | 2 | |
| FCHS | | Future Commons High School (Closed) | 244 E Pershing Rd | 4 | |
| 1370 | 46161 | Future Commons Tech Prep | 244 E Pershing Rd | 4 | |
| 1340 | 46141 | Gage Park High School | 5630 S Rockwell St | 5 | Owned |
| 5840 | 66341 | Galapogas Charter School | 3814 W Iowa St | 3 | Non-CPS |
| 3480 | 31081 | Gale Academy | 1631 W Jonquil Ter | 1 | Owned |
| 4160 | 29141 | Galileo Academy | 820 S Carpenter St | 3 | Owned |
| 3490 | 29091 | Gallistel Language Academy | 10347 S Ewing Ave | 6 | Leased/Owned |
| 3491 | 29092 | Gallistel Language Academy Branch | 10200 S Ave J | 6 | Leased |
| 8064 | 63101 | Garfield Park Preparatory Academy | 3250 W Monroe St | | Owned |
| 5420 | 24951 | Garvey School (Marcus) | 10309 S Morgan St | 6 | Owned |
| 3510 | 23301 | Garvy School (John) | 5225 N Oak Park Ave | 1 | Owned |
| 8720 | | Gary Mod. | 3737 W 31st St | 4 | |
| 3520 | 23311 | Gary School | 3740 W 31st St | 4 | Owned |
| 8153 | 68100 | Gately Stadium | 810 E 103rd St | 6 | |
| 3530 | 23321 | Gillespie School | 9301 S State St | 6 | Owned |
| 3540 | 23331 | Gladstone School | 1231 S DAMEN AV | 3 | Owned |
| 2025 | 63011 | Global Citizenship Academy | 4647 W 47th St | 4 | Non-CPS |
| 7550 | 55111 | Global Vision Academy (at Bowen) | 2710 E 89th St | 6 | Owned |
| 3560 | 23341 | Goethe School | 2236 N Rockwell St | 2 | Owned |
| 7840 | 26561 | Goldblatt School | 4257 W Adams St | 3 | Owned |
| 2482 | 22433 | Goldsmith Branch | 10211 S Crandon Ave | 6 | |
| 3570 | 23351 | Gompers School | 12302 S State St | 6 | Owned |
| 3821 | 23612 | Good Sheppard Branch of Zapata School | 2728 S Kolin St | 4 | Leased |
| 3290 | 29061 | Goodlow Magnet | 2040 W 62nd St | 5 | Owned |
| 3590 | 23371 | Goudy School | 5120 N Winthrop Ave | 1 | Owned |
| 3600 | 23391 | Graham School | 4436 S Union Ave | 4 | Owned |
| 8724 | 70206 | Graham School Branch | 745 W 45th St | 4 | |
| 1950 | 49101 | Graham Training Center High School | 2347 S Wabash Ave | 4 | Owned |
| GRNT | 44011 | Grant Campus Unit | 145 S Campbell Ave | 3 | |
| 3610 | 31091 | Grant School | 145 S Campbell | 3 | |
| 3620 | 23401 | Gray School | 3730 N Laramie Ave | 1 | Owned |
| 7600 | 55171 | Greater Lawndale High School For Social | 3120 S Kostner Ave | 4 | Owned |

| UNIT ID | ORACLE ID | SCHOOL NAME | ADDRESS | REGION | OWNERSHIP |
|---------|-----------|---|-----------------------|--------|-----------|
| | | Justice | | | |
| 2730 | 22661 | Greeley School | 832 W Sheridan Rd | 1 | Owned |
| 4410 | 24131 | Green School | 1150 W 96th St | 6 | Owned |
| 3650 | 23431 | Greene School | 3525 S Honore | 4 | Owned |
| 3651 | 23432 | Greene School Branch (Closed) | 3625 S Hoynes | 4 | |
| 3660 | 23441 | Gregory School | 3715 W Polk St | 3 | Owned |
| 3670 | 23451 | Gresham School | 8524 S Green St | 6 | Owned |
| 3680 | 23461 | Grimes School | 5450 W 64th Pl | 5 | Owned |
| 3580 | 23361 | Grissom School | 12810 S Escanaba Ave | 6 | Owned |
| 7050 | 26311 | Guggenheim School | 7141 S Morgan St | 5 | Owned |
| 3690 | 29121 | Gunsaulus Academy | 4420 S Sacramento Ave | 4 | Owned |
| 3700 | 23481 | Haines School | 247 W 23rd Pl | 4 | Owned |
| 3710 | 23491 | Hale School | 6140 S Melvina | 5 | Owned |
| 8712 | 70204 | Haley, Alex Modular | 11413 S Eggleston | 6 | |
| 2360 | 22301 | Haley, Alex School | 11411 S Eggleston Ave | 6 | Owned |
| 3730 | 23501 | Hamilton School | 1650 W Cornelia Ave | 1 | Owned |
| 3742 | 23513 | Hamline Early Childhood | 4652 South Bishop St | 4 | |
| 3740 | 23511 | Hamline School | 4747 S Bishop St | 4 | Owned |
| 3741 | 23512 | Hamline School Branch | 1548 W 48th St | 4 | |
| 3750 | 23531 | Hammond School | 2819 W 21st Pl | 3 | Owned |
| 2350 | 32021 | Hampton School | 3434 W 77th St | 5 | Owned |
| 1200 | 46021 | Hancock High School | 4034 W 56th St | 5 | Owned |
| 6381 | 25792 | Hansberry CPC | 4055 W Arthington St | 3 | |
| 8143 | 68090 | Hanson Park Athletic Field | 5411 W Fullerton Ave | 2 | |
| 4770 | 24461 | Hanson Park School | 5411 W Fullerton Ave | 2 | Owned |
| 8771 | 68020 | Hanson Park Stadium | 5411 W Fullerton Ave | 2 | |
| 1350 | 51021 | Harlan Academy High School | 9652 S Michigan Ave | 6 | Owned |
| 1360 | 46151 | Harper High School | 6520 S Wood St | 5 | Owned |
| 3780 | 23561 | Harte School | 1556 E 56th St | 5 | Owned |
| 3790 | 23571 | Hartigan Community Arts Specialty School (See Bronzeville Lighthouse 3990) | 8 W Root St | 4 | |
| 3800 | 23581 | Harvard School | 7525 S Harvard | 5 | Owned |
| 1100 | 50021 | Harvey School | 2245 N McVicker Ave | 2 | |
| 3810 | 23591 | Haugan Magnet | 4540 N Hamlin Ave | 1 | Owned |
| 7070 | 32061 | Haugan Middle Campus | 3729 W Leland Ave | 1 | |
| 3830 | 29131 | Hawthorne Academy | 3319 N Clifton Ave | 1 | Owned |
| 3840 | 31111 | Hay Community Academy | 1018 N Laramie Ave | 2 | Owned |
| 1290 | 50061 | Hayes School (Closed) | 6533 S Stewart Ave | 5 | |
| 3850 | 23621 | Hayt School | 1518 W Granville Ave | 1 | Owned |
| 3881 | 23652 | Healy Annex | 3010 S Parnell | 4 | |
| 3880 | 23651 | Healy School | 3010 S Parnell Ave | 4 | Owned |
| 3890 | 23671 | Hearst School | 4640 S Lamon Ave | 4 | Owned |
| 3904 | 23683 | Hedges Middle School Branch | 1954 W 48th St | 4 | Leased |
| 3900 | 23681 | Hedges School | 4747 S Winchester Ave | 4 | Owned |

| UNIT ID | ORACLE ID | SCHOOL NAME | ADDRESS | REGION | OWNERSHIP |
|---------|-----------|--|--------------------------|--------|-----------|
| 3902 | 23682 | Hedges West Branch | 1954 W 48th St | 4 | |
| 3910 | 23711 | Hefferan School | 4409 W Wilcox St | 3 | Owned |
| 3920 | 23721 | Henderson School | 5650 S Wolcott Ave | 5 | Owned |
| 3930 | 31121 | Hendricks Academy | 4316 S Princeton Ave | 4 | Owned |
| 3940 | 23731 | Henry School | 4250 N Saint Louis Ave | 1 | Owned |
| 6570 | 25971 | Henson School | 1326 S Avers Ave | 3 | Owned |
| 3950 | 23741 | Herbert School | 2131 W Monroe St | 3 | Owned |
| 8021 | 22441 | Hernandez Middle School | 3510 W 55th St | 5 | Owned |
| 1660 | 50071 | Hernandez School | 3545 W Fulton Blvd | 3 | |
| 3970 | 23771 | Herzl School | 3711 W Douglas Blvd | 3 | Owned |
| 3971 | 23772 | Herzl School CPC | 1401S Hamlin Ave | 3 | |
| 4000 | 23801 | Hibbard School | 3244 W Ainslie St | 1 | Owned |
| 7210 | 31251 | Higgins Academy | 11710 S Morgan St | 6 | Owned |
| 7250 | 26371 | Hinton School | 644 W 71st St | 5 | Owned |
| 1380 | 47031 | Hirsch High School | 7740 S Ingleside Ave | 5 | Owned |
| 4010 | 23811 | Hitch School | 5625 N McVicker Ave | 1 | Owned |
| 4020 | 23821 | Holden School | 1104 W 31st St | 4 | Owned |
| 4030 | 23831 | Holmes School | 955 W Garfield Blvd | 5 | Owned |
| 4130 | 31131 | Hope College Prep High School | 5515 S Lowe Ave | 5 | Owned |
| 8067 | 63031 | Hope Contract School | 1628 W Washington | 3 | Owned |
| 8780 | | Houston, Charles / Prologue | 9035 S Langley | 6 | |
| 4060 | 23851 | Howe School | 720 N Lorel Ave | 2 | Owned |
| 4370 | 66431 | Howland Catalyst | 1616 S Spaulding Ave | 3 | Owned |
| HWLD | 66521 | Howland Multiplex | | | |
| 4070 | 23861 | Howland School (See Howland Catalyst 4370) | 1616 S Spaulding | 3 | Owned |
| 4080 | 23871 | Hoyne School | 8905 S Crandon Ave | 6 | Owned |
| 1671 | | Hubbard Athletic Field | 6200 S Hamlin Ave | 5 | |
| 1670 | 46341 | Hubbard High School | 6200 S Hamlin Ave | 5 | Owned |
| 8060 | 22451 | Hughes L. School (Langston) | 240 W 104th St | 6 | Owned |
| MS20 | 27061 | Hughes Replacement School | 226 W 104th St | 6 | |
| 4110 | 23901 | Hughes School (Charles Evans) | 4247 W 15th St | 3 | Owned |
| 4121 | 23912 | Hurley Branch (with Ashburn) | 8300 S St Louis | 5 | |
| 4120 | 23911 | Hurley School | 3849 W 69th Pl | 5 | Owned |
| 1390 | 46171 | Hyde Park Academy | 6220 S Stony Island Ave | 5 | Owned |
| 1770 | 67041 | IDOC/CPS | 8007 S Cottage Grove Ave | 5 | Non-CPS |
| 2126 | 30013 | IDOC/Healy Branch | 100 N Western Ave | 3 | |
| ISHS | | Industrial Skill Center High School (Closed) | 244 E Pershing Rd | 4 | |
| 7680 | 55151 | Infinity Math, Science Tech. High School (at Little Village) | 3120 S Kostner Ave | 3 | Owned |
| 8745 | 70230 | Instituto Del Progresso | 2570 S Blue Island | 4 | |
| 8026 | 63131 | Instituto Health Sciences Career Academy | 122 S Michigan Ave | 3 | Non-CPS |
| 4890 | 29191 | Inter-American Magnet | 851 W Waveland Ave | 1 | Owned |
| 4780 | 41031 | Irving Park Middle School | 3815 N KEDVALE AV | 1 | Owned |

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|---------|-----------|--|------------------------|--------|-----------|
| 5350 | 24881 | Irving School | 749 S Oakley Blvd | 3 | Owned |
| 4690 | 29171 | Jackson Academy | 1340 W Harrison St | 3 | Owned |
| 8090 | 26651 | Jackson M. School | 917 W 88th St | 6 | Owned |
| 4170 | 23921 | Jahn School | 3149 N Wolcott Ave | 1 | Owned |
| 4180 | 23931 | Jamieson School | 5650 N Mozart St | 1 | Owned |
| 2120 | 30011 | Jefferson N. Alternative School | 1100 S Hamilton Ave | 3 | Non-CPS |
| 4190 | 23941 | Jefferson T. School | 1522 W Fillmore | 3 | Owned |
| 4200 | 23951 | Jenner Academy | 1119 N Cleveland Ave | 2 | Leased |
| 6920 | 29341 | Jensen Academy | 3030 W Harrison St | 3 | Owned |
| 5540 | 25051 | Johns Community Academy/Barbara Sizemore Academy | 6936 S HERMITAGE AV | 5 | Owned |
| 6940 | 26231 | Johnson School | 1420 S Albany Ave | 3 | Owned |
| 6941 | 26232 | Johnson School CPC | 1504 S Albany | 3 | |
| 1060 | 47021 | Jones Magnet High School | 606 S State St | 3 | Owned |
| 2330 | 22281 | Joplin School | 7931 S Honore St | 5 | Owned |
| 2870 | 22811 | Jordan School | 7414 N Wolcott Ave | 1 | Owned |
| 8799 | 68030 | Jorndt Field (Winnemac Park) | 5101 N Leavitt St | 1 | |
| 5971 | 25412 | Joyner CPC | 1315 S Blue Island Ave | 3 | |
| 1890 | 46421 | Juarez High School | 2150 S Laffin St | 3 | Owned |
| 1870 | 46401 | Julian High School | 10330 S Elizabeth St | 6 | Owned |
| 2651 | 22572 | Julius Rosenwald Branch - Carroll School | 2541 W 80th St | 5 | |
| 4230 | 23961 | Jungman School | 1746 S Miller St | 3 | Owned |
| 3370 | 29071 | Kanoon Magnet | 2233 S Kedzie Ave | 4 | Owned |
| 4960 | 29211 | Keller Magnet | 3020 W 108th St | 6 | Owned |
| 3410 | 23251 | Kellman School | 751 S Sacramento Blvd | 3 | Leased |
| 4240 | 23971 | Kellogg School | 9241 S Leavitt St | 6 | Owned |
| MS08 | 46571 | Kelly Curie Gage Park Area High School (See SOLORIO HS 8550) | 5400 S St Louis | 4 | |
| 1400 | 46181 | Kelly High School | 4136 S California Ave | 4 | Owned |
| 8149 | 68080 | Kelvyn Park Athletic Field | 4343 W Wrightwood Ave | 2 | |
| 1410 | 46191 | Kelvyn Park High School | 4343 W Wrightwood Ave | 2 | Owned |
| 1420 | 46201 | Kennedy High School | 6325 W 56th St | 5 | Owned |
| 1710 | 46361 | Kenwood Academy | 5015 S Blackstone Ave | 4 | Owned |
| 1711 | | Kenwood Athletic Field | 5015 S Blackstone Ave | 4 | |
| 4270 | 23991 | Kershaw School | 6450 S Lowe Ave | 5 | Owned |
| 4280 | 24001 | Key School | 517 N Parkside Ave | 2 | Owned |
| 4300 | 24021 | Kilmer School | 6700 N Greenview Ave | 1 | Owned |
| 1760 | 46371 | King High School | 4445 S Drexel Blvd | 4 | Owned |
| 4310 | 24031 | King School | 740 S Campbell Ave | 3 | Owned |
| 4330 | 24071 | Kinzie School | 5625 S Mobile Ave | 5 | Owned |
| 4350 | 24081 | Kipling School | 9351 S Lowe Ave | 6 | Owned |
| 7810 | 66261 | KIPP Ascend Charter School | 1616 S Avers Ave | 3 | Owned |
| 7710 | 55121 | KIPP Chicago Youth Village Academy | | 4 | |
| 8732 | 70209 | Kohn Annex | 10432 S State | 6 | |

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|---------|-----------|--|-----------------------|--------|-----------|
| 4360 | 24091 | Kohn School | 10414 S State St | 6 | Owned |
| 4390 | 31151 | Kozminski Academy | 936 E 54th St | 4 | Owned |
| 4391 | | Kozminski Athletic Field | 936 E 54th St | 4 | |
| 2055 | 63041 | Kwame Nkrumah Academy Elementary School | 901 E 95th St | 6 | Non-CPS |
| 4400 | 24121 | Lafayette School | 2714 W Augusta Blvd | 2 | Owned |
| 8737 | 70229 | Lake View Alt. | 240 W Randolph | 3 | |
| MS19 | 27051 | Lakeshore East Area New School | | | |
| 1430 | 46211 | Lakeview High School | 4015 N Ashland Ave | 1 | Owned |
| 1440 | 46221 | Lane Tech High School | 2501 W Addison St | 1 | Owned |
| 8150 | 68040 | Lane Tech Stadium | 2501 W Addison St | 1 | |
| 3980 | 23791 | Lara Academy | 4619 S Wolcott Ave | 4 | Owned |
| 1910 | 49071 | Las Casas High School | 8401 S SAGINAW AV | 6 | Leased |
| 4420 | 29161 | LaSalle Academy | 1734 N Orleans St | 2 | Owned |
| 8040 | 29101 | LaSalle II Magnet Elementary School | 1148 N Honore St | 3 | Owned |
| 6750 | 26041 | Lathrop School | 1440 S Christiana Ave | 3 | Owned |
| 9401 | 69401 | Latino Youth Center Charter School | 2200 S Marshall | 4 | |
| 6260 | 25671 | Lavizzo School | 138 W 109th St | 6 | Owned |
| 4430 | 31161 | Lawndale Academy | 3500 W Douglas Blvd | 3 | Owned |
| 4550 | 24261 | Lawrence School | 9928 S Crandon Ave | 6 | Owned |
| 6775 | 66561 | LEARN Charter ES - Excel | 2401 W Congress Pkwy | 3 | Non-CPS |
| 8072 | 66562 | LEARN Charter ES - North Lawndale | 212 S Francisco | 3 | Non-CPS |
| 6770 | 66211 | LEARN Charter ES - Romano Butler Campus | 1132 S Homan Ave | 3 | Non-CPS |
| 8029 | 66563 | LEARN Charter School-South Chicago Campus | 8914 S Buffalo Ave | 6 | Owned |
| L902 | | Leased Facility at (1900 N Austin) | 1900 N Austin | | |
| L320 | | Leased Facility at (320 S Elizabeth) | 320 S Elizabeth | | |
| MS02 | 27071 | Lee / Pasteur Elementary School (See Azuela 8660) | 4707 W Marquette | 5 | |
| 7170 | 26331 | Lee School | 6448 S Tripp Ave | 5 | Owned |
| 5870 | 67071 | Legacy Charter School | 4217 W 18th St | 3 | Owned |
| 7320 | 26391 | Leland School | 5221 W Congress Pkwy | 3 | Owned |
| 4440 | 24141 | LeMoyné School (Closed; Occupied by Inter-American 4890) | 851 W Waveland Ave | 1 | |
| 7240 | 29361 | Lenart Center | 8101 S LaSalle St | 5 | Owned |
| 4450 | 24151 | Lewis School | 1431 N Leamington Ave | 2 | Owned |
| 4451 | 24152 | Lewis School Branch | 5035 W North Ave | 2 | |
| 4471 | 24172 | Libby Annex | 5340 S Loomis (1400W) | 4 | |
| 4470 | 24171 | Libby School | 5300 S Loomis Blvd | 4 | Owned |
| 1125 | 66301 | LINC Alternative High School | 4655 S Dearborn St | 3 | Non-CPS |
| 1620 | 46321 | Lincoln Park High School | 2001 N Orchard St | 2 | Owned |
| 4480 | 24191 | Lincoln School | 615 W Kemper Pl | 2 | Owned |
| 1450 | 46231 | Lindblom High School | 6130 S Wolcott | 5 | Owned |
| 7110 | 46511 | Lindblom Math and Science Academy | 6130 S Wolcott Ave | 5 | Owned |
| 4490 | 24201 | Linne School | 3221 N Sacramento Ave | 1 | Owned |

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|---------|-----------|---|--------------------------|--------|-----------|
| 4491 | 24202 | Linne School Annex | 3318 N Whipple St | 1 | |
| 2590 | 22521 | Little Village Academy | 2620 S Lawndale Ave | 4 | Owned |
| 1130 | 49121 | Little Village Area New High School | 3120 S KOSTNER AV | 4 | |
| 4500 | 24221 | Lloyd School | 2103 N Lamon Ave | 2 | Owned |
| 4510 | 24231 | Locke School | 2828 N Oak Park Ave | 2 | Owned |
| 4730 | 66151 | Locke, Alain Charter School | 3141 W Jackson Blvd | 3 | Non-CPS |
| 7560 | 41091 | Logandale Middle School | 3212 W George St | 2 | Owned |
| 8330 | 22341 | LORCA Elementary School | 3231 N Springfield Ave | 1 | Owned |
| 4530 | 24241 | Lovett School | 6333 W Bloomingdale Ave | 2 | Owned |
| 4540 | 24251 | Lowell School | 3320 W Hirsch St | 2 | Owned |
| 4380 | 24101 | Lozano Bilingual Center | 1424 N Cleaver St | 2 | Owned |
| 4381 | 24102 | Lozano Branch | 1501 N Greenview (1432W) | 2 | |
| 4662 | | Lutheran School - Fairfield Annex | | 5 | |
| 4560 | 24281 | Lyon School | 2941 N McVicker Ave | 2 | Owned |
| 4561 | 24282 | Lyon School Branch | 6041 W Diversey | 1 | |
| 6310 | 41041 | Madero Middle School | 3202 W 28th St | 4 | Owned |
| 4570 | 24301 | Madison School | 7433 S Dorchester Ave | 5 | Owned |
| 4580 | 24311 | Manierre School | 1420 N Hudson Ave | 2 | Owned |
| 1460 | 53111 | Manley Academy | 2935 W Polk St | 3 | Owned |
| 4610 | 24331 | Mann School | 8050 S Chappel Ave | 5 | Owned |
| 6590 | 31231 | Marconi Academy | 230 N Kolmar Ave | 3 | Owned |
| 1085 | 49151 | Marine Military Academy at Grant | 145 S Campbell Ave | 3 | Owned |
| 4620 | 24341 | Marquette School | 6550 S Richmond St | 5 | Owned |
| 4621 | 24342 | Marquette School Branch | 6601 S Kedzie | 5 | |
| N144 | | Marsh Area - New School | 9810 S Exchange | 6 | |
| 4630 | 24361 | Marsh School | 9822 S Exchange Ave | 6 | Owned |
| 1470 | 47041 | Marshall High School (See Faraday 4640) | 3250 W Adams St | 3 | Owned |
| 7520 | 41081 | Marshall Middle School | 3900 N Lawndale Ave | 1 | Owned |
| 3591 | 23372 | Marti Center (Demolished) | 5126 N Kenmore Ave | 1 | |
| 8025 | 24381 | MASON HS | 4217 W 18th St | 3 | Owned |
| 4650 | 24381 | Mason School | 4217 W 18th St | 3 | Owned |
| 4651 | 24382 | Mason School CPC | 4216 W 19th St | 3 | |
| 1480 | 46241 | Mather High School | 5835 N Lincoln Ave | 1 | Owned |
| 4670 | 31171 | May Academy | 512 S Lavergne Ave | 3 | Owned |
| 4680 | 24401 | Mayer School | 2250 N Clifton Ave | 2 | Owned |
| 4700 | 24411 | Mayo School | 249 E 37th St | 4 | Owned |
| 7150 | 26321 | Mays Academy | 838 W Marquette Rd | 5 | Owned |
| 3770 | 23551 | McAuliffe School | 1841 N Springfield Ave | 2 | Owned |
| 4710 | 24421 | McClellan School | 3527 S Wallace St | 4 | Owned |
| 6820 | 26111 | McCorkle School | 4421 S STATE ST | 4 | Owned |
| 4721 | | McCormick Mod. | 2712 S Sawyer | 4 | |
| 4720 | 24431 | McCormick School | 2712 S Sawyer Ave | 4 | Owned |

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|---------|-----------|---|-------------------------------|--------|-----------|
| 6910 | 26201 | McCutcheon School | 4865 N Sheridan Rd | 1 | Owned |
| 6911 | 26202 | McCutcheon School Branch | 4850 N Kenmore Ave | 1 | |
| 4750 | 29181 | McDade School | 8801 S Indiana Ave | 6 | Owned |
| 7390 | 26421 | McDowell School | 1419 E 89th St | 6 | Owned |
| 4760 | 24451 | McKay School | 6901 S Fairfield Ave | 5 | Owned |
| 4761 | 24452 | McKay School Early Childhood Center | 7050 S Washtenaw Ave | 5 | Leased |
| 7880 | 26821 | McKinley Park Elementary School (Fatima) | 3456 W 38th St | 4 | Leased |
| 7040 | 26301 | McNair Center | 4820 W Walton St | 2 | Owned |
| 4800 | 24471 | McPherson School | 4728 N Wolcott Ave | 1 | Owned |
| 4810 | 24481 | Medill Elementary School (See Chicago Academy for Advanced Technology 8022) | 1301 W 14TH ST | 3 | Owned |
| 4820 | 24491 | Medill Intermediate | 1326 W 14th Pl | 3 | |
| 7190 | 26351 | Melody School | 412 S Keeler Ave | 3 | Owned |
| 3190 | 31061 | Metcalfe Academy | 12339 S Normal Ave | 6 | Owned |
| 5160 | 66461 | Metropolitan Academy of Science | | | |
| 6410 | 22111 | Midway Academy | 5434 S LOCKWOOD AV | 4 | |
| MLBN | | Millburn Alternative School | 545 E Oakwood Blvd | 4 | |
| 6921 | 29342 | Miller CPC | 3030 W Harrison St | 3 | |
| 5880 | 25331 | Mireles Academy | 9000 S Exchange Ave | 6 | Owned |
| 4840 | 24511 | Mitchell School | 2233 W Ohio St | 2 | Owned |
| 4841 | 24512 | Mitchell School Branch | 2325 W Erie St | 2 | |
| 6950 | 26251 | Mollison School | 4415 S Dr Martin L King Jr Dr | 4 | Owned |
| 4851 | 24532 | Monroe Branch | 3651 W Schubert Ave | 2 | |
| 4850 | 24531 | Monroe School | 3651 W Schubert Ave | 2 | Owned |
| 4860 | 30041 | Montefiore Special School | 1310 S Ashland Ave | 3 | Owned |
| 4870 | 24551 | Moos School | 1711 N California Ave | 2 | Owned |
| 1491 | | Morgan Park Athletic Field | 1744 W Pryor Ave | 6 | |
| 1490 | 46251 | Morgan Park High School | 1744 W Pryor Ave | 6 | Owned |
| 4830 | 24501 | Morgan School | 8407 S Kerfoot Ave | 6 | Owned |
| 4880 | 24571 | Morrill School | 6011 S Rockwell St | 5 | Owned |
| 4900 | 24581 | Morse School (See Polaris Charter 4150) | 620 N Sawyer Ave | 2 | Owned |
| 6800 | 26091 | Morton Academy | 431 N Troy St | 2 | Owned |
| 7530 | 55101 | Moses Vines Prep Academy (at Orr) | 730 N PULASKI RD | 2 | |
| 4940 | 24591 | Mount Greenwood School | 10841 S Homan Ave | 6 | Owned |
| 4980 | 24601 | Mount Vernon School | 10540 S Morgan St | 6 | Owned |
| 5000 | 24611 | Mozart School | 2200 N Hamlin Ave | 2 | Owned |
| 5010 | 70030 | Mulligan School | 1855 N Sheffield Ave | 2 | Owned |
| 7630 | 55181 | Multicultural Arts School (at Little Village) | 3120 S Kostner Ave | 4 | Owned |
| 6640 | 26011 | Munoz Marin Primary (Consolidated into Lowell 4540) | 3320 W Evergreen Ave | 2 | Owned |
| 5020 | 24621 | Murphy School | 3539 W Grace St | 1 | Owned |
| 5030 | 29221 | Murray Academy | 5335 S Kenwood Ave | 4 | Owned |
| 7920 | 66271 | Namaste Charter | 3737 S Paulina St | 4 | Non-CPS |

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|---------|-----------|---|-----------------------|--------|-----------|
| 8744 | 70211 | Nash Anex | 4824 W Ohio | 2 | |
| 5050 | 24641 | Nash School | 4837 W Erie St | 2 | Owned |
| 6480 | 32031 | National Teachers Academy | 55 W Cermak Rd | 4 | Owned |
| 4970 | 30061 | Near North Center | 739 N Ada St | 2 | Owned |
| 1050 | 47011 | Near North High School | 1450 N Larrabee | 2 | Owned |
| 5060 | 24651 | Neil School | 8555 S Michigan Ave | 6 | Owned |
| 5070 | 24661 | Nettelhorst School | 3252 N Broadway St | 1 | Owned |
| 7060 | 22071 | New Field Primary School | 1707 W Morse Ave | 1 | Owned |
| 7540 | 46491 | New Millennium School of Health (at Bowen) | 2710 E 89th St | 6 | Owned |
| 5080 | 29231 | Newberry Magnet | 700 W Willow St | 2 | Owned |
| 4050 | 23841 | Nia School | 2040 W ADAMS ST | 3 | |
| 2200 | 22181 | Nicholson School | 6006 S Peoria St | 5 | Owned |
| 5090 | 24671 | Nightingale School | 5250 S Rockwell St | 4 | Owned |
| 3721 | | Ninos Heroes / Old Sullivan Building (See 7090 South Chicago Community) | 8255 S Houston | 5 | |
| 3720 | 31101 | Ninos Heroes Academic | 8344 S Commercial Ave | 6 | Owned |
| 5101 | | Nixon Anex | 4150 W Dickens Av | 2 | |
| 5100 | 24681 | Nixon School | 2121 N Keeler Ave | 2 | Owned |
| 5111 | 24692 | Nobel Branch Rose of Sharon | 4256 W Walton St | 2 | |
| 5110 | 24691 | Nobel School | 4127 W Hirsch St | 2 | Owned |
| 1147 | | Noble Street - Bain NUSH (See 8077 Rowe Charter) | | | |
| 8078 | 66572 | Noble Street - Chicago Bulls College Prep Campus (at Cregier Multiplex) | 2040 W Adams St | | Owned |
| 1935 | 66146 | Noble Street - Comer Campus | 7200 S Ingleside Ave | 5 | Non-CPS |
| 1934 | 66145 | Noble Street - Golder College Prep | 1454 W Superior St | 3 | Non-CPS |
| 8079 | 66573 | Noble Street - Muchin College Prep Campus | 1 N State St | | Non-CPS |
| 1931 | 66142 | Noble Street - Pritzker College Prep | 4131 W Cortland Ave | 2 | Non-CPS |
| 1932 | 66143 | Noble Street - Rauner College Prep | 1337 W Ohio | 3 | Non-CPS |
| 1933 | 66144 | Noble Street - Rowe-Clark | 3645 W Chicago Ave | 3 | Non-CPS |
| 1936 | 66147 | Noble Street Charter - UIC College Prep | 1231 S Damen Ave | 3 | Owned |
| 1930 | 66141 | Noble Street Charter High School | 1010 N Noble St | 2 | Non-CPS |
| 8028 | 66148 | Noble Street Charter School Englewood Campus | 6350 S Stewart Ave | | Owned |
| 1140 | 46431 | North Grand High School | 4338 W Wabansia Ave | 2 | Owned |
| 3060 | 66111 | North Kenwood Charter School (University of Chicago) | 1119 E 46th St | 4 | Owned |
| 1105 | 66091 | North Lawndale Charter High School | 1616 S Spaulding Ave | 3 | Owned |
| 1106 | 66092 | North Lawndale College Prep at Collins | 1313 S Sacramento Dr | 3 | Owned |
| 7890 | 26841 | North River Elementary School (Mercy) | 4416 N Troy St | 1 | Leased |
| 1740 | 46061 | Northside College Prep. | 5501 N Kedzie Ave | 1 | Owned |
| 1690 | 49021 | Northside Learning Center | 3730 W Bryn Mawr Ave | 1 | Owned |
| MS06 | 27081 | Northwest Elementary School (Not Built) | | | |
| 4600 | 41121 | Northwest Middle School | 5252 W Palmer St | 2 | Owned |
| 5120 | 24711 | Norwood Park School | 5900 N Nina Ave | 1 | Owned |

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|---------|-----------|--|--------------------------------------|--------|-----------|
| 1780 | 66041 | Nuestra America (Acorn Charter School) | 3814 W Iowa | 3 | |
| OAKW | | Oakenwald School (Old 5130) | 4071 S Lake Park (41st & Lake Park) | 4 | |
| 8083 | 24731 | Ogden International HS | 1250 W Erie St | 3 | Owned |
| MS12 | | Ogden Replacement Elementary School (No Oracle ID) | 24 W Walton | 3 | |
| 5150 | 24731 | Ogden School | 1443 N Ogden Ave | 3 | Owned |
| 5170 | 24741 | Oglesby School | 7646 S Green St | 5 | Owned |
| 5180 | 24751 | O'Keeffe School | 6940 S Merrill Ave | 5 | Owned |
| 1180 | 50041 | Olive School | 5125 S Princeton | 4 | |
| 6571 | 25972 | Olive School CPC | 1326 S Avers Ave | 3 | |
| 8727 | 70237 | Olive-Harvey Middle School | 10001 S Woodlawn | 6 | |
| 5190 | 24761 | Onahan School | 6634 W Raven St | 1 | Owned |
| 5200 | 24771 | Oriole Park School | 5424 N Oketo Ave | 1 | Owned |
| 7610 | 31281 | Orozco Academy | 1940 W 18th St | 3 | Owned |
| 7611 | | Orozco Academy (See 7610) | 1940 W 18th Pl | 3 | Owned |
| 1830 | 28151 | Orr Comm. Acad. (H/S) *R | 730 N Pulaski Rd | 2 | Owned |
| 5220 | 24791 | Otis School | 525 N Armour St | 2 | Owned |
| 5230 | 24801 | O'Toole School | 6550 S Seeley Ave | 5 | Owned |
| 6960 | 26261 | Overton School | 221 E 49th St | 4 | Owned |
| 6961 | 26262 | Overton School CPC | 4935 S Indiana Ave | 4 | |
| 5240 | 29241 | Owen Academy | 8247 S Christiana Ave | 5 | Owned |
| 3470 | 31071 | Owens Academy | 12450 S State St | 6 | Owned |
| 6930 | 26221 | Paderewski School | 2221 S Lawndale Ave | 4 | Owned |
| 5260 | 24821 | Palmer School | 5051 N Kenneth Ave | 1 | Owned |
| 5290 | 24841 | Park Manor School | 7037 S Rhodes Ave | 5 | Owned |
| 5270 | 31181 | Parker Community Academy | 6800 S Stewart Ave | 5 | Owned |
| 5271 | 31182 | Parker Community Academy CPC | 323 W 69th St | 5 | |
| 5280 | 24831 | Parkman School | 245 W 51st St | 4 | Owned |
| 5300 | 31201 | Parkside Academy | 6938 S East End Ave | 5 | Owned |
| 1170 | 50031 | Partee School (Closed) | 8101 S LaSalle Ave | 6 | |
| 6850 | 66191 | Passages Charter School | 1643 W Bryn Mawr Ave | 1 | Non-CPS |
| 5311 | 24852 | Pasteur Branch | 5426 S Lockwood | 5 | Leased |
| 5310 | 24851 | Pasteur School | 5825 S Kostner Ave | 5 | Owned |
| 1091 | | Payton Branch (St. Joseph North) | 1065 N Orleans | 2 | Leased |
| 1090 | 70020 | Payton High School | 1034 N Wells St | 2 | Owned |
| 5330 | 24861 | Peabody School | 1444 W Augusta Blvd | 2 | Owned |
| 1123 | 67021 | Peace & Education High School | 4946 S Paulina St | 4 | Non-CPS |
| 5340 | 24871 | Peck School | 3826 W 58th St | 5 | Owned |
| 5360 | 24891 | Peirce School | 1423 W Bryn Mawr Ave | 1 | Owned |
| 5370 | 24911 | Penn School | 1616 S Avers Ave | 3 | Owned |
| 2930 | 22861 | Perez School | 1241 W 19th St | 3 | Owned |
| 2931 | | Perez School Branch | 1241 W 19th St | 3 | |
| 5400 | 29251 | Pershing Magnet | 3113 S Rhodes Ave | 4 | Owned |

| UNIT ID | ORACLE ID | SCHOOL NAME | ADDRESS | REGION | OWNERSHIP |
|---------|-----------|---|--------------------------|--------|-----------|
| 2680 | 26871 | Pershing West Middle (Douglas) | 3200 S Calumet Ave | 4 | Owned |
| 1960 | 66051 | Perspective Charter School | 1930 S Archer Ave | 3 | Non-CPS |
| 1962 | 66053 | Perspectives Calumet HS | 8131 S May St | 5 | Owned |
| 1963 | 66054 | Perspectives Calumet Middle School | 8131 S May St | 5 | Owned |
| 1961 | 66052 | Perspectives Charter - Calumet Campus | 8131 S May St | 5 | Owned |
| 5570 | 25081 | Perspectives Charter - IIT (Old Raymond) | 3663 S Wabash | 4 | Owned |
| 1964 | 66056 | Perspectives Charter - IIT Math & Science Academy | 3663 S Wabash Ave | 4 | Owned |
| 5410 | 24941 | Peterson School | 5510 N Christiana Ave | 1 | Owned |
| 7960 | 50181 | Phillips Achievement Academy HS | 244 E Pershing Rd | 5 | Owned |
| 1511 | | Phillips Athletic Field | 244 E Pershing Rd | 4 | |
| 1510 | 46261 | Phillips High School | 244 E Pershing Rd | 4 | Owned |
| 7310 | 55011 | Phoenix Academy (JROTC Service Corps Acad) | 145 S Campbell Ave | 3 | Owned |
| 5210 | 24781 | Piccolo Elementary School | 1040 N Keeler Ave | 2 | Owned |
| 7400 | 41071 | Piccolo Middle School | 1040 N Keeler Ave | 2 | |
| 5430 | 24961 | Pickard School | 2301 W 21st Pl | 3 | Owned |
| 4210 | 31141 | Pilsen Academy | 1420 W 17th St | 3 | Owned |
| 8730 | 70208 | Pilsen Mod. | 1420 W 17th St | 3 | |
| 5440 | 24971 | Pirie School | 650 E 85th St | 6 | Owned |
| 5450 | 24981 | Plamondon School | 2642 W 15th Pl | 3 | Owned |
| 2045 | 63021 | Plato Learning Academy | 5545 W Harrison St | 3 | Non-CPS |
| 5460 | 29261 | Poe School | 10538 S Langley Ave | 6 | Owned |
| 4150 | 67081 | Polaris Charter | 620 N Sawyer Ave | 2 | Owned |
| 5480 | 25001 | Pope School | 1852 S Albany Ave | 3 | Owned |
| 5490 | 25011 | Portage Park School | 5330 W Berteau Ave | 1 | Owned |
| MS13 | 27101 | Powell Replacement Elementary School | Rainbow Beach Park | 5 | |
| 7010 | 26291 | Powell School | 7511 S South Shore Dr | 5 | Leased |
| 5500 | 25021 | Prescott School | 1632 W Wrightwood Ave | 2 | Owned |
| 6810 | 26101 | Price School | 4351 S Drexel Blvd | 4 | Owned |
| 8023 | 22581 | Prieto School | 2231 N Central Ave | 2 | Owned |
| 7850 | 26851 | Princeton CES | 5125 S PRINCETON AV | 4 | |
| 6460 | 25871 | Pritzker School | 2009 W Schiller St | 2 | Owned |
| 1990 | 50101 | Proctor School (Closed) | 5125 S Princeton | 5 | |
| 8670 | 66581 | Prologue - Joshua Johnston Charter School for Fine Art and Design | 1060 E 47th St | | Non-CPS |
| 8778 | 70235 | Prologue Alternative HS | 640 W Irving Park Road | | |
| 1135 | 66491 | Prologue Early College | 1135 N Cleaver Rd | 3 | Non-CPS |
| 1070 | 53041 | Prosser High School | 2148 N Long Ave | 2 | Owned |
| 6700 | 66471 | Providence Englewood at Bunche | 6515 S Ashland Ave | 5 | Owned |
| 5510 | 25031 | Prussing School | 4650 N Menard Ave | 1 | Owned |
| 5520 | 31211 | Pulaski Academy | 2230 W McLean Ave | 2 | Owned |
| 5530 | 25041 | Pullman School | 11311 S Forrestville Ave | 6 | Owned |
| 3550 | 29111 | Randolph Magnet | 7316 S Hoyne Ave | 5 | Owned |

| UNIT ID | ORACLE ID | SCHOOL NAME | ADDRESS | REGION | OWNERSHIP |
|---------|-----------|--|------------------------|--------|-----------|
| 8781 | 70239 | Randolph, Asa Phillip Alt HS | 10509 S Torrence | | |
| 5550 | 25061 | Ravenswood School | 4332 N Paulina St | 1 | Owned |
| 5560 | 25071 | Ray School | 5631 S Kimbark Ave | 5 | Owned |
| 5580 | 25091 | Reavis School | 834 E 50th St | 4 | Owned |
| 6020 | 25461 | Recovering the Gifted Child | 2221 S Lawndale | 3 | |
| 6870 | 26151 | Reed School | 6350 S Stewart Ave | 5 | Owned |
| 5590 | 25101 | Reilly School | 3650 W School St | 1 | Owned |
| 5591 | 70222 | Reilly School Annex | 3303 N Lawndale Ave | 1 | Leased |
| 5600 | 25111 | Reinberg School | 3425 N Major Ave | 1 | Owned |
| 5610 | 25121 | Revere School | 1010 E 72nd St | 5 | Owned |
| 1110 | 53051 | Richards High School | 5009 S Laffin St | 4 | Owned |
| 7140 | 45221 | Rickover Naval Academy High School | 5900 N Glenwood Ave | 1 | Owned |
| 5620 | 25131 | Riis School | 1018 S Lytle | 3 | |
| 7570 | 50111 | Robeson Achievement Academy | 6835 S Normal Blvd | 5 | Owned |
| 1321 | | Robeson Athletic Field | 6835 S Normal Blvd | 5 | |
| 1320 | 46121 | Robeson High School | 6835 S Normal Blvd | 5 | Owned |
| 6780 | 26061 | Robinson School | 4225 S Lake Park Ave | 4 | Owned |
| 4871 | 24552 | Rocha Branch (Closed) | 1437 N California Ave | 2 | |
| 8775 | 68051 | Rockne Stadium | 1117 S Central Ave | 3 | |
| 1080 | 50011 | Rodriguez | 5900 N Glenwood | 1 | |
| ROEN | | Roentgen | 15 S Homan Ave | 4 | |
| 5630 | 25141 | Rogers School | 7345 N Washtenaw Ave | 1 | Owned |
| 1520 | 46271 | Roosevelt High School | 3436 W Wilson Ave | 1 | Owned |
| 7510 | 26481 | Roque De DuPrey School | 2620 W Hirsch St | 2 | Owned |
| 2652 | 22573 | Rosenwald Carroll | 2601 W 80th St | 5 | |
| 5650 | 25161 | Ross School | 6059 S Wabash Ave | 5 | Owned |
| 8077 | 66571 | Rowe Charter | 1424 N Cleaver St | | Owned |
| 7350 | 30121 | Rudolph Learning Center | 110 N Paulina St | 3 | Owned |
| 5660 | 25181 | Ruggles School | 7831 S Prairie Ave | 5 | Owned |
| 5390 | 24931 | Ruiz School | 2410 S Leavitt St | 4 | Owned |
| 5670 | 25191 | Ryder School | 8716 S Wallace St | 6 | Owned |
| 5680 | 25201 | Ryerson School | 646 N Lawndale Ave | 2 | Owned |
| 7790 | 29371 | Sabin Magnet | 2216 W Hirsch St | 2 | Owned |
| 6720 | 30101 | Salazar Center | 160 W Wendell St | 2 | Owned |
| 6430 | 26721 | Sandoval School | 5534 S Saint Louis Ave | 5 | Owned |
| 4250 | 29151 | Saucedo Academy | 2850 W 24th Blvd | 4 | Owned |
| 5690 | 25211 | Sauganash School | 6040 N Kilpatrick Ave | 1 | Owned |
| 5710 | 25231 | Sawyer School | 5248 S Sawyer Ave | 4 | Owned |
| 5720 | 29271 | Sayre Academy | 1850 N Newland Ave | 2 | Owned |
| 5730 | 25241 | Scammon School | 4201 W Henderson St | 1 | Owned |
| | | Schiller CPC | | | |
| 5761 | 25272 | CPC | | 2 | |
| 5760 | 25271 | Schiller Middle (See Skinner North 8024) | 640 W SCOTT ST | 2 | Owned |

| UNIT ID | ORACLE ID | SCHOOL NAME | ADDRESS | REGION | OWNERSHIP |
|---------|-----------|--|----------------------|--------|-----------|
| 5950 | 25391 | Schmid School | 9755 S Greenwood Ave | 6 | Owned |
| 5790 | 25281 | Schneider School | 2957 N Hoyne Ave | 2 | Owned |
| 7230 | 55081 | School of Leadership (at South Shore High School) | 7627 S Constance Ave | 5 | Owned |
| 7220 | 55091 | School of Technology (at South Shore High School) | 7627 S Constance Ave | 5 | Owned |
| 7370 | 55051 | School of the Arts (at South Shore High School) | 7627 S Constance Ave | 5 | Owned |
| 5800 | 25291 | Schubert School | 2727 N Long Ave | 2 | Owned |
| 1530 | 46281 | Schurz High School | 3601 N Milwaukee Ave | 1 | Owned |
| 7580 | 50121 | Sengstacke Achievement Academy (See also 1190) | 4747 S Union Ave | 4 | Owned |
| 1190 | 50051 | Sengstacke School (See also 7580; Moved to 4747 S Union) | 2641 S Calumet Ave | 4 | Owned |
| 1541 | 47062 | Senn Academy Branch | 5900 N Glenwood | 1 | |
| 7650 | 50151 | Senn Achievement Center | 5900 N Glenwood Ave | 1 | Owned |
| 1540 | 47061 | Senn High School, Nicholas | 5900 N Glenwood Ave | 1 | Owned |
| 5820 | 25301 | Seward School | 4600 S Hermitage Ave | 4 | Owned |
| 5821 | 25302 | Seward School Branch | 4541 S Wood St | 4 | Leased |
| 5830 | 25321 | Sexton School | 6020 S Langley Ave | 5 | Owned |
| 4520 | 66121 | Shabazz Charter School | 7823 S Ellis Ave | 5 | Non-CPS |
| SHKP | 70060 | Shakespeare School (Closed. See 3640 Ariel) | 4434 S Lake Park Ave | 4 | |
| 2281 | 22242 | Shedd School Branch | 200 E 99th St | 6 | |
| 4920 | 29201 | Sheridan Magnet | 533 W 27th St | 4 | Owned |
| 5890 | 25341 | Sherman School | 1000 W 52nd St | 4 | Owned |
| 5900 | 25351 | Sherwood School | 245 W 57th St | 5 | Owned |
| 5910 | 25361 | Shields School | 4250 S Rockwell St | 4 | Owned |
| 5911 | 25362 | Shields School Branch | 4420 S Fairfield | 4 | Leased |
| 5920 | 25371 | Shoemith School | 1330 E 50th St | 4 | Owned |
| 5930 | 25381 | Shoop School | 11140 S Bishop St | 6 | Owned |
| 1150 | 53061 | Simeon High School | 8147 S Vincennes Ave | 5 | Owned |
| 1750 | 49051 | Simpson Academy | 1321 S Paulina St | 3 | Owned |
| 5130 | 66401 | Sizemore Acad (SHABAZZ CHTR) | 6936 S Hermitage Ave | 4 | Owned |
| 5941 | 29282 | Skinner Branch | 225 S Aberdeen | 3 | |
| 8024 | 22591 | Skinner North | 640 W Scott St | 2 | Owned |
| 5940 | 29281 | Skinner School | 1260 W Adams St | 3 | Owned |
| 3870 | 23641 | Smith School | 744 E 103rd St | 6 | Owned |
| 5960 | 25401 | Smyser School | 4310 N Melvina Ave | 1 | Owned |
| 5970 | 25411 | Smyth School | 1059 W 13th St | 3 | Owned |
| 5980 | 25431 | Solomon School | 6206 N Hamlin Ave | 1 | Owned |
| 8550 | 46101 | SOIORIO HS | 5400 S St Louis Ave | 4 | Owned |
| 5740 | 25251 | Songhai Institute | 11725 S Perry Ave | 6 | Owned |
| 0959 | 11680 | South Central Alt. (Elem.) | 1021 E 83rd St | | |
| 7090 | 32071 | South Chicago Community Area Elementary School (See EPIC 8058) | 8255 S HOUSTON AV | 5 | Owned |

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|---------|-----------|---|------------------------------------|--------|-----------|
| 3960 | 23751 | South Loop School | 1212 S Plymouth Ct | 3 | Owned |
| 3961 | 23752 | South Loop School Branch | 1915 S Federal St | 3 | |
| 1550 | 51041 | South Shore Academy (See Entrepreneurship 7380) | 7529 S CONSTANCE AV | 5 | Owned |
| 8700 | 70201 | South Shore Branch | 7529 S Constance | 5 | |
| 1551 | 51042 | South Shore Branch - Fund 270 Only | 7533 S Constance Ave | 5 | |
| 2015 | 22251 | South Shore Fine Arts Academy | 1415 E 70th St | 5 | Owned |
| MS16 | 46581 | South Shore Replacement High School | 1955 E 75th St | 5 | |
| SEAE | 22631 | Southeast Area Elementary School | 125 S Clark St | | |
| MS27 | 46591 | Southeast Area High School | | | |
| MS11 | 46601 | Southside Area High School | 92nd and Vincennes | 6 | |
| 1700 | 49031 | Southside Occupational Academy | 7342 S Hoyne Ave | 5 | Owned |
| 6435 | 27091 | Southwest Area Elementary School (Irene C. Hernandez) | 3510 W 55th St | 4 | |
| MS09 | 46611 | Southwest Area High School | 77th and Kedzie | 5 | |
| 5990 | 30091 | Spalding Elementary School | 1628 W Washington | 3 | |
| 1650 | 49011 | Spalding High School (See Hope Contract School 8067) | 1628 W Washington | 3 | Owned |
| 6000 | 25441 | Spencer Academy | 214 N Lavergne Ave | 3 | Owned |
| 8750 | 70212 | Spencer Annex | 214 N LAvergne | 3 | |
| 7930 | 46461 | Spry Community Links High School | 2400 S Marshall Blvd | 4 | Owned |
| 6010 | 25451 | Spry School | 2400 S Marshall Blvd | 4 | Owned |
| 9250 | 69250 | St Priscilla School (Bridge Branch) | 7001 W Addison | 1 | Leased |
| 1111 | 53052 | St. Augustine Branch (Richards HS Branch) | 5009 S Laffin St | 4 | |
| 0010 | 10110 | St. Benedictine | 7033 S Honore | | |
| 7011 | 26292 | St. Bride School (Powell Branch) | 7765 S Coles | 5 | Leased |
| 9090 | 69090 | St. Denis School (Fairfield Branch) | | | |
| 2071 | 22062 | St. George Branch (New Armour Annex) | 911 W 32nd Pl | 4 | |
| SJRM | | St. Jerome | 1709 W Lunt | | |
| 5643 | | St. John of God - Chavez Center Branch | 5114 S Elizabeth | 4 | Leased |
| 5642 | 25153 | St. Joseph South - Chavez Upper Grade Center | 4821 S Hermitage | 4 | Leased |
| 4771 | 24462 | St. Stanislaus - Hanson Park Branch | 2319 N Lorel | 2 | Leased |
| 7760 | 26521 | Stagg School | 7424 S Morgan St | 5 | Owned |
| 8171 | 68060 | Stagg Stadium | 1035 W 74th St | 5 | |
| 6812 | 26761 | State Prekg Demo Center (inside Price Fine Arts School) | 4019 S 4357 South Drexel Boulevard | 4 | |
| 1560 | 46291 | Steinmetz High School | 3030 N Mobile Ave | 2 | Owned |
| 2129 | 30014 | STEP School | 3400 N Austin Ave | 3 | |
| 6031 | 25472 | Stevenson Branch (Old Rainey Park) | 4350 W 79th St | 5 | |
| 6030 | 25471 | Stevenson School | 8010 S Kostner Ave | 5 | Owned |
| 6040 | 25481 | Stewart School | 4525 N Kenmore Ave | 1 | Owned |
| 5770 | 30081 | Stock School | 7507 W Birchwood Ave | 1 | Owned |
| 6060 | 25501 | Stockton School | 4420 N Beacon St | 1 | Owned |
| 6061 | 25502 | Stockton School CPC | 4425 N Magnolia Ave | 1 | |

| UNIT ID | ORACLE ID | SCHOOL NAME | ADDRESS | REGION | OWNERSHIP |
|---------|-----------|--|--|--------|-----------|
| 6070 | 29291 | Stone Academy | 6239 N Leavitt St | 1 | Owned |
| 6080 | 25521 | Stowe School | 3444 W Wabansia Ave | 2 | Owned |
| 6340 | 26881 | Suder Montessori Magnet ES | 2022 W Washington Blvd | 3 | Owned |
| 6090 | 25531 | Suder School (See Suder Montessori 6340) | 2022 W Washington Blvd | 3 | Owned |
| 6100 | 25541 | Sullivan Area New School | 8331 S Mackinaw | 6 | Owned |
| 6101 | 25542 | Sullivan Branch | 8739 S Exchange Ave | 5 | |
| 1570 | 46301 | Sullivan High School | 6631 N Bosworth Ave | 1 | Owned |
| 8729 | 70238 | Sullivan House (Alt) (CH) | 8164 S South Chicago | | |
| 6160 | 67061 | Summers, Vivian (Elem& H/S) | 30-32 E 112th Pl | | |
| 6110 | 31221 | Sumner Academy | 4320 W 5th Ave | 3 | Owned |
| 6120 | 25561 | Sutherland School | 10015 S Leavitt St | 6 | Owned |
| 6130 | 25571 | Swift School | 5900 N Winthrop Ave | 1 | Owned |
| 1580 | 46311 | Taft High School | 6530 W Bryn Mawr Ave | 1 | Owned |
| 6140 | 25581 | Talcott School | 1840 W Ohio St | 2 | Owned |
| 6680 | 26781 | Talman (St. Clair) | 5450 S Talman Ave | 4 | Leased |
| 6970 | 26281 | Tanner School | 7350 S Evans Ave | 5 | Owned |
| 7160 | 26791 | Tarkington Park | 3330 W 71st St | 5 | Owned |
| 6150 | 25591 | Taylor School | 9912 S Ave H | 6 | Owned |
| 1260 | 46071 | Teacher Prep High School | 244 E Pershing Rd | 4 | |
| 0900 | 11060 | Teachers Academy for Mathematics and Science | 501 W 35th St | 4 | |
| 8080 | 49161 | TEAM Englewood Comm Academy | 6201 S Stewart Ave | 5 | Owned |
| 3380 | 23231 | Telpochcalli School | 2832 W 24th Blvd | 4 | Owned |
| 6840 | 26131 | Terrell School (Closed) (See 7950 ACE Tech Charter) | 5410 S State | 4 | |
| 1970 | 49111 | Tesla Alternative School (Closed) | 6657 S Kimbark | 5 | |
| 6710 | 26891 | Thomas Early Childhood Center | 3625 S Hoyne Ave | 4 | Leased |
| 6190 | 29301 | Thorp Academy (Ole) | 6024 W Warwick Ave | 1 | Owned |
| 6180 | 25601 | Thorp School (James) | 8914 S Buffalo Ave | 6 | Owned |
| 1590 | 53121 | Tilden Academy | 4747 S Union Ave | 4 | Owned |
| 4740 | 24441 | Till Math and Science | 6543 S Champlain Ave | 5 | Owned |
| TLTM | 28271 | Tilton Multiplex | 223 N Keeler Ave | 3 | |
| 6210 | 25621 | Tilton School | 223 N Keeler Ave | 3 | Owned |
| 6220 | 25631 | Tonti School | 5815 S Homan Ave | 5 | Owned |
| 6221 | 25632 | Tonti School Branch | 4950 S Laporte Ave | 5 | |
| N172 | | Tonti/Peck/Sandoval Area - New School | 55th and St Louis (55th st & Central Park) | 5 | |
| 5320 | 66081 | Triumphant Charter School | 4949 S Seeley | 4 | |
| 6230 | 25651 | Trumbull School | 5200 N Ashland Ave | 1 | Owned |
| 7900 | 26571 | Truth School | 1443 N Ogden Ave | 2 | Owned |
| 7901 | 26572 | Truth School CPC | 1409 N Ogden Ave | 2 | |
| 3110 | 29041 | Turner-Drew Academy | 9300 S Princeton Ave | 6 | Owned |
| 6240 | 25661 | Twain School | 5134 S Lotus Ave | 4 | Owned |
| 2600 | 66321 | University of Chicago Charter - School Donoghue Campus | 707 E 37th St | 4 | Owned |

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|---------|-----------|---|-----------------------------------|--------|-----------|
| 3061 | 66112 | University of Chicago Charter - Woodlawn | 6420 S University Ave | 5 | Owned |
| 3062 | 66113 | University of Chicago Charter - Woodson | 4444 S Evans Ave | 4 | Owned |
| UNOH | 66901 | UNO Academy High School Campus | 954 W Washington Blvd | | |
| 3343 | 66394 | UNO Archer Heights HS | 4248 W 47th St | 4 | Non-CPS |
| 3344 | 66395 | UNO Archer Heights North | 4248 W 47th St | 4 | Non-CPS |
| 3345 | 66396 | UNO Archer Heights South | 4248 W 47th St | 4 | Non-CPS |
| 3341 | 66392 | UNO De Las Casas | 1641 W 16th St | 3 | Non-CPS |
| UNOE | 66399 | UNO Elementary Campus | 125 S Clark St | | |
| 3342 | 66393 | UNO Fuentes | 2845 W Barry Ave | 2 | Non-CPS |
| 8094 | 66398 | UNO Gage Park Campus | 2744 W Pershing Rd | | Non-CPS |
| 3346 | 66397 | UNO Marquez | 2916 W 47th St | 4 | Non-CPS |
| 5810 | 66131 | UNO Octavio Paz Intermediate | 2317 W 23rd Pl | 4 | Non-CPS |
| 3340 | 66391 | UNO Tomayo | 5135 S California Ave | 4 | Non-CPS |
| 2210 | 26861 | Uplift Community School | 900 W Wilson Ave | 1 | Owned |
| 8027 | 66442 | Urban Prep Academy for Young Men Charter High School - South Shore | 1014 E 47th St | | Non-CPS |
| 7030 | 66441 | Urban Prep Academy-Englewood Campus | 6201 S Stewart Ave | 5 | Owned |
| 8096 | 63071 | Urban Prep Charter Academy for Young Men High School - East Garfield Park | 2908 W Washington Blvd | | Owned |
| 1940 | 49091 | Urban Youth High School (See 4130 Hope Academy) | 5515 S Lowe Ave | 5 | Owned |
| 6250 | 29311 | Vanderpoel Magnet | 9510 S Prospect Ave | 6 | Owned |
| 1920 | 49081 | Vaughn High School | 4355 N Linder Ave | 1 | Owned |
| 2920 | 26731 | Vick Center | 2554 W 113th St | 6 | Owned |
| 1145 | 46621 | VOISE Academy High School | 231 N Pine Ave | 3 | Owned |
| 6270 | 25681 | Volta School | 4950 N Avers Ave | 1 | Owned |
| 6280 | 25691 | Von Humboldt School | 2620 W Hirsch St | 2 | Owned |
| 6282 | 25692 | Von Humboldt School CPC | 1345 N Rockwell St | 2 | |
| 1610 | 47081 | Von Steuben Metro | 5039 N Kimball Ave | 1 | Owned |
| 8030 | 26621 | Wacker School | 9746 S Morgan St | 6 | Owned |
| 6300 | 25711 | Wadsworth School | 6420 S University Ave | 5 | Owned |
| 6301 | 25712 | Wadsworth School CPC | 6407 S Blackstone Ave | 5 | |
| 6320 | 25731 | Walsh School | 2015 S Peoria St | 3 | Owned |
| 6330 | 25751 | Ward School (James) | 2701 S Shields Ave | 4 | Owned |
| 5470 | 24991 | Ward School (Laura S.) | 410 N Monticello Ave | 2 | Owned |
| 6200 | 11890 | Warehouse | 4720 S St Louis (47th st & drake) | 4 | |
| 6350 | 25761 | Warren School | 9239 S Jeffery Ave | 6 | Owned |
| WSHB | 16010 | Washburne School | 3233 W 31st St | | |
| 6360 | 25771 | Washington Elementary School (George) | 3611 E 114th St | 6 | Owned |
| 1630 | 46331 | Washington High School | 3535 E 114th St | 6 | Owned |
| 5380 | 24921 | Washington School (Harold) | 9130 S University Ave | 6 | Owned |
| 6370 | 25781 | Waters School | 4540 N Campbell Ave | 1 | Owned |
| 6380 | 25791 | Webster, Hansberry School | 4055 W Arthington St | 3 | Owned |
| 5250 | 24811 | Wells (Ida B) | 244 E Pershing Rd | 5 | Owned |

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|---------|-----------|--|-----------------------|--------|-----------|
| 1640 | 51071 | Wells Academy High School | 936 N Ashland Ave | 2 | Owned |
| 6390 | 25811 | Wentworth School | 6950 S Sangamon St | 5 | Owned |
| 5140 | 24721 | West Park Academy | 1425 N Tripp Ave | 2 | Owned |
| 6400 | 25821 | West Pullman School | 11941 S Parnell Ave | 6 | Owned |
| 8440 | 22381 | West Ridge Elementary School | 6700 N Whipple St | 2 | Owned |
| 8770 | 70231 | West Town Academy | 2021 W Fulton | | |
| 9201 | 69562 | West Town Academy | | | |
| 7260 | 26381 | Westcott School | 409 W 80th St | 5 | Owned |
| 1160 | 53071 | Westinghouse College Prep | 3223 W Franklin Blvd | 3 | Owned |
| 7590 | 50131 | Westinghouse Transition HS (See 1160) | 3223 W Franklin | 3 | |
| 8768 | | Westside Alt. H/S | 820 N Central Ave | | |
| 2691 | 22622 | Wheatley CPC | 801 E 133rd Pl | 6 | |
| 6420 | 25831 | Whistler School | 11533 S Ada St | 6 | Owned |
| 7440 | 26431 | White School | 1136 W 122nd St | 6 | Owned |
| 6441 | 25842 | Whitney Annex | 2815 S Komensky | 4 | |
| 6440 | 25841 | Whitney School | 2815 S Komensky Ave | 4 | Owned |
| 6450 | 25861 | Whittier School | 1900 W 23rd St | 4 | Owned |
| 6470 | 25881 | Wildwood School | 6950 N Hiawatha Ave | 1 | Owned |
| 7720 | 55131 | Williams Preparatory Academy | 2710 S Dearborn St | 4 | Owned |
| 6490 | 25891 | Williams School | 2710 S Dearborn St | 4 | Owned |
| 7200 | 55161 | Williams School of Medicine (at DuSable) | 4934 S Wabash Ave | 4 | Owned |
| 3860 | 23631 | Woodlawn School | 6657 S Kimbark Ave | 5 | Owned |
| 7080 | 31241 | Woods Community Academy | 6206 S Racine Ave | 5 | Owned |
| 7750 | 26501 | Woodson North School | 4414 S Evans | 4 | |
| 7820 | 26541 | Woodson South School | 4414 S Evans | 4 | Owned |
| 7822 | 26542 | Woodson South School CPC | 4511 S Evans Ave | 4 | |
| 4460 | 52011 | World Language High School (at Little Village) | 3120 S Kostner Ave | 3 | Owned |
| 7500 | 26471 | Wright School | 627 N Harding Ave | 2 | Owned |
| 6500 | 25901 | Yale School | 7025 S Princeton Ave | 5 | Owned |
| 6510 | 25911 | Yates School | 1839 N Richmond St | 2 | Owned |
| 1730 | 49041 | York Alternative High School | 2700 S California Ave | 4 | Non-CPS |
| 6521 | | Young Athletic Field | 1434 N Parkside Ave | 2 | |
| 1810 | 47101 | Young Magnet High School (Whitney) | 211 S Laflin St | 3 | Owned |
| 6520 | 25921 | Young School (Ella Flagg) | 1434 N Parkside Ave | 2 | Owned |
| 2490 | 66171 | Young Womens Leadership Charter | 2641 S Calumet Ave | 4 | Owned |
| 1121 | 66101 | Youth Connection Charter School | 10 W 35th St | 4 | Non-CPS |
| 3820 | 23611 | Zapata School | 2728 S Kostner Ave | 4 | Owned |



Chicago Transit Authority
Terry Peterson, Chairman
Richard L. Rodriguez, President
567 W. Lake Street
Chicago, IL 60661
Phone: (312) 681-5000
Email: rrodriguez@transitchicago.com

Central Purpose

To deliver quality, affordable transit services that links people, jobs and communities.

Key Facts

The Chicago Transit Authority (CTA) operates the nation's second largest public transportation system. On an average weekday, 1.7 million rides are taken on CTA. The CTA is a regional transit system that serves 40 suburbs, in addition to the City of Chicago, and provides 81 percent of the public transit trips in the six-county Chicago metropolitan area either with direct service or connecting service to Metra and Pace.

CTA has 1,782 buses that operate over 141 routes and 2,230 route miles. Buses make about 19,442 trips a day and serve 11,577 posted bus stops. On the rapid transit system, CTA's 1,190 rail cars operate over eight routes and 224.1 miles of track. CTA trains make about 2,157 trips each day and serve 144 stations.

Chicago is one of the few cities in the world that has rail service to two major airports. CTA's Blue Line takes customers to O'Hare International Airport. Orange Line trains, which operate clockwise on the Loop 'L' structure, travel to Midway Airport. CTA also provides around-the-clock service on certain routes. During late night and early morning hours, major rail lines and some of CTA's bus routes offer "Night Owl" service, much of it with connecting schedules and routing.

CTA generates revenue from both farebox collections and nonfarebox revenues, and also receives supplemental funding for operating expenses through the Regional Transportation Authority (RTA). The RTA was established in 1974 to oversee local transportation operators in the six-county Chicago



metropolitan area. Illinois state law requires the three RTA service boards— CTA, Metra (the suburban rail system) and Pace (the suburban bus system) — to recover collectively at least 50 percent of operating costs from farebox and other system revenues. The CTA recovery ratio for 2009 was 63.4 percent.

The governing arm of CTA is the Chicago Transit Board. The board consists of seven members, four appointed by the Mayor of the City Chicago and three by the Governor of the State of Illinois.

Goals for 2011

| Department | Goal |
|---------------------------------------|--|
| Technology | Enhance Bus Tracker and Train Tracker applications. |
| Business Development and Supply Chain | Select a private partner for open fare payment system and begin planning and design. |
| Business Development and Supply Chain | Select consultant and complete identification and valuation of assets for corporate sponsorship opportunities. |
| Employee Relations | Prepare for expiration of collective bargaining agreements. |
| Service Planning | Update service standards. |
| Human Resources | Develop centralized employee recognition program. |

Private/Public Cooperative Agreements

| Project | Description |
|------------------------------|--|
| North/Clybourn Refurbishment | Entered into an agreement with Apple, Inc., whereby Apple refurbished the North/Clybourn Station. The station is adjacent to their new Lincoln Park store. Improvements included new brick walls, windows, entrance doors, sidewalks, paving, landscaping and signage. All costs of the exterior work were paid by Apple. |
| Co-Promotions | Program that allows not-for-profit organizations and government entities to share and trade promotional opportunities with the CTA. Such entities can advertise, free of charge, on unsold bus and rail interior advertising cards, in exchange for media or other means that the CTA can utilize to promote itself and communicate its own messages, for which it would otherwise have to pay. The CTA particularly looks for exchange opportunities that promote ridership to an event or area that CTA serves, provide positive publicity, enhance community relations, or have a positive impact on CTA customers. |

Employees

| Full Time Positions | Amount |
|---------------------|-----------------------|
| | 9,133 (As of 1/26/11) |

2011 Budget

| | Amount |
|-----------|-----------------|
| Operating | \$1,337,756,348 |
| Capital | \$599,561,000 |

Significant Dates

| Event | Date |
|---|-----------|
| 2 nd Option on Rail Car Contract Expires | February |
| Corporate Sponsorship Consultant Contract Awarded | April |
| Time and Attendance Implementation Complete | April |
| Open Fare Contract Awarded | July |
| 2012 Budget Released | September |
| CBAs Expire (Except Local 1) | December |

Capital Projects

| Project | Scheduled Completion |
|----------------|----------------------|
| Cermak Station | 2nd Quarter of 2011 |
| Howard Signals | 1st Quarter of 2011 |
| Loop Signals | 1st Quarter of 2011 |

Chicago Transit Board members

| Appointment |
|------------------------------------|
| Terry Peterson, Chairman |
| Jacquelyne Grimshaw, Vice Chairman |
| John Bouman |
| Henry Chandler, Jr. |
| Kathryn McClain |
| Charles Robinson |
| Alejandro Silva |

Grants

| Application Date | Amount Applied For | Source | Funding Program | Description | Award Date | Amount Awarded |
|------------------|--------------------|--------|-----------------------------|---|------------|----------------|
| 08/01/09 | 1,177 | DCEO | Electric Efficiency Program | Lighting Upgrades at the 95th Terminal | 01/15/10 | 1,177 |
| 11/01/09 | 22,600 | DCEO | ARRA Workforce Invest. | LEED Credentials for CTA Workforce | 01/15/10 | 22,600 |
| 11/24/09 | 1,500,000 | FTA | TIGGER | North Park Electrification (bus plug-in array) | 03/03/10 | 1,500,000 |
| 01/14/10 | 522,500 | FTA | Alternatives Analysis | FY 2010 Alternatives Analysis Projects | 04/09/10 | 522,500 |
| 11/19/09 | 77,321,848 | RTA | RTA/IDOT Bonds | RTA Bond Program | 04/23/10 | 77,321,848 |
| 03/09/10 | 15,254,439 | RTA | Y-CAP | Transfer Cap - Operating Offset Projects | 05/13/10 | 15,254,439 |
| 02/05/10 | 310,464 | FTA | UWP Core | Capital Program Development (TIP Preparation) | 07/01/10 | 310,464 |
| 02/15/10 | 34,560 | FTA | UWP Competitive | Updating System Annual Ridership Forecasting Model | 07/01/10 | 34,560 |
| 02/15/10 | 35,328 | FTA | UWP Competitive | Service Change Elasticities | 07/01/10 | 35,328 |
| 02/15/10 | 80,640 | FTA | UWP Competitive | Pedestrian Modeling for CTA Facilities | 07/01/10 | 80,640 |
| 02/15/10 | 288,000 | FTA | UWP Competitive | Update Fares Modeling Capability | 07/01/10 | 288,000 |
| 02/10/10 | 150,000,000 | FTA | Livability | BRT Pilot - 4 Corridors Chicago, Halsted, 79th, Jeffery | 07/07/10 | 11,000,000 |
| 10/01/09 | 134,000 | DCEO | Thermal Efficiency | Install High Speed Garage Doors - 4 Locations | 07/13/10 | 134,000 |

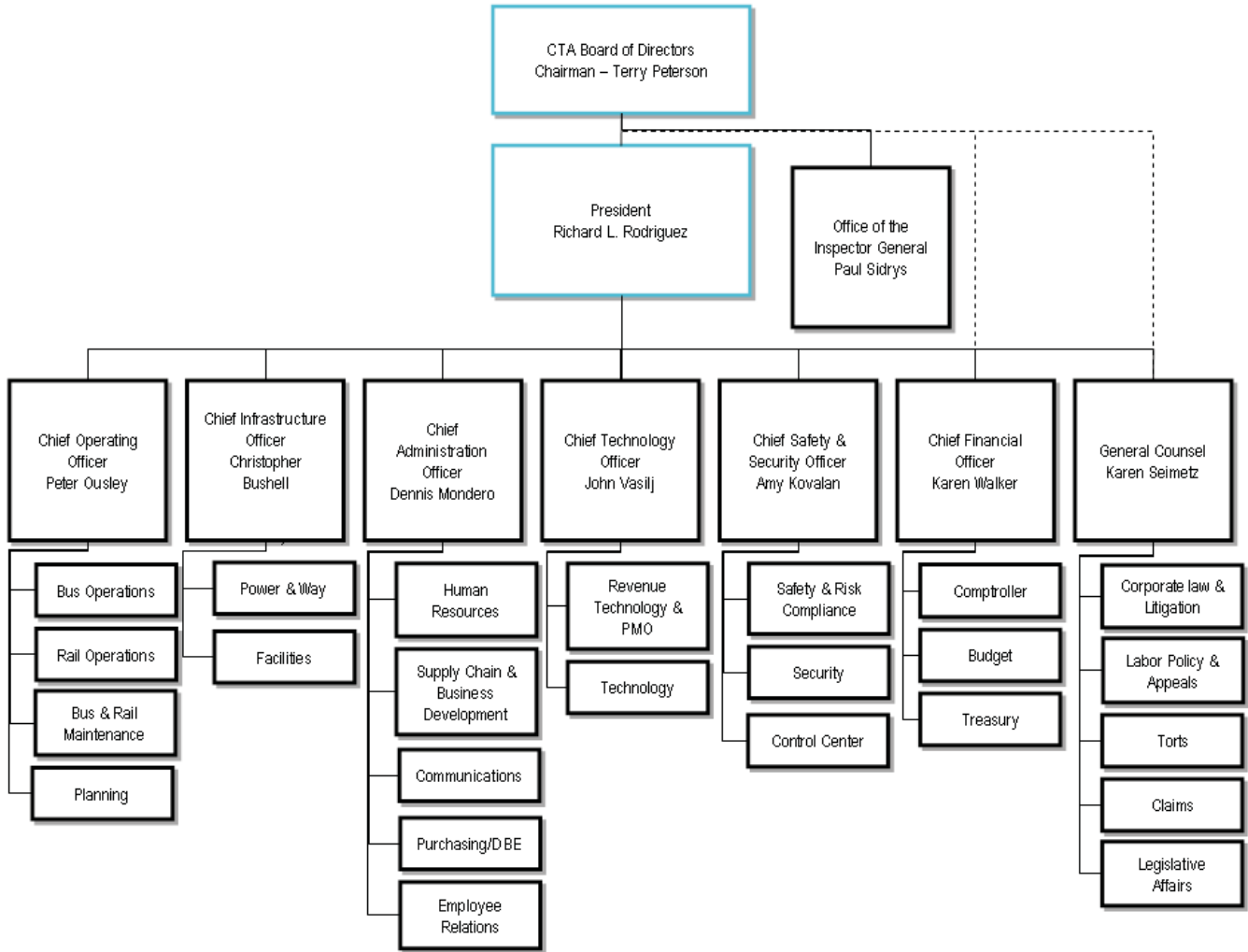
| Application Date | Amount Applied For | Source | Funding Program | Description | Award Date | Amount Awarded |
|------------------|--------------------|----------|----------------------------------|--|------------|----------------|
| 03/11/10 | 95,911,716 | FTA | 5309 FGM | FY 2010 Fixed Guideway Modernization Projects | 07/19/10 | 95,911,716 |
| 03/11/10 | 139,100,007 | FTA | 5307 Formula | FY 2010 Formula Projects | 07/19/10 | 139,100,007 |
| 03/23/10 | 304,744 | FTA | New Start Earmark | Brown Line Expansion | 07/27/10 | 304,744 |
| 03/02/10 | 6,848,791 | DHS | TSGP | Security Cameras - Rail Cars | 08/06/10 | 6,848,791 |
| 11/01/09 | 50,000 | DCEO | Solar/Wind Rebate Program | Solar Panel Rebate for Installation at 95th Street Station | 08/13/10 | 50,000 |
| 03/31/10 | 19,200 | FTA | CMAQ | CTA Station Bike Parking Improvements | 09/10/10 | 19,200 |
| 03/31/10 | 223,374 | FTA | CMAQ | Yellow Line Weekend Service (3rd Year) | 09/10/10 | 223,374 |
| 03/31/10 | 361,708 | FTA | CMAQ | Purple Line Weekend Express Service | 09/10/10 | 361,708 |
| 03/31/10 | 640,000 | FTA | CMAQ | University Pass Program (4th Year) | 09/10/10 | 640,000 |
| 06/17/10 | 105,006,720 | FTA | Bus & Bus Facilities | Bus Garage Rehabilitation Program | 10/04/10 | 32,000,000 |
| 06/17/10 | 5,400,000 | FTA | Bus & Bus Facilities | Transit Asset Management System | 10/04/10 | 5,400,000 |
| 08/19/10 | 5,098,561 | RTA | RTA - State General Revenue Fund | Preventive Maintenance & Systemwide Infrastructure Improvements (4 projects) | 10/18/10 | 5,098,561 |
| 08/23/10 | 72,522,896 | RTA/IDOT | RTA/IDOT Bonds 2010 | Application for FY 2010 RTA Bond - 2 projects | 10/19/10 | 72,522,896 |
| 06/09/10 | 2,008,000 | RTA | ICE | Open Standards-Based Fare Payment System | 10/25/10 | 1,182,224 |

| Application Date | Amount Applied For | Source | Funding Program | Description | Award Date | Amount Awarded |
|------------------|--------------------|--------|---|---|------------|----------------|
| 08/10/10 | 4,505,490 | FTA | TIGGER II | Purchase Up to Five All-Electric Vehicles | 10/28/10 | 2,210,490 |
| 06/01/10 | 36,462,265 | RTA | RTA Bonds 2010 | FY 2010 RTA Bond Initiative Projects | 11/15/10 | 36,462,265 |
| 07/09/10 | 2,000,000 | FTA | Alternatives Analysis Program -Livability | Western Corridor BRT | 12/21/10 | 1,600,000 |

Major Contracts

| Name | Description |
|---|--|
| Technology Resource Acquisitions for Programs of Regional Transit (TRANSPORT) | A multidiscipline Information Technology procurement whose goal is to establish a suite of indefinite-delivery indefinite-quantity contracts for IT support services that will enable CTA business units to accomplish their mission objectives. The recommended multiple award contracts will offer a broad range of services and solutions to fulfill the majority of IT service needs in five categories. Category 1 – for communications infrastructure engineering design, development, implementation and integration, was approved by the Chicago Transit Board at its January meeting. Category 2 – for operations and maintenance – is anticipated to be awarded at the January 2011 Board meeting. Categories 3, 4 and 5 will be awarded at subsequent Board meetings. |
| Manufacture and Delivery of Rail Cars by Bombardier Transit Corporation | This contract is for the manufacture and purchase of 406 new rail cars, with additional options that could bring the total purchase to 706 cars. The total contract is not to exceed \$933 million, however, CTA currently has funding for the base order of 206 and an additional option in the contract for 200 rail cars for a total of \$577 million. |
| Purchase of Electrical Power | CTA purchases electrical power from Illinois Commerce Commission approved resellers of electric power. Deregulation of electricity suppliers allows CTA to purchase electricity on the open market. CTA has purchased electricity from market sources for several years thereby lowering its utility costs. CTA's current contract for the purchase of electric power runs through the end of 2012. |
| Oracle Enterprise Resource Planning System | In December 2003 CTA implemented an Oracle Enterprise Resource Planning System to manage its financial transactions including Purchasing and Inventory Management. CTA uses Version 11i of the Oracle applications. Oracle released Version 12 of the applications. CTA must upgrade to Release 12 no later than November 2013 when Oracle will stop providing new critical patches, tax, legal and regulatory updates to Release 11i applications. |

Organizational Chart



Unions Representing Agency Employees

| Agreement | Employee Bargaining Units |
|------------------|---|
| Expires 12/31/11 | Local 241 (Bus Operations) |
| | Local 308 (Rail Operations) |
| | District 8 (Machinists) |
| | Local 8A-28A (Painters) |
| | IBEW, Local 9 (Electricians) |
| | Local 73 (Sheet Metal Workers) |
| | Local 130 (Plumbers) |
| | IBEW, Local 134 (Electricians, Controllers, Yardmasters, Roadmasters) |
| | Local 597 (Pipefitters) |
| | Local 700 (Teamsters) |
| | Local 701 (Mechanics) |
| | Local 1027 (Carpenters) |
| | Local 1247 (Blacksmiths) |
| Expires 12/31/11 | Local 399 (Operating Engineers) |
| Expires 12/31/11 | Local 9777 (Steelworkers) |
| Expires 5/31/12 | Local 1 (Ironworkers) |



Chicago Housing Authority
James Reynolds, Chairperson
Lewis A. Jordan, Chief Executive Officer
600 E. Van Buren, 12th Floor
Chicago, IL 60605
Phone: (312) 913-7040
Email: ljordan@thecha.org

Central Purpose

CHA is the largest owner of rental housing in the City of Chicago, providing homes to more than 50,000 families and individuals, while supporting healthy communities in neighborhoods all across the city. CHA has more than 9,000 apartments in buildings designated for seniors and more than 8,600 units of family housing. It also oversees the administration of more than 37,000 Housing Choice Vouchers that allow low-income families to rent in the private market.



Organizational Overview

The CHA is governed by a board of ten members appointed by the Mayor of the City of Chicago.

CHA as a Moving to Work Agency

- CHA's Plan for Transformation was approved by the US Department of Housing and Urban Development (HUD) in February 2000 along with the original Moving to Work (MTW) Demonstration Agreement
- The Amended and Restated MTW Agreement was executed on June 26, 2008, which extends CHA's participation in the MTW Demonstration until 2018
- Original Commitment: Replacement of 25,000 housing units

Goals of the Plan for Transformation

- Reintegrate families and housing
- Improve the quality of affordable housing
- Provide opportunity for CHA residents to live better lives
- Spur the revitalization of communities dominated by CHA developments

Progress through the Plan

- Improved quality of housing stock
- Improved resident satisfaction

- Increased resident incomes and employment
- Better access to community and supportive services
- Solid financial and organizational structure of agency
- Rise in housing values and increase residential and commercial investments in communities surrounding mixed income communities

CHA Portfolio Information

- 13 Family Housing Developments (includes Horner Superblock)
- 41 Senior-Designated Housing Developments (includes Kenmore and Britton Budd)
- 31 Mixed-Income Housing Developments (includes Hilliard Family/Senior)
- 5 Scattered Site Regions (more than 2,600 units)

Unit Delivery Information

Overall Delivery through 2010

- 20,288 Total Housing Units Completed through FY2010 (81% completion), this includes:
 - 9,277 senior units
 - 2,561 scattered-site/Property Investment Initiative units
 - 3,779 family rehab units
 - 3,052 public housing units in mixed-income developments
 - 1,390 existing project-based vouchers (PBVs) since FY2009
 - 229 new PBV units through Property Rental Assistance program

2010 Unit Delivery Only

- 1,086 Units Delivered in FY2010
 - 99 senior units
 - 12 scattered site units
 - 6 public housing units through Property Investment Initiative
 - 623 family rehab
 - 117 public housing units in mixed-income developments
 - 229 new PBV units through Property Rental Assistance program

2011 Planned Unit Delivery

- 1,026 housing units planned for FY2011, this includes
 - 110 public housing units in mixed-income sites
 - 104 senior units
 - 12 scattered site units
 - 94 family rehab
 - 60 public housing units through Property Investment Initiative
 - 646 PBV units through Property Rental Assistance Program

Critical Programs/Services to Assist Residents

Social Services

Case Management Services. CHA provides comprehensive case management services to all residents of public housing. Through their case management agency, public housing residents can access a range of further services including education, training and employment opportunities; youth programs and events; asset

building resources; mental and physical clinical health services; and supports for seniors.

Services for Seniors. Through Resident Service Coordinators in senior-designated developments, CHA offers a range of services for seniors, including advocacy, health and wellbeing programming, social events and referrals to other services.

Family Self-Sufficiency Program. Developed by the U.S. Department of Housing and Urban Development, the Family Self-Sufficiency program enables public housing residents and families using a Housing Choice Voucher to build financial assets as their household increases earned income from wages.

Choose to Own Homeownership Program. Housing Choice Voucher holders who participate in the Homeownership program receive training and counseling on homebuyer education and pre-qualification application assistance. When they purchase a home, their voucher is used to help pay their mortgage, rather than rent.

All Clear Utility Assistance. CHA offers one-time assistance to eligible CHA residents to keep current with their utility payments and remain lease compliant. Participating residents pay 50 percent of their utility debt; the program pays the other 50 percent, up to \$250. This program is in partnership with ComEd and Peoples Gas.

Tobacco Prevention Project. CHA has partnered with the Respiratory Health Association of Metropolitan Chicago on a Tobacco Prevention Project at four non-smoking CHA developments. The program conducts workshops and provides resources on smoking cessation for residents.

With Every Heartbeat is Life. This program, developed by the U.S. Department of Housing and Urban Development and the National Institute of Health, focuses on circulatory health issues such as heart attacks, hypertension, stroke, etc. At select properties, this program provides a 10-week curriculum on topics such as nutrition, exercise and health screening.

Education and Workforce Development
City Colleges of Chicago Tuition Support. Through an intergovernmental agreement, CHA

public housing residents can enroll in any of the City Colleges of Chicago at no cost (after financial aid).

Literacy Programming. Through their case management providers, public housing residents can access Adult Basic Education and GED programs. In addition, contextualized literacy programs allow residents to get employment experience while improving basic skills.

Section 3 Employment. CHA’s Section 3 program allows public housing residents and other low-income individuals in their communities to attain training and employment with companies that contract with CHA. CHA’s Section 3 policy focuses on direct hiring of public housing residents.

Transitional Jobs. CHA contracts with agencies to provide Transitional Jobs – time-limited, subsidized jobs that combine real work, skill development and supportive services to transition participants successfully to unsubsidized employment. This model has been found to be effective across the country in helping those with multiple barriers to employment find and keep jobs.

Opportunity Chicago. This workforce development collaborative is convened by The Partnership for New Communities and engages public, private and non-profit partners. The initiative supports contextualized literacy, Transitional Jobs and bridge programs that connect education to jobs.

Youth Services

Support for City Youth Programming. CHA works with City of Chicago agencies and

departments including the Chicago Park District and the Department of Family and Support Services to give youth living in public housing access to summer and year-round programming. Programs focus on sports, educational support, recreation, arts activities and more.

Summer Academic Programs. CHA works with the City of Chicago and corporate and non-profit partners to provide CHA youth with a range of summer academic opportunities. These include Learn and Earn, which also provides a career exploration component; Chance for CHAnge, which is a science, technology, engineering and math camp; and Next Step College Prep, which focuses on math, reading and comprehension.

Youth Employment Programs. Youth living in CHA public housing have access to employment opportunities throughout the school year and over the summer through CHA’s many partners. Key organizations and agencies include After School Matters, the Chicago Park District, the Chicago Police Department and the Chicago Public Schools.

Organizational Information

Employees

| Full Time Positions | Amount |
|---------------------|----------|
| 445 | \$42.3 M |

2011 Budget

| Fund | Amount |
|---------|----------|
| GENERAL | \$917.3M |

Significant Dates

| Event | Date |
|------------------------------------|------------|
| Monthly Board Meetings – January | 1/18/2011 |
| Monthly Board Meetings – February | 2/25/2011 |
| Monthly Board Meetings – March | 3/15/2011 |
| FY2010 MTW Annual Report to HUD | 3/31/2011 |
| Monthly Board Meetings – April | 4/19/2011 |
| Monthly Board Meetings – May | 5/17/2011 |
| Monthly Board Meetings – June | 6/21/2011 |
| Annual Board Meetings – July | 7/19/2011 |
| Monthly Board Meetings – August | 8/16/2011 |
| Monthly Board Meetings – September | 9/20/2011 |
| Monthly Board Meetings – October | 10/18/2011 |
| FY2012 MTW Annual Plan to HUD | 10/25/2011 |
| Monthly Board Meetings – November | 11/15/2011 |
| Monthly Board Meetings – December | 12/20/2011 |
| Moving to Work Agreement End Date | 12/31/2018 |

Grants

| FEDERAL | | | |
|--|---|-------------|----------------------|
| Grant or Program | Term* | # of Grants | Total Grant Amount |
| Capital Grants Portfolio | 7/15/2010 - 7/14/2014 | 15 | \$577,345,886 |
| ARRA-Capital Fund Recovery Competition Portfolio | 9/24/2009 – 9/24/2012 | 27 | \$66,085,799 |
| HOPE VI Portfolio** | Demolition: 9/1/2000 – 03/31/2012 Revitalization: 9/23/1997 – 12/31/2019 | 27 | \$85,867,542 |
| ROSS Portfolio | 7/30/2008 – 7/29/2011 | 3 | \$1,356,317 |
| STATE | | | |
| Grant or Program | Term | | |
| State of Illinois Agency Portfolio | 3/1/2009 – 2/29/2012 | 4 | \$870,948 |
| TOTALS | | 76 | \$731,526,492 |

*Multiple grant terms exist. Latest term provided.

**Grant term end date provided as listed in HUD eLOCCS system

Board of Commissioners

| |
|-----------------------------|
| James Reynolds, Chairperson |
| Hallie Amey |
| Devera Beverly |
| Dr. Mildred Harris |
| Michael Ivers |
| Myra King |
| Carlos Ponce |
| Bridget Reidy |
| Sandra Young |

Major Contracts*

| Types of Contracts Awarded in FY2010 | Number | Dollars |
|--------------------------------------|-----------|-------------------------|
| Construction | 18 | \$117,750,129.01 |
| Professional Services | 62 | \$116,076,471.64 |
| Supply & Delivery | 5 | \$221,754.00 |
| TOTAL | 85 | \$234,048,354.65 |

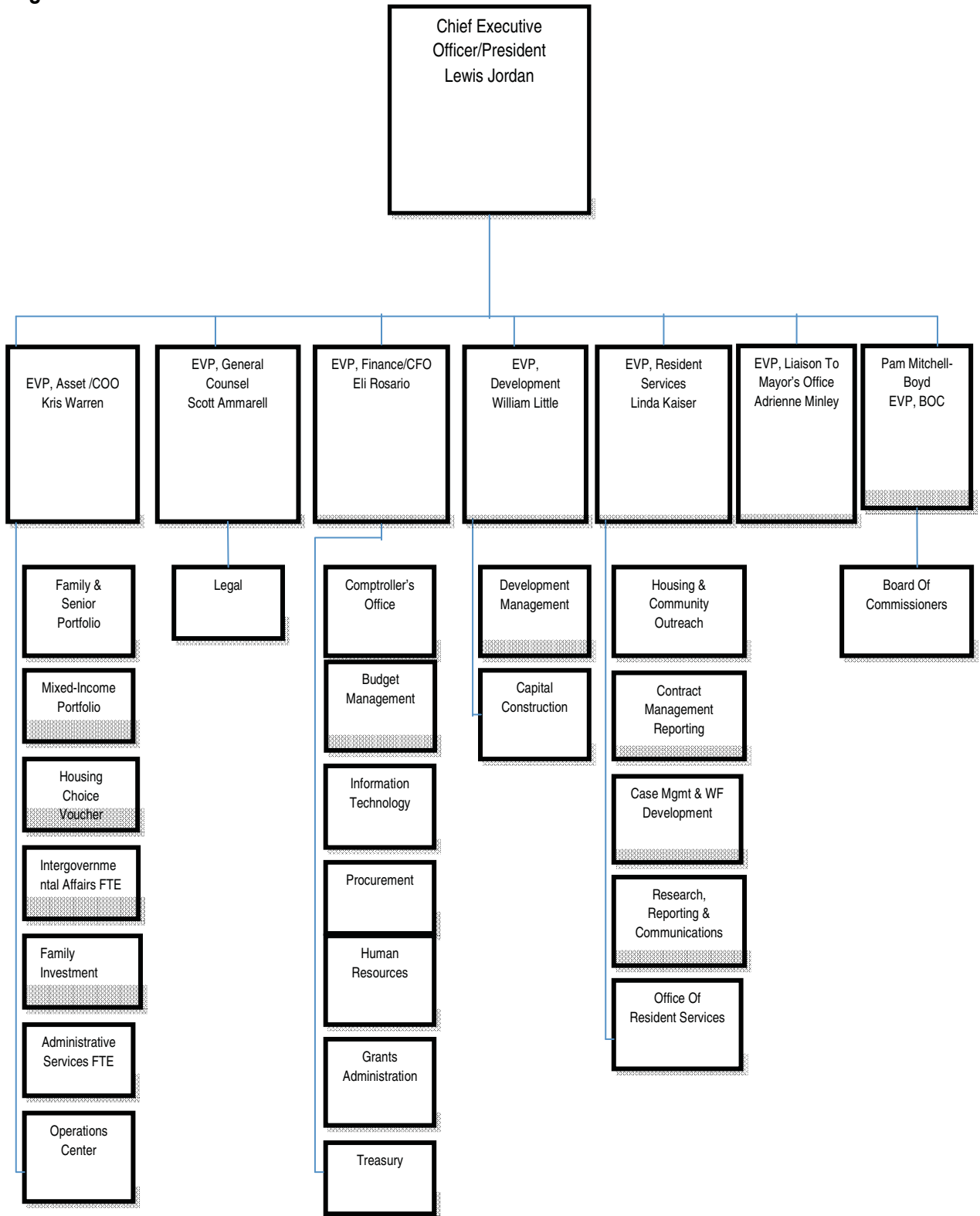
*Awarded to 76 Different Vendors

Capital Projects* (list)

| Future Projects | Status |
|--------------------|-------------------------------|
| Washington Park | Developer selected |
| Lathrop Homes | Developer selected |
| Harold Ickes Homes | Undergoing Community Planning |
| LeClaire Courts | Undergoing Community Planning |

*Please see CHA's Annual Reports for a yearly update on ongoing capital projects:

Organizational Chart



Facility Locations

| Location | Address | Zip | Phone | Hours |
|---|---------------------------------|-------|----------------|-----------------|
| Main Headquarters | 60 E. Van Buren | 60605 | (312) 742-8500 | 8 a.m. – 5 p.m. |
| Charles A. Hayes Family Investment Ctr. | 4859 S. Wabash | 60615 | (312) 786-6986 | 8 a.m. – 5 p.m. |
| HCV Satellite Office – West | 2750 W. Roosevelt | 60608 | (312) 935-2600 | 8 a.m. – 5 p.m. |
| HCV Satellite Office – South | 1741-49 E. 75 th St. | 60649 | (312) 935-2600 | 8 a.m. – 5 p.m. |
| HCV Satellite Office – Southwest | 10 W. 35 th St. | 60616 | (312) 935-2600 | 8 a.m. – 5 p.m. |

Unions Representing Agency Employees

| | Employee Bargaining Units |
|-----------------------|---|
| 1/2/08 to 12/31/10 ** | Service Employees International Union, Local 73 |
| 6/1/08 to 5/31/11 | International Union Of Operating Engineers |

**We are currently in contract negotiations with Local 73.



Chicago Park District
 Bryan Traubert, President
 Timothy J. Mitchell, General Superintendent and CEO
 541 N. Fairbanks Court
 Chicago, IL 60611
 Phone: (312) 742-4800
 Email: timothy.mitchell@chicagoparkdistrict.com

Central Purpose

- Enhance the quality of life throughout Chicago by becoming a leading provider of recreation and leisure opportunities
- Provide safe, inviting and beautifully maintained parks and facilities
- Create a customer focused and responsive park system

Key Facts

The Chicago Park District owns 7,614 acres of green space on which rests 578 parks, 260 field houses, and 26 miles of pristine lakefront with 32 beaches, making it the largest municipal park manager in the nation. Park District field houses, playgrounds, gardens and other facilities are the backbone of recreation for communities throughout the city. The District integrates its mission into everyday activities by focusing on four core values: accessibility, physical activity, environmental stewardship and partnerships.



Employees

| Full Time Employees | Amount |
|---------------------|-----------------------|
| | 1,459 (as of 2/28/11) |

2011 Budget

| | Amount |
|-----------|---------------|
| Operating | \$397,569,544 |
| Capital | \$36,000,000 |

| Department | Goal |
|-----------------------------------|--|
| Community Recreation | Offer high quality programs with an emphasis on increasing participation at underserved facilities and parks. |
| Green Initiatives | Reduce energy use district- wide through energy efficiency retrofits. |
| Natural Resources | Increase the number of trees planted through the district- wide tree planting program. |
| Natural Resources | Develop the Natural Areas Master Plan; develop and expand two new nature areas; attract more volunteer stewards and volunteers in the stewardship program; and develop management plans for 10 nature areas. |
| Planning and Development | Synthesize recently acquired lakefront trail user data to craft long-term plan for trail improvements. |
| Security | Work with Office of Emergency Mgmt. and Communication in monitoring and installing cameras & lighting in parks. |
| Communications | Strengthen the District's relationship w/corporate sector to secure additional sponsorship dollars. |
| Legislative and Community Affairs | Increase capital partnerships and help raise community awareness regarding capital shortfalls, gaps and fundraising mechanisms. |
| Park Services | Increase permits and special events revenue by 5%. |

Private/Public Cooperative Agreements

| Project | Description |
|-------------------------------------|---|
| Parkways Foundation | Parkways Foundation was created in 1994 to raise private funds for projects within the Chicago Park District for the enrichment of the physical and cultural landscape of Chicago's neighborhoods. Parkways also works to raise needed funds for the growth and enhancement of educational programs and camps in Chicago's neighborhoods. |
| Grant Park Music Festival | The Grant Park Music Festival is the nation's only remaining free, outdoor classical music series. Since 1936, the Chicago Park District has had a partnership with and subsidized the festival. |
| Garfield Park Conservatory Alliance | Through its partnership with the Chicago Park District, since 1994 the Garfield Park Conservatory Alliance strengthens community through the unique combination of the Garfield Park Conservatory Campus, other botanical resources, and the engagement of community members. |
| Lincoln Park Zoo | In 1994 the Chicago Park District entered into a 30-year agreement with the Lincoln Park Zoological Society to operate the Lincoln Park Zoo. |
| Special Children's Charities | In cooperation with the Chicago Park District Special Children's Charities is committed to providing year-round sports training, recreational and social programs for the children and adults of Special Olympics Chicago. |

Significant Dates

| Event | Date |
|---|-------------|
| Area budget meetings | May |
| Community budget hearings | July |
| Department budget submittals | August |
| Regional public hearings | September |
| 2012 Budget recommendations to Board | October |
| Release budget recommendations to public/final public hearing | November |
| Final board vote/budget approval | December |

Chicago Park District Board Members

| |
|-----------------------------------|
| Bryan Traubert, President |
| Robert J. Pickens, Vice President |
| M. Laird Koldyke |
| Rouhy Shalabi |
| Matthew Scott Hanlon, D.O. |
| Juan Rangel |
| Vacant |

Grants

| Application Date | Amount Applied For | Source | Funding Program | Description | Award Date | Amount Awarded |
|-------------------------|---------------------------|--------------------------------|--|---|-------------------|-----------------------|
| 4/1/2005 | 447,075.00 | HUD | Economic Development Initiative- Special Purpose | Ping Tom Park Development | 4/1/2005 | 447,075.00 |
| 11/18/2005 | 148,500.00 | HUD | Economic Development Initiative- Special Purpose | Haas (Joseph F.) Park Fieldhouse | 11/18/2005 | 148,500.00 |
| 1/1/2008 | 198,000.00 | HUD | Economic Development Initiative- Special Purpose | Haas (Joseph F.) Park Fieldhouse | 1/1/2008 | 198,000.00 |
| 9/20/2007 | 192,448.00 | HUD | Economic Development Initiative- Special Purpose | Davis Square Park Reconstruction | 9/20/2007 | 192,448.00 |
| 4/1/2009 | 686,000.00 | HUD | Economic Development Initiative- Special Purpose | Theater On The Lake | 4/1/2009 | 686,000.00 |
| 10/20/2009 | 190,000.00 | HUD | Economic Development Initiative- Special Purpose | Mt. Greenwood Playground | 10/20/2009 | 190,000.00 |
| 11/18/2009 | 686,000.00 | HUD | Neighborhood Initiative Project | Lane Tech Stadium Improvement Project | 11/18/2009 | 686,000.00 |
| 11/30/2009 | 2,300.00 | Openlands/U. S. Forest Service | Donation | North Park Village Nature Center Openlands Donation | 11/30/2009 | 2,300.00 |
| 9/10/2010 | 3,100,000.00 | IDNR/Federal Wildlife Service | N/A | Gateway Harbor | 9/10/2010 | 3,100,000.00 |
| 7/1/2008 | 80,000.00 | IDPH | Beach Testing | Beach Testing Grant | 7/1/2008 | 80,000.00 |
| 5/15/2008 | 2,500.00 | The Conservation Fund | Northern Illinois Wetlands Conservation Account | Humboldt Park | 5/15/2008 | 2,500.00 |
| 4/7/2010 | 10,000,000.00 | DCEO | Member Initiative | District Wide \$10 Million improvements | 4/7/2010 | 10,000,000.00 |

| Application Date | Amount Applied For | Source | Funding Program | Description | Award Date | Amount Awarded |
|------------------|--------------------|-----------------------|-------------------|--|------------|----------------|
| 4/1/2007 | 200,000.00 | DCEO | Member Initiative | Kennedy (Dennis J.) Park & Mt. Greenwood Park Playground | 4/1/2007 | 200,000.00 |
| 1/1/2007 | 100,000.00 | DCEO | Member Initiative | Riis (Jacob A.) Park Renovations | 1/1/2007 | 100,000.00 |
| 4/1/2006 | 30,000.00 | DCEO | Member Initiative | Garfield (James A.) Park Engineering Study | 4/1/2006 | 30,000.00 |
| 4/1/2007 | 10,000.00 | DCEO | Member Initiative | Gompers (Samuel) Park Railing | 4/1/2007 | 10,000.00 |
| 1/1/2006 | 150,000.00 | DCEO | Member Initiative | Haas (Joseph F.) Park Street Closure | 1/1/2006 | 150,000.00 |
| 1/1/2006 | 125,000.00 | DCEO | Member Initiative | Kosciuszko (Thadeuz) Park Improvements | 1/1/2006 | 125,000.00 |
| 10/1/2007 | 11,685.00 | Illinois Arts Council | N/A | District Wide (IAC Music Theatre Workshop) | 10/1/2007 | 11,685.00 |
| 9/1/2007 | 11,770.00 | Illinois Arts Council | N/A | District Wide IAC Teen Art Expo | 9/1/2007 | 11,770.00 |
| 4/1/2007 | 1,500.00 | Illinois Arts Council | N/A | District Wide Arts at Play | 4/1/2007 | 1,500.00 |
| 6/1/2008 | 5,000.00 | Illinois Arts Council | N/A | District Wide Arts@Play | 6/1/2008 | 5,000.00 |
| 9/1/2008 | 8,250.00 | Illinois Arts Council | N/A | District Wide Arts@Play | 9/1/2008 | 8,250.00 |
| 9/1/2008 | 8,225.00 | Illinois Arts Council | N/A | Imagination Theater (AIE) | 9/1/2008 | 8,225.00 |
| 9/1/2008 | 12,070.00 | Illinois Arts Council | N/A | District Wide IAC Teen Art Expo | 9/1/2008 | 12,070.00 |
| 1/15/2009 | 3,990.00 | Illinois Arts Council | N/A | Youth Employment in the Arts | 1/15/2009 | 3,990.00 |
| 4/4/2006 | 180,000.00 | DCEO | Member Initiative | 43rd St & Oakenwald Acquisition | 4/4/2006 | 180,000.00 |
| 1/1/2006 | 75,000.00 | DCEO | Member Initiative | Kosciuszko (Thadeuz) Park Roof | 1/1/2006 | 75,000.00 |

| Application Date | Amount Applied For | Source | Funding Program | Description | Award Date | Amount Awarded |
|-------------------------|---------------------------|---------------|------------------------|---|-------------------|-----------------------|
| 4/1/2006 | 100,000.00 | DCEO | Member Initiative | Welles (Gideon) Park Playground | 4/1/2006 | 100,000.00 |
| 4/1/2007 | 50,000.00 | DCEO | Member Initiative | Schreiber Park Site Improvements | 4/1/2007 | 50,000.00 |
| 9/1/2006 | 25,000.00 | DCEO | Member Initiative | Independence Park Bungalow | 9/1/2006 | 25,000.00 |
| 4/1/2007 | 25,000.00 | DCEO | Member Initiative | Brands Park Improvements | 4/1/2007 | 25,000.00 |
| 7/1/2006 | 25,000.00 | DCEO | Member Initiative | Kilbourn Park Paths and Walks | 7/1/2006 | 25,000.00 |
| 7/1/2006 | 25,000.00 | DCEO | Member Initiative | Horner (Henry) Park Comfort Station | 7/1/2006 | 25,000.00 |
| 4/1/2007 | 35,000.00 | DCEO | Member Initiative | Kennedy Park (REVISED from Mt. Greenwood Park) Playground | 4/1/2007 | 35,000.00 |
| 4/1/2007 | 75,000.00 | DCEO | Member Initiative | Kennedy (Dennis J.) Park Playground | 4/1/2007 | 75,000.00 |
| 6/29/2007 | 8,000,000.00 | DCEO | Member Initiative | Celotex Park Development | 6/29/2007 | 8,000,000.00 |
| 4/1/2007 | 15,000.00 | DCEO | Member Initiative | Clarendon Park Improvements | 4/1/2007 | 15,000.00 |
| 4/1/2007 | 200,000.00 | DCEO | Member Initiative | Riis (Jacob A.) Park Locker Room Improvements | 4/1/2007 | 200,000.00 |
| 4/1/2007 | 100,000.00 | DCEO | Member Initiative | Mozart (Amadeus) Park Lighting and Ballfields | 4/1/2007 | 100,000.00 |
| 7/1/2006 | 400,000.00 | DCEO | Member Initiative | Hamilton (Alexander) Park Improvements | 7/1/2006 | 400,000.00 |
| 4/1/2007 | 41,000.00 | DCEO | Member Initiative | Langley Park (Basketball Court) and Arcade Park (Benches) | 4/1/2007 | 41,000.00 |
| 4/1/2007 | 75,000.00 | DCEO | Member Initiative | Independence Park Benches | 4/1/2007 | 75,000.00 |

| Application Date | Amount Applied For | Source | Funding Program | Description | Award Date | Amount Awarded |
|-------------------------|---------------------------|---------------|------------------------|---|-------------------|-----------------------|
| 10/1/2006 | 25,000.00 | DCEO | Member Initiative | Park-View Park Playground & Landscaping | 10/1/2006 | 25,000.00 |
| 4/1/2007 | 25,000.00 | DCEO | Member Initiative | Kilbourn Park Patio | 4/1/2007 | 25,000.00 |
| 4/1/2007 | 25,000.00 | DCEO | Member Initiative | Brands Park Improvements | 4/1/2007 | 25,000.00 |
| 4/1/2007 | 25,000.00 | DCEO | Member Initiative | Horner (Henry) Park Fieldhouse | 4/1/2007 | 25,000.00 |
| 4/1/2007 | 25,000.00 | DCEO | Member Initiative | Clark (Richard) Park Ballfield | 4/1/2007 | 25,000.00 |
| 4/1/2007 | 50,000.00 | DCEO | Member Initiative | Essex Park playground | 4/1/2007 | 50,000.00 |
| 4/1/2007 | 50,000.00 | DCEO | Member Initiative | Merrill (George W.) Park Fencing | 4/1/2007 | 50,000.00 |
| 4/1/2007 | 100,000.00 | DCEO | Member Initiative | Gompers (Samual) Park Lighting | 4/1/2007 | 100,000.00 |
| 4/1/2007 | 100,000.00 | DCEO | Member Initiative | Hansberry (Lorraine) Park, Harding (Frederick) Park, Fuller (Melvin) Park & Harris (Harriet) Park Improvements | 4/1/2007 | 100,000.00 |
| 4/1/2007 | 500,000.00 | DCEO | Member Initiative | Lowe (Samuel J.) Park, Lindblom (Robert) Park, Sherman (John B.) Park, Armour (Philip) Square Park, and Davis (Dr. Nathan) Square Park Improvements | 4/1/2007 | 500,000.00 |
| 4/1/2007 | 25,000.00 | DCEO | Member Initiative | Gross (Theodore A.) Park Field Improvements. | 4/1/2007 | 25,000.00 |

| Application Date | Amount Applied For | Source | Funding Program | Description | Award Date | Amount Awarded |
|------------------|--------------------|--------|-------------------|--|------------|----------------|
| 4/1/2007 | 110,000.00 | DCEO | Member Initiative | Edgebrook Park, Gompers Park, Sauganash Park, & Wildwood Park Ballfield Improvements | 4/1/2007 | 110,000.00 |
| 4/1/2007 | 80,000.00 | DCEO | Member Initiative | Lincoln (Abraham) Park (Lincoln Park Conservatory, Fountain Girl, Rustic Pavilion) | 4/1/2007 | 80,000.00 |
| 10/1/2006 | 95,000.00 | DCEO | Member Initiative | Lincoln (Abraham) Park (Mondog) | 10/1/2006 | 95,000.00 |
| 4/1/2007 | 50,000.00 | DCEO | Member Initiative | Merryman (Theron W.) Park Renovations | 4/1/2007 | 50,000.00 |
| 4/1/2007 | 40,000.00 | DCEO | Member Initiative | South Lakeview Park Site Improvements | 4/1/2007 | 40,000.00 |
| 4/1/2007 | 200,000.00 | DCEO | Member Initiative | Kelvyn (William) Park Spraypool | 4/1/2007 | 200,000.00 |
| 4/1/2007 | 50,000.00 | DCEO | Member Initiative | Davis Square Park Improvements | 4/1/2007 | 50,000.00 |
| 4/1/2007 | 50,000.00 | DCEO | Member Initiative | Dvorak Park Lockers & Benches | 4/1/2007 | 50,000.00 |
| 4/1/2007 | 50,000.00 | DCEO | Member Initiative | Kelly (Edward J.) Park Ballfield Improvement | 4/1/2007 | 50,000.00 |
| 4/1/2007 | 50,000.00 | DCEO | Member Initiative | McGuane (John F.) Park Lighting | 4/1/2007 | 50,000.00 |
| 4/1/2007 | 75,000.00 | DCEO | Member Initiative | McKinley (William) Park Door Replacement | 4/1/2007 | 75,000.00 |
| 4/1/2007 | 25,000.00 | DCEO | Member Initiative | Wilson (John P.) Community Center Gym Improvements | 4/1/2007 | 25,000.00 |

| Application Date | Amount Applied For | Source | Funding Program | Description | Award Date | Amount Awarded |
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| 4/1/2007 | 500,000.00 | DCEO | Member Initiative | Clarendon Park Gym Floor & Other Improvements | 4/1/2007 | 500,000.00 |
| 4/1/2007 | 175,000.00 | DCEO | Member Initiative | Don Nash Community Center Park Building Improvements & Repair | 4/1/2007 | 175,000.00 |
| 4/1/2007 | 50,000.00 | DCEO | Member Initiative | Russell (Martin J.) Square Park Scoreboard | 4/1/2007 | 50,000.00 |
| 4/1/2007 | 75,000.00 | DCEO | Member Initiative | Kennedy (Dennis J.) Park Playground | 4/1/2007 | 75,000.00 |
| 4/1/2007 | 50,000.00 | DCEO | Member Initiative | Beverly Park (REVISED from Mt. Greenwood Park) Spraypool | 4/1/2007 | 50,000.00 |
| 4/1/2007 | 75,000.00 | DCEO | Member Initiative | Kennedy (Dennis J.) Park Comfort Station | 4/1/2007 | 75,000.00 |
| 4/1/2007 | 25,000.00 | DCEO | Member Initiative | DuSable Park Improvements | 4/1/2007 | 25,000.00 |
| 4/1/2007 | 400,000.00 | DCEO | Member Initiative | Austin Town Hall Park Fieldhouse Repairs | 4/1/2007 | 400,000.00 |
| 4/1/2007 | 30,000.00 | DCEO | Member Initiative | Oriole Park Gym Improvements | 4/1/2007 | 30,000.00 |
| 4/1/2007 | 49,000.00 | DCEO | Member Initiative | Riis (Jacob A.) Park Locker Room Improvements | 4/1/2007 | 49,000.00 |
| 4/1/2007 | 150,000.00 | DCEO | Member Initiative | Jackson (Andrew) Park Paths | 4/1/2007 | 150,000.00 |
| 4/1/2007 | 50,000.00 | DCEO | Member Initiative | South Shore Cultural Center Improvements | 4/1/2007 | 50,000.00 |
| 4/17/2003 | 200,000.00 | IDNR | BAAD | South Western Avenue Boat Launch | 4/17/2003 | 200,000.00 |
| 5/12/2004 | 166,467.88 | IDNR | Illinois Bicycle Path | Lincoln (Abraham) Park Melrose-Addison Bike Path | 5/12/2004 | 166,467.88 |

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|------------------|--------------------|---|--|---|------------|----------------|
| 12/14/2004 | 400,000.00 | IDNR | Bicycle Path Program | Lincoln Park (Lawrence to Foster & Addison to Melrose) Bike Paths Extension | 12/14/2004 | 400,000.00 |
| 2/21/2007 | 67,158.28 | IDNR/Chicago Wilderness | C-2000/Ecosystems | Lincoln Park / Montrose Beach Salix Interior | 2/21/2007 | 67,158.28 |
| 4/1/2008 | 15,000.00 | Conservation Fund & IDNR & USDA Forest Service (USFS) | Chicago Wilderness Biodiversity Recovery Plan / Chicago Wilderness | Winnemac Park & McCormick Bird Sanctuary | 4/1/2008 | 15,000.00 |
| 4/14/2008 | 19,992.00 | ISBE | Member Initiative | Smith (Joseph Higgins) Park | 4/14/2008 | 19,992.00 |
| 5/6/2009 | 416,000.00 | IDNR | OSLAD | Albany/Whipple/Bloomingtondale Development | 5/6/2009 | 416,000.00 |
| 5/6/2009 | 729,300.00 | IDNR | OSLAD | Jefferson Park Development | 5/6/2009 | 729,300.00 |
| 9/18/2008 | 2,000.00 | Illinois Association of Park Districts | N/A | Pottowattomi Park Power Play Grant | 9/18/2008 | 2,000.00 |
| 12/11/2002 | 2,200,000.00 | IDNR | OSLAD | Stearns Quarry Park Development | 12/11/2002 | 2,200,000.00 |
| 1/22/2004 | 991,500.00 | City of Chicago | IDNR OSLAD | Park 504 (24th & Federal) Development & Improvements | 1/22/2004 | 991,500.00 |
| 3/25/2005 | 856,800.00 | IDNR | OSLAD | Kedvale Park Soccer Field | 3/25/2005 | 856,800.00 |
| 8/24/3436 | 561,250.00 | IDNR | IDNR | Lucy Parsons Park Development | 8/24/3436 | 561,250.00 |
| 2/9/2010 | 600,248.30 | City of Chicago | DCEO Member Initiative | Park 523 (USX Site) Development | 2/9/2010 | 600,248.30 |
| 7/1/2008 | 50,000.00 | DCEO | Member Initiative | Sheil Park Playground | 7/1/2008 | 50,000.00 |
| 6/1/2009 | 15,000.00 | DCEO | Member Initiative | Eugene Field Playground | 6/1/2009 | 15,000.00 |

| Application Date | Amount Applied For | Source | Funding Program | Description | Award Date | Amount Awarded |
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| 3/25/2005 | 2,200,000.00 | City of Chicago/IDNR | OSLAD | Palmer Square | 3/25/2005 | 2,200,000.00 |
| 10/1/2008 | 50,000.00 | DCEO | Member Initiative | Commercial Club Park Playground | 10/1/2008 | 50,000.00 |
| 1/1/2009 | 50,000.00 | DCEO | Member Initiative | Holstein Park Locker Room Improvements | 1/1/2009 | 50,000.00 |
| 9/1/2009 | 7,570.00 | Illinois Arts Council | N/A | District Wide IAC Teen Art Expo | 9/1/2009 | 7,570.00 |
| 6/1/2008 | 55,013.80 | DCEO & ComEd | DCEO | DCEO/ComEd Energy Efficiency Grant | 6/1/2008 | 55,013.80 |
| 6/18/2007 | 300,000.00 | City of Chicago | Menu Money | Clarendon Park Improvements | 6/18/2007 | 300,000.00 |
| 5/6/2008 | 65,000.00 | City of Chicago | Menu Money | Commercial Park Playground | 5/6/2008 | 65,000.00 |
| 6/18/2007 | 200,000.00 | City of Chicago | Menu Money | Gill Park Playground & Greening G | 6/18/2007 | 200,000.00 |
| 11/16/2006 | 10,000.00 | City of Chicago | Menu Money | Jonquil Park | 11/16/2006 | 10,000.00 |
| 3/1/2006 | 438,000.00 | City of Chicago | Open Space Impact Fees | Lakeview/Addison Park Development | 3/1/2006 | 438,000.00 |
| 7/10/2006 | 606,250.00 | City of Chicago | TIF | Merrimac Park Improvements | 7/10/2006 | 606,250.00 |
| 1/26/2007 | 100,000.00 | City of Chicago | Menu Money | Minuteman Park Playground--RECLASSIFIED TO WENTWORTH | 1/26/2007 | 100,000.00 |
| 2/21/2007 | 1,000,000.00 | City of Chicago | TIF | Pritzker Park Redevelopment | 2/21/2007 | 1,000,000.00 |
| 6/26/2007 | 25,000.00 | City of Chicago | Menu Money | Pulaski Park | 6/26/2007 | 25,000.00 |
| 3/20/2007 | 50,000.00 | City of Chicago | Menu Money | Smith Park Playground | 3/20/2007 | 50,000.00 |
| 6/21/2007 | 50,000.00 | City of Chicago | Menu Money | Welles Park Playground | 6/21/2007 | 50,000.00 |
| 3/24/2008 | 100,000.00 | City of Chicago | Menu Money | Rutherford-Sayre Park Playground | 3/24/2008 | 100,000.00 |
| 4/9/2008 | 60,000.00 | City of Chicago | Menu Money | Burnham Park Sidewalks | 4/9/2008 | 60,000.00 |

| Application Date | Amount Applied For | Source | Funding Program | Description | Award Date | Amount Awarded |
|------------------|--------------------|-------------------------------|----------------------------|---------------------------------------|------------|----------------|
| 4/9/2008 | 200,000.00 | City of Chicago | Menu Money | Schreiber Park | 4/9/2008 | 200,000.00 |
| 8/1/2007 | 1,503,634.00 | City of Chicago | DOE/Solargenix Energy, LLC | Solar Thermal Collector Installation | 8/1/2007 | 1,503,634.00 |
| 5/21/2008 | 25,000.00 | City of Chicago | Menu Money | Pulaski Park | 5/21/2008 | 25,000.00 |
| 5/21/2008 | 205,000.00 | City of Chicago | Menu Money | Jonquil Park | 5/21/2008 | 205,000.00 |
| 7/24/2008 | 775,000.00 | City of Chicago | OSIF | Wabanisia Park Development | 7/24/2008 | 775,000.00 |
| 5/3/2008 | 60,000.00 | City of Chicago | Menu Money | Burnham Park Tree Replacement | 5/3/2008 | 60,000.00 |
| 7/14/2008 | 20,000.00 | City of Chicago | Menu Money | Brands Park Swings | 7/14/2008 | 20,000.00 |
| 8/21/2008 | 163,462.28 | City of Chicago | OSIF | Schreiber Park | 8/21/2008 | 163,462.28 |
| 8/11/2008 | 17,000.00 | Edgewater Chamber of Commerce | | Schreiber Park | 8/11/2008 | 17,000.00 |
| 2/27/2008 | 1,800,000.00 | City of Chicago | G.O. | Gale School Park | 2/27/2008 | 1,800,000.00 |
| 1/16/2008 | 400,000.00 | City of Chicago | Menu Money | Gale School Park Construction | 1/16/2008 | 400,000.00 |
| 9/17/2008 | 50,000.00 | City of Chicago | Menu Money | Athletic Field Playground & Spraypool | 9/17/2008 | 50,000.00 |
| 7/7/2008 | 818,000.00 | IDNR / City of Chicago | IGA | Lawndale Campus Park | 7/7/2008 | 818,000.00 |
| 2/7/2007 | 900,000.00 | City of Chicago | Open Space Impact | Printer's Row Park Expansion | 2/7/2007 | 900,000.00 |
| 3/24/2008 | 20,000.00 | City of Chicago | Menu Money | Horner Park Parking Lot | 3/24/2008 | 20,000.00 |
| 9/10/2008 | 10,000.00 | City of Chicago | Menu Money | Sheridan Park Lockers | 9/10/2008 | 10,000.00 |
| 9/26/2008 | 25,561.00 | City of Chicago | Menu Money | Palmer Square Improvements | 9/26/2008 | 25,561.00 |
| 9/26/2008 | 50,000.00 | City of Chicago | Menu Money | Wildwood Park Storage Facility | 9/26/2008 | 50,000.00 |
| 9/26/2008 | 28,398.50 | City of Chicago | Menu Money | Monument Park Paving & Lighting | 9/26/2008 | 28,398.50 |
| 8/4/2009 | 806,000.00 | City of Chicago | TIF | Orr Park Development | 8/4/2009 | 806,000.00 |

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| 1/22/2009 | 100,000.00 | City of Chicago | Menu Money | Sauganash Park Playground Menu Money | 1/22/2009 | 100,000.00 |
| 1/22/2009 | 100,000.00 | City of Chicago | Menu Money | Eugene Park Playground Menu Money | 1/22/2009 | 100,000.00 |
| 10/27/2009 | 25,000.00 | City of Chicago | Menu Money | Weisman Park Playground | 10/27/2009 | 25,000.00 |
| 3/26/2009 | 60,000.00 | City of Chicago | Menu Money | 47th Ward Ald. Schuler Welles Park Menu Money | 3/26/2009 | 60,000.00 |
| 6/30/2009 | 400,000.00 | City of Chicago | TIF | Eugene Field TIF Funds | 6/30/2009 | 400,000.00 |
| 6/23/2009 | 16,304.50 | City of Chicago | Menu Money | 16th Ward Ald. Thompson Menu Money for Micek Playground | 6/23/2009 | 16,304.50 |
| 8/17/2009 | 3,000.00 | City of Chicago | Family Fun Festival : Dance Week | Family Fun Festival Dance Week | 8/17/2009 | 3,000.00 |
| 9/1/2009 | 1,500.00 | City of Chicago & Healthspring | N/A | Senior Games | 9/1/2009 | 1,500.00 |
| 9/22/2009 | 100,000.00 | City of Chicago | Menu Money | 47th Ward Ald. Schuler Welles Park Menu Money | 9/22/2009 | 100,000.00 |
| 1/1 /2008 | 5,000.00 | National Trust for Historic Preservation | Partners in Preservation Chicagoland Initiative | Washington (George) Park | 1/1 /2008 | 5,000.00 |
| 11/27/2006 | 80,000.00 | Parkways Foundation | LISC | Owens Park Field & Other Improvements | 11/27/2006 | 80,000.00 |
| 1/17/2007 | 8,500.00 | Chicago Wilderness Trust | Education Team Professional Development Series 2007 | Administration | 1/17/2007 | 8,500.00 |
| 12/28/2007 | 10,000.00 | Children's Memorial Hospital | Kohls Children's Memorial Community Grant | Athletic Field Park | 12/28/2007 | 10,000.00 |
| 4/10/2007 | 400.00 | Human Resources Development Institute | | Carver Park | 4/10/2007 | 400.00 |

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| 12/28/2007 | 25,000.00 | Children's Memorial Hospital | Kohls Children's Memorial Community Grant | Commercial Club Park | 12/28/2007 | 25,000.00 |
| 5/1/2007 | 275,000.00 | Parkways Foundation | Kraft Great Kids | Kraft Great Kids Program | 5/1/2007 | 275,000.00 |
| 1/1/2008 | 60,000.00 | Parkways Foundation | Bears Cares | District Wide | 1/1/2008 | 60,000.00 |
| 1/1/2008 | 100,000.00 | Parkways Foundation | 2008 Abbott Wellness Center Initiative Grant | District Wide | 1/1/2008 | 100,000.00 |
| 11/29/2007 | 60,000.00 | Parkways Foundation | 2007 Lollapalooza | District Wide | 11/29/2007 | 60,000.00 |
| 4/1/2008 | 22,400.00 | Chicago Wilderness Trust | Chicago Wilderness Biodiversity RecoveryPlann / Chicago Wilderness | District Wide | 4/1/2008 | 22,400.00 |
| 1/1/2008 | 250,000.00 | ComEd | N/A | District Wide | 1/1/2008 | 250,000.00 |
| 1/1/2008 | 2,000,000.00 | ComEd | N/A | District Wide | 1/1/2008 | 2,000,000.00 |
| 1/1/2008 | 275,000.00 | Parkways Foundation | Kraft Great Kids | District Wide | 1/1/2008 | 275,000.00 |
| 10/9/2007 | 1,420.00 | Beth Bisop Wagner | Zoppe Family Circus | Dvorak Park | 10/9/2007 | 1,420.00 |
| 7/1/2007 | 140,298.00 | Parkways Foundation | Nike Corporation | Franklin Park, Jackson Park, W. Smith Park | 7/1/2007 | 140,298.00 |
| 1/1/2008 | 900.00 | Chicago Park District Board President Gery Chico | Personal Donation | Garfield Park | 1/1/2008 | 900.00 |
| 12/13/2006 | 500,000.00 | The Kresge Foundation | N/A | Garfield Park Conservatory | 12/13/2006 | 500,000.00 |
| 11/20/2007 | 140,000.00 | Parkways Foundation | N/A | Grant Park Stoli Gardens Improvements | 11/20/2007 | 140,000.00 |
| 10/14/2007 | 3,003.64 | Hamlin Park Baseball Association | N/A | Hamlin (Hannibal) Park | 10/14/2007 | 3,003.64 |
| 12/4/2007 | 38,931.21 | Hamlin Park Baseball Association | N/A | Hamlin (Hannibal) Park | 12/4/2007 | 38,931.21 |

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| 1/1/2008 | 51,000.00 | Deep Alliance Marketing, LLC | Staples Fund | Lafollette Park, Dunham Park, Ada Park, Welles Park, Rainbow Park, Kelvyn Park, Ogden Park, Washington Park, Hamlin Park, Lindblom Park, Jackson Park, Garfield Park, Trumbull Park, Kennicott Park | 1/1/2008 | 51,000.00 |
| 1/1/2007 | 8,529.00 | Chicago Community Trust | Max Schiff Fund | Lakefront Region | 1/1/2007 | 8,529.00 |
| 12/28/2007 | 10,000.00 | Children's Memorial Hospital | Kohls Children's Memorial Community Grant | Mt. Greenwood Park | 12/28/2007 | 10,000.00 |
| 1/14/2007 | 50,000.00 | Halsted Pershing Morgan LLC | N/A | Taylor-Lauridsen Park | 1/14/2007 | 50,000.00 |
| 6/1/2007 | 400.00 | H. R. D. I. | Private Donation | Carver Park | 6/1/2007 | 400.00 |
| 3/26/2008 | 20,000.00 | Parkways Foundation | Alvin Ailey Dance Camp | Garfield Park | 3/26/2008 | 20,000.00 |
| 4/1/2008 | - | University of Chicago | 2008 Junior Citizen | District Wide | 4/1/2008 | - |
| 1/1/2008 | 9,195.00 | Chicago Community Trust | Max Schiff Fund | 63rd street Beach House | 1/1/2008 | 9,195.00 |
| 9/12/2007 | 40,000.00 | Boundless Playgrounds | Boundless Playgrounds | Mt. Greenwood Park | 9/12/2007 | 40,000.00 |
| 4/22/2008 | 3,974.16 | Adams Park Advisory Council | N/A | Adams (George & Adele) Park | 4/22/2008 | 3,974.16 |
| 6/7/2008 | 2,000.00 | Parkways Foundation | Forstman Foundation | Mythical Creatures TR Program at Field Museum | 6/7/2008 | 2,000.00 |
| 5/21/2008 | 25,000.00 | McCormick Tribune Foundation | Cubs Care | Revere Park | 5/21/2008 | 25,000.00 |
| 5/21/2008 | 25,000.00 | McCormick Tribune Foundation | Cubs Care | Welles (Gideon) Park | 5/21/2008 | 25,000.00 |

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| 6/6/2008 | 114,000.00 | Parkways Foundation | | Mt. Greenwood Park Playground | 6/6/2008 | 114,000.00 |
| 8/6/2008 | 100,000.00 | Parkways Foundation | Park #544 Advisory Council | Betty's Resale/Park #544 Playground | 8/6/2008 | 100,000.00 |
| 6/23/2008 | 50,000.00 | Parkways Foundation | Nike Corporation | Foster Park Running Track | 6/23/2008 | 50,000.00 |
| 3/24/2006 | 500,000.00 | McCormick Tribune Foundation | Cubs Care | Thillens Stadium | 3/24/2006 | 500,000.00 |
| 9/28/2008 | 10,000.00 | Friends of the Parks/ Horner Park PAC | Friends of the Parks / Horner Park PAC | Buffalo Park Council Ring | 9/28/2008 | 10,000.00 |
| 9/28/2008 | 10,001.00 | Friends of the Parks/ Horner Park PAC | Friends of the Parks / Horner Park | Buffalo Park Council Ring | 9/28/2008 | 10,001.00 |
| 8/19/2008 | 43,500.00 | Commercial Park Advisory Council Playground | Commercial Park Advisory Council | Commercial Club Park Playground | 8/19/2008 | 43,500.00 |
| 8/11/2008 | 2,000.00 | Babies 'R' Us | N/A | Mom, Pop, & Tot Program, Lincoln Park CC | 8/11/2008 | 2,000.00 |
| 9/22/2008 | 75,000.00 | Chicago 2016 | N/A | Chicago Harbor Inner Breakwater | 9/22/2008 | 75,000.00 |
| 12/19/2008 | 2,000.00 | Parkways/Nike | Donation | Piotrowski Park Nike Gametime Promotion | 12/19/2008 | 2,000.00 |
| 12/19/2008 | 133,833.77 | Parkways | Donation | Washington Park Playground | 12/19/2008 | 133,833.77 |
| 12/19/2008 | 5,681.51 | Parkways | Donation | 2008 Adaptive Sports Camp | 12/19/2008 | 5,681.51 |
| 12/23/2008 | 78,893.94 | Parkways | Donation | Buckingham Fountain Restoration | 12/23/2008 | 78,893.94 |
| 12/23/2008 | 350,000.00 | Allstate | Donation | Allstate Jesse Ownes Playground | 12/23/2008 | 350,000.00 |
| 1/5/2009 | 300,000.00 | Allstate | Donation | Allstate Jesse Ownes Playground & 4 T.B.D. Playground Donation | 1/5/2009 | 300,000.00 |

| Application Date | Amount Applied For | Source | Funding Program | Description | Award Date | Amount Awarded |
|------------------|--------------------|---|----------------------|--|------------|----------------|
| 12/24/2008 | 250,470.00 | Wrightwood Park Neighbors Assn./Jonquil Park Advisory Council | Donation | Wrightwood Park Neighbors Assn./Jonquil Park Advisory Council, Jonquil Park Playground | 12/24/2008 | 250,470.00 |
| 2/3/2009 | 5,000.00 | Deep Alliance Marketing/ Staples | N/A | Staples Dream Park Challenge | 2/3/2009 | 5,000.00 |
| 1/24/2009 | 100,000.00 | USOC | N/A | USOC Jesse Owens Playground Grant | 1/24/2009 | 100,000.00 |
| 2/9/2009 | 12,500.00 | Parkways Foundation | Kraft Great Kids | District Wide | 2/9/2009 | 12,500.00 |
| 12/31/2008 | 5,000.00 | Wrightwood Neighbor's Association/John Merlo Sports Program | Donation | Jonquil Park Bench & Game Table | 12/31/2008 | 5,000.00 |
| 2/11/2009 | 5,000.00 | National Recreation and Park Association/USA Football | Youth Football Grant | N RPA/USA Football Program Services Grant | 2/11/2009 | 5,000.00 |
| 2/18/2009 | 5,000.00 | Parkways/Carl Forstmann Foundation | Donation | Carl Forstmann Grant | 2/18/2009 | 5,000.00 |
| 3/5/2009 | 25,000.00 | McCormick Tribune Foundation | Cubs Care | Sheil Park Playground | 3/5/2009 | 25,000.00 |
| 4/7/2010 | 200.00 | SER Central States | Private Donation | SER Central States LeClaire Hearst Seasonal Sport Sponsorship | 4/7/2010 | 200.00 |
| 4/23/2010 | 51,000.00 | Neighborhood Boys & Girls Club | Private Donation | Neighborhood Boys & Girls Club Revere Park Improvements | 4/23/2010 | 51,000.00 |

| Application Date | Amount Applied For | Source | Funding Program | Description | Award Date | Amount Awarded |
|------------------|--------------------|--|----------------------------------|---|------------|----------------|
| 3/17/2010 | 230.00 | Various Park Patrons | Private Donation | North Park Village Nature Center Donation for Education Materials | 3/17/2010 | 230.00 |
| 4/15/2010 | 100.00 | St. Cornelius Men's Club | Private Donation | Jewel Gift Cards for Rosedale Senior Club | 4/15/2010 | 100.00 |
| 6/1/2010 | 534,920.00 | Parkways Foundation | Kraft Great Kids | District Wide | 6/1/2010 | 534,920.00 |
| 4/26/2010 | 72,253.40 | Sheil Park Advisory Council | Private Donation | Sheil Park Playground | 4/26/2010 | 72,253.40 |
| 4/6/2010 | 5,000.00 | City of Chicago/Chicago Tourism Fund | Family Fun Festival : Dance Week | Family Fun Festival Dance Week | 4/6/2010 | 5,000.00 |
| 2/29/2009 | 1,000,000.00 | City of Chicago | TIF | Dunbar Park Development | 2/29/2009 | 1,000,000.00 |
| 3/19/2010 | 100,000.00 | Nike Corporation | Lakefront Path Improvements | Nike "Gamechangers" Lakefront Path & Signage Grant | 3/19/2010 | 100,000.00 |
| 6/1/2010 | 25,000.00 | Parkways Foundation | Alvin Ailey Dance Camp | Alvin Ailey Dance Camp | 6/1/2010 | 25,000.00 |
| 4/29/2010 | 1,800.00 | Patricia Hurley | Private Donation | Hurley Lincoln Park Bench Donation | 4/29/2010 | 1,800.00 |
| 5/25/2010 | 17,000.00 | Lincoln Park Conservancy | Private Donation | Fountain Girl Sculpture Donation | 5/25/2010 | 17,000.00 |
| 5/21/2010 | 480.00 | Chicago Park District Board President Bryan Traubert | Personal Donation | CPD Board President Bryan Traubert Parking Donation | 5/21/2010 | 480.00 |
| 4/23/2010 | 250,000.00 | City of Chicago | Menu Money | Ald. Precwinkle Menu Money for 41st. Beach House | 4/23/2010 | 250,000.00 |
| 4/23/2010 | 59,020.00 | City of Chicago | Menu Money | Ald. Precwinkle Menu Money for Dyett Green Fence | 4/23/2010 | 59,020.00 |

| Application Date | Amount Applied For | Source | Funding Program | Description | Award Date | Amount Awarded |
|------------------|--------------------|--|--------------------|---|------------|----------------|
| 4/23/2010 | 10,000.00 | City of Chicago | Menu Money | Ald. Precwinkle Menu Money for Park 532 Metra Interface | 4/23/2010 | 10,000.00 |
| 6/10/2010 | 50,000.00 | National Recreation and Park Association | Food Program Grant | NRPA Food Program | 6/10/2010 | 50,000.00 |
| 6/23/2010 | 61,000.00 | R.C.C. Welles Park Donation | Private Donation | R.C.C. Welles Park Playground Donation | 6/23/2010 | 61,000.00 |
| 6/26/2010 | 25,000.00 | Wrightwood Neighbor's Association | Donation | Jonquil Park Eagle Column Sculptures | 6/26/2010 | 25,000.00 |
| 6/2/2010 | 76,288.62 | Parkways/Wilson Park Advisory Council | Private Donation | Wilson Park Advisory Council Wilson Park Playground Donation | 6/2/2010 | 76,288.62 |
| 1/1/2009 | 179,580.00 | City Chicago | Menu Money | Osterman Beach House Project | 1/1/2009 | 179,580.00 |
| 8/11/2010 | 60,000.00 | Sauganash Neighbors For A New Park | Private Donation | Sauganash Park Playground Project | 8/11/2010 | 60,000.00 |
| 8/1/2009 | 436,362.00 | City of Chicago | OSIF | OSIF for Ping Tom Development | 8/1/2009 | 436,362.00 |
| 8/3/2010 | 25,000.00 | Friends of Bloomingdale Trail Inc | Private Donation | \$25K for creation of a community-driven public art piece at Albany Whipple Park. | 8/3/2010 | 25,000.00 |
| 6/11/2010 | 1,300.00 | Chicago Dept. of Cultural Affairs | | North Park Village Nature Center Donation for Education Materials | 6/11/2010 | 1,300.00 |
| 6/14/2010 | 80,000.00 | Illinois Action For Children | SPROUT Program | Illinois Action For Children SPROUT Daycamp Scholarships | 6/14/2010 | 80,000.00 |

| | | | | | | |
|-----------|------------|--|--------------------------|--|-----------|------------|
| 7/1/2010 | 5,670.00 | Chicago Public Schools | Back-To-School Festivals | Back-To-School Festivals 2010 | 7/1/2010 | 5,670.00 |
| 7/8/2010 | 2,000.00 | World Sport Chicago | Donation | World Sport Chicago Junior Olympic Water Polo Donation | 7/8/2010 | 2,000.00 |
| 6/26/2010 | 1,000.00 | MTKG US Concepts | Donation | Wicker Park Summer Camp Programming Sponsorship | 6/26/2010 | 1,000.00 |
| 7/1/2010 | 500.00 | Wicker Park 16 Inch Softball Association | Donation | Wicker Park Summer Camp Programming Sponsorship | 7/1/2010 | 500.00 |
| 7/5/2010 | 210.00 | White Sox/Chicago Bulls Training Academy | Donation | White Sox Youth Summer Baseball Camp at Oz Park | 7/5/2010 | 210.00 |
| 9/13/2010 | 200,000.00 | Parkways/Weisman Park Advisory Council | Donation | Weisman Park Playground | 9/13/2010 | 200,000.00 |
| 9/10/2010 | 6,000.00 | Flowers Comm. /Black McDonald's Owners | Donation | Teen Activities Area 3 | 9/10/2010 | 6,000.00 |

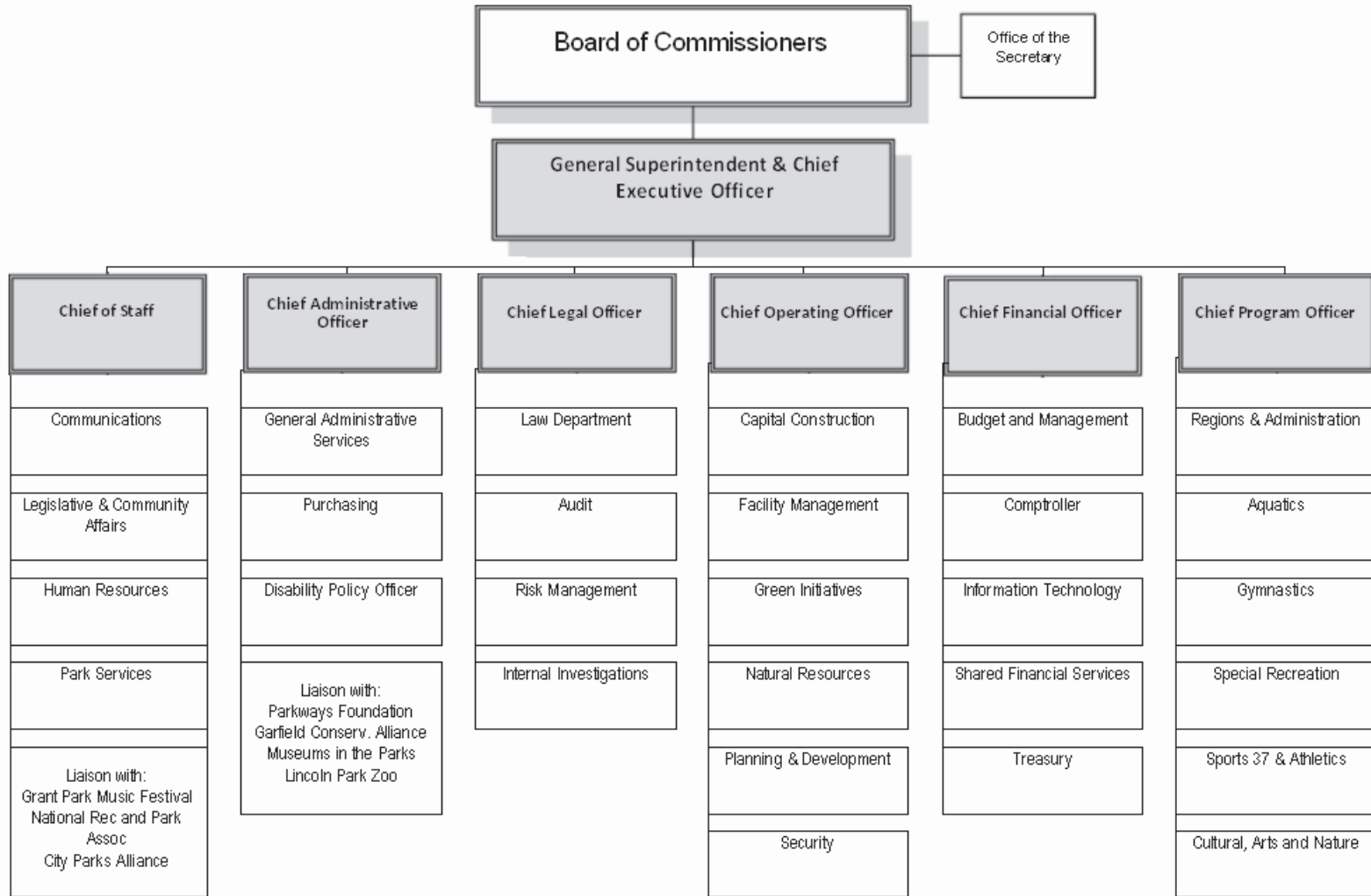
Major Contracts

| Name | Description |
|-----------------------------|--|
| SMG | Privatized management contract for Soldier Field |
| Westrec | Privatized management contract for Chicago harbor system |
| Standard Parking | Privatized management contract for parking lots |
| Billy Casper Golf | Privatized management contract for golf courses |
| Park Concessions Management | Privatized management contract for park concessionaires |
| UNISYS | IT contract for all ERP software, finance/accounting, human resources and purchasing |

Unions Representing District Employees

| Employee Bargaining Units |
|---|
| <p>Collective Bargaining Agreement between the Chicago Park District and the Building Trades Coalition Unions: International Association of Bridge, Structural and Ornamental Iron Workers, Local 1; Sewer and Tunnel Miners Union, Local 2; Journeymen Plasterers Protective and Benevolent Society, Local 5; International Brotherhood of Electrical Workers, Local 9; United Union of Roofers, Waterproofers and Allied Workers, Local 11; Chicago and Northeast Illinois District Council United Brotherhood of Carpenters and Joiners of America, Local 13; Painters District Council, Local 14; Heat, Frost, Insulators & Asbestos Workers, Local 17; United Order of American Bricklayers and Stone Masons, Local 21; Glaziers, Architectural Metal and Glass Workers, Local 27; Architectural and Ornamental Iron Workers Union, Local 63; Sheet Metal Workers International Association, Local 73; International Association of Machinists, Local 126; Chicago Journeyman Plumbers, Local 130; International Brotherhood of Electrical Workers, Local 134; International Union of Operating Engineers, Local 150; International Federation of Professional and Technical Engineers, Local 153; Graphic Communications International Union, Local 458; Cement Mason's Union, Local 502; Pipefitters Association, Local 597; Produce Drivers and Florist Union, Local 703; State and Municipal Teamsters Chauffeurs and Helpers Union, Local 726; Sign and Pictorial Painters Union, Local 830; and County, Municipal Employees and Supervisors and Foremen's Union, Local 1001.</p> |
| <p>Collective Bargaining Agreement between the Chicago Park District and SEIU Local 73</p> |
| <p>Collective Bargaining Agreement between the Chicago Park District and International Union of Operating Engineers, Local 399</p> |

Organizational Chart



ALL PROGRAMS - FUNDING SUMMARY

| | | PARK | Project Scope | 2011 | 2012 | 2013 | 2014 | CPD TOTAL |
|--|--|------|---------------|------|------|------|------|-----------|

TOTAL PROGRAM FUNDING SUMMARY (2011-2014)

ACQUISITION AND DEVELOPMENT

Acquisition & Park Development

| | | | | | | | |
|-----------------------|-------------|-------------|--------------|--------------|--------------|--------------|--------------|
| | \$1,890,000 | \$1,850,000 | \$2,731,000 | \$2,675,000 | | | |
| Green Initiatives | \$827,500 | \$600,000 | \$800,000 | \$800,000 | | | |
| New Construction | \$4,850,000 | \$2,025,000 | \$5,000,000 | \$3,500,000 | | | |
| Other: Tech/Veh/Equip | \$6,450,000 | \$8,215,000 | \$9,505,000 | \$9,966,000 | | | |
| | | | \$14,017,500 | \$12,690,000 | \$18,036,000 | \$16,941,000 | \$61,684,500 |

FACILITY REHAB

Facility Rehab - major

| | | | | | | | |
|-------------------------------|-------------|-------------|--------------|--------------|-------------|-------------|--------------|
| | \$4,384,578 | \$5,490,000 | \$950,000 | \$950,000 | | | |
| Facility Rehab - minor | \$85,000 | \$445,000 | \$488,000 | \$435,000 | | | |
| HVAC and Energy Efficiency | \$700,000 | \$740,000 | \$500,000 | \$500,000 | | | |
| Windows & Doors | \$650,000 | \$250,000 | \$200,000 | \$200,000 | | | |
| Roof | \$2,955,000 | \$1,800,000 | \$1,500,000 | \$350,000 | | | |
| Concrete, Masonry, Structural | \$3,160,000 | \$2,655,000 | \$975,000 | \$900,000 | | | |
| Sculpture & Monument | \$150,000 | \$150,000 | \$150,000 | \$150,000 | | | |
| Fitness | \$227,000 | \$65,000 | \$65,000 | \$79,000 | | | |
| | | | \$12,311,578 | \$11,595,000 | \$4,828,000 | \$3,564,000 | \$32,298,578 |

SITE IMPROVEMENTS

Athletic Fields

| | | | | | | | |
|---------------------|----------------------|-------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| | \$1,000,000 | \$2,010,000 | \$2,250,000 | \$3,250,000 | | | |
| Playground | \$2,095,922 | \$2,500,000 | \$2,500,000 | \$2,500,000 | | | |
| Swimming/Spray Pool | \$1,725,000 | \$2,445,000 | \$1,715,000 | \$2,345,000 | | | |
| Fencing | \$238,000 | \$500,000 | \$500,000 | \$500,000 | | | |
| Courts | \$500,000 | \$500,000 | \$500,000 | \$500,000 | | | |
| Paving | \$550,000 | \$3,310,000 | \$1,471,000 | \$2,200,000 | | | |
| Lighting | \$285,000 | \$1,000,000 | \$1,000,000 | \$1,000,000 | | | |
| Site Improvements | \$802,000 | \$1,000,000 | \$750,000 | \$750,000 | | | |
| Landscape | \$2,475,000 | \$2,450,000 | \$2,450,000 | \$2,450,000 | | | |
| | | | \$9,670,922 | \$15,715,000 | \$13,136,000 | \$15,495,000 | \$54,016,922 |
| USE | PROGRAM TOTAL | | \$36,000,000 | \$40,000,000 | \$36,000,000 | \$36,000,000 | \$148,000,000 |
| SOURCE | BOND ISSUANCE | | \$36,000,000 | \$40,000,000 | \$36,000,000 | \$36,000,000 | \$148,000,000 |
| BALANCE | | | \$0 | \$0 | \$0 | \$0 | \$0 |

APPENDIX A

PERFORMANCE MEASURES

DEPARTMENT OF ADMINISTRATIVE HEARINGS

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|---------|
| DEPARTMENT-WIDE MEASURES | | | | | | | |
| Types of cases heard | 51 | 51 | 51 | 51 | 50 | 50 | 49 |
| # of New Cases Filed | 516,881 | 483,422 | 523,261 | 400,254 | 271,061 | 132,514 | 477,744 |
| Hearings Conducted | 576,285 | 570,993 | 589,521 | 440,290 | 300,204 | 145,685 | 551,157 |
| Budgeted Programs | | | | | | | |
| Customer Service Division | | | | | | | |
| Number of Complaints Received | N/A | N/A | 37 | 29 | 15 | 10 | 52 |
| Administrative Law Judges | N/A | N/A | 12 | 8 | 4 | 4 | 17 |
| DoAH Staff | N/A | N/A | 16 | 14 | 7 | 4 | 15 |
| Non-DoAH Staff | N/A | N/A | 9 | 7 | 4 | 2 | 15 |
| Buildings Hearings Division | | | | | | | |
| # of New Cases Filed | 15,000 | 15,796 | 10,578 | 8,585 | 6,154 | 3,304 | 15,836 |
| Hearings Conducted | 30,000 | 37,474 | 24,307 | 19,182 | 12,919 | 6,407 | 37,426 |
| Consumer Affairs Hearings Division | | | | | | | |
| # of New Cases Filed | 21,969 | 24,438 | 21,329 | 16,181 | 10,622 | 5,090 | 24,747 |
| Hearings Conducted | 27,750 | 31,326 | 26,942 | 19,691 | 13,222 | 6,294 | 31,396 |
| Environmental Safety Hearings Division | | | | | | | |
| # of New Cases Filed | 40,731 | 34,491 | 38,791 | 30,115 | 17,556 | 8,279 | 34,494 |
| Hearings Conducted | 50,681 | 44,339 | 48,268 | 33,138 | 21,152 | 9,899 | 44,673 |
| Municipal Hearings Division | | | | | | | |
| # of New Cases Filed | 84,000 | 89,144 | 97,462 | 77,242 | 53,850 | 20,787 | 89,433 |
| Hearings Conducted | 90,000 | 91,101 | 111,446 | 83,502 | 58,887 | 22,234 | 100,909 |
| Vehicle Hearings Division | | | | | | | |
| # of New Cases Filed | 355,182 | 319,553 | 355,101 | 268,131 | 182,879 | 95,054 | 313,234 |
| Hearings Conducted | 377,853 | 366,753 | 378,558 | 284,777 | 194,024 | 100,851 | 336,753 |
| Avg # of days to receive In-Person Parking Hearing Decision (from date hearing requested) | 60 | 60 | 72 | 89 | 85 | 106 | 57 |
| Avg # of days to receive Contest by-Mail Parking Hearing Decision (from date hearing requested) | 20 | 60 | 17 | 15 | 20 | 120 | 83 |

COMMISSION ON ANIMAL CARE AND CONTROL

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|--|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|--------|
| Budgeted Programs | | | | | | | |
| Animal Care | | | | | | | |
| Spay / neuter services provided | 4166 | 4,476 | 3,930 | 2,876 | 2,083 | 1,119 | 5,064 |
| Animals medically treated | 1228 | 1,080 | 1,738 | 1,135 | 614 | 270 | 1,371 |
| Anti-Cruelty | | | | | | | |
| Inspections of animal related businesses | 326 | 388 | 436 | 299 | 163 | 97 | 351 |
| Dangerous dog compliance inspections | 102 | 168 | 106 | 67 | 51 | 42 | 192 |
| Animal Control | | | | | | | |
| Animals impounded | 17326 | 15,708 | 18,250 | 13,993 | 8,663 | 3,927 | 21,667 |
| Adoptions | 1538 | 1,828 | 1,373 | 1,082 | 769 | 457 | 1,939 |
| Lost pets redeemed | 1032 | 1,060 | 1,049 | 761 | 516 | 265 | 1,103 |
| Animals transferred through Homeward Bound Program | 5928 | 4,988 | 6,109 | 4,537 | 2,964 | 1,247 | 4,225 |
| Shelter Euthanasia | N/A | 6,248 | 5,801 | 4,376 | 3,807 | 1,562 | 11,486 |

DEPARTMENT OF AVIATION

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|---------------|
| CHICAGO O' HARE INTERNATIONAL | | | | | | | |
| Budgeted Programs | | | | | | | |
| Airfield Operations | | | | | | | |
| Total Aircraft Operations | 878,526 | 861,300 | 882,617 | 662,018 | 427,107 | 203,442 | 826,672 |
| Passenger Enplanements | 26,518,470 | 25,998,500 | 27,909,467 | 20,859,705 | 13,209,379 | 6,163,979 | 26,773,475 |
| Unscheduled Runway Closures | 60 | 60 | 85 | 64 | 29 | 11 | 81 |
| On-Time Arrival Performance | N/A | N/A | 77.92% | 77.15% | 74.94% | 76.30% | 79.42% |
| On-Time Departure Performance | N/A | N/A | 77.48% | 76.79% | 74.96% | 75.80% | 78.21% |
| Landside Operations | | | | | | | |
| Parking Revenue | \$110,925,469 | \$108,750,460 | \$112,645,343 | \$84,799,296 | \$57,472,089 | \$27,776,923 | \$108,093,914 |
| Number of Cars using Cell Phone Lot | 130,050 | 127,500 | 210,541 | 137,902 | 89,740 | 42,319 | 169,573 |
| Security Management | | | | | | | |
| Security Incidents | N/A | N/A | 574 | 354 | 180 | 88 | 317 |
| Safety Management | | | | | | | |
| Safety Training (Sessions) | 150 | 150 | 159 | 119 | 71 | 16 | 184 |
| Facility Management | | | | | | | |
| Work Order Performance – Restroom by Plumbers (measured in days) | 2.00 | 2.00 | 1.66 | 1.66 | 1.58 | 1.58 | 1.81 |
| Work Order Performance – Restroom by Other Trades (measured in days) | 5.00 | 5.00 | 3.42 | 3.61 | 3.68 | 3.61 | 4.01 |
| Commercial Development and Concessions | | | | | | | |
| Concessions Revenue | \$82,420,885 | \$80,804,790 | \$99,900,155 | \$69,635,739 | \$43,598,312 | \$19,596,143 | \$90,504,569 |
| External Communications | | | | | | | |
| WiFi Sessions - O'Hare | 740,247 | 725,733 | 830,060 | 636,545 | 415,558 | 171,426 | 603,257 |
| Web Alerts Provided | 120 | 50 | 196 | 138 | 67 | 28 | 61 |
| Public Outreach Meetings and Presentations | 50 | 40 | 57 | 57 | 57 | 12 | 39 |
| Design, Construction and Development | | | | | | | |
| Noise Complaints | 39,854 | 11,750 | 15,749 | 12,177 | 8,177 | 3,748 | 17,181 |
| Tons of Recycled Metal | 39.72 | 18.11 | 40.68 | 35.12 | 19.86 | 15.81 | 34.83 |
| Pounds of Paper Used per Employee (City Standard 30% Post Consumer Content) | 33.50 | 30.17 | 29.49 | 21.12 | 19.84 | 7.36 | 33.50 |
| Contract Milestones Met, 10C/28C | 7 | 17 | 17 | 12 | 7 | 12 | 16 |
| Sustainable Reviews Planned, 10C/28C | 10 | 9 | 2 | 1 | 2 | 2 | 5 |

DEPARTMENT OF AVIATION (CONTINUED)

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|--------------|
| CHICAGO MIDWAY AIRPORT | | | | | | | |
| Budgeted Programs | | | | | | | |
| Airfield Operations | | | | | | | |
| Total Aircraft Operations | 252,203 | 247,258 | 245,533 | 184,409 | 120,199 | 55,100 | 244,214 |
| Passenger Enplanements | 8,675,466 | 8,505,359 | 8,783,749 | 6,600,847 | 4,223,171 | 1,887,878 | 8,498,123 |
| Unscheduled Runway Closures | 6 | 17 | 8 | 6 | 4 | 3 | 4 |
| On-Time Arrival Performance | N/A | N/A | 80.28% | 81.36% | 80.28% | 79.27% | 83.54% |
| On-Time Departure Performance | N/A | N/A | 70.14% | 72.43% | 71.32% | 70.58% | 76.49% |
| Landside Operations | | | | | | | |
| Parking Revenue | \$31,616,862 | \$30,996,924 | \$33,378,852 | \$25,271,269 | \$17,243,523 | \$8,253,532 | \$33,889,778 |
| Number of Cars using Cell Phone Lot | 257,858 | 252,802 | 323,649 | 238,787 | 157,572 | 70,670 | 292,888 |
| Security Management | | | | | | | |
| Security Incidents | N/A | N/A | 91 | 66 | 34 | 14 | 125 |
| Facility Management | | | | | | | |
| QA/QC Frequency of Restroom Cleaning (Average Cleaning per Restroom per Day) | 20 | 20 | 20 | 20.56 | 20 | 21 | 20 |
| Commercial Development and Concessions | | | | | | | |
| Concessions Revenue | \$22,304,402 | \$21,867,061 | \$21,331,806 | \$16,090,191 | \$9,957,221 | \$4,361,467 | \$21,178,864 |
| External Communications | | | | | | | |
| WiFi Sessions - Midway | 152,388 | 149,400 | 174,671 | 133,660 | 88,696 | 37,071 | 129,555 |
| Design, Construction and Development | | | | | | | |
| Noise Complaints | 800 | 1,062 | 798 | 563 | 361 | 156 | 855 |

BUSINESS AFFAIRS AND CONSUMER SERVICES

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|---------|
| Outreach and Education | | | | | | | |
| # BACP Education Workshops Planned | 90 | 92 | 89 | 70 | 48 | 24 | 93 |
| # BACP Attendees at Business Education Workshops | 2,500 | 1,992 | 1,394 | 1,185 | 905 | 484 | 2,275 |
| Business Start-Up Certificate Program participants | 275 | 275 | 157 | 136 | 117 | 68 | 258 |
| Small Business Solution Station | 550 | 250 | 544 | 435 | 298 | 153 | 317 |
| Hits on BACP Site | 550,000 | 500,000 | 593,993 | 436,816 | 261,444 | 120,251 | 529,814 |
| Business Licensing & Permits | | | | | | | |
| # of Customers Served In-Person at Business Assistance Center | 33,000 | 30,000 | 37,250 | 28,914 | 19,579 | 9,049 | 32,473 |
| # of Customers Served on Telephone at Call Center | 65,000 | 55,992 | 64,588 | 50,948 | 35,127 | 16,927 | 64,871 |
| # of Minutes Wait Time In-Person at Business Assistance Center | 40 | 35 | 43 | 55 | 46 | 38 | 27 |
| # of Seconds Wait Time on Telephone at Call Center | 120 | 120 | 98 | 104 | 119 | 179 | 82 |
| # of Business Licenses NEW ISSUE | 9,887 | 10,824 | 11,496 | 9,124 | 5,753 | 2,497 | 12,573 |
| # of Business Licenses RENEWED | 31,788 | 34,000 | 28,856 | 21,977 | 14,162 | 7,270 | 29,621 |
| % of Licenses Renewed On-line (Non-Hospitality) | 50% | 50% | 58% | 54% | 51% | 59% | 39% |
| Avg Time to Issue No Inspection Licenses | 3 | 3.0 | 5.6 | 3.3 | 3.5 | 2.6 | 3 |
| Number of public way use permits issued | 4,178 | 3,688 | 3,029 | 2,565 | 2,013 | 955 | 4,984 |
| Hospitality Licensing and Permits | | | | | | | |
| Avg Time to Issue Liquor Licenses | 90 | 90 | 98 | 100 | 108 | 110 | 72 |
| Avg. Time to Issue PPA Licenses | 50 | 50 | 105 | 82 | 56 | 26 | 135 |
| # of Liquor Licenses NEW ISSUE | 336 | 341 | 357 | 280 | 160 | 81 | 364 |
| # of PPA Licenses NEW ISSUE | 47 | 30 | 45 | 30 | 16 | 8 | 33 |
| # of Liquor Licenses RENEWED | 2,210 | 2,400 | 2,270 | 1,575 | 1,135 | 641 | 2,619 |
| # of PPA Licenses RENEWED | 216 | 250 | 244 | 172 | 130 | 64 | 250 |
| Enforcement and Investigations | | | | | | | |
| Compliance Rate for Tobacco Sale to Minors (TS2M) | 92% | 90% | 87% | 87% | 88% | 90% | 86% |
| Number of investigations completed | N/A | N/A | 93,104 | 70,229 | 53,103 | 27,948 | 124,607 |
| # Annual Retail Location Inspections (3Q 2010 division reorganization has eliminated the retail unit. In 2011, this will no longer be measured in the same manner, but will be incorporated into investigations conducted)" | N/A | 4,200 | 3,588 | 2,947 | 1,765 | 879 | 6,315 |
| # APS Inspections | 1,320 | 1,320 | 560 | 481 | 398 | 270 | 739 |
| # Field Investigations (Consumer Fraud) | N/A | N/A | 1,112 | 843 | 524 | 261 | 663 |

BUSINESS AFFAIRS AND CONSUMER SERVICES (CONTINUED)

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|--|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|--------|
| Cable | | | | | | | |
| # Complaint (Cable) | N/A | N/A | 264 | 195 | 130 | 62 | 262 |
| # Installation (Cable) | 8,000 | 7,200 | 9,582 | 7,448 | 5,258 | 2,756 | 9,279 |
| # Construction (Cable) | 3,000 | 2,400 | 3,689 | 2,854 | 1,790 | 842 | 3,436 |
| # Signal Leak (Cable) | 3,000 | 2,400 | 3,303 | 2,430 | 1,602 | 822 | 1,018 |
| # Re-inspections (Cable) | N/A | N/A | 1,173 | 896 | 580 | 278 | 3,240 |
| % Resolved after 1 Re-inspection (Cable) | 87% | 85% | 91% | 91% | 91% | 94% | 85% |
| Prosecution and Adjudication | | | | | | | |
| Compliance rate for Stop Alcohol to Minors Program (SAMS) | 96% | 96% | 94% | 93% | 94% | 94% | 96% |
| Number of cases initiated | 500 | 900 | 429 | 319 | 242 | 123 | 545 |
| Number of disciplinary hearings | 1,200 | 1400 | 1,117 | 831 | 612 | 244 | 1233 |
| Number of Overweight Truck Enforcement Cases | 450 | 300 | 340 | 260 | 178 | 104 | 390 |
| Avg length of Time to Close Complaint (Consumer Fraud Complaint) | 90 | 90 | 65 | 68 | 64 | 62 | 83 |
| Avg length of Time to Close Complaint (Cab Complaint) | 60 | 60 | 53 | 71 | 47 | 32 | 36 |
| Customer Service Requests | | | | | | | |
| # of Service Request Entered | N/A | N/A | 17,842 | 13,687 | 9,186 | 4,436 | 19,230 |
| # of Service Request Closed | N/A | N/A | 15,737 | 11,379 | 7,538 | 3,338 | 16,754 |
| % On-time service request | 100% | 100% | 79% | 82% | 84% | 84% | 86% |
| Cab Complaints Entered | 8,500 | 13,400 | 7,784 | 5,797 | 3,919 | 1,897 | 8,285 |
| Consumer Fraud Complaints Entered | 2,200 | 3,800 | 2,204 | 1,687 | 1,050 | 515 | 2,835 |
| Consumer Retail Complaints Entered | 1,500 | 2,000 | 1,086 | 833 | 592 | 268 | 1,589 |
| Cable TV Complaints Entered | 1,000 | 1,200 | 821 | 630 | 442 | 198 | 936 |
| Total Service Requests Entered | 13,200 | 20,400 | 11,895 | 8,947 | 6,003 | 2,878 | 13,645 |
| Cab Complaints Closed | 8,500 | 10,800 | 8,278 | 5,520 | 3,747 | 1,658 | 8,176 |
| Consumer Fraud Complaints Closed | 2,200 | 3,300 | 2,431 | 1,905 | 1,186 | 611 | 2,817 |
| Consumer Retail Complaints Closed | 1,100 | 1,800 | 1,065 | 835 | 589 | 275 | 1,556 |
| Cable TV Complaints Closed | 1,000 | 900 | 832 | 613 | 362 | 193 | 947 |
| Total Service Requests Closed | 12,800 | 16,800 | 12,606 | 8,873 | 5,884 | 2,737 | 13,496 |
| Public Vehicle Licensing and Permits | | | | | | | |
| # Public Vehicle Safety Inspections (Total) | 18,700 | 18,655 | 19,517 | 14,607 | 9,729 | 4,478 | 20,397 |
| # Licenses Renewed (Chauffeur) | 12,479 | 11,670 | 12,849 | 10,006 | 6,820 | 3,611 | 12,908 |
| # Licenses Issued (Chauffeur) | 13,407 | 12,830 | 13,790 | 10,707 | 7,270 | 3,822 | 14,055 |

DEPARTMENT OF BUILDINGS

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|-------------|-------------|--------------------|----------------------|----------------------|------------------|--------|
| Budgeted Programs | | | | | | | |
| Technical Inspection | | | | | | | |
| Annual Inspections | 61,600 | 90,300 | 62,862 | 51,151 | 37,163 | 19,769 | 95,513 |
| Permit Inspections | 45,850 | 49,750 | 62,434 | 47,588 | 31,812 | 15,516 | 74,157 |
| License Inspections | N/A | N/A | 5,167 | 3,625 | 2,402 | 1,151 | 9,630 |
| Certificate of Occupancy Inspections | 4,400 | 3,100 | 19,624 | 15,530 | 10,246 | 4,857 | 16,200 |
| 311 Complaints-Technical Inspections Completed | N/A | N/A | 18,354 | 12,271 | 9,080 | 5,586 | 20,298 |
| Building Inspection (Conservation) | | | | | | | |
| Annual Inspections | 5,500 | 6500 | 6,864 | 5,732 | 4,670 | 1,951 | 9,102 |
| Permit Inspections | 1,200 | 300 | 4,328 | 3,263 | 2,021 | 942 | 2,421 |
| 311 Complaints-Building Violation Inspections Completed | N/A | N/A | 25,584 | 18,281 | 12,387 | 6,948 | 33,770 |
| Code Enforcement (Conservation) | | | | | | | |
| Administrative Hearings Reinspections | N/A | N/A | 7,889 | 6,177 | 4,245 | 2,101 | 11,576 |
| Circuit Court Reinspections | N/A | N/A | 11,429 | 8,662 | 6,095 | 3,300 | 11,895 |
| Troubled Buildings Program (Demolition) | | | | | | | |
| Fast Track | N/A | N/A | 4 | 4 | 0 | 0 | 20 |
| Court Ordered | N/A | N/A | 214 | 177 | 108 | 16 | 190 |
| City Owned | N/A | N/A | 28 | 25 | 23 | 2 | 3 |
| Emergency Police Powers | N/A | N/A | 239 | 191 | 88 | 12 | 61 |
| Garage | N/A | N/A | 376 | 284 | 180 | 75 | 294 |
| Total Demolitions | 550 | 550 | 861 | 681 | 399 | 105 | 568 |
| Inspections | 25,860 | 26,000 | 34,266 | 27,105 | 19,438 | 9,326 | 31,118 |
| 311 Complaints - Troubled Buildings | N/A | N/A | 10,388 | 6,739 | 4,759 | 2,084 | 14,054 |
| Licensing and Community Affairs | | | | | | | |
| Trade Licensing Exams Processed | N/A | N/A | 1,381 | 1,122 | 702 | 387 | 1,486 |
| Trade Licensing Renewals Processed | N/A | N/A | 14,773 | 13,990 | 12,396 | 5,805 | 18,554 |
| Plan Review Small Projects | | | | | | | |
| Permit Intake | N/A | N/A | 30,330 | 23,313 | 15,310 | 7,330 | 33,762 |
| Permit Output | 32,880 | 30,200 | 30,742 | 24,061 | 15,739 | 6,986 | 30,711 |
| Total Time to Permit, Average Days | 9 | 7 | 10 | 10 | 12 | 11 | 7 |
| Percentage of Small Permits Issued Online | 54% | 57% | 53% | 53% | 53% | 56% | 54% |
| Plan Review Medium Projects | | | | | | | |
| Permit Intake | N/A | N/A | 11,287 | 8,319 | 4,874 | 2,009 | 9,412 |
| Permit Output | 8,795 | 8,400 | 8,470 | 6,247 | 4,041 | 1,855 | 8,618 |

DEPARTMENT OF BUILDINGS (CONTINUED)

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|------|
| City Hall - Standard Plan | | | | | | | |
| Time to Appointment - Average Days | 10 | 10 | 11 | 10 | 5 | 2 | 8 |
| Time to Review - Average Days | 15 | 18 | 15 | 15 | 15 | 16 | 16 |
| Time to Correct - Average Days | 35 | 31 | 31 | 32 | 34 | 36 | 31 |
| Self Certification - Residential | | | | | | | |
| Time to Appointment - Average Days | 10 | 10 | 10 | 8 | 5 | 2 | 8 |
| Time to Review - Average Days | 10 | 10 | 10 | 10 | 9 | 10 | 10 |
| Time to Correct - Average Days | 15 | 12 | 13 | 13 | 11 | 15 | 11 |
| Self-Certification - Commerical | | | | | | | |
| Time to Appointment - Average Days | 10 | 10 | 10 | 2 | 2 | 2 | 7 |
| Time to Review - Average Days | 10 | 10 | 9 | 10 | 10 | 11 | 8 |
| Time to Correct - Average Days | 2 | 6 | 2 | 2 | 2 | 2 | 5 |
| Neighborhood Centers | | | | | | | |
| Time to Appointment - Average Days | 12 | 5 | 10 | 10 | 7 | 1 | 6 |
| Time to Review - Average Days | 3 | 5 | 2 | 3 | 3 | 4 | 5 |
| Time to Correct - Average Days | 22 | 36 | 21 | 21 | 16 | 11 | 34 |
| Total Time to Permit - Average Days | | | | | | | |
| Time to Appointment - Average Days | 10 | 10 | 11 | 9 | 5 | 2 | 7 |
| Time to Review - Average Days | 14 | 16 | 14 | 14 | 14 | 15 | 14 |
| Time to Correct - Average Days | 29 | 26 | 26 | 27 | 28 | 30 | 26 |
| Percentage of Plan Review applications online | 90% | 90% | 90% | 87% | 87% | 87% | 88% |
| Developer Services | | | | | | | |
| Project Intake | N/A | N/A | 281 | 220 | 144 | 74 | 280 |
| Permit Output | 550 | 635 | 626 | 485 | 320 | 91 | 483 |
| Time to Appointment - Average Days | 8 | 9 | 9 | 9 | 10 | 11 | 8 |
| Time to Review - Average Days | 16 | 16 | 17 | 16 | 17 | 29 | 15 |
| Time to Correct - Average Days | 65 | 87 | 68 | 70 | 83 | 55 | 78 |

DEPARTMENT OF POLICE – CAPS IMPLEMENTATION OFFICE

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|-------------|-------------|--------------------|----------------------|----------------------|------------------|--------|
| Block Programs | | | | | | | |
| Number of new block clubs and neighborhood organization partners | 300 | 300 | 471 | 385 | 250 | 92 | 467 |
| Volunteer leaders trained, block clubs and neighborhood based organizations | 3,000 | 1,200 | 3,617 | 3,230 | 1,918 | 668 | 5,537 |
| Number of volunteer led activities | 2,000 | 2,000 | 719 | 576 | 322 | 103 | 846 |
| Faith Programs | | | | | | | |
| Faith-based partners receiving technical | 100 | 100 | 389 | 307 | 210 | 63 | 345 |
| Volunteer leaders trained, faith-based representatives | 500 | 500 | 612 | 473 | 378 | 217 | 465 |
| Number of problem-solving activities initiated by faith-based partners | 400 | 400 | 189 | 151 | 75 | 24 | 224 |
| School and Youth Programs | | | | | | | |
| Volunteers trained for school based safety programs | 4,000 | 4,000 | 2,106 | 1,487 | 1,093 | 506 | 2,401 |
| Number of participating schools | 325 | 325 | 205 | 168 | 214 | 199 | 157 |
| Non-traditional volunteers recruited to participate in Safe Passage efforts around CPS focus schools | N/A | N/A | 3,353 | 3,205 | 3,120 | 0 | 601 |
| Events organized to increase participation | 500 | 500 | 514 | 424 | 263 | 101 | 538 |
| Number of young people participating in events | 25,000 | 20,000 | 30,669 | 24,347 | 14,872 | 4,317 | 23,392 |
| City Service Programs | | | | | | | |
| Service requests identified by CAPS staff and entered into the 311 system in order to mitigate crime and disorder | 12,000 | 12,000 | 15,388 | 12,437 | 7,482 | 2,725 | 19,311 |
| City services, related to crime and disorder, monitored by CAPS | 1,200 | 1,200 | 958 | 787 | 552 | 190 | 813 |
| Operation CLEANs held | 27 | 27 | 26 | 22 | 19 | 0 | 27 |
| Other Programs | | | | | | | |
| Events held to support the Plan for | 75 | 100 | 35 | 32 | 49 | 3 | 52 |
| Number of community interventions organized | 1,000 | 1,000 | 476 | 400 | 269 | 92 | 675 |
| Participation in volunteer-led activities and community interventions | 60,000 | 45,000 | 51,919 | 43,914 | 21,803 | 4,796 | 33,811 |
| Training sessions (topic specific) conducted for community volunteers | 450 | 450 | 475 | 397 | 310 | 196 | 438 |

OFFICE OF CITY CLERK

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|--|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|-----------|
| Vehicle Licenses Program | | | | | | | |
| City stickers purchased | 1,250,000 | 1,250,000 | 1,289,113 | 1,235,315 | 937,187 | 57,994 | 1,249,315 |
| City stickers purchased online | 22% | 17% | 17.0% | 18% | 30% | 2% | 16.1% |
| City stickers sales revenue, millions | 100 | \$100 | \$100 | \$95,824,211 | \$49,984,766 | \$3,778,858 | \$100 |
| Vehicles sited for failure to display a sticker | 25,000 | 40,000 | 25,000 | 25,000 | 11,887 | 7,154 | 39,953 |
| City stickers issued, as a percentage of those that are required | 100.0% | 100.0% | 100.0% | 100.0% | | 4.5% | 99.4% |

Notes on Data

Calculated as the number of vehicle stickers purchased in the current year, divided by the number of vehicles stickers purchased in the previous year plus the number of vehicles cited for the previous year for failure to display a valid sticker.

OFFICE OF COMPLIANCE

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|--|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|------|
| Budgeted Programs | | | | | | | |
| Administration / Customer Service | | | | | | | |
| Number of reports received by EthicsPoint | 215 | 123 | 244 | 228 | 209 | 82 | 300 |
| Drug Testing | | | | | | | |
| Number of Random Drug Tests | 1200 | 1200 | 1473 | 1,216 | 780 | 199 | 1100 |
| Number of For-Case Drug Tests | N/A | N/A | 503 | 393 | 301 | 112 | 103 |
| Number of Positives tests for drugs/alcohol (2) | N/A | N/A | 15 | 11 | 8 | 3 | 40 |
| Internal Audit | | | | | | | |
| Number of delegate agency A-133 audit report reviews | 800 | 800 | 1245 | 1,181 | 1033 | 800 | 800 |
| Number of delegate agency voucher documentation audits | 550 | 600 | 1226 | 923 | 765 | 600 | 585 |
| Number of delegate agency compliance-related audits | 10 | 100 | 22 | 18 | 13 | 10 | 74 |
| Number of Client Audits | 20 | 35 | 11 | 0 | 11 | N/A | 25 |
| ARRA Audits | 30 | 72 | 83 | 73 | 40 | N/A | N/A |
| Supplier Diversity | | | | | | | |
| Number of new certification applications received | 470 | N/A | 500 | 328 | 208 | 136 | N/A |
| Number of new certification applications processed | 470 | N/A | 441 | 258 | 148 | 15 | N/A |
| Number of recertifications / NCAs received | 2497 | N/A | 1849 | 1,620 | 1295 | 614 | N/A |
| Number of recertification's / NCA processed | 2497 | N/A | 1577 | 1,454 | 219 | 117 | N/A |
| Number of expansions received | 100 | N/A | 116 | 103 | 86 | 39 | N/A |
| Number of expansions processed | 100 | N/A | 135 | 49 | 44 | 9 | N/A |
| Regulatory Compliance | | | | | | | |
| Compliance issues involving long-term oversight | 10 | 50 | 13 | 12 | 9 | 9 | N/A |
| Compliance issues pending | 5 | N/A | 3 | 3 | 3 | 3 | N/A |

DEPARTMENT OF CULTURAL AFFAIRS & SPECIAL EVENTS

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|-------------|-------------|--------------------|----------------------|----------------------|------------------|------------|
| BUREAU OF CULTURAL AFFAIRS | | | | | | | |
| Budgeted Programs | | | | | | | |
| Cultural Development | | | | | | | |
| Café attendance | 49,700 | 49,600 | 53,321 | 40,330 | 25,894 | 12,097 | 55,100 |
| Clarke House attendance | 3,440 | 3,440 | 2,995 | 2,161 | 1,226 | 341 | 3,225 |
| Instances of technical assistance provided for grantees | 316 | 316 | 230 | 189 | 140 | 77 | 367 |
| Public Cultural Programming | | | | | | | |
| Cultural Center attendance | 831,000 | 814,000 | 896,953 | 672,193 | 420,739 | 177,347 | 760,463 |
| Programs/ exhibits presented at the Cultural Center | 710 | 710 | 686 | 520 | 368 | 169 | 635 |
| Volunteer hours donated to the Cultural Center | 9067 | 9,086 | 5,913 | 6083 | 3,909 | 1,777 | 7,995 |
| Private events at Millennium Park | 61 | 73 | 142 | 101 | 38 | 5 | 89 |
| Number of Public Programs at Millennium Park | 630 | 620 | 647 | 626 | 259 | 67 | 614 |
| Visual / Public Art | | | | | | | |
| Public art site visits / condition reports | 180 | 300 | 201 | 171 | 55 | 35 | 223 |
| Communications | | | | | | | |
| Website "hits" (Not including ExploreChicago) | 8,000,000 | 3,000,000 | 5,499,213 | No Data | 5,040,727 | 941,093 | 3,285,727 |
| Press releases | 250 | 240 | 322 | 277 | 157 | 64 | 269 |
| Explore Chicago Pageviews | 17,000,000 | 4,200,000 | 17,206,897 | 16,196,193 | 10,028,840 | 3,234,215 | No Data |
| Events Management | | | | | | | |
| Paid private events | 320 | 315 | 300 | 206 | 135 | 48 | 296 |
| Tourism | | | | | | | |
| Chicago Greeter visits | 1,957 | 1,900 | 1,915 | 1,693 | 899 | 262 | 1,755 |
| Chicago Neighborhood Tours | 2,820 | 2,880 | 3,600 | 2,922 | 1,393 | 249 | 4,118 |
| Visitor Center attendance | 746,256.00 | 732,350.00 | 717,022.00 | 558,880.00 | 317,876.00 | 117,841.00 | 665,210.00 |
| Fashion event attendance (Not a 2011 Measure) | 0 | 48,250 | 34160 | No Data | 2,510 | 975 | 37,343 |
| Fashion events presented (Not at 2011 Measure) | 0 | 44 | 44 | No Data | 17 | 11 | 45 |
| Calls to Tourism Hotline | 15,950 | 15,950 | 8,404 | 6,016 | 15,511 | 5,732 | 23,017 |
| VIP Visitors | 55,000 | 55,000 | 90,327 | 61,787 | 33,871 | | 196,416 |

DEPARTMENT OF CULTURAL AFFAIRS & SPECIAL EVENTS (CONTINUED)

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|-----------|
| BUREAU OF SPECIAL EVENTS | | | | | | | |
| Budgeted Programs | | | | | | | |
| Lakefront Festivals | | | | | | | |
| Lakefront festivals | 5 | 11 | 10 | 9 | 4 | 1 | 12 |
| Attendance, millions | 2,725,000 | 6,331,000 | 8,070,307 | 5,620,500 | 3,268,500 | 10,000 | 7,578,000 |
| Miscellaneous Programs and Events | | | | | | | |
| Total Daley Plaza events & exhibits, days | 225 | 353 | 264 | 195 | 125 | 56 | 379 |
| Farmer's Markets | | | | | | | |
| Farmer's markets provided, days | 350 | 438 | 383 | 320 | 76 | 0 | 414 |
| Community Development | | | | | | | |
| Jumping jack visits | 2,400 | 2,300 | 2,370 | 2,370 | 365 | 0 | 2,398 |
| Special events applications processed | 715 | 662 | 718 | 681 | 452 | 258 | 705 |
| Communications | | | | | | | |
| Calls to Special Events hotline | 34,700 | 50,700 | 38,154 | 32,034 | 24,643 | 6,858 | 52,680 |
| Website "hits" | 2,000,000 | 6,505,000 | 5,380,870 | 4,902,238 | 3,312,509 | 929,456 | 6,917,998 |
| Marketing and Sponsorship | | | | | | | |
| Sponsorship revenue in cash, millions | \$1.10 | \$4.03 | \$4.17 | \$4.10 | \$3.93 | \$3 | \$4.49 |
| Ticket sales revenue, millions | \$0.96 | \$1.70 | \$12.14 | \$11.97 | \$5.59 | \$0 | \$12.77 |
| Protocol Office | | | | | | | |
| Mayoral receptions hosted | 21 | 21 | 23 | 18 | 10 | 4 | 22 |
| Office of Film and Entertainment | | | | | | | |
| # of shooting days | 1205 | 1445 | 1139 | 1120 | 370 | 242 | 928 |
| Sports Development Office | | | | | | | |
| Sporting events assisted | 167 | 158 | 166 | 126 | 74 | 29 | 160 |

DEPARTMENT OF CULTURAL AFFAIRS & SPECIAL EVENTS

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|------------|
| BUREAU OF CULTURAL AFFAIRS | | | | | | | |
| Budgeted Programs | | | | | | | |
| Cultural Development | | | | | | | |
| Café attendance | 49,700 | 49,600 | 53,321 | 40,330 | 25,894 | 12,097 | 55,100 |
| Clarke House attendance | 3,440 | 3,440 | 2,995 | 2,161 | 1,226 | 341 | 3,225 |
| Instances of technical assistance provided for grantees | 316 | 316 | 230 | 189 | 140 | 77 | 367 |
| Public Cultural Programming | | | | | | | |
| Cultural Center attendance | 831,000 | 814,000 | 896,953 | 672,193 | 420,739 | 177,347 | 760,463 |
| Programs/ exhibits presented at the Cultural Center | 710 | 710 | 686 | 520 | 368 | 169 | 635 |
| Volunteer hours donated to the Cultural Center | 9067 | 9,086 | 5,913 | 6083 | 3,909 | 1,777 | 7,995 |
| Private events at Millennium Park | 61 | 73 | 142 | 101 | 38 | 5 | 89 |
| Number of Public Programs at Millennium Park | 630 | 620 | 647 | 626 | 259 | 67 | 614 |
| Visual / Public Art | | | | | | | |
| Public art site visits / condition reports | 180 | 300 | 201 | 171 | 55 | 35 | 223 |
| Communications | | | | | | | |
| Website "hits" (Not including ExploreChicago) | 8,000,000 | 3,000,000 | 5,499,213 | No Data | 5,040,727 | 941,093 | 3,285,727 |
| Press releases | 250 | 240 | 322 | 277 | 157 | 64 | 269 |
| Explore Chicago Pageviews | 17,000,000 | 4,200,000 | 17,206,897 | 16,196,193 | 10,028,840 | 3,234,215 | No Data |
| Events Management | | | | | | | |
| Paid private events | 320 | 315 | 300 | 206 | 135 | 48 | 296 |
| Tourism | | | | | | | |
| Chicago Greeter visits | 1,957 | 1,900 | 1,915 | 1,693 | 899 | 262 | 1,755 |
| Chicago Neighborhood Tours | 2,820 | 2,880 | 3,600 | 2,922 | 1,393 | 249 | 4,118 |
| Visitor Center attendance | 746,256.00 | 732,350.00 | 717,022.00 | 558,880.00 | 317,876.00 | 117,841.00 | 665,210.00 |
| Fashion event attendance (Not a 2011 Measure) | 0 | 48,250 | 34160 | No Data | 2,510 | 975 | 37,343 |
| Fashion events presented (Not at 2011 Measure) | 0 | 44 | 44 | No Data | 17 | 11 | 45 |
| Calls to Tourism Hotline | 15,950 | 15,950 | 8,404 | 6,016 | 15,511 | 5,732 | 23,017 |
| VIP Visitors | 55,000 | 55,000 | 90,327 | 61,787 | 33,871 | | 196,416 |

BOARD OF ELECTIONS

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|-------------|-------------|--------------------|----------------------|----------------------|------------------|---------|
| Eligible voters registered | 85% | 83% | 78% | 73% | 84% | 84% | 84% |
| Customer service requests closed | 185,000 | 185,000 | 154,088 | 118,638 | 90,846 | 39,684 | 215,405 |
| Universally accessible polling places | 80% | 80% | 78% | 78% | 78% | 78% | 78% |
| Unqualified persons on the voter rolls (estimate) | 4% | 4% | 3% | 3% | 4% | 5% | 4% |
| Voter turnout, as a percentage of registered voters | 40% | 52% | 53% | 53% | 27% | 27% | N/A |
| Early Voting: Percent of ballots cast | 22% | 26% | 12% | 12% | 11% | 11% | N/A |

Notes on Data

There were no citywide elections in 2009.

DEPARTMENT OF EMERGENCY MANAGEMENT

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|-----------|
| Budgeted Programs | | | | | | | |
| Operations | | | | | | | |
| Police calls | 5,000,000 | 5,500,000 | 4,946,196 | 3,802,310 | 2,416,821 | 1,077,462 | 5,028,494 |
| Percentage of calls answered within three rings | 95.00% | 95.00% | 90.37% | 88.51% | 89.05% | 94.12% | 94.23% |
| Police average dispatch time, minutes | | | | | | | |
| Priority 0 and 1 | 4.5 | 4.60 | 4.62 | 4.74 | 4.24 | 3.34 | 4.47 |
| Priority 2 | 6.5 | 6.50 | 6.50 | 6.72 | 5.97 | 4.33 | 6.20 |
| Priority 3 | 9.1 | 9.00 | 8.08 | 8.29 | 7.43 | 5.22 | 8.50 |
| Fire calls and calls for emergency medical services | 475,000 | 481,300 | 447,820 | 340,947 | 217,164 | 100,563 | 463,539 |
| Percentage of calls answered within three rings | 97.00% | 97.00% | 95.21% | 95.40% | 96.00% | 96.91% | 94.66% |
| Call dispatcher efficiency (Fire) | 94.00% | 94.00% | 93.93% | 93.97% | 94.12% | 94.50% | 93.94% |
| Call dispatcher efficiency (EMS) | 96.00% | 96.00% | 96.49% | 96.48% | 96.65% | 97.17% | 75.40% |
| Technology | | | | | | | |
| Cameras installed | 250 | 200 | 189 | 119 | 71 | 39 | 153 |
| Camera Work Orders | 400 | 395 | 471 | 306 | 192 | 90 | 364 |
| OEMC camera up-time | 97% | 95.00% | 96.75% | 96.67% | 96.83% | 97.00% | 95.25% |
| Non-Emergency Services (311 City Services) | | | | | | | |
| Call volume, average monthly | 4,100,000 | 4,490,000 | 4,220,001 | 3,297,576 | 1,681,010 | 999,502 | 4,305,556 |
| Abandoned rate | 13% | 13% | N/A* | N/A* | 13% | 10% | 19% |
| Resident emails processed | 11,000 | 26,000 | 15,338 | 12,770 | 7,564 | 4,593 | 26,878 |
| City Operations | | | | | | | |
| Number of Hours Involving TMA | 240,000 | 240,000 | 451,670.75 | 342,146 | 209,812 | 76,937 | 232,233 |
| Average Citations written per month by TMA | No Target | No Target | 14,465 | 14,516 | 14,814 | 14,661 | 15,209 |
| Emergency Management | | | | | | | |
| Individuals Enrolled in "Notify Chicago" | 7,000 | 7,000 | 1,924 | 1,900 | 1,823 | 1,495 | 1,600 |

Notes on Data

* 311 City Services Call Volume for Jan - Jun is only from Jan - May. The Update to the 311 Platform does not allow for us to currently run these reports.

DEPARTMENT OF ENVIRONMENT

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|--|-------------|-------------|--------------------|----------------------|----------------------|------------------|-------------|
| Budgeted Programs | | | | | | | |
| Agency Management | | | | | | | |
| Air permits reviewed | n/a | n/a | 2,893 | 2,320 | 1,229 | 382 | 2,757 |
| Air quality inspections | n/a | n/a | 1,589 | 1,105 | 809 | 208 | 1,196 |
| Average calendar days from receipt of all complaints to inspection | <1 day | <1 day | 0.58 | 0.85 | 0.34 | 0.46 | 0.73 |
| Inspections per field employee, average monthly | 45 | n/a | 54 | 57 | 56 | 60 | 51 |
| Total number of inspections | n/a | n/a | 10,924 | 8,481 | 5,610 | 2,635 | 12,891 |
| Number of complaints | n/a | n/a | 1,146 | 944 | 647 | 285 | 1,492 |
| Number of citations | n/a | n/a | 638 | 588 | 219 | 121 | 739 |
| Administrative hearings with favorable decision | 90% | 90% | 94% | 94% | 96% | 95% | 94% |
| Percentage of non compliant air facilities brought into compliance within 30 days | 70% | 70% | 84% | 85% | 82% | 78% | 82% |
| Hazardous materials responses | n/a | n/a | 239 | 185 | 124 | 53 | 321 |
| Underground storage tank permits reviewed | n/a | n/a | 253 | 183 | 127 | 66 | 273 |
| Value of cleanup of illegally dumped material, cleaned up by responsible parties instead of the City | n/a | n/a | \$6,492,826 | \$5,533,895 | \$4,464,377 | \$4,079,326 | \$3,962,637 |
| Value of cleanup of illegally dumped material, cleaned up by the City | n/a | n/a | \$43,825 | \$43,825 | \$11,052 | \$1,801 | \$62,986 |
| Tons of household hazardous waste diverted | n/a | n/a | 246 | 180 | 106 | 49 | 262 |
| Tons of construction and demolition (C&D) debris recycled | n/a | n/a | 425,988 | 303,386 | 132,825 | 65,530 | 537,033 |
| Average days from receipt of an underground storage tank permit application to permit issuance | 7 | 7 | 1.3 | 1.33 | 1.64 | 2.18 | 0.9 |
| Urban Management and Brownfields Redevelopment | | | | | | | |
| Average Review Time Phase I & Phase II Property Screen Report | 14 | 14 | 10 | 8.38 | 8.13 | 12.85 | 11.8 |
| Average Time to Renew Solid Waste Permits | 30 | 30 | 23 | 23.78 | 26.4 | 23.16 | 24.1 |
| Natural Resources and Water Quality | | | | | | | |
| Total visitors to Chicago Green Tech | 24,000 | 27,000 | 23,970 | 15,716 | 10,677 | 6900 | 26,620 |
| Energy & Sustainable Business | | | | | | | |
| City fleet vehicles retrofitted to control emissions | 121 | 200 | 203 | 30 | 30 | 0 | 38 |
| Percentage of City's electricity purchased from renewable energy (NEW MEASURE) | 20% | 20% | 20% | 0% | 0 | 0 | N/A |
| Percentage of corrective measures completed on the 1% worst feeders (NEW MEASURE) | 100% | 100% | 100% | 97% | 47% | 5% | N/A |

DEPARTMENT OF ENVIRONMENT (CONTINUED)

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|--|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|-------|
| Deployment of clean technology vehicles through Clean Cities funding | 150 | 124 | 32 | 0 | 0 | 0 | N/A |
| Installation of clean fuel infrastructure through Clean Cities funding | 90 | 40 | 39 | 0 | 0 | 0 | N/A |
| Number of Homes Weatherized | 2,871 | 3,200 | 2,916 | 2,125 | 552 | 421 | 1,368 |

BOARD OF ETHICS

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|--------|
| Budgeted Programs | | | | | | | |
| Casework | | | | | | | |
| Confidential informal advisory opinions | 6,915 | 5,375 | 5,391 | 4,258 | 2,821 | 1,359 | 5,310 |
| Confidential formal written opinions issued | 85 | 69 | 52 | 49 | 39 | 17 | 60 |
| Regulation | | | | | | | |
| Cumulative number of registered lobbyists whose registrations and activity reports have been processed and reviewed | 600 | 600 | 574 | 568 | 548 | 610 | 635 |
| Disclosure | | | | | | | |
| Statements of financial interests filed and reviewed | 11,000 | 11,000 | 10,581 | 10,574 | 10,380 | N/A | 11,225 |
| Statements of financial interests posted on-line | 13,650 | 11,000 | 10,581 | 0 | 10,519 | N/A | 11,225 |
| Education | | | | | | | |
| City employees and officials completing annual ethics training | 32,800 | 33,000 | 32,834 | 30,900 | 19,310 | 12,200 | 34,088 |
| City employees and officials receiving other ethics training | 720 | 650 | 809 | 536 | 320 | 127 | 612 |
| Registered lobbyists completing annual ethics training | 550 | 50 | 249 | 82 | N/A | N/A | N/A |
| Other outside parties (including vendors) receiving ethics training | 1,500 | 1,100 | 1,400 | 825 | 570 | 300 | 760 |
| Compliance and Enforcement | | | | | | | |
| Campaign financing investigations | N/A | N/A | 46 | 39 | 17 | 17 | 59 |
| Governmental Ethics Ordinance enforcement | N/A | N/A | 134 | 63 | 61 | N/A | 64 |
| Complaints dismissed and/or referred | N/A | N/A | 27 | 23 | 19 | N/A | 25 |

Notes on Data

2009 Forms posted already; 2010 forms posted in the 2nd quarter

Includes attendance at mandatory quadrennial training and training required by departments or commissions

Comprises lobbyists' legally mandated annual ethics training requirement, eff. July 1, 2010

Includes presentations to public groups, contractors and visiting foreign delegations.

Includes enforcement actions brought from complaints and filings of Statements of Financial Interests and lobbyists' reports.

DEPARTMENT OF FAMILY AND SUPPORT SERVICES

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|--|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|-----------|
| Budgeted Programs | | | | | | | |
| Senior Services | | | | | | | |
| Calls for assistance | 150,000 | 150,000 | 147,499 | 116,077 | 70,158 | 32,782 | 166,518 |
| People receiving assistance through the Benefits Eligibility Effort | 14,000 | 11,000 | 16,316 | 12,184 | 8,054 | 3,563 | 11,588 |
| Home-delivered meals | 3,500,000 | 3,750,000 | 3,669,828 | 2,751,263 | 1,858,011 | 927,626 | 3,912,143 |
| Grandparents helped through Grandparents Raising Grandchildren program | 1,200 | 2,400 | 1,126 | 1,016 | 650 | 110 | 1,143 |
| Congregate dining meals offered at 65 sites | 750,000 | 800,000 | 880,819 | 695,082 | 452,079 | 212,206 | 759,296 |
| Senior Centers (17 centers) attendance | 420,000 | 392,028 | 446,121 | 339,136 | 222,018 | 106,103 | 407,079 |
| Enrollment in Title V senior employment | 130 | 130 | 145 | 132 | 111 | 108 | 96 |
| Human Services | | | | | | | |
| Average percentage of emergency shelter beds used each night | 90 | 90% | 95% | 89% | 90% | 85% | 91% |
| Households served by interim housing | 5,500 | 4,900 | 8,406 | 6,806 | 4,891 | 1,816 | 5,160 |
| Families placed in permanent or more stable housing | 2,019 | 1,800 | 2,490 | 1,851 | 1,232 | 542 | 2,040 |
| 311 requests for emergency shelter | 25,000 | 25,500 | 22,440 | 15,190 | 12,113 | 2,308 | 24,636 |
| 311 requests for crisis intervention | 4,000 | 4,800 | 3,719 | 2,685 | 1,749 | 110 | 3,953 |
| Children & Youth Services | | | | | | | |
| Children served by Early Head Start | 650 | 623 | 858 | 859 | 629 | 636 | 623 |
| Children served by Head Start | 17,000 | 16,518 | 17,145 | 16,744 | 17,951 | 17,966 | 16,518 |
| Youth served in Out of School Time programs | 19,000 | 19,000 | 20,789 | 13,588 | 9,747 | 7,898 | 20,603 |
| Youth who received summer jobs | 14,000 | 14,300 | 18,870 | 18,870 | 18,870 | N/A | 20,250 |
| Youth served by case management system at the Juvenile Intervention Support Center | 850 | 1,000 | 1,050 | 555 | 397 | 98 | 437 |
| Number of meals served by the Summer Nutrition Program. | 850,000 | 800,000 | 652,051 | 652,051 | 107,354 | N/A | 1,032,288 |
| WorkNet Employment Services | | | | | | | |
| Residents who received WorkNet Services | 10,000 | 8,500 | 14,040 | 12,635 | 11,337 | 9,570 | 10,364 |
| Customers placed in jobs | 3,200 | 3,200 | 6,226 | 4,327 | 2,846 | 1,309 | 3,944 |
| Ex-offenders receiving WorkNet Services | 1,025 | 1,025 | 2,162 | 1,640 | 997 | 343 | 1,423 |

DEPARTMENT OF FINANCE

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|--|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|---------|
| Budgeted Programs | | | | | | | |
| Assets / Liabilities | | | | | | | |
| Moody's General Obligation Bond rating | Aa3 | Aa3 | Aa3 | Aa3 | Aa2 | Aa3 | Aa3 |
| S&P General Obligation Bond rating | A+ | AA- | A+ | AA- | AA- | AA- | AA- |
| Fitch General Obligation Bond rating | AA- | AA | AA- | AA | AA+ | AA | AA |
| Operations | | | | | | | |
| Vendor invoices paid within 30 days | 80% | 80% | 73% | 74% | 74% | 75% | 83% |
| Time to process invoices within Comptroller's Office, average days | 9 | 9 | 9 | 7 | 9 | 12 | 8 |
| Accounting | | | | | | | |
| Time to process interfund invoices, average | 25 | 25 | 20.58 | 20.44 | 21 | 23 | 21 |
| Time to record revenue files, average days | 9 | 9 | 7.6 | 8 | 8.3 | 9 | 8 |
| Time to process grant awards, average days | 10 | 10 | 6.39 | 6.17 | 5.76 | 6 | 6 |
| Risk / Benefits | | | | | | | |
| Employees, dependents and annuitants covered by benefits plans | 121,707 | 121,077 | 121,707 | 121,191 | 122,882 | 122,662 | 123,965 |
| Telephone wait time per caller, average seconds | 70 | 70 | 79 | 73 | 80 | 98 | 77 |
| Health care cost per employee per year | \$10,812 | \$10,007 | \$8,708 | \$6,622 | \$4,499 | \$2,124 | \$8,373 |

CHICAGO FIRE DEPARTMENT

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|--|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|---------|
| Budgeted Programs | | | | | | | |
| Fire Suppression and Rescue | | | | | | | |
| Fire Dispatches | 285,000 | 285,000 | 532,780 | 348,682 | 203,859 | 51,108 | 283,084 |
| Structure fires | 2,100 | 2,100 | 1,843 | 1,288 | 834 | 383 | 2,066 |
| Structure fire response time, average minutes | 4:00 | 4:00 | 3:11 | 3:12 | 3:12 | 3:12 | 3:10 |
| Carbon monoxide calls | 9,000 | 9,000 | 6,483 | 5,463 | 3,873 | 2,390 | 8,212 |
| Fire-related deaths – non-CFD personel | 12 | 12 | 40 | 15 | 13 | 7 | 32 |
| Emergency Medical Services | | | | | | | |
| Advanced life support and basic life support | 360,000 | 350,000 | 328,853 | 250,884 | 162,077 | 76,860 | 329,493 |
| ALS response time, average minutes | 8:00 | 8:00 | 7:08 | 6:09 | 6:08 | 6:14 | 6:18 |
| Special Operations | | | | | | | |
| Water rescues / recoveries | 150 | 150 | 188 | 160 | 77 | 22 | 150 |
| Hazardous materials incidents | 280 | 280 | 287 | 182 | 109 | 33 | 252 |
| Support Services | | | | | | | |
| Number of Preventable Accidents | 216 | 216 | 180 | 145 | 88 | 41 | 240 |
| Fire Prevention | | | | | | | |
| Fire inspections conducted | 79,200 | 79,200 | 67,181 | 53,062 | 36,485 | 16,841 | 79,344 |
| Fire re-inspections conducted | 15,240 | 15,240 | 14,653 | 11,911 | 8,283 | 4,066 | 15,253 |
| Administration – Public Education | | | | | | | |
| Survive Alive House attendance | 3,000 | 3,000 | 3,200 | 1,800 | 800 | 450 | 3,800 |
| General life safety program attendance | 370,000 | 370,000 | 427,070 | 314,775 | 210,376 | 92,240 | 396,902 |
| High-rise life safety program attendance | 150,000 | 150,000 | 217,271 | 144,266 | 108,330 | 32,599 | 199,866 |
| School life safety program attendance | 43,000 | 43,000 | 60,783 | 39,015 | 24,724 | 8,942 | N/A |
| Senior life safety program attendance (prior to 2010 tracked as presentations) | 2,000 | 2,000 | 13,934 | 10,053 | 2,527 | 866 | N/A |

Notes on Data

Fire Dispatches includes all reports of a structure fire, first responder responses, rubbish calls, auto fires, automobile pin-ins, etc.

The increase in carbon monoxide calls is attributed to the increased use of carbon monoxide detectors, a result of recent state legislation.

DEPARTMENT OF FLEET MANAGEMENT

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|--|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|-------------|
| BUREAU OF EQUIPMENT MANAGEMENT | | | | | | | |
| Budgeted Programs | | | | | | | |
| Facilities Management | | | | | | | |
| Vehicle maintenance facility safety inspections completed | 28 | 28 | 28 | 21 | 14 | 7 | 28 |
| Fuel site safety inspections | 44 | 44 | 44 | 33 | 22 | 11 | 44 |
| Technical Services | | | | | | | |
| Alternative fuel and hybrid vehicles in fleet | 1,400 | 1,059 | 1,478 | 1,423 | 1,123 | 1,058 | 963 |
| Alternative fuel and hybrid vehicles, as a percentage of the fleet (1) | 52.0% | 46.0% | 50.6% | 49.7% | 44.1% | 41.0% | 40.0% |
| Fuel dispensed at fueling facilities (gallons) | | | | | | | |
| Gasoline | 4,200,000 | 4,700,000 | 4,642,451 | 3,601,504 | 2,411,072 | 1,236,377 | 5,110,661 |
| Diesel | 5,180,000 | 5,180,000 | 4,775,988 | 3,488,839 | 2,512,346 | 1,359,839 | 5,123,535 |
| CNG (Compressed Natural Gas) | 55,000 | 55,000 | 50,424 | 38,820 | 24,282 | 10,203 | 47,820 |
| E85 | 1,500,000 | 1,000,000 | 1,068,025 | 746,484 | 436,292 | 198,808 | 555,031 |
| Bio Diesel | 250,000 | 420,000 | 244,851 | 184,337 | 110,098 | 44,692 | 221,106 |
| Jet Fuel | 45,000 | 45,000 | 58,380 | 45,487 | 23,545 | 11,570 | 32,756 |
| Maintenance Operations (O'Hare / Midway Included) | | | | | | | |
| Warranty reimbursement | \$2,800,000 | \$3,000,000 | \$3,270,655 | \$2,393,208 | \$1,701,727 | \$857,913 | \$3,233,487 |
| Percent of equipment in service (fleet overall) | 94% | 94% | 99% | 93% | 93% | 94% | 94% |
| Vehicle maintenance work orders (in shops) | 47,100 | 50,553 | 47,441 | 35,513 | 23,998 | 12,690 | 50,553 |
| Direct labor percentage in shop | 80% | 77% | 80% | 80% | 80% | 79% | 77% |
| Road service work orders | 22,379 | 24,509 | 22,992 | 16,728 | 11,179 | 5,735 | 24,509 |
| Direct labor percentage road service | 55% | 55% | 50% | 50% | 49% | 50% | 55% |
| Bureau of Police Motor Maintenance | | | | | | | |
| Percent of equipment in service (fleet overall) | 95% | 95% | 96% | 95% | 95% | 95% | 95% |
| Vehicle maintenance work orders (in shops) | 28,363 | 29,517 | 27,437 | 20,740 | 13,903 | 6,828 | 29,517 |
| Direct labor percentage in shop | 82% | 85% | 82% | 82% | 82% | 82% | 85% |
| Road service work orders | 18,396 | 19,599 | 18,241 | 13,599 | 9,217 | 4,633 | 19,599 |
| Direct labor percentage road service | 40% | 40% | 37% | 38% | 38% | 38% | 40% |

Notes on Data

1. This percentage is calculated against the categories of vehicles for which regular production alternate fuel or hybrids are available.

DEPARTMENT OF GENERAL SERVICES

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|-------------|
| BUDGETED PROGRAMS | | | | | | | |
| Bureau of Finance and Administration | | | | | | | |
| Lease and Real Estate Portfolio Management | | | | | | | |
| Negotiated Rent Below Appraised Values | \$1,050,000 | \$1,100,000 | \$1,300,495 | \$961,551 | \$640,230 | \$320,249 | \$1,260,426 |
| Vendor Management | | | | | | | |
| Time to approve invoices, average days from | 13 | 13 | 9.75 | 6.3 | 12 | 12 | 12 |
| Bureau of Property and Security Management | | | | | | | |
| Support Services | | | | | | | |
| Security inspection visits | 20,500 | 20,500 | 18,187 | 14,431 | 9,902 | 5,189 | 21,712 |
| Facility Management | | | | | | | |
| Facility inspection visits | 8,500 | 8,500 | 10,004 | 7,685 | 5,123 | 2,578 | 10,655 |
| Bureau of Architecture, Construction and Energy Management | | | | | | | |
| Energy Services | | | | | | | |
| Electricity usage in City buildings, in kilowatt hours | 260,000,000 | 260,000,000 | 240,150,276 | 199,388,280 | 101,421,610 | 53,379,612 | 277,724,756 |
| Natural gas usage in City buildings, in therms | 41,072,912 | 41,072,912 | 41,823,766 | 29,695,327 | 23,034,849 | 15,397,629 | 42,111,678 |
| Green / L.E.E.D. Initiatives | | | | | | | |
| # of tons recycled | 1,381 | 1,439 | 1,268 | 966 | 648 | 325 | 1,336 |
| Capital Improvements | | | | | | | |
| # of Projects Completed | 12 | 12 | 50 | 33 | 15 | 1 | 13 |
| % of Projects Completed on time | 100% | 100% | 95% | 95% | 93% | 100% | 90% |
| Bureau of Trades and Engineering Management | | | | | | | |
| Building Maintenance and Construction and Trade Services | | | | | | | |
| Total work orders | 165,000 | 180,000 | 150,678 | 116,007 | 78,863 | 39,511 | 166,020 |
| Work orders completed on time | 98% | 98% | 98% | 97% | 99% | 99% | 98% |
| Relocation, Supplies and Material | | | | | | | |
| # of Deliveries Completed | 1,504 | 1,457 | 1,284 | 1,019 | 730 | 286 | 1,415 |

DEPARTMENT OF GENERAL SERVICES (CONTINUED)

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|--------|
| Bureau of Graphics Services | | | | | | | |
| Billings to departments and sister-agencies, millions | \$3.20 | \$3.50 | \$3.17 | \$2.42 | \$1.65 | \$0.73 | \$3.41 |
| Total # of work orders completed | 9,800 | 8,800 | 9,674 | 7,557 | 5,224 | 2371 | 8,902 |
| Design work orders completed | 2400 | 2400 | 2216 | 1750 | 1264 | 570 | 2338 |
| Production work orders completed | 4900 | 4900 | 4652 | 3674 | 2456 | 1136 | 4661 |
| Photography work orders completed | 2500 | 1500 | 2894 | 2133 | 1504 | 922 | 1903 |

Notes on Data

*This number is only for the 4th quarter of 2008.

DEPARTMENT OF HOUSING AND ECONOMIC DEVELOPMENT

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|--|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|--------------|
| Budgeted Programs | | | | | | | |
| Development | | | | | | | |
| Jobs Created and Retained in Chicago | 5,527 | 3,857 | 9,298 | 4,610 | 2,768 | 1,013 | 4,124 |
| # of Land Sale Closings | 14 | 12 | 22 | 17 | 6 | 4 | 31 |
| \$ Value of the Land Sale Closings | \$3,875,770 | \$9,500,000 | \$6,051,472 | \$5,238,731 | \$765,617 | \$89,790 | \$786,403 |
| # of TIF Deals and RDA Negotiations / City Council Approval | 14 | 12 | 16 | 8 | 8 | 1 | 24 |
| Customized Job Training Programs for Businesses with Corporate Funding | 1 | 1 | 1 | 1 | 1 | 1 | 3 |
| # of TIF District Businesses Applying for Training Under TIFWorks | 40 | 30 | 36 | 26 | 23 | 11 | 25 |
| # of TIF District Businesses Funded Under TIFWorks | 40 | 30 | 34 | 30 | 21 | 10 | 22 |
| Housing | | | | | | | |
| # of units committed to through Multifamily Loan program | 2,074 | 2,074 | 1,269 | 983 | 821 | 429 | 216 |
| \$ committed through Multifamily Loan program | \$60,217,472 | \$60,217,472 | \$46,142,406 | \$38,014,983 | \$29,396,228 | \$11,644,557 | \$15,004,900 |
| # of units assisted by Chicago Low Income | 3,000 | 3,000 | 2,688 | 2,688 | 2,728 | 2,724 | 3,021 |
| \$ committed through CLIHTF Rental Subsidy | \$15,347,000 | \$15,347,000 | \$13,653,687 | \$13,653,687 | \$13,724,873 | \$13,502,345 | \$15,668,324 |
| # of households served by Emergency | 890 | 850 | 787 | 689 | 449 | 109 | 884 |
| \$ committed for EHAP | \$7,800,000 | \$7,500,000 | \$7,556,063 | \$6,416,186 | \$4,018,363 | \$833,124 | \$8,162,441 |
| # of households served by Small Accessible Repairs for Seniors (SARFS) - formerly HRAIL | 525 | 525 | 526 | 377 | 223 | 0 | 527 |
| \$ committed for SARFS | \$1,825,688 | \$1,825,688 | \$1,744,000 | \$866,611 | \$239,013 | \$0 | \$1,434,337 |
| # of multi-family units being assisted through the MF Troubled Buildings Initiative | 900 | 750 | 739 | 594 | 324 | 143 | 849 |
| \$ committed through MF TBI | \$3,500,000 | \$2,000,000 | \$2,318,709 | \$1,674,709 | \$1,183,864 | \$674,884 | \$2,198,004 |
| # of multi-family loans that are 90 or more | 22 | 22 | 18 | 17 | 17 | 15 | 15 |
| % of multifamily loans 90 days or more | 80% | 80% | 70% | 77% | 77% | 75% | 75% |

DEPARTMENT OF HOUSING AND ECONOMIC DEVELOPMENT (CONTINUED)

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|--------|
| Zoning | | | | | | | |
| Certificates of Zoning Compliance issued | 16,500 | 16,420 | 15,387 | 12,163 | 8,433 | 3,813 | 15,150 |
| Certificates of Occupancy issued (Zoning) | 130 | 334 | 123 | 101 | 64 | 31 | 346 |
| Sign permit applications reviewed | 3,000 | 3,016 | 4,358 | 3,145 | 1,875 | 810 | 3,458 |
| Business licenses reviewed | 1,098 | 2,196 | 2,290 | 1,807 | 1,289 | 647 | 15,863 |
| Landmark designations initiated by the Landmarks Commission | 12 | 12 | 13 | 2 | 2 | 0 | 12 |
| Permits reviewed for properties subject to the Landmarks Ordinance | 1,800 | 2,200 | 1,960 | 1,700 | 929 | 432 | 2,158 |
| New open spaces – acquired | 5 | 7 | 4 | 4 | 4 | 2 | 3 |
| New open spaces – transferred | 8 | 10 | 9 | 6 | 3 | 1 | 8 |
| Certified green buildings – number planned | 36 | 36 | 44 | 37 | 20 | 4 | 46 |
| Green roofs – number planned | 36 | 36 | 37 | 30 | 16 | 3 | 38 |
| Planned developments and lakefront protections approved by Chicago Plan commission* | 50 | 36 | 50 | 38 | 23 | 9 | 51 |

DEPARTMENT ON HUMAN RELATIONS

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|------|
| Budgeted Programs | | | | | | | |
| Human Rights Compliance | | | | | | | |
| New Complaints filed under the Human | 200 | 180 | 299 | 200 | 112 | 40 | 198 |
| New Complaints filed under the Fair Housing | 70 | 70 | 52 | 37 | 24 | 13 | 60 |
| Total Overdue Investigations | 0 | 0 | 19 | 21 | 26 | 39 | 48 |
| Overdue Investigations that are resolved | 40 | 48 | 40 | 30 | 22 | 9 | 49 |
| Percentage of Investigations completed in 180 days | 50% | 40% | 53% | 53% | 38% | 47% | 42% |
| Percentage of Investigations completed in 12 months | 90% | 80% | 78% | 78% | 65% | 79% | 82% |
| Community Relations | | | | | | | |
| Hate crime victims assisted | 100 | 50 | 91 | 73 | 58 | 31 | 44 |
| Community tensions responded to | 100 | 40 | 115 | 96 | 68 | 35 | 53 |
| New hate crime cases | 55 | 55 | 45 | 33 | 21 | 10 | 57 |
| Presentations and Trainings | 225 | 225 | 188 | 153 | 94 | 54 | 224 |
| Presentations and Trainings: Attendance | 3000 | 2945 | 4900 | 4094 | 2095 | 1234 | 3723 |

DEPARTMENT OF HUMAN RESOURCES

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|--|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|--------|
| Budgeted Programs | | | | | | | |
| Employment Services | | | | | | | |
| Online applications | 35,000 | 35,000 | 50,412 | 32,537 | 20,642 | 10,390 | 40,684 |
| Employees hired | 2,000 | 2,000 | 2,475 | 1,759 | 1,141 | 355 | 2,942 |
| Job audits requested | 100 | 175 | 138 | 99 | 30 | 17 | 197 |
| Job audits completed | 175 | 150 | 180 | 130 | 82 | 59 | 292 |
| Recruiting events | 12 | 3 | 6 | 0 | 0 | 0 | 40 |
| Strategic Services | | | | | | | |
| Individual employees attending department's training programs | 2,300 | 2,200 | 2,882 | 2,239 | 1,352 | 708 | 3,236 |
| Management personnel trained | 700 | 700 | 750 | 500 | 253 | 114 | 635 |
| Client counseling sessions attributed to the Employee Assistance Program | N/A | 1,150 | 928 | 783 | 562 | 364 | 1,083 |
| Information Services | | | | | | | |
| Applicant-Hire processed (new hires) | 1,350 | 1,300 | 998 | 702 | 458 | 44 | 1,038 |
| Employee transactions processed (not hires) | 14,000 | 11,500 | 11,382 | 5,932 | 4,528 | 2,285 | 9,942 |
| Sexual Harrassment* | | | | | | | |
| Sexual Harrassment Compliants received | N/A | N/A | 37 | 33 | 30 | 22 | 31 |
| Sexual Harrassment Compliants closed | 75 | 45 | 60 | 14 | 8 | 20 | 25 |
| Employee trained on sexual harassment | 2,000 | 1,500 | 92 | 92 | 72 | N/A | N/A |
| Equal Employment Opprtunity-EEO Cases* | | | | | | | |
| EEO Cases received | N/A | N/A | 35 | 32 | 28 | 14 | 80 |
| EEO Cases closed | N/A | * | 19 | 15 | 10 | 8 | 21 |
| Employees trained on EEO | 100 | * | 7 | 0 | 7 | 6 | 46 |
| Violence In the Workplace* | | | | | | | |
| Violence In the Workplace cases received | N/A | N/A | 183 | 154 | 88 | 67 | 215 |
| Violence In the Workplace cases closed | 65 | 75 | 93 | 29 | 20 | 10 | 165 |
| Employees trained on Violence in the Workplace | 500 | 200 | 173 | 97 | 56 | 0 | * |

Notes on Data

* Moved from the Office of Compliance for the 2010 budget.

DEPARTMENT OF INNOVATION AND TECHNOLOGY

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|--|-------------|-------------|--------------------|----------------------|----------------------|------------------|------------|
| DEPARTMENT-WIDE MEASURES | | | | | | | |
| City enterprise core network availability | 99.99% | 99.99% | 99.99% | 99.99% | 99.99% | 100.00% | 99.99% |
| Budgeted Programs | | | | | | | |
| Software Development | | | | | | | |
| Website "hits" to www.cityofchicago.org | 35,000,000 | 45,000,000 | 30,045,920 | 23,308,557 | 15,485,178 | 10,288,197 | 39,645,735 |
| Online payment transactions made via City of Chicago website | 450,000 | 300,000 | 556,633 | 458,231 | 334,412 | 103,302 | 428,937 |
| Enterprise Architecture and Management | | | | | | | |
| System availability, average for systems in this category | 99.90% | 99.99% | 99.99% | 99.99% | 99.99% | 99.99% | 99.99% |
| Enterprise Resource Planning Systems | | | | | | | |
| System availability, average for systems in this category | 99.00% | 99.99% | 99.32% | 99.47% | 99.68% | 100.00% | 99.50% |
| Public Services Systems | | | | | | | |
| System availability, average for systems in this category | 99.90% | 99.99% | 99.97% | 99.90% | 99.98% | 99.78% | 99.64% |
| Property Systems | | | | | | | |
| System availability, average for systems in this category | 99.90% | 99.99% | 99.83% | 99.88% | 99.66% | 99.40% | 99.99% |
| Geographic Information Systems | | | | | | | |
| % of GIS website availability | 99.00% | 99.99% | 98.68% | 98.93% | 99.25% | 99.20% | 100 |
| Technical Operations Measures | | | | | | | |
| % of positive customer service surveys for 4-DATA ticket responses | 90.00% | 80.00% | 90.88% | 90.09% | 93.25% | 93.95% | 90.32% |

INDEPENDENT POLICE REVIEW AUTHORITY

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|--------|
| Investigations | | | | | | | |
| Total Intake (This includes all allegations of misconduct made against CPD by members of the public or another CPD member, as well as all Notifications of incidents that trigger an IPRA investigation even when no misconduct is alleged, in accordance with the IPRA Ordinance.) | N/A | N/A | 9,535 | 7,408 | 4,817 | 2,191 | 10,074 |
| Total # of Investigations Retained by IPRA | N/A | N/A | 3,196 | 2,450 | 1,508 | 640 | 2,841 |
| Total # of Investigations Closed | N/A | N/A | 2,907 | 2,228 | 1,393 | 561 | 2,578 |
| Total # of Investigations Sustained | N/A | N/A | 44 | 35 | 22 | 5 | 42 |
| Total # of Investigations Not Sustained | N/A | N/A | 478 | 393 | 265 | 125 | 666 |
| Total # of Investigations Unfounded | N/A | N/A | 179 | 143 | 101 | 44 | 224 |
| Total # of Investigations Exonerated | N/A | N/A | 14 | 12 | 7 | 3 | 16 |
| Total # of Investigations With No Affidavit | N/A | N/A | 981 | 743 | 469 | 229 | 1,114 |

DEPARTMENT OF LAW

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|----------------|----------------|--------------------------|-------------------------|----------------------------|---------------------|--------------|
| Budgeted Programs | | | | | | | |
| Torts | | | | | | | |
| Total New Cases | 648 | 650 | 576 | 473 | 324 | 149 | 698 |
| Total Cases Disposed | 620 | 625 | 576 | 459 | 318 | 141 | 522 |
| Cases Disposed w/o Payment (Won on Motion or Dismissed) | 385 | 400 | 295 | 239 | 175 | 64 | 284 |
| Net Dollar Amounts of Settlements Paid | \$15,000,000 | \$12,500,000 | \$9,928,520 | \$7,289,253 | \$6,035,865 | \$1,253,388 | \$21,579,405 |
| Verdicts Against the City | 12 | 15 | 15 | 15 | 9 | 6 | 8 |
| Net Dollar Amounts of Verdicts Against the City | \$1,500,000 | \$2,000,000 | \$7,065,300 | \$609,441 | \$540,842 | \$68,599 | \$3,456,779 |
| Verdicts in Favor of the City | 34 | 35 | 40 | 36 | 24 | 12 | 40 |
| Net Dollar Amount Saved in Verdicts for the City | \$38,000,000 | \$20,000,000 | \$47,373,300 | \$39,460,446 | \$23,256,327 | \$16,204,119 | \$41,621,836 |
| Building And License Enforcement | | | | | | | |
| Court Ordered Demolition | N/A | NA | 310 | 261 | 200 | 61 | 190 |
| Federal Civil Rights Litigation | | | | | | | |
| POLICE CASES FILED IN STATE AND FEDERAL COURT ALLEGING INTENTIONAL MISCONDUCT* *These totals do not include motor vehicle accidents, police pursuits and employment cases. These numbers include only cases alleging excessive force, false arrest, extended detention/ malicious prosecution, failure to provide medical care, reverse conviction and other intentional misconduct. | N/A | NA | 269 | 222 | 144 | 78 | 588 |
| Revenue Litigation | | | | | | | |
| In House Tax Collections Deposited by DOL | \$4,800,000 | \$5,000,000 | \$5,986,773 | \$4,399,158.57 | \$3,381,894 | \$1,017,265 | \$8,196,320 |
| Collection And Ownership Litigation | | | | | | | |
| Subrogation (DOF) | \$2,000,000 | \$1,700,000 | \$1,738,459 | \$1,539,060 | \$973,859 | \$565,201 | \$1,428,886 |
| Administrative Hearings Fines (DOR)*A | \$9,273,437 | \$11,000,000 | \$10,179,819 | \$7,248,829 | \$4,799,704 | \$2,449,125 | \$13,015,442 |
| Emergency Response (DOR) | \$40,000 | \$20,000 | \$60,698 | \$43,080 | \$23,247 | \$19,833 | \$95,931 |
| False Burglar Alarms (DOR)*B | \$56,296 | \$10,000 | \$62,243 | \$28,183 | \$18,933 | \$9,250 | \$100,595 |
| Cost Recovery (DOR)*C | \$200,000 | \$400,000 | \$188,478 | \$129,512 | \$95,756 | \$33,756 | \$494,637 |
| Parking Judgments (DOR)*D | \$92,000,000 | \$85,000,000 | \$98,271,306 | \$80,407,840 | \$52,007,211 | \$28,400,629 | \$87,491,305 |
| Water Delinquencies (DWM)*F | \$6,000,000 | \$4,500,000 | \$6,353,058 | \$4,297,568 | \$2,991,998 | \$1,305,570 | \$6,173,323 |

Notes on Data

*A We anticipate a decline in the dollar amount that our outside counsel collects because DOR will initially be using collection agencies not collection law firms to collect this debt.

*B FBA is now an ordinance violation that is written like a police ticket and will be sent out to DOR vendor.

*C Revenue has not released any new cost recovery matters to outside counsel.

*D We anticipate a decline in the dollar amount that our outside counsel collects because DOR will initially be using collection agencies not collection law firms to collect this debt.

*F We anticipate a decline in the dollar amount that our outside counsel collects because DOR will initially be using collection agencies not collection law firms to collect this debt.

CHICAGO PUBLIC LIBRARY

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|-------------|-------------|--------------------|----------------------|----------------------|------------------|-------------|
| Department Wide Measures | | | | | | | |
| Average hours libraries are open per week | 49 | 49 | 49 | 49 | 49 | 49 | 60 |
| Budgeted Programs | | | | | | | |
| Reference and Circulation Services | | | | | | | |
| Library work stations with Internet access | 100% | 100% | 100% | 100% | 100% | 100% | 100% |
| Libraries with free WiFi access | 100% | 100% | 100% | 100% | 100% | 100% | 100% |
| Materials Loaned per capita | 3.3 | 3.2 | 3.3 | 2.5 | 1.7 | 0.8 | 3.6 |
| Materials Loaned per registered borrower | 5.2 | 5 | 4.9 | 3.7 | 2.8 | 1.4 | 5.8 |
| Annual Circulation | 9.5 million | 8,949,868 | 9,556,918 | 7,240,994 | 4,787,236 | 2,387,553 | 9,983,590 |
| Documents downloaded from subscription databases | 1.6 million | 1.8 million | 1,486,928 | 1,104,189 | 777,934 | 410,557 | 1.7 million |
| CPL website "hits," average monthly, in millions | 107million | 105 million | 107million | 103 million | 107 million | 113 million | 101 million |
| One-hour Internet sessions provided to the public | 2.9 million | 3.3 million | 2.9 million | 2.2 million | 1.4 million | .7 million | 3.8 million |
| Collection and Maintenance Services | | | | | | | |
| "One Book, One Chicago" titles circulation | 7,500 | 7,500 | 10,190 | 5,100 | 1,172 | 2,801 | 7,284 |
| Summer Reads for Adults Titles Circulation | 3,000 | 3,500 | 9,839 | 3,511 | 3,329 | 736 | 2,430 |
| Special Programs and Services | | | | | | | |
| Adult discussion groups sponsored | 45 | 50 | 51 | 58 | 48 | 50 | 50 |
| World language adult discussion groups | 11 | 12 | 12 | 12 | 12 | 12 | 12 |
| Children participating in Summer Reading Program | 51,000 | 51,000 | 50,365 | 50,365 | 50,365 | na | 50,271 |
| Average books read per child in Summer Reading Program | 25 | 25 | 24 | 24 | 24 | na | 23.6 |
| Participants in Summer Reads for Adults reading incentive and programming | 3,500 | 5,000 | 5,787 | 5,787 | na | na | 7,192 |
| Capital Improvement | | | | | | | |
| New Branch Libraries Constructed | 4 | 2 | 2 | 2 | 0 | 0 | 1 |

NOTES ON DATA: Overall it is important to note that several of these measures are impacted by mandatory shut down when our library buildings are not opened to the public, branch library closings and the January 2010 reduction in branch library service hours.

LICENSE APPEAL COMMISSION

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|----------------|----------------|--------------------------|-------------------------|----------------------------|---------------------|------|
| Budgeted Programs | | | | | | | |
| Appeals filed with the Commission | N/A | N/A | 69 | 57 | 31 | 13 | 78 |
| Public Hearings Conducted | N/A | N/A | 60 | 55 | 32 | 23 | 62 |
| Cases appealed to Circuit Court - Chancery Division | N/A | N/A | 3 | 3 | 3 | 2 | 17 |

Notes on Data

The number of appeals filed with the Commission is determined by the Department of Business Affairs and Consumer Protection's denial of liquor license applications, along with liquor revocations, suspensions and fines imposed against current liquor license holders.

MAYOR'S OFFICE OF PEOPLE WITH DISABILITIES

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|--|---------------------------------|----------------|--------------------------|----------------------------|-----------------------------|----------------------------|--------|
| Budgeted Programs | | | | | | | |
| Disability Resources | | | | | | | |
| Information and referral calls handled | 26,000 | 27,263 | 24,721 | 19,050 | 12,593 | 6,497 | 26,408 |
| In-Home Services for the Disabled | | | | | | | |
| Assistive technology - clients served | 80 | 80 | 98 | 71 | 36 | 11 | 90 |
| Homemaker / personal assistance services - clients served cumulative | 174 | 174 | 206 | 182 | 163 | 150 | 198 |
| Personal Assistance/Homemaker (PA/HM) | 20,934 | 20,934 | 20,231 | 13,881 | 8,426 | 4,152 | 18,860 |
| Independent living services - clients served cumulative | 250 | 230 | 329 | 297 | 253 | 218 | 316 |
| Employment | | | | | | | |
| WIPA outreach presentations | 155 | 155 | 192 | 150 | 106 | 43 | 187 |
| WIPA outreach presentations attendance | 2,310 | 2,310 | 3,092 | 2,536 | 1,355 | 590 | 2,743 |
| Employment services - direct services and information assistance | 11,000 | 11,000 | 13,782 | 10,414 | 5,591 | 2,170 | 11,387 |
| Employment services - benefits analyses performed | 240 | 240 | 273 | 214 | 146 | 80 | 278 |
| Clients placed in jobs | 110 | 110 | 93 | 78 | 59 | 32 | 160 |
| Disabled Youth Employment Program | | | | | | | |
| Youth Ready Chicago Job Placements | 25 | 25 | 40 | 40 | 25 | 92 | 45 |
| Public Policy and Public Affairs | | | | | | | |
| Access Notes publications | 2 | 4 | 0 | 0 | 1 | 1 | 4 |
| Accessibility Compliance | | | | | | | |
| Building permit plan reviews | 1,600 | 1,500 | 1,287 | 1,000 | 683 | 199 | 1,310 |
| Preliminary plan review projects | 225 | 220 | 186 | 133 | 96 | 30 | 172 |
| Responses to requests for technical assistance | 4,200 | 4,200 | 3,818 | 2,938 | 1,982 | 690 | 4,092 |
| Training | | | | | | | |
| Disability awareness training - people trained | 4,500 | 4,500 | 5,077 | 3,720 | 3,056 | 771 | 7,642 |
| ITAC | | | | | | | |
| People served with amplified phones/TTY distribution/exchange | 260 | 270 | 217 | 172 | 126 | 59 | 268 |
| Home Mod | | | | | | | |
| Homes modified | 76 | 71 | 76 | 54 | 25 | 5 | 75 |
| Access Chicago | | | | | | | |
| Attendees at Access Chicago fair | Event will not be held in 2011. | 3,000 | 2696 | 2696 | Event was held in Jul 2010. | Event will be held July 15 | - |
| Exhibitors at Access Chicago fair - includes Exhibitors, Activities and Performers | Event will not be held in 2011. | 125 | 148 | 148 | Event was held in Jul 2010. | Event will be held July 15 | - |

CHICAGO POLICE DEPARTMENT

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|--|-------------|-------------|--------------------|----------------------|----------------------|------------------|-------------------|
| DEPARTMENT-WIDE MEASURES | | | | | | | |
| # of 911 Calls for Service | No Target | No Target | 2,628,633 | 2,043,317 | 1,335,008 | 619,523 | 2,660,139 |
| # of Arrests Made | No Target | No Target | 148,815 | 117,058 | 78,812 | 38,945 | 158,630 |
| # of Firearms Recovered | No Target | No Target | 5,763 | 4,567 | 3,019 | 1,445 | 6,095 |
| # of Field Contact Cards Completed | No Target | No Target | 258,626 | 199,054 | 133,027 | 66,213 | 301,944 |
| # of Curfew Enforcements | No Target | No Target | 19,710 | 15,847 | 9,868 | 4,805 | 22,386 |
| # of Abandoned Properties Investigated by | No Target | No Target | 30,563 | 23,169 | 12,574 | 6,788 | 36,987 |
| # of ANOV's written by Troubled Building | No Target | No Target | 5,606 | 4,470 | 2,773 | 1,944 | 8,929 |
| Follow-up Investigations | | | | | | | |
| # of Detectives Assigned to the Detective Division and Gang Investigations | 1,211 | 1,211 | 985 | 994 | 1,006 | 1,036 | 1,048 |
| # of Homicides Investigated | No Target | No Target | 435 | 345 | 214 | 74 | 455 |
| # of Criminal Sexual Assaults Investigated | No Target | No Target | 1,359 | 1,041 | 663 | 305 | 1,425 |
| # of Robberies Investigated | No Target | No Target | 14,208 | 10,292 | 6,430 | 2,895 | 15,838 |
| # of Burglaries Investigated | No Target | No Target | 26,152 | 19,070 | 11,643 | 5,212 | 26,354 |
| # of Properties Referred to the Department | 275 | 150 | 502 | 388 | 253 | 155 | 269 |
| # of Youth Arrested and Processed at the | No Target | No Target | 5,938 | 4,379 | 2,843 | 1,259 | 5,143 |
| # of Youth Processed at the JISC that | No Target | No Target | 2,377 | 1,864 | 1,345 | 706 | 1,651 |
| # of Youth Who Received Station | No Target | No Target | 791 | 530 | 367 | 165 | 270 |
| Professional Standards | | | | | | | |
| # of Management Accountability Reviews | 40 | 40 | 39 | 30 | 20 | 10 | 48 |
| # of Action Items Resulting from M.A.R.S. | No Target | No Target | 158 | 124 | 84 | 48 | 193 |
| # of Infraction Reports | No Target | No Target | 464 | 359 | 294 | 185 | 722 |
| # of Infraction Reports Resulting in | No Target | No Target | 26 | 26 | 13 | 13 | 366 |
| # of Recruits Entering the Training Academy | No Target | 100 | 178 | 178 | 60 | | 138 |
| # of Recruits Graduating from the Training | No Target | 86 | 60 | 0 | 0 | | 68 |
| # of Promotional Classes Entering the Training Academy | No Target | 0 | 3 | 1 | 0 | | 2 |
| # of In-Service Training Sessions | 2,688 | | 896 | 896 | 896 | 672 | 2,223 |
| # of Officer's Trained – In-Service Training and Firearm Qualifications | No Target | No Target | 47,479 | 43,653 | 36,578 | | Initiated in 2010 |

POLICE BOARD

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|----------------|----------------|--------------------------|-------------------------|----------------------------|---------------------|------|
| Police Discipline Program | | | | | | | |
| Cases Decided | N/A | N/A | 25 | 19 | 15 | 9 | 61 |
| Members Discharged | N/A | N/A | 5 | 5 | 4 | 1 | 17 |
| Members Suspended | N/A | N/A | 14 | 9 | 8 | 5 | 37 |
| Members Found Not Guilty | N/A | N/A | 6 | 5 | 3 | 3 | 7 |
| Police Board Decisions Upheld on Appeal | N/A | N/A | 9 | 6 | 2 | 0 | 10 |
| Police Board Decisions Reversed on Appeal | N/A | N/A | 2 | 2 | 1 | 0 | 1 |

DEPARTMENT OF PROCUREMENT SERVICES

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|--|----------------|----------------|--------------------------|-------------------------|----------------------------|---------------------|-----------------|
| Budgeted Programs | | | | | | | |
| Contract Management | | | | | | | |
| Contracts awarded | 328 | 328 | 318 | 242 | 173 | 82 | 327 |
| Modifications awarded | 1264 | 1264 | 964 | 816 | 569 | 316 | 1268 |
| Related to dollar amount change | n/a | n/a | 408 | 311 | 213 | 110 | 442 |
| Related to scope change | n/a | n/a | 11 | 6 | 5 | 3 | 21 |
| Related to time extension | n/a | n/a | 103 | 78 | 45 | 18 | 106 |
| Related to other change | n/a | n/a | 442 | 421 | 306 | 198 | 612 |
| Average number per contract | n/a | n/a | 3.0 | 3.4 | 3.3 | 3.9 | 3.9 |
| Total dollar amount of contracts and modifications | n/a | n/a | \$2,340,633,134 | \$1,848,759,343 | \$782,175,925 | \$689,770,565 | \$2,521,221,472 |
| Days from requisition to contract award | 262 | 180 | 294 | 341.17 | 240 | 262 | 197 |
| Contracts awarded to Minority Business Enterprises | 25% | 25% | 34% | 31% | 25% | 22% | 28% |
| Dollar amount of contracts | n/a | n/a | \$575,472,831 | \$424,292,887 | \$193,400,506 | \$134,148,698 | \$504,517,031 |
| Contracts awarded to Women Business Enterprises | 5% | 5% | 7% | 7% | 7% | 6% | 8% |
| Dollar amount of contracts | n/a | n/a | \$126,446,350 | \$99,812,995 | \$56,573,435 | \$39,338,731 | \$135,145,367 |

DEPARTMENT OF PROCUREMENT SERVICES (CONTINUED)

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|--|----------------|----------------|--------------------------|-------------------------|----------------------------|---------------------|--------------|
| Non-Competitive contracts granted | n/a | n/a | 42 | 33 | 25 | 12 | 40 |
| Dollar amount of non-competitive contracts granted | n/a | n/a | \$36,954,206 | \$25,880,364 | \$13,092,783 | \$10,127,006 | \$96,034,026 |
| Emergency contracts granted | n/a | n/a | 19 | 11 | 11 | 3 | 25 |
| Dollar amount of emergency contracts granted | n/a | n/a | \$2,528,554 | \$1,618,766 | \$1,618,766 | \$592,351 | \$1,627,341 |
| Outreach and Communication | | | | | | | |
| Number of outreach events/meetings attended | 116 | 116 | 150 | 116 | 74 | 28 | |
| Administration | | | | | | | |
| Auction and scrap-sale proceeds | \$2,000,000 | \$2,000,000 | \$2,293,012 | \$1,743,235 | \$1,313,191 | \$566,208 | \$2,080,686 |

DEPARTMENT OF PUBLIC HEALTH

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|--|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|--------|
| DEPARTMENT-WIDE MEASURES | | | | | | | |
| Services requested via 311 | 5000 | 4,705 | 4595 | 3,543 | 2,300 | 1,164 | 5,950 |
| Budgeted Programs | | | | | | | |
| Primary Health Care | | | | | | | |
| Primary health care visits at CDPH clinics | 77,000 | 119,000 | 84,785 | 64,705 | 42,736 | 20,845 | 95,000 |
| Immunization | | | | | | | |
| MMR (Measles Mumps Rubella) doses distributed to Vaccines for Children Program providers | 75,000 | 75,000 | 90,640 | 79,960 | 53,540 | 13,390 | 80,000 |
| Adult Hepatitis doses distributed | 9,500 | 9,500 | 11,135 | 10,085 | 8,015 | 2,940 | 9,500 |
| Mental Health Services | | | | | | | |
| Total mental health clients | 5,000 | 8,050 | 6,389 | 3,125 | 3,874 | 3,788 | 8,042 |
| Tuberculosis Control | | | | | | | |
| Percentage of all reported TB cases, people aged 20-64, who would have their HIV status reported | 90% | 75% | 94% | 95% | 98% | 100% | 95% |
| Percentage of patients diagnosed with TB that completed therapy within 12 months | 85% | 85% | 91% | 90% | 91% | 91% | 85% |
| Substance Abuse | | | | | | | |
| Percentage of substance abuse clients successfully discharged from treatment | 65% | 50% | 68% | 69% | 65% | 65% | 65% |
| Sexually Transmitted Diseases | | | | | | | |
| Percentage of clients turned away from CDPH STD clinics | 5% | 5% | 12.9% | 13% | 10% | 4% | 5% |
| AIDS | | | | | | | |
| HIV rapid tests conducted by CDPH & CDPH-funded programs | 90,000 | 80,000 | 80,799 | 70,365 | 49,602 | 24,034 | 70,000 |
| Food Protection | | | | | | | |
| Food safety / sanitation inspections | 24,000 | 24,000* | 18,359 | 14,728 | 11,422 | 3,822 | 13,000 |
| Communicable Disease | | | | | | | |
| Percentage of priority associated reports completed and closed | 90% | 90% | 94% | 93% | 93% | 94% | 90% |
| Violence Prevention | | | | | | | |
| Percentage of trainees that demonstrate violence prevention competence | 90% | 85% | 92% | 93% | 91% | 91% | 90% |

DEPARTMENT OF PUBLIC HEALTH (CONTINUED)

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|--|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|--------|
| Lead Poisoning Prevention | | | | | | | |
| Homes newly inspected or re-inspected for lead hazards | 10,000 | 10,200 | 9,499 | 7,350 | 4,954 | 2,363 | 11,280 |
| Percentage of homes abated | 80% | 80% | 72% | 65% | 64% | 54% | 87% |
| Women's and Children's Health | | | | | | | |
| Public Health Nurse visits for maternal and child care | 12,000 | 13,000 | 16,682 | 8,230 | 5,148 | 2,086 | 15,000 |
| Percentage of pregnant clients who begin prenatal care in the first trimester of pregnancy | 100% | 100% | 86% | 82% | 81% | 79% | 77% |
| Percentage of men clients who are actively involved with their children or pregnant partners | 100% | 100% | 98% | 100% | 96% | 96% | 100% |
| Environmental Health | | | | | | | |
| Health code inspections and enforcement actions performed | 250 | 204 | 265 | 182 | 117 | 21 | 1,127 |
| Effectiveness of efforts to prevent mosquitoes from breeding in catchbasins | 99.5% | 100% | 64% | 64% | N/A | N/A | 95% |
| Emergency Preparedness | | | | | | | |
| Percentage of city hospitals with interoperable communications equipment that facilitates redundant, two-way radio communications during emergencies | 100% | 100% | 100% | 100% | 100% | 100% | 75% |
| Percentage of IAPs approved before the second operational period of a response (incident or event) | 100% | 100% | 100% | 100% | 100% | 100% | 100% |
| Epidemiology and Vital Records | | | | | | | |
| Number of Web hits for publications and reports | 12,000 | 12,000 | 12,528 | 10,301 | 6,501 | 2,120 | N/A |

DEPARTMENT OF REVENUE

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|--|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|-----------|
| DEPARTMENT-WIDE MEASURES | | | | | | | |
| Taxes - Dept of Revenue (in billions) | \$1.156 | \$1,169 | \$1.177 | \$0.911 | \$0.575 | \$0.283 | \$1.202 |
| Parking and Red Light Camera tickets (in millions) | \$211.713 | \$235.21 | \$220.377 | \$165.204 | \$109.40 | \$56.17 | \$228.27 |
| Parking and Red Light Camera tickets - web payments (in millions) | \$74.170 | \$82.00 | \$81.202 | \$59.801 | \$38.48 | \$19.15 | \$78.20 |
| Parking and Red Light Camera tickets - payment plans (in millions) | \$53.230 | \$46.00 | \$55.572 | \$41.796 | \$28.87 | \$15.87 | \$50.23 |
| Administrative hearings (in millions) | \$27.000 | \$27.00 | \$27.894 | \$20.075 | \$13.25 | \$6.66 | \$29.11 |
| Boots and related fees (in millions) | \$4.409 | \$4.202 | \$4.124 | \$3.156 | \$2.096 | \$2.010 | \$3.984 |
| Cost recovery (in millions) | \$5.000 | \$3.500 | \$3.089 | \$2.563 | \$1.647 | \$0.942 | \$5.580 |
| Emergency Medical Services (in millions) | \$37.000 | \$30.00 | \$41.396 | \$31.811 | \$21.76 | \$9.95 | \$34.55 |
| Budgeted Programs | | | | | | | |
| Payment Processing | | | | | | | |
| Customers at payment sites | 750,000 | 820,000 | 681,754 | 519,505 | 366,623 | 156,416 | 789,088 |
| Transactions at payment sites | 1,400,000 | 1,385,000 | 1,235,771 | 975,684 | 640,892 | 616,334 | 1,443,436 |
| Citation Administration | | | | | | | |
| Customer hold time for parking tickets, average minutes | 1.94 | 2.31 | 1.74 | 1.64 | 1.56 | 1.6 | 1.93 |
| Percentage of tickets paid in full that are paid online | 34.00% | 32.00% | 35.19% | 34.43% | 33.09% | 30.94% | 33.43% |
| Tax | | | | | | | |
| Audit assessments issued | 801 | 734 | 705 | 483 | 311 | 122 | 783 |
| Amount assessed from audits, millions | \$36.40 | \$34.9 | \$65.13 | \$14.50 | \$10.9 | \$3.7 | \$74.3 |
| Amount collected from audits, millions | \$16.60 | \$16.1 | \$18.02 | \$10.53 | \$7.6 | \$2.9 | \$18.9 |
| Returns filed online | 21,500 | 22,479 | 19,050 | 15,432 | 2,557 | 1,453 | 21,767 |
| Payments made online | 49,500 | 48,779 | 53,864 | 39,380 | 23,527 | 11,705 | 43,972 |
| Amount of payments made online, millions | \$122.00 | \$76.00 | \$168.53 | \$123.98 | \$69.80 | \$30.50 | \$110.80 |
| Street Operations | | | | | | | |
| Parking boots applied | 68,636 | 66,000 | 65,694 | 50,050 | 32,691 | 22,728 | 66,030 |
| Cost Recovery and Collections | | | | | | | |
| Claims reported to Department of Revenue | 3000 | 5,000 | 2610 | 1,968 | 1481 | 1309 | 2276 |

DEPARTMENT OF REVENUE (CONTINUED)

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|--|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|-------|
| Accounts Receivable | | | | | | | |
| Emergency Medical Services accounts billed, as a percentage of billable EMS accounts | 97% | 96% | 97% | 97% | 98% | 98% | 97% |
| Water Billing and Collections | | | | | | | |
| Average call wait time for Water Bills, average minutes | 3.00 | 3.00 | 10.59 | 14.00 | 6.54 | | 16.16 |
| Percentage of Accounts Greater than 60 days late | 15% | 4% | 16% | 17% | 17% | | 16% |

DEPARTMENT OF STREETS AND SANITATION

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|-----------|
| DEPARTMENT-WIDE MEASURES | | | | | | | |
| Completed CSR Requested | 800,000 | 950,000 | 737,225 | 555,432 | 350,768 | 147,863 | 831,384 |
| % services requests completed on time | 85% | 85% | 78% | 82% | 86% | 87% | 85% |
| Budgeted Programs | | | | | | | |
| Bureau of Sanitation | | | | | | | |
| Solid Waste Collection | | | | | | | |
| Tons of refuse collected | 975,000 | 975,000 | 1,023,713 | 780,862 | 461,921 | 195,477 | 1,001,371 |
| Drop box recycling, tons collected | 4,500 | 4,500 | 4,604 | 3,442 | 2,294 | 1,142 | 4,192 |
| Total blue cart recycling tons collected | 50,000 | 50,000 | 53,522 | 40,654 | 24,012 | 11,986 | 50,818 |
| Separate collection recycling | 15% | 15% | 14% | 14% | 14% | 15% | 15% |
| Solid Waste Disposal | | | | | | | |
| Tons of refuse disposed | 920,500 | 920,500 | 968,863 | 739,147 | 435,615 | 182,349 | 946,361 |
| Street Sweeping | | | | | | | |
| Miles of residential streets swept | 140,000 | 150,000 | 177,434 | 136,503 | 75,637 | 7,189 | 150,714 |
| Miles of main streets swept | 155,000 | 175,000 | 46,392 | 127,799 | 83,627 | 15,842 | 160,716 |
| Miles of Alleys Swept | 0 | 10,000 | 5,741 | 4,854 | 2,765 | 73 | 18,146 |
| Bureau of Rodent Control | | | | | | | |
| Vector Control | | | | | | | |
| Instances of preventive rodent baiting | 2,000 | 9,000 | 2,113 | 1,811 | 1,691 | 1,650 | 13,370 |
| Rodent baiting requests | 30,000 | 25,000 | 35,201 | 24,440 | 14,502 | 5,139 | 31,523 |
| Rodent baiting requests completed on time | 80% | 75% | 47% | 59% | 93% | 89% | 51% |
| Cart requests completed on time | 75% | 75% | 31% | 46% | 68% | 69% | 56% |
| Dead Animal Removal | | | | | | | |
| Dead animals removed | 10,000 | 10,000 | 11,397 | 9,026 | 5,199 | 1,918 | 12,526 |

DEPARTMENT OF STREETS AND SANITATION (CONTINUED)

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|----------------|----------------|--------------------------|----------------------------|----------------------------|------------------------|---------|
| Bureau of Street Operations | | | | | | | |
| Field Operations | | | | | | | |
| Vacant lot cleaning requests | 10,000 | 10,000 | 11,048 | 8,820 | 5,464 | 2,105 | 12,273 |
| Unsafe garages demolished | 400 | 500 | 402 | 292 | 209 | 93 | 443 |
| Equipment Support Services | | | | | | | |
| Tons of salt loaded for snow and ice fighting | 370,000 | 400,000 | 215,000 | 220,000 | 220,000 | N/A | 400,000 |
| Graffiti Blasters | | | | | | | |
| Graffiti removal requests | 155,000 | 186,000 | 161,336 | 120,395 | 82,818 | 39,681 | 172,989 |
| Graffiti removal requests completed on time | 90% | 90% | 92% | 93% | 93% | 96% | 96% |
| Bureau of Forestry | | | | | | | |
| Forestry Operations | | | | | | | |
| Trees trimmed | 30,000 | 70,000 | 45,988 | 35,924 | 28,813 | 14,478 | 67,486 |
| Tree trimming requests completed on time | 60% | 75% | 58% | 55% | 56% | 41% | 79% |
| Trees planted | 0 | 5,000 | 5,427 | 3,471 | 2,171 | 468 | 5,992 |
| Bureau of Traffic Services | | | | | | | |
| Special Traffic Services | | | | | | | |
| Special events served | 675 | 675 | 858 | 736 | 340 | 90 | 677 |
| Contractual towing | | | | | | | |
| Abandoned vehicles towed | 3,000 | 4,000 | 1,964 | 1,455 | 988 | 404 | 3,295 |
| Abandoned vehicle requests completed on time | 85% | 75% | 92% | 91% | 90% | 85% | 94% |
| City towing | | | | | | | |
| Towed vehicles | 116,750 | 131,450 | 103,474 | 79,498 | 55,206 | 30,190 | 108,381 |
| Relocated vehicles | 15,000 | 15,000 | 14,539 | 10,659 | 6,731 | 2,835 | 13,216 |
| Auto Pounds | | | | | | | |
| Total vehicles processed | 116,750 | 131,450 | 103,474 | 79,498 | 55,206 | 30,184 | 106,777 |

DEPARTMENT OF TRANSPORTATION

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|--|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|---------|
| DEPARTMENT-WIDE MEASURES | | | | | | | |
| Services requested via 311 City Services | 235,000 | 235,000 | 277,087 | 213,545 | 138,964 | 66,283 | 224,791 |
| Percentage of 311 service requests completed on time | 90% | 90% | 79.00% | 79% | 81% | 81% | 67% |
| Pothole (in street) repair requests | 50,000 | 75,000 | 49,346 | 42,860 | 34,192 | 19,918 | 73,947 |
| Pothole (in street) response time, average days | 7.0 | 7.0 | 11.1 | 7.9 | 5.3 | 3.67 | 13.48 |
| Budgeted Programs | | | | | | | |
| Division of Engineering | | | | | | | |
| Design and Engineering Management | | | | | | | |
| Major bridge rehabilitation projects | 2 | 2 | 4 | 4 | 2 | 0 | 4 |
| Traffic signal intersection interconnections | 2 | 0 | 2 | 1 | 0 | 0 | 0 |
| ARRA funded Arterial Street Resurfacing | 37 miles | 31 miles | 37 miles | 37 miles | 0 | | 0 |
| Bridge Management | | | | | | | |
| Bridge Work Orders | 1,200 | 1,150 | 1,221 | 938 | 607 | 369 | 1,014 |
| Division of Infrastructure Management - Public Way Management | | | | | | | |
| Construction Compliance | | | | | | | |
| Citations issued | 7,500 | 8,000 | 8,595 | 6,389 | 4,270 | 1,973 | 10,103 |
| Infrastructure Management | | | | | | | |
| Citations for dumpsters without permits | 850 | 500 | 781 | 758 | 710 | 290 | |
| Public Way Management | | | | | | | |
| Requests for coordinating utility work in the public way | 3,400 | 3,200 | 3,206 | 2,547 | 1,708 | 812 | 3,458 |
| Public Way Improvement | | | | | | | |
| Miles of pavement marking completed | 6.0 | 0 | 9.3 | 7 | 7.0 | 0 | 0 |
| Pavement marks for traffic calming near schools | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Traffic Sign Management | | | | | | | |
| Stop sign repair requests | 4,000 | 4,500 | 3,837 | 2,840 | 1,847 | 949 | 4,475 |
| Stop sign repair response time, average days | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |
| One Way sign repair requests | 1,000 | 1,000 | 936 | 694 | 408 | 204 | 1,014 |
| One Way sign repair response time, average days | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |
| Do Not Enter sign repair requests | 350 | 350 | 385 | 274 | 168 | 83 | 342 |
| Do Not Enter sign repair response time, average days | 1.0 | 1.0 | 1.1 | 1.0 | 1.0 | 1.0 | 1.0 |

DEPARTMENT OF TRANSPORTATION (CONTINUED)

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|--------|
| Division of Project Development | | | | | | | |
| Neighborhood Improvement | | | | | | | |
| Bike Racks installed | 600 | 250 | 47 | 47 | 40 | 33 | 752 |
| Sidewalk surveys conducted | 12,000 | 12,000 | 12,672 | 11,181 | 7,557 | 3,922 | 12,188 |
| Division of In-House Construction | | | | | | | |
| Bridge Maintenance | | | | | | | |
| Bridge Lifts | 25,000 | 21,000 | 23,947 | 19,111 | 12,314 | 6,483 | 20,520 |
| Asphalt Maintenance | | | | | | | |
| Blocks of streets resurfaced | 500 | 492 | 725 | 427 | 122 | 0 | 480 |
| Time to complete resurfacing project, average days | 23 | 5 | 23 | 22 | 23 | 5 | 5 |
| Percent of resurfacing jobs completed on time | 85% | 85% | 85% | 89% | 85% | 85% | 85% |
| Concrete Maintenance | | | | | | | |
| Blocks of sidewalk repaired | 85 | 172 | 45.16 | 5.6 | 2.1 | 5 | 135 |
| Average response time, in days | 10 | 10 | 10 | 10 | 10 | 10 | 10 |
| Blocks of curb and gutter repaired | 90 | 90 | 9.4 | 3.36 | 6 | 5 | 94 |
| Average response time, in days | 14 | 14 | 14 | 14 | 14 | 14 | 14 |
| Division of Electrical Operations | | | | | | | |
| Electrical Operations and Management | | | | | | | |
| Multiple Street Lights Out | 22,500 | 22,350 | 23,820 | 18,401 | 10,354 | 3,876 | 22,151 |
| Single Street Light Out | 8,000 | 7,500 | 8,703 | 6,476 | 4,132 | 2,066 | 8,090 |
| Electrical Engineering (Formerly S&S) | | | | | | | |
| Wires Down | 2,600 | 2,100 | 2,649 | 2,064 | 1,347 | 327 | 2,117 |

Notes on Data:

Sidewalk Surveys are conducted to determine what type of work, if any, is needed. CDOT surveys an entire block in response to a single request. If portions of the block do need to be replaced, CDOT distributes information and applications to the homes on the block regarding the City's Shared Cost Sidewalk program.

This section of CDOT also processes annual invoices for approximately 39,000 existing permits. Private contractors, commercial utility companies, other city departments and Alderman make these requests.

This data is individual "dig notices." Many locations/properties include multiple dig notices.

Street marking was deferred in 2004 and 2005 when CDOT did not have a dedicated street marking program

OFFICE OF THE CITY TREASURER

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|----------------|----------------|--------------------------|----------------------------|----------------------------|---------------------|--------|
| Department-Wide Measures | | | | | | | |
| Students participating in "Our Money Matters" program | n/a | n/a | 2,000 | n/a | 2,000 | n/a | 1,800 |
| Students participating in The Financial Education Initiative at CPS | 66,000 | 102,000 | 96,201 | n/a | 96,201 | n/a | 73,200 |
| Parents participating in The Financial Education Initiative at CPS | 66,000 | 102,000 | 96,201 | n/a | 96,201 | n/a | 73,000 |
| Wealth Fitness for Adults Classes Offered | 65 | 37 | 55 | 20 | 15 | n/a | 37 |
| Students enrolled in Wealth Fitness for Adults | 2000 | 500 | 795 | n/a | n/a | n/a | 630 |
| Employers Participating in the Youth Savings Program | 15 | 11 | 11 | 11 | 11 | n/a | n/a |
| Participants in Small Business Expo | 3,500 | 2,500 | 3,000 | 3,000 | n/a | n/a | 2,000 |

DEPARTMENT OF WATER MANAGEMENT

| | 2011 Target | 2010 Target | 2010 Yr End Actual | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter | 2009 |
|---|-------------|-------------|--------------------|----------------------|----------------------|------------------|---------|
| DEPARTMENT-WIDE MEASURES | | | | | | | |
| Customer service requests opened | 175,000 | 175,222 | 161,458 | 139,180 | 91,385 | 30,985 | 211,985 |
| Customer service requests closed | 185,000 | 185,000 | 154,088 | 118,638 | 90,846 | 39,684 | 215,405 |
| % of service requests completed on time | 70% | 70% | 63% | 71% | 64.62% | 53% | 57% |
| Budgeted Programs Commissioner's Office | | | | | | | |
| Agency Management | | | | | | | |
| Facilities Inspected | 36 | 36 | 36 | 27 | 24 | 15 | 20 |
| Bureau of Administrative Support | | | | | | | |
| Percentage of Employees Evaluated | 90% | 90% | 48% | 47% | 47% | 0% | 28% |
| Agency Management | | | | | | | |
| Number of Invoices Processed | n/a | n/a | 10,593 | 7,943 | 5,221 | 3,532 | 10,097 |
| Bureau of Engineering Services | | | | | | | |
| Inspection Services | | | | | | | |
| Average inspections per inspector per day | 6.0 | 6.5 | 5.8 | 5.9 | 5.35 | 5.4 | 6.0 |
| Engineering Services | | | | | | | |
| Number of miles of water mains installed by contractor | 12 | 15.0 | 13.88 | 9.38 | 5.88 | 0.82 | 14.30 |
| Number of miles of sewer mains installed by contractor | 3 | 3.2 | 4.27 | 3.27 | 0.74 | 0.33 | 4.79 |
| Number of miles of sewer lining installed by contractor | 40 | 45.0 | 37.28 | 28.91 | 19.83 | 6.32 | 43.83 |
| Number of catch basin structures lined by contractor | 15,000 | 14,000 | 15,125 | 14,233 | 5,522 | 0 | 9,567 |
| Capital Design and Construction Services | | | | | | | |
| % Design projects on schedule per latest NTP | 95% | 90% | 100% | 100% | 100% | 100% | 100% |
| Bureau of Water Supply | | | | | | | |
| Water Quality | | | | | | | |
| Drinking water complaints received (taste/odor) | 240 | 240 | 188 | 139 | 98 | 56 | 205 |
| Average Days to respond to a water quality complaint | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Water Pumping | | | | | | | |
| Percentage of time meeting critical pressure | 99.995% | 99.995% | 99.996% | 99.998% | 99.998% | 99.999% | 99.998% |
| Water Treatment | | | | | | | |
| Water pumpage in the City of Chicago, average gallons per day (in millions) | N/A | N/A | 484 | 493 | 471 | 464 | 507 |

DEPARTMENT OF WATER MANAGEMENT (CONTINUED)

| | 2011 Target | 2010 Target | 2010 Yr End Est | 2010 3rd Quarter YTD | 2010 2nd Quarter YTD | 2010 1st Quarter YTD | 2009 |
|---|----------------|----------------|--------------------|----------------------------|----------------------------|----------------------------|---------|
| Bureau of Operations and Distribution | | | | | | | |
| Engineering Services | | | | | | | |
| Restoration backlog | 1,500 | 2,800 | 726 | 294 | 507 | 1477 | 720 |
| System Installation | | | | | | | |
| In house construction projects completed on schedule | 90% | 90% | 75% | 100% | 79% | 58% | 71% |
| In house construction projects completed within original estimate, includes change orders | 90% | 90% | 81% | 100% | 77% | 58% | 65% |
| System Maintenance | | | | | | | |
| Customer service requests closed | 185,000 | 185,000 | 154,088 | 118,638 | 90,846 | 39,684 | 215,405 |
| % of service requests completed on time | 70% | 70% | 63% | 71% | 64.62% | 53% | 57% |
| Bureau of Billings and Customer Services | | | | | | | |
| Billings and Customer Services | | | | | | | |
| Actual meter reads taken (not estimated) | 93% | 90% | 90% | 89% | 88% | 86% | 75% |
| Average actual meter reads taken per rate taker per day | 700 | 650 | 873 | 714 | 600 | 3758 | 515 |
| Water Meter Installation and Repair | | | | | | | |
| Average number of completed service orders per crew per day | 9.0 | 9.0 | 10.0 | 10.0 | 10.0 | 10.0 | 9.0 |
| Water Meter Installations | | | | | | | |
| AMR | 6,000 | 18,600 | 23,085 | 21,848 | 19,419 | 9,678 | 52,636 |
| MeterSave | 7,000 | 5,100 | 3,559 | 2,174 | 1,372 | 286 | 439 |

APPENDIX B

BOARDS AND COMMISSIONS

Boards and Commissions Directory

| |
|--|
| ADVISORY COUNCIL ON ADMINISTRATIVE HEARINGS |
| ADVISORY COUNCIL ON AFRICAN AFFAIRS |
| ADVISORY COUNCIL ON ARAB AFFAIRS |
| ADVISORY COUNCIL ON ASIAN AFFAIRS |
| ADVISORY COUNCIL ON IMMIGRANT & REFUGEE AFFAIRS |
| ADVISORY COUNCIL ON LATINO AFFAIRS |
| ADVISORY COUNCIL ON LESBIAN, GAY, BISEXUAL AND TRANSGENDER ISSUES |
| ADVISORY COUNCIL ON VETERANS' AFFAIRS |
| ADVISORY COUNCIL ON WOMEN |
| AFFIRMATIVE ACTION ADVISORY BOARD |
| AGING ADVISORY COUNCIL |
| ANIMAL CARE AND CONTROL COMMISSION |
| BOARD OF EXAMINERS, CRANE OPERATORS |
| BOARD OF EXAMINERS, MASON CONTRACTORS |
| BOARD OF EXAMINERS, PLUMBING CONTRACTORS |
| BOARD OF EXAMINERS, STATIONARY ENGINEERS |
| BUILDING BOARD OF APPEALS |
| CABLE COMMISSION |
| CAPITAL IMPROVEMENT ADVISORY COMMITTEE |
| CHICAGO AREA HIV SERVICES PLANNING COUNCIL |
| CHICAGO DEVELOPMENT FUND ADVISORY BOARD |
| CHICAGO DEVELOPMENT FUND BOARD OF DIRECTORS |
| CHICAGO METROPOLITAN AGENCY FOR PLANNING |
| CHICAGO PUBLIC LIBRARY BOARD |
| CHICAGO-GARY REGIONAL AIRPORT AUTHORITY |
| CITY COLLEGES BOARD OF TRUSTEES |
| COMMUNITY DEVELOPMENT ADVISORY COMMITTEE |
| COMMUNITY DEVELOPMENT COMMISSION |
| COMMUNITY LAND TRUST BOARD, CHICAGO |
| COMMUTER RAIL SERVICE BOARD (METRA) |

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|---|
| CULTURAL AFFAIRS ADVISORY BOARD |
| DOMESTIC VIOLENCE ADVOCACY COUNCIL |
| EDUCATION, BOARD OF |
| ELECTRICAL COMMISSION |
| EMERGENCY TELEPHONE SYSTEM BOARD, CHICAGO |
| ETHICS, BOARD OF |
| FASHION COUNCIL OF CHICAGO, MAYOR'S |
| FIREMEN'S ANNUITY & BENEFIT FUND BOARD OF TRUSTEES |
| HEALTH, BOARD OF |
| HOUSING AUTHORITY BOARD OF COMMISSIONERS, CHICAGO |
| HUMAN RELATIONS, COMMISSION ON |
| HUMAN RESOURCES BOARD |
| INDEPENDENT TRANSPORTATION NETWORK |
| INTERNATIONAL PORT DISTRICT BOARD, ILLINOIS |
| LABOR RELATIONS BOARD, ILLINOIS |
| LABORERS' & RETIREMENT BOARD EMPLOYEES' FUND BOARD OF TRUSTEES |
| LANDMARKS, COMMISSION ON CHICAGO |
| LENDING ADVISORY COMMITTEE |
| LICENSE APPEAL COMMISSION |
| LOCAL IMPROVEMENTS, BOARD OF |
| LOW INCOME ENERGY ASSISTANCE POLICY COUNCIL |
| LOW-INCOME HOUSING TRUST FUND BOARD, CHICAGO |
| MEDICAL DISTRICT COMMISSION, ILLINOIS |
| METROPOLITAN PIER AND EXPOSITION AUTHORITY - INTERIM BOARD |
| MIDWAY NOISE COMPATIBILITY COMMISSION |
| MUNICIPAL EMPLOYEES' ANNUITY & BENEFIT FUND OF CHICAGO BOARD OF TRUSTEES |
| NATURE & WILDLIFE ADVISORY COMMITTEE |
| NEIGHBORSPACE BOARD OF DIRECTORS |
| NORTH KENWOOD-OAKLAND CONSERVATION COMMUNITY COUNCIL |
| NORTHWEST HOME EQUITY COMMISSION |
| PACE SUBURBAN BUS SERVICES BOARD OF DIRECTORS |
| PARK DISTRICT BOARD, CHICAGO |
| PARKS & OPEN SPACES ADVISORY COMMITTEE |

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|---|
| PLAN COMMISSION, CHICAGO |
| POLICE BOARD |
| POLICEMEN'S ANNUITY AND BENEFIT FUND BOARD OF TRUSTEES |
| PROPERTY TAX FAIRNESS BOARD |
| PUBLIC BUILDING COMMISSION |
| REGIONAL TRANSPORTATION AUTHORITY |
| RETIREE HEALTH BENEFITS COMMISSION |
| SISTER CITIES INTERNATIONAL PROGRAM BOARD OF DIRECTORS |
| SISTER CITIES: ACCRA COMMITTEE |
| SISTER CITIES: AMMAN COMMITTEE |
| SISTER CITIES: ATHENS COMMITTEE |
| SISTER CITIES: BELGRADE COMMITTEE |
| SISTER CITIES: BIRMINGHAM COMMITTEE |
| SISTER CITIES: BUSAN COMMITTEE |
| SISTER CITIES: CASABLANCA COMMITTEE |
| SISTER CITIES: CHINA COMMITTEE |
| SISTER CITIES: DELHI COMMITTEE |
| SISTER CITIES: DURBAN COMMITTEE |
| SISTER CITIES: GALWAY COMMITTEE |
| SISTER CITIES: GOTHENBURG COMMITTEE |
| SISTER CITIES: HAMBURG COMMITTEE |
| SISTER CITIES: HEALTH CARE COMMITTEE |
| SISTER CITIES: HUMANITARIAN COMMITTEE |
| SISTER CITIES: KYIV COMMITTEE |
| SISTER CITIES: LAHORE COMMITTEE |
| SISTER CITIES: LUCERNE COMMITTEE |
| SISTER CITIES: MEXICO CITY COMMITTEE |
| SISTER CITIES: MILAN COMMITTEE |
| SISTER CITIES: MOSCOW COMMITTEE |
| SISTER CITIES: OSAKA COMMITTEE |
| SISTER CITIES: PARIS COMMITTEE |
| SISTER CITIES: PETACH TIKVA COMMITTEE |
| SISTER CITIES: PRAGUE COMMITTEE |
| SISTER CITIES: TORONTO COMMITTEE |
| SISTER CITIES: VILNIUS COMMITTEE |

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|--|
| SISTER CITIES: WARSAW COMMITTEE |
| SOUTHWEST HOME EQUITY COMMISSION I |
| SOUTHWEST HOME EQUITY COMMISSION II |
| SPORTS FACILITIES AUTHORITY BOARD, ILLINOIS |
| STANDARDS AND TESTS, COMMITTEE ON |
| STREETSCAPE ADVISORY COMMITTEE |
| TECHNOLOGY ADVISORS, MAYOR'S COUNCIL OF |
| TRANSIT BOARD, CHICAGO |
| URBAN OPPORTUNITY, CHICAGO COMMITTEE ON |
| WORKFORCE INVESTMENT BOARD, CHICAGO |
| WORKFORCE INVESTMENT COUNCIL, CHICAGO |
| WORLD BUSINESS CHICAGO |
| ZONING BOARD OF APPEALS |

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| Name | ADVISORY COUNCIL ON ADMINISTRATIVE HEARINGS |
| Function | To ensure the continued development and improvement of the Department of Administrative Hearings and the City of Chicago's administrative hearings process. |
| Composition | Mayoral Appointments:10 Ex Officio Members:3 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 99-1 |
| Term | Not specified |
| Department/Agency Liaison | Department of Administrative Hearings |

| Member Name | Term Expires | Appointed By |
|---------------------------|---------------------|---------------------|
| Brian L Crowe | No Expiration Date | Mayor |
| Kevin M Forde | No Expiration Date | Mayor |
| Honorable John A Fritchey | No Expiration Date | Mayor |
| Patricia Jackowiak | No Expiration Date | Ex Officio |
| Gordon B Nash, Jr | No Expiration Date | Mayor |
| William R Quinlan | No Expiration Date | Mayor |
| Maria N Saldana | No Expiration Date | Mayor |
| Steven Sheely | No Expiration Date | Ex Officio |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Ex Officio |
| Vacancy | | Mayor |
| Vacancy | | Mayor |

| | |
|----------------------------------|--|
| Name | ADVISORY COUNCIL ON AFRICAN AFFAIRS |
| Function | Works to address issues of discrimination that impact the African descendent community, and serves as a liaison between city government and the community. |
| Composition | Mayoral Appointments:21 Ex Officio Members:0 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | MUNICIPAL CODE OF CHICAGO, ART. XIV, SECTION 2-120-500 (E) |
| Term | 3 Years |
| Department/Agency Liaison | Commission on Human Relations |

| Member Name | Term Expires | Appointed By |
|--------------------|------------------------|---------------------|
| Patience Adigbli | 07/01/2011 | Mayor |
| Anghesom Atsbaha | 07/01/2012 | Mayor |
| Michael J Bracey | 07/01/2011 | Mayor |
| Asrat E Gmeskel | 07/01/2012 | Mayor |
| Laurence P Huntley | Continuing Appointment | Mayor |
| Andrea M Knowles | 07/01/2012 | Mayor |
| Kokouvi Mensah | 07/01/2012 | Mayor |
| Gregory B Nimpson | 07/01/2013 | Mayor |
| Dr. Jean P Oden | Continuing Appointment | Mayor |
| Haroon Rashid | 07/01/2011 | Mayor |
| Charles Smith | 07/01/2012 | Mayor |
| Michael E Towns | 07/01/2012 | Mayor |
| Ernest D Tucker | 07/01/2011 | Mayor |
| Peter Wawire | 07/01/2012 | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |

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|----------------------------------|--|
| Name | ADVISORY COUNCIL ON ARAB AFFAIRS |
| Function | Works to address issues of discrimination that impact the Arab community, and serves as a liaison between city government and the community. |
| Composition | Mayoral Appointments:21 Ex Officio Members:0 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Municipal Code of Chicago, Section 2-120-500 |
| Term | 3 Years |
| Department/Agency Liaison | Commission on Human Relations |

| Member Name | Term Expires | Appointed By |
|--------------------|------------------------|---------------------|
| Hanadi Abukhdeir | 07/01/2013 | Mayor |
| Roxane D Assaf | 07/01/2011 | Mayor |
| Diala Atassi | 07/01/2011 | Mayor |
| Darlene G Attiah | 07/01/2013 | Mayor |
| Saida M Callahan | Continuing Appointment | Mayor |
| Jihan Diab | Continuing Appointment | Mayor |
| Fadwa Hasan | Continuing Appointment | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |

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|----------------------------------|---|
| Name | ADVISORY COUNCIL ON ASIAN AFFAIRS |
| Function | Works to address issues of discrimination that impact the Asian community, and serves as a liaison between city government and the community. |
| Composition | Mayoral Appointments:21 Ex Officio Members:0 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Municipal Code of Chicago, Section 2-120-500 |
| Term | 3 Years |
| Department/Agency Liaison | Commission on Human Relations |

| Member Name | Term Expires | Appointed By |
|----------------------|------------------------|---------------------|
| Jatinder S Bedi | 07/01/2011 | Mayor |
| Dr. Myrna P Garcia | Continuing Appointment | Mayor |
| Bala R Ghimire | 07/01/2013 | Mayor |
| Vida Gosrisirikul | 07/01/2013 | Mayor |
| Arshad Javid | Continuing Appointment | Mayor |
| Amy F Kato | 07/01/2012 | Mayor |
| Yin Kean | 07/01/2012 | Mayor |
| M Hameedullah Khan | 07/01/2012 | Mayor |
| Denise L Lam | 07/01/2011 | Mayor |
| Ricky K Lam | 07/01/2012 | Mayor |
| Lynn K Oda | Continuing Appointment | Mayor |
| Don Sakamoto | 07/01/2012 | Mayor |
| Khamphoui Singvongsa | 07/01/2012 | Mayor |
| Martino Tangkar | 07/01/2012 | Mayor |
| Dr. Soo-Lyon Yon | 07/01/2012 | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |

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|----------------------------------|---|
| Name | ADVISORY COUNCIL ON IMMIGRANT & REFUGEE AFFAIRS |
| Function | Works to address issues of discrimination that impact the immigrant and refugee community, and serves as a liaison between city government and the community. |
| Composition | Mayoral Appointments:21 Ex Officio Members:0 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Municipal Code of Chicago, Section 2-120-500 |
| Term | 3 Years |
| Department/Agency Liaison | Commission on Human Relations |

| Member Name | Term Expires | Appointed By |
|--------------------------|------------------------|---------------------|
| Hussein M Affey | 07/01/2012 | Mayor |
| Dale T Asis | 07/01/2011 | Mayor |
| Nerma Bajramovic-Campara | 07/01/2011 | Mayor |
| Igor Boguslavsky | 07/01/2011 | Mayor |
| Joanna K Borowiec | Continuing Appointment | Mayor |
| Salvador A Cicero | 07/01/2011 | Mayor |
| Bindi J Desai-Lessing | 07/01/2012 | Mayor |
| Sonia C Gaete | 07/01/2011 | Mayor |
| Zalmay Gulzad | Continuing Appointment | Mayor |
| Azita M Mojarad | 07/01/2013 | Mayor |
| Befekadu T Retta | 07/01/2013 | Mayor |
| Mark A Rodriguez | 07/01/2012 | Mayor |
| Armend Sahatqija | Continuing Appointment | Mayor |
| Dr. Edwin B Silverman | 07/01/2011 | Mayor |
| Gabija Steponenaite | 07/01/2011 | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |

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| Name | ADVISORY COUNCIL ON LATINO AFFAIRS |
| Function | Works to address issues of discrimination that impact the Latino community, and serves as a liaison between city government and the community. |
| Composition | Mayoral Appointments:21 Ex Officio Members:0 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Municipal Code of Chicago, Section 2-120-500 |
| Term | 3 Years |
| Department/Agency Liaison | Commission on Human Relations |

| Member Name | Term Expires | Appointed By |
|--------------------------|------------------------|---------------------|
| Pablo M Acosta | 07/01/2012 | Mayor |
| Martin Arteaga | 07/01/2011 | Mayor |
| Yolanda DeAnda | 07/01/2013 | Mayor |
| Rodolfo D Espinoza | 07/01/2011 | Mayor |
| Mark A Flores | 07/01/2013 | Mayor |
| Mario A Garcia, Jr | 07/01/2011 | Mayor |
| Victor H Garibay | 07/01/2013 | Mayor |
| Dr. Ana Gil-Garcia | 07/01/2011 | Mayor |
| Veronica M Loewy | 07/01/2012 | Mayor |
| Roberto Montano | 07/01/2012 | Mayor |
| Adriana B Morales | 07/01/2012 | Mayor |
| Stewart A Munoz | Continuing Appointment | Mayor |
| Rosalba Priego | 07/01/2011 | Mayor |
| Mirtha E Quintana-Toomey | 07/01/2012 | Mayor |
| Luz Maria Solis | 07/01/2011 | Mayor |
| Marlo I Valadez | 07/01/2011 | Mayor |
| Grant E Vitale | 07/01/2013 | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |

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| Name | ADVISORY COUNCIL ON LESBIAN, GAY, BISEXUAL AND TRANSGENDER ISSUES |
| Function | Works to address issues of discrimination that impact the LGTB community, and serves as a liaison between city government and the community. |
| Composition | Mayoral Appointments:21 Ex Officio Members:0 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Municipal Code of Chicago, Section 2-120-500 |
| Term | 3 Years |
| Department/Agency Liaison | Commission on Human Relations |

| Member Name | Term Expires | Appointed By |
|--------------------------|------------------------|---------------------|
| Gaylon B Alcaraz | 07/01/2011 | Mayor |
| Katherine Ast | Continuing Appointment | Mayor |
| Aaron G Bowen | 07/01/2011 | Mayor |
| Robert P Castillo | 07/01/2011 | Mayor |
| Gary G Chichester | 07/01/2011 | Mayor |
| William B Kelley | 07/01/2013 | Mayor |
| Dr. Elizabeth Kelly | 07/01/2013 | Mayor |
| Honorable Deborah L Mell | 07/01/2013 | Mayor |
| John P Pennycuff | 07/01/2013 | Mayor |
| Lawrence E Perea | 07/01/2011 | Mayor |
| Lourdes M Rodriguez | 07/01/2013 | Mayor |
| Catherine J Sikora | 07/01/2011 | Mayor |
| Kevin G Smith | 07/01/2011 | Mayor |
| Rev. Kevin E Tindell | 07/01/2013 | Mayor |
| Adrian E Williams | Continuing Appointment | Mayor |
| Robert G Zuley | 07/01/2013 | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |

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| Name | ADVISORY COUNCIL ON VETERANS' AFFAIRS |
| Function | Works to address issues of discrimination that impact the veteran's community, and serves as a liaison between city government and the community. |
| Composition | Mayoral Appointments:21 Ex Officio Members:0 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Municipal Code of Chicago, Section 2-120-500 |
| Term | 3 Years |
| Department/Agency Liaison | Commission on Human Relations |

| Member Name | Term Expires | Appointed By |
|-----------------------------|------------------------|---------------------|
| Ronald J Baltierra | 07/01/2013 | Mayor |
| John R Barry, Sr | 07/01/2013 | Mayor |
| Joseph R Bazil | 07/01/2012 | Mayor |
| Philip Chan | 07/01/2012 | Mayor |
| James C Darby | 07/01/2013 | Mayor |
| Dr. Jerry J Field | 07/01/2011 | Mayor |
| Robert M Malnik | 07/01/2012 | Mayor |
| Lucy D Martinez-Schallmoser | 07/01/2011 | Mayor |
| Roger A McGill | 07/01/2012 | Mayor |
| Samuel Miller, Jr | 07/01/2012 | Mayor |
| Le Anda E Murray | 07/01/2012 | Mayor |
| Eric Myers | 07/01/2012 | Mayor |
| Fred V Randazzo | 07/01/2013 | Mayor |
| Lizette Rhone | 07/01/2012 | Mayor |
| Kevin O Rushing | 07/01/2013 | Mayor |
| Carlos M Saladino | 07/01/2011 | Mayor |
| Theodore D Saunders | Continuing Appointment | Mayor |
| Mark Stroud, Jr | 07/01/2011 | Mayor |
| Katherine R West | 07/01/2012 | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |

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|----------------------------------|---|
| Name | ADVISORY COUNCIL ON WOMEN |
| Function | Works to address issues of discrimination that impact women, and serves as a liaison between city government and the community. |
| Composition | Mayoral Appointments:21 Ex Officio Members:0 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Municipal Code of Chicago, Section 2-120-500 |
| Term | 3 Years |
| Department/Agency Liaison | Commission on Human Relations |

| Member Name | Term Expires | Appointed By |
|-------------------------|---------------------|---------------------|
| Gemma B Allen | 07/01/2011 | Mayor |
| Jenny L Brandhorst | 07/01/2011 | Mayor |
| Sharon A Buchanan | 07/01/2011 | Mayor |
| Merri Dee | 07/01/2013 | Mayor |
| Kendra J Jackson | 07/01/2013 | Mayor |
| Bette J Nahas | 07/01/2011 | Mayor |
| Angela J Rogensues | 07/01/2011 | Mayor |
| Juanita Santillan | 07/01/2011 | Mayor |
| Antoinette P Taylor | 07/01/2011 | Mayor |
| Katherine M Tully | 07/01/2011 | Mayor |
| Dr. Linda B Walton-Todd | 07/01/2011 | Mayor |
| Cynthia M Washington | 07/01/2012 | Mayor |
| Jill Zwick | 07/01/2013 | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |

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| Name | AFFIRMATIVE ACTION ADVISORY BOARD |
| Function | To monitor and report on the participation of minority and women-owned businesses in public contracting. |
| Composition | Mayoral Appointments:8 Ex Officio Members:3 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Municipal Code of Chicago, Section 2-92-510 |
| Term | 2 Years |
| Department/Agency Liaison | Department of Procurement Services |

| Member Name | Term Expires | Appointed By |
|------------------------|------------------------|---------------------|
| Robert A Blackwell, Jr | Continuing Appointment | Mayor |
| Olga Camargo | Continuing Appointment | Mayor |
| Christine Chung Hurley | Continuing Appointment | Mayor |
| Omar A Duque | Continuing Appointment | Mayor |
| Michael J Faron | Continuing Appointment | Mayor |
| Alyse Hutchinson | Continuing Appointment | Ex Officio |
| Debra Jennings-Johnson | Continuing Appointment | Mayor |
| Wilbur C Milhouse, III | Continuing Appointment | Mayor |
| Hedy M Ratner | Continuing Appointment | Mayor |
| Jamie Rhee | Continuing Appointment | Ex Officio |
| Bobby L Ware | Continuing Appointment | Ex Officio |

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| Name | ADVISORY COUNCIL ON AGING |
| Function | To provide counsel to the Department of Family and Support Services on issues and concerns pertaining to Chicago's senior citizens, and assist the Department with the planning and delivery of senior services. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Older Americans Act of 1965, Municipal Code of Chicago, Section 2-16-060 |
| Term | Not specified |
| Department/Agency Liaison | Department of Family and Support Services |

| Member Name | Term Expires | Appointed By |
|-------------------------|------------------------|---------------------|
| Constantine Bacil | Continuing Appointment | Mayor |
| Carole Bialczak Goldman | Continuing Appointment | Mayor |
| Marian R Bond | Continuing Appointment | Mayor |
| Toshiko Doi | Continuing Appointment | Mayor |
| Dorothy Ferguson | Continuing Appointment | Mayor |
| Herta Fischer | Continuing Appointment | Mayor |
| Eva Glixon | Continuing Appointment | Mayor |
| Carmen Howard | Continuing Appointment | Mayor |
| Oralia Jacinto | Continuing Appointment | Mayor |
| Brenette D Jelks | Continuing Appointment | Mayor |
| Sister Lois McGovern | Continuing Appointment | Mayor |
| Dorothy McKinney | Continuing Appointment | Mayor |
| Marie C Perry | Continuing Appointment | Mayor |
| Jeff Piejak | Continuing Appointment | Mayor |
| David J Rogers | Continuing Appointment | Mayor |
| Jewel T Sims | Continuing Appointment | Mayor |
| Marie Sims | Continuing Appointment | Mayor |
| Eva Skowronski | Continuing Appointment | Mayor |
| Marjan Peter Staniec | Continuing Appointment | Mayor |
| Eileen P Sweeney | Continuing Appointment | Mayor |
| Phyllis Wade | Continuing Appointment | Mayor |
| Barbara J Washington | Continuing Appointment | Mayor |
| Evelyn Washington | Continuing Appointment | Mayor |

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| Name | ANIMAL CARE AND CONTROL COMMISSION |
| Function | To serve as an advisory body to the Mayor and the Executive Director of the Animal Care and Control Commission and promulgate administrative policies and rules as are necessary to enforce the animal care and control ordinance. |
| Composition | Mayoral Appointments:9 Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Municipal Code of Chicago, Chapter 7-12 |
| Term | 2 Years |
| Department/Agency Liaison | Animal Care and Control Commission |

| Member Name | Term Expires | Appointed By |
|---------------------|------------------------|---------------------|
| Cynthia L Bathurst | 05/25/2011 | Mayor |
| Sandra Brode | 05/25/2011 | Mayor |
| Josie Cruz | 05/25/2011 | Mayor |
| Paula J Fasseas | Continuing Appointment | Mayor |
| Dr. Susan F Ferraro | Continuing Appointment | Mayor |
| Dr. Lester E Fisher | Continuing Appointment | Mayor |
| Charleen R Propsom | Continuing Appointment | Mayor |
| Dr. Kathleen Ritger | 05/25/2011 | Mayor |
| Diane Spyrka | 05/25/2011 | Mayor |

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|----------------------------------|--|
| Name | BOARD OF CRANE OPERATORS EXAMINERS |
| Function | To oversee the licensing and regulation of crane operators under the provisions of the Municipal Code of Chicago |
| Composition | Mayoral Appointments:4 Ex Officio Members:1 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Municipal Code of Chicago, Section 2-116-250 |
| Term | 1 Year |
| Department/Agency Liaison | Department of Buildings |

| Member Name | Term Expires | Appointed By |
|---------------------|------------------------|---------------------|
| William G Fennessey | Continuing Appointment | Mayor |
| Richard Monocchio | No Expiration Date | Ex Officio |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |

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|----------------------------------|---|
| Name | BOARD OF EXAMINERS OF MASON CONTRACTORS |
| Function | To oversee the licensing and regulation of mason contractors under the provisions of the Municipal Code of Chicago. |
| Composition | Mayoral Appointments:2 Ex Officio Members:1 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Municipal Code of Chicago, Section 2-116-130 |
| Term | 1 Year |
| Department/Agency Liaison | Department of Buildings |

| Member Name | Term Expires | Appointed By |
|--------------------|------------------------|---------------------|
| Pete Marinopoulos | Continuing Appointment | Mayor |
| Richard Monocchio | No Expiration Date | Ex Officio |
| Vacancy | | Mayor |

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|----------------------------------|--|
| Name | BOARD OF EXAMINERS OF PLUMBING CONTRACTORS |
| Function | To oversee the licensing and regulation of plumbing examiners under the provisions of the Municipal Code of Chicago. |
| Composition | Mayoral Appointments:2 Ex Officio Members:1 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Municipal Code of Chicago, Section 2-116-070 |
| Term | 1 Year |
| Department/Agency Liaison | Department of Buildings |

| Member Name | Term Expires | Appointed By |
|--------------------|------------------------|---------------------|
| Francis C Kennedy | Continuing Appointment | Mayor |
| Richard Monocchio | No Expiration Date | Ex Officio |
| Robert E Ryan, Sr | Continuing Appointment | Mayor |

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|----------------------------------|--|
| Name | BOARD OF EXAMINERS OF STATIONARY ENGINEERS |
| Function | To oversee the licensing and regulation of stationary engineers under the provisions of the Municipal Code of Chicago. |
| Composition | Mayoral Appointments:4 Ex Officio Members:1 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Municipal Code of Chicago, Section 2-116-190 |
| Term | 1 Year |
| Department/Agency Liaison | Department of Buildings |

| Member Name | Term Expires | Appointed By |
|---------------------|------------------------|---------------------|
| John H Dawson | Continuing Appointment | Mayor |
| William N Masterson | Continuing Appointment | Mayor |
| Richard Monocchio | No Expiration Date | Ex Officio |
| Debra E Sparling | Continuing Appointment | Mayor |
| Vacancy | | Mayor |

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|----------------------------------|--|
| Name | BUILDING BOARD OF APPEALS |
| Function | To hear appeals of decisions of the Commissioner of the Department of Buildings. |
| Composition | Mayoral Appointments:9 Ex Officio Members:0 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Municipal Code of Chicago, Section 13-24-010 |
| Term | 2 Years |
| Department/Agency Liaison | Department of Buildings |

| Member Name | Term Expires | Appointed By |
|-----------------------|------------------------|---------------------|
| Victor I Dziekiewicz | Continuing Appointment | Mayor |
| Elizabeth A Gallagher | 04/21/2011 | Mayor |
| Agustin Gomez-Leal | Continuing Appointment | Mayor |
| Linda L Mastandrea | 10/31/2011 | Mayor |
| Daniel Sih | Continuing Appointment | Mayor |
| Ramona Westbrook | Continuing Appointment | Mayor |
| Richard E Zulkey | 04/21/2011 | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |

| | |
|----------------------------------|--|
| Name | CABLE COMMISSION |
| Function | To regulate cable communications companies within the City of Chicago. |
| Composition | Mayoral Appointments:4 Ex Officio Members:1 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Municipal Code of Chicago, Sections 4-280-420 & 4-280-440 |
| Term | 5 Years |
| Department/Agency Liaison | Department of Business Affairs and Consumer Protection |

| Member Name | Term Expires | Appointed By |
|--------------------|---------------------|---------------------|
| Benjamin D Gibson | 03/12/2015 | Mayor |
| Avis Lavelle | 03/12/2012 | Mayor |
| Helen C Lee | 03/12/2014 | Mayor |
| Winston L Mardis | 03/12/2013 | Mayor |
| Norma I Reyes | No Expiration Date | Ex Officio |

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|----------------------------------|--|
| Name | CAPITAL IMPROVEMENT ADVISORY COMMITTEE |
| Function | To serve as an advisory body for the purpose of reviewing and making recommendations on the Capital Improvement Program. |
| Composition | Mayoral Appointments:15 Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-2 |
| Term | 2 Years |
| Department/Agency Liaison | Office of Budget and Management |

| Member Name | Term Expires | Appointed By |
|-----------------------|------------------------|---------------------|
| Herbert Berg | Continuing Appointment | Mayor |
| Joyce A Dyson | Continuing Appointment | Mayor |
| Leah Fox-Greenberg | Continuing Appointment | Mayor |
| Joanne S Gray | Continuing Appointment | Mayor |
| Robert Howard | Continuing Appointment | Mayor |
| Daryl C Jackson | Continuing Appointment | Mayor |
| Wallace E Johnson, Sr | Continuing Appointment | Mayor |
| Gregory Polman | Continuing Appointment | Mayor |
| Susanne C Schnell | Continuing Appointment | Mayor |
| Alice Segal | Continuing Appointment | Mayor |
| Dorothy J Williams | Continuing Appointment | Mayor |
| Frank J Williams | Continuing Appointment | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |

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|----------------------------------|---|
| Name | CHICAGO AREA HIV SERVICES PLANNING COUNCIL |
| Function | To assess needs for HIV/AIDS services, and evaluate how federal Ryan White PART A funds are disbursed to the community. |
| Composition | Mayoral Appointments:At least 52 Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Ryan White Comprehensive AIDS RESOURCE (CARE) Act |
| Term | 3 Years |
| Department/Agency Liaison | Department of Public Health |

| Member Name | Term Expires | Appointed By |
|--------------------|------------------------|---------------------|
| Gloria Allen | Continuing Appointment | Mayor |
| Jose Balderas | 03/01/2013 | Mayor |
| Steven Barrera | 03/01/2012 | Mayor |
| Christopher Brown | 03/01/2013 | Mayor |
| Helena Bushong | 03/01/2012 | Mayor |
| Donald Byrth | Continuing Appointment | Mayor |
| Ida Byther-Smith | Continuing Appointment | Mayor |
| Deborah Carter | Continuing Appointment | Mayor |
| Wendy Courts | 03/01/2013 | Mayor |
| Leslie J Craig | 03/01/2012 | Mayor |
| John Davis | 03/01/2012 | Mayor |
| Jill Dispenza | 03/01/2013 | Mayor |
| Sean Dyer | Continuing Appointment | Mayor |
| Willie Fair | Continuing Appointment | Mayor |
| Lonnie Fulton | Continuing Appointment | Mayor |
| Ana H Galarza | Continuing Appointment | Mayor |
| Sanford Gaylord | 03/01/2012 | Mayor |
| Michael Grego | 03/01/2013 | Mayor |
| Winslow Hancock | 03/01/2013 | Mayor |
| Dia Hart | 03/01/2012 | Mayor |
| Kristin Hartsaw | 03/01/2012 | Mayor |
| Ricky Horton | 03/01/2013 | Mayor |
| George Hughes | 03/01/2013 | Mayor |
| Kevin D Johnson | 03/01/2012 | Mayor |
| Juliet Jones | 03/01/2012 | Mayor |
| Victor Jones | Continuing Appointment | Mayor |

| | | |
|--------------------|------------------------|-------|
| Linda Kasebier | No Expiration Date | Mayor |
| Don Knerr | 03/01/2012 | Mayor |
| Kat Mackenzie | 03/01/2012 | Mayor |
| Walter Maul | 03/01/2012 | Mayor |
| M.C. McKnight | 03/01/2012 | Mayor |
| Peter McLoyd | Continuing Appointment | Mayor |
| Joann Montes | 03/01/2013 | Mayor |
| Vincent Moorman | 03/01/2012 | Mayor |
| William Moran | Continuing Appointment | Mayor |
| Joy Pierre Morris | Continuing Appointment | Mayor |
| Tyrone Pittman | 03/01/2013 | Mayor |
| Valerie Richards | 03/01/2012 | Mayor |
| Octavia Richmond | 03/01/2013 | Mayor |
| Paula Sanchez | Continuing Appointment | Mayor |
| Darryl Sardin | 03/01/2013 | Mayor |
| Linsey Savage | Continuing Appointment | Mayor |
| Raymond Sousa | 03/01/2012 | Mayor |
| Clearance Thomas | 03/01/2012 | Mayor |
| Deborah Williams | Continuing Appointment | Mayor |
| Kenis Williams | 03/01/2013 | Mayor |
| Wanda Williams | 03/01/2012 | Mayor |
| Jeffrey Willoughby | 03/01/2013 | Mayor |
| Angela Wilson | Continuing Appointment | Mayor |
| Pamela Wrenn | Continuing Appointment | Mayor |
| Dorothy Yancy | 03/01/2012 | Mayor |
| Robert G Zuley | 03/01/2012 | Mayor |

| | |
|----------------------------------|--|
| Name | CHICAGO DEVELOPMENT FUND ADVISORY BOARD |
| Function | To ensure the Chicago Community Development Fund maintains accountability to the low-income communities in the City of Chicago that are to benefit from investments made with New Markets Tax Credits. |
| Composition | Mayoral Appointments:8 Ex Officio Members:1 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Ordinance enacted 7/27/2005 |
| Term | 2 Years |
| Department/Agency Liaison | Department of Housing and Economic Development |

| Member Name | Term Expires | Appointed By |
|-----------------------------|------------------------|---------------------|
| James F Capraro | Continuing Appointment | Mayor |
| Angela C Hurlock | 12/31/2011 | Mayor |
| Rafael M Leon | 12/31/2011 | Mayor |
| Maxine V Mitchell | 12/31/2011 | Mayor |
| Andrew J Mooney | No Expiration Date | Ex Officio |
| Rev. Dr. Richard L Tolliver | 12/31/2011 | Mayor |
| Rev. Bruce Wellems | 12/31/2011 | Mayor |
| Stacie Young | 12/31/2011 | Mayor |
| Vacancy | | Mayor |

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|----------------------------------|---|
| Name | CHICAGO DEVELOPMENT FUND BOARD OF DIRECTORS |
| Function | To govern the Chicago Development Fund, a Community Facilities corporation that provides capital to qualifying projects and businesses in low-income areas of the City of Chicago through the use of New Markets Tax Credits. |
| Composition | Mayoral Appointments:0 Ex Officio Members:7 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Ordinance enacted 7/27/2005 |
| Term | Ex Officio |
| Department/Agency Liaison | Department of Housing and Economic Development |

| Member Name | Term Expires | Appointed By |
|-----------------------------|---------------------|---------------------|
| Honorable Carrie M Austin | No Expiration Date | Ex Officio |
| Honorable Edward M Burke | No Expiration Date | Ex Officio |
| Honorable Margaret Laurino | No Expiration Date | Ex Officio |
| Andrew J Mooney | No Expiration Date | Ex Officio |
| Eugene Munin | No Expiration Date | Ex Officio |
| Honorable Stephanie D Neely | No Expiration Date | Ex Officio |
| Gene Saffold | No Expiration Date | Ex Officio |

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|----------------------------------|--|
| Name | CHICAGO METROPOLITAN AGENCY FOR PLANNING |
| Function | To integrate the planning of transportation and land use in the seven counties of northeastern Illinois. |
| Composition | Mayoral Appointments:5 Ex Officio Members:0 Other:10 |
| City Council Approval | Not Required |
| Legal Authority | 70 ILCS 1707 |
| Term | 4 Years |
| Department/Agency Liaison | Chicago Metropolitan Agency for Planning |

| Member Name | Term Expires | Appointed By |
|-----------------------------|------------------------|---------------------|
| Frank H Beal | 07/01/2013 | Mayor |
| Alan Bennett | Continuing Appointment | Other |
| Honorable Gerald Bennett | 07/01/2011 | Other |
| Susan M Campbell | 07/01/2011 | Mayor |
| Honorable Roger Claar | 07/01/2013 | Other |
| Joe Deal | 07/01/2013 | Mayor |
| Russell Hartigan | Continuing Appointment | Other |
| Honorable Elliott Hartstein | Continuing Appointment | Other |
| Honorable Al Larson | 07/01/2011 | Other |
| Honorable Marilyn Michelini | 07/01/2011 | Other |
| Raul I Raymundo | 07/01/2013 | Mayor |
| Honorable Rick Reinbold | 07/01/2013 | Other |
| Rae Rupp Srch | 07/01/2011 | Other |
| Honorable Dan Shea | Continuing Appointment | Other |
| Nigel F Telman | 07/01/2011 | Mayor |

| | |
|----------------------------------|---|
| Name | CHICAGO PUBLIC LIBRARY BOARD |
| Function | As provided by statute and municipal ordinance, the Chicago Public Library has control and management of all matters pertaining to the Chicago Public Library system. |
| Composition | Mayoral Appointments:9 Ex Officio Members:0 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | 75 ILCS 5/4-1; Municipal Code of Chicago, Section 2-64-020 |
| Term | 3 Years |
| Department/Agency Liaison | Chicago Public Library |

| Member Name | Term Expires | Appointed By |
|-----------------------|---------------------|---------------------|
| Cristina Benitez | 06/30/2011 | Mayor |
| Paul H Dykstra | 06/30/2011 | Mayor |
| Susan S Hassan | 06/30/2013 | Mayor |
| Mellody L Hobson | 06/30/2012 | Mayor |
| Judith C Rice | 06/30/2012 | Mayor |
| Cherryl T Thomas | 06/30/2011 | Mayor |
| Jayne Carr Thompson | 06/30/2012 | Mayor |
| Christopher P Valenti | 06/30/2013 | Mayor |
| Julia Zhu | 06/30/2011 | Mayor |

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|----------------------------------|---|
| Name | CHICAGO-GARY REGIONAL AIRPORT AUTHORITY |
| Function | To govern operations of the Gary-Chicago International Airport. |
| Composition | Mayoral Appointments:2 Ex Officio Members:8 Other:2 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Ordinance Enacted 4/15/95 |
| Term | 6 Years |
| Department/Agency Liaison | Department of Aviation |

| Member Name | Term Expires | Appointed By |
|----------------------|------------------------|---------------------|
| Kyle Allen | No Expiration Date | Ex Officio |
| Ross Amundson | No Expiration Date | Ex Officio |
| Rosemarie S Andolino | No Expiration Date | Ex Officio |
| Elvin E Charity | Continuing Appointment | Mayor |
| Eduardo M Cotillas | 12/31/2013 | Mayor |
| Daniel Dumezich | No Expiration Date | Other |
| Mara S Georges | No Expiration Date | Ex Officio |
| Steven J Lux | No Expiration Date | Ex Officio |
| Ronier Scott | No Expiration Date | Ex Officio |
| Susan R Shea | No Expiration Date | Other |
| Silas C Wilkerson | No Expiration Date | Ex Officio |
| Nathaniel T Williams | No Expiration Date | Ex Officio |

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|----------------------------------|--|
| Name | CITY COLLEGES BOARD OF TRUSTEES |
| Function | To govern the City Colleges of Chicago, setting policies, governing operations, and charting the direction of current and future programs. |
| Composition | Mayoral Appointments:7 Ex Officio Members:0 Other:1 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | 110 ILCS 805/7-2 |
| Term | 3 Years |
| Department/Agency Liaison | City Colleges |

| Member Name | Term Expires | Appointed By |
|--------------------------|---------------------|---------------------|
| Martin Cabrera, Jr. | 06/30/2012 | Mayor |
| Gloria J Castillo | 06/30/2011 | Mayor |
| Nancy J Clawson | 06/30/2012 | Mayor |
| Gwendolyn Fulgern | 04/16/2011 | Other |
| Terry E Newman | 06/30/2013 | Mayor |
| Everett G Rand | 06/30/2013 | Mayor |
| Rev. Albert D Tyson, III | 06/30/2012 | Mayor |
| Vacancy | | Mayor |

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|----------------------------------|--|
| Name | COMMUNITY DEVELOPMENT ADVISORY COMMITTEE |
| Function | To serve as advocate of the communities in Chicago for the establishment and maintenance of the Community Development Block Grant government-assisted programs and services. |
| Composition | Mayoral Appointments:45 Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Federal regulations |
| Term | 2 Years |
| Department/Agency Liaison | Office of Budget and Management |

| Member Name | Term Expires | Appointed By |
|------------------------|------------------------|---------------------|
| Willa Allen | 12/31/2011 | Mayor |
| Bobbie Ball | 12/31/2011 | Mayor |
| Regina Banks | Continuing Appointment | Mayor |
| Kimberly Bares | Continuing Appointment | Mayor |
| John Bartlett | 12/31/2011 | Mayor |
| Kiley Bednar | Continuing Appointment | Mayor |
| Alfredo Calixto | 12/31/2011 | Mayor |
| Cheryl Calvin | Continuing Appointment | Mayor |
| Jerry Campbell | Continuing Appointment | Mayor |
| Larry D Dixon | Continuing Appointment | Mayor |
| Cecelia Drazek | 12/31/2011 | Mayor |
| Joyce Dugan | Continuing Appointment | Mayor |
| Annette Elmore | Continuing Appointment | Mayor |
| Victor H Garibay | Continuing Appointment | Mayor |
| Kenya Garrett Burnett | 12/31/2011 | Mayor |
| Toylce Green-Harris | Continuing Appointment | Mayor |
| Dr. Michael Heathfield | 12/31/2011 | Mayor |
| Dennis Hicks | Continuing Appointment | Mayor |
| Andrea Jamison | Continuing Appointment | Mayor |
| Lynn M Kardasz | 12/31/2011 | Mayor |
| Daniel P Loftus | 12/31/2011 | Mayor |
| Phyllis Logan | 12/31/2011 | Mayor |
| Dean T Maragos | Continuing Appointment | Mayor |
| Maureen T Martino | Continuing Appointment | Mayor |
| Dovetta McKee | Continuing Appointment | Mayor |

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| Name | COMMUNITY DEVELOPMENT COMMISSION |
| Function | To review and recommend action to the City Council on the establishment of new Tax Increment Financing (TIF) districts, Redevelopment Area designations, and appointment of members to Community Conservation Councils. In addition, to review and recommend action on the sale of city-owned property located in TIF districts or redevelopment areas, and the provision of TIF financing to assist private redevelopment projects. |
| Composition | Mayoral Appointments:15 Ex Officio Members:0 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Municipal Code of Chicago, Section 2-124-020(A) |
| Term | 5 Years |
| Department/Agency Liaison | Department of Housing and Economic Development |

| Member Name | Term Expires | Appointed By |
|---------------------|------------------------|---------------------|
| James A Bland | 02/26/2012 | Mayor |
| Marina Carrott | Continuing Appointment | Mayor |
| Margaret D Garner | 02/26/2014 | Mayor |
| Jacqueline Gomez | Continuing Appointment | Mayor |
| Laura Gerard Hassan | Continuing Appointment | Mayor |
| Anne Neri Kostiner | 02/26/2014 | Mayor |
| Lyle Logan | 02/26/2015 | Mayor |
| Sonya R Malunda | Continuing Appointment | Mayor |
| Clyde Martin, Sr | 02/26/2015 | Mayor |
| Ellen K Sahli | 02/26/2012 | Mayor |
| Jonathan J Stein | 02/26/2015 | Mayor |
| Dr. Lynn C Todman | 02/26/2013 | Mayor |
| Spruiell D White | 02/26/2013 | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |

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|----------------------------------|---|
| Name | CHICAGO COMMUNITY LAND TRUST BOARD |
| Function | To govern the Chicago Community Land Trust. |
| Composition | Mayoral Appointments:up to 17 Ex Officio Members:1 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Ordinance enacted on 1/11/2006 |
| Term | 2 Years |
| Department/Agency Liaison | Department of Housing and Economic Development |

| Member Name | Term Expires | Appointed By |
|----------------------|---------------------|---------------------|
| Patricia Abrams | 02/01/2013 | Mayor |
| Joy Aruguete | 02/01/2012 | Mayor |
| Alicia M Berg | 02/01/2013 | Mayor |
| Bruce A Gottschall | 02/01/2012 | Mayor |
| William F Little | 02/01/2012 | Mayor |
| Rosanna A Marquez | 02/01/2012 | Mayor |
| Robert McGhee | 02/01/2012 | Mayor |
| Ofelia Navarro | 02/01/2012 | Mayor |
| Guacolda E Reyes | 02/01/2013 | Mayor |
| Ellen K Sahli | No Expiration Date | Ex Officio |
| Ernest R Sawyer | 02/01/2013 | Mayor |
| Valerie B Waller | 02/01/2012 | Mayor |
| Joseph A Williams | 02/01/2013 | Mayor |
| Dr. Marva E Williams | 02/01/2013 | Mayor |

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|----------------------------------|---|
| Name | COMMUTER RAIL SERVICE BOARD (METRA) |
| Function | To govern Metra, the commuter rail service division of the Regional Transportation Authority. |
| Composition | Mayoral Appointments:1 Ex Officio Members:0 Other:10 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | 70 ILCS 3615/3B.02 |
| Term | 4 Years |
| Department/Agency Liaison | Metra |

| Member Name | Term Expires | Appointed By |
|--------------------------|------------------------|---------------------|
| James V Dodge | 06/30/2011 | Other |
| Carole R Doris | 06/30/2013 | Other |
| Larry A Huggins | 06/30/2012 | Mayor |
| James C Labelle | 03/31/2012 | Other |
| Honorable Arlene Mulder | Continuing Appointment | Other |
| Edward W Paesel | 06/30/2012 | Other |
| Jack E Partelow | 06/30/2013 | Other |
| Willis E Pennington, Jr. | 03/31/2012 | Other |
| Jack Schaffer | Continuing Appointment | Other |
| Caryl J Van Overmeiren | 03/31/2012 | Other |
| William A Widmer, III | 03/31/2012 | Other |

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|----------------------------------|---|
| Name | CULTURAL AFFAIRS ADVISORY BOARD |
| Function | To advise the Commissioner of Cultural Affairs and Special Events on matters relating to the cultural affairs of the City of Chicago. |
| Composition | Mayoral Appointments:21 Ex Officio Members:0 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Municipal Code of Chicago, Section 2-28-040 |
| Term | 3 Years |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|--------------------|---------------------|---------------------|
| Abena Brown | 03/20/2013 | Mayor |
| William C Campbell | 03/20/2013 | Mayor |
| Orbert C Davis | 03/20/2012 | Mayor |
| Amina J Dickerson | 03/20/2011 | Mayor |
| Peter W England | 03/20/2012 | Mayor |
| Barbara F Gaines | 03/20/2013 | Mayor |
| Judith R Kirshner | 03/20/2011 | Mayor |
| Gail C Moss | 03/20/2011 | Mayor |
| Willie K Moy | 03/20/2012 | Mayor |
| Thomas J Murphy | 03/20/2011 | Mayor |
| Bernard Sahlins | 03/20/2012 | Mayor |
| Rita Simo | 03/20/2011 | Mayor |
| Jackie E Taylor | 03/20/2011 | Mayor |
| Carlos E Tortolero | 03/20/2013 | Mayor |
| Geraldine de Haas | 03/20/2012 | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |

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|----------------------------------|---|
| Name | DOMESTIC VIOLENCE ADVOCACY COORDINATING COUNCIL |
| Function | To serve as advisors to the City's efforts to address domestic violence. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | U.S. Department of Justice, Office of Community Oriented Policing Services grant awarded in 1996. |
| Term | Not specified |
| Department/Agency Liaison | Department of Family and Support Services |

| Member Name | Term Expires | Appointed By |
|--------------------------|---------------------|---------------------|
| Crystal Bass-White | No Expiration Date | Mayor |
| Larry W Bennett | No Expiration Date | Mayor |
| Alzetta Bozeman-Martin | No Expiration Date | Mayor |
| Beatris Burgos | No Expiration Date | Mayor |
| Leticia Chavez | No Expiration Date | Mayor |
| Joyce M Coffee | No Expiration Date | Mayor |
| Wendy Cohen | No Expiration Date | Mayor |
| Dawn Dalton | No Expiration Date | Mayor |
| Sanjna Das | No Expiration Date | Mayor |
| Kathleen A Doherty | No Expiration Date | Mayor |
| Elizabeth Drapa | No Expiration Date | Mayor |
| Barbara Engel | No Expiration Date | Mayor |
| Jill A Geltmaker | No Expiration Date | Mayor |
| Christine George | No Expiration Date | Mayor |
| Honorable David E Haracz | No Expiration Date | Mayor |
| Margaret Holmes | No Expiration Date | Mayor |
| Honorable Moshe Jacobius | No Expiration Date | Mayor |
| Lynne Johnson | No Expiration Date | Mayor |
| Linda E Miller | No Expiration Date | Mayor |
| Linnea O'Neill | No Expiration Date | Mayor |
| Anne Parry | No Expiration Date | Mayor |
| Nisha Patel | No Expiration Date | Mayor |
| Maria Pesqueira | No Expiration Date | Mayor |
| Wendy Pollack | No Expiration Date | Mayor |

| | | |
|---------------------|--------------------|-------|
| Azim Ramelize | No Expiration Date | Mayor |
| Jody Raphael | No Expiration Date | Mayor |
| Kim Riordan | No Expiration Date | Mayor |
| Amy Rubin | No Expiration Date | Mayor |
| Paul Schewe | No Expiration Date | Mayor |
| Brenda T Thompson | No Expiration Date | Mayor |
| Denise Wolf-Markham | No Expiration Date | Mayor |

| | |
|----------------------------------|--|
| Name | BOARD OF EDUCATION |
| Function | To govern the Chicago Public Schools, setting policies, governing operations, and charting the direction of current and future programs. |
| Composition | Mayoral Appointments:7 Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | 105 ILCS 5/34-3 |
| Term | 4 Years |
| Department/Agency Liaison | Chicago Public Schools |

| Member Name | Term Expires | Appointed By |
|-------------------------|------------------------|---------------------|
| Norman R Bobins | Continuing Appointment | Mayor |
| Dr. Tariq H Butt | 06/30/2011 | Mayor |
| Alberto A Carrero, Jr | Continuing Appointment | Mayor |
| Peggy A Davis | 06/30/2011 | Mayor |
| Clare M Munana | Continuing Appointment | Mayor |
| Mary B Richardson-Lowry | 06/30/2011 | Mayor |
| Roxanne M Ward | 06/30/2011 | Mayor |

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|----------------------------------|---|
| Name | ELECTRICAL COMMISSION |
| Function | To recommend safe and practical standards and specifications for the installation, alteration and use of electrical equipment |
| Composition | Mayoral Appointments:5 Ex Officio Members:1 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | MUNICIPAL CODE OF CHICAGO, SECTION 2-120-050 |
| Term | Not specified |
| Department/Agency Liaison | Department of Buildings |

| Member Name | Term Expires | Appointed By |
|-----------------------|---------------------|---------------------|
| Thomas L Adams | No Expiration Date | Mayor |
| William Bonaparte, Jr | No Expiration Date | Mayor |
| Richard Monocchio | No Expiration Date | Ex Officio |
| Harold C Ohde | No Expiration Date | Mayor |
| Asif U Rahman | No Expiration Date | Mayor |
| Vacancy | | Mayor |

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|----------------------------------|--|
| Name | CHICAGO EMERGENCY TELEPHONE SYSTEM BOARD |
| Function | To plan the emergency telephone system and manage the Emergency Telephone System Fund. |
| Composition | Mayoral Appointments:5 Ex Officio Members:0 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Municipal Code of Chicago, Chapter 3-64 |
| Term | 5 Years |
| Department/Agency Liaison | Office of Budget and Management |

| Member Name | Term Expires | Appointed By |
|--------------------|---------------------|---------------------|
| William D Boyle | 07/01/2013 | Mayor |
| Michael E Callahan | 07/01/2014 | Mayor |
| Steve E Georgas | 07/01/2012 | Mayor |
| Eugene Munin | 07/01/2015 | Mayor |
| Martin E Ryczek | 07/01/2011 | Mayor |

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|----------------------------------|--|
| Name | BOARD OF ETHICS |
| Function | To administer and enforce the City of Chicago Governmental Ethics and Campaign Financing Ordinances. |
| Composition | Mayoral Appointments:7 Ex Officio Members:0 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | MUNICIPAL CODE OF CHICAGO, CHAPTER 2-156 |
| Term | 4 Years |
| Department/Agency Liaison | Board of Ethics |

| Member Name | Term Expires | Appointed By |
|-------------------------|---------------------|---------------------|
| Tiffany C Ingram | 07/31/2011 | Mayor |
| Eileen B Libby | 07/31/2012 | Mayor |
| Thomas J McCarthy | 07/31/2013 | Mayor |
| Brother Michael F Quirk | 07/31/2014 | Mayor |
| Miguel A Ruiz | 07/31/2012 | Mayor |
| Lisa M Taylor | 07/31/2013 | Mayor |
| Dr. John L Wilhelm | 07/31/2014 | Mayor |

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|----------------------------------|---|
| Name | MAYOR'S FASHION COUNCIL OF CHICAGO |
| Function | To advise on the development of a coordinated citywide plan to increase opportunities for the fashion industry. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Term | Not specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|--------------------|---------------------|---------------------|
| Lee Allison | No Expiration Date | Mayor |
| Alice Berry | No Expiration Date | Mayor |
| Nick Cave | No Expiration Date | Mayor |
| Trideep Das | No Expiration Date | Mayor |
| Richard Dayhoff | No Expiration Date | Mayor |
| Susan Glick | No Expiration Date | Mayor |
| Beth Lambert | No Expiration Date | Mayor |
| Tracey Mayer | No Expiration Date | Mayor |
| Lara Miller | No Expiration Date | Mayor |
| Amy Olson | No Expiration Date | Mayor |
| Jeanne Ottenweller | No Expiration Date | Mayor |
| Barbara Samuels | No Expiration Date | Mayor |
| Andrea Schwartz | No Expiration Date | Mayor |
| Victoria Sinon | No Expiration Date | Mayor |
| Tricia Tunstall | No Expiration Date | Mayor |
| Tennille White | No Expiration Date | Mayor |
| Lee Allison | No Expiration Date | Mayor |
| Alice Berry | No Expiration Date | Mayor |
| Nick Cave | No Expiration Date | Mayor |
| Trideep Das | No Expiration Date | Mayor |
| Richard Dayhoff | No Expiration Date | Mayor |

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|--------------------------------------|---|
| Name | FIREMEN'S ANNUITY & BENEFIT FUND BOARD OF TRUSTEES |
| Function | To govern the Firemen's Annuity and Benefit Fund of Chicago. |
| Composition | Mayoral Appointments:0 Ex Officio Members:4 Other:4 |
| City Council Approval | Not Required |
| Legal Authority | 40 ILCS 5/6-101 |
| Term | 3 Years |
| Department/Agency Liaison | Firemen's Annuity & Benefit Fund |

| Member Name | Term Expires | Appointed By |
|-----------------------------|------------------------|---------------------|
| Walter Carlson | 12/01/2011 | Other |
| Honorable Miguel Del Valle | No Expiration Date | Ex Officio |
| Dan Fabrizio | 12/01/2011 | Other |
| Steven J Lux | No Expiration Date | Ex Officio |
| Anthony R Martin | Continuing Appointment | Other |
| Honorable Stephanie D Neely | No Expiration Date | Ex Officio |
| Michael J Shanahan | 12/01/2012 | Other |
| Charles Stewart III | No Expiration Date | Ex Officio |

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|----------------------------------|---|
| Name | BOARD OF HEALTH |
| Function | To formulate city health policies and regulations, in addition to advising the Commissioner of Health and the Mayor on health issues. |
| Composition | Mayoral Appointments:9 Ex Officio Members:0 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Municipal Code of Chicago, Section 2-112-010 |
| Term | Not specified |
| Department/Agency Liaison | Department of Public Health |

| Member Name | Term Expires | Appointed By |
|-------------------------|---------------------|---------------------|
| Dr. Carl C Bell | No Expiration Date | Mayor |
| Dr. Adele Joy Cobbs | No Expiration Date | Mayor |
| Dr. Melanie C Dreher | No Expiration Date | Mayor |
| Dr. Caswell A Evans, Jr | No Expiration Date | Mayor |
| Victor M Gonzalez | No Expiration Date | Mayor |
| Dr. Creasie F Hairston | No Expiration Date | Mayor |
| Dr. Carolyn C Lopez | No Expiration Date | Mayor |
| Dr. Steven K Rothschild | No Expiration Date | Mayor |
| Joseph B Starshak | No Expiration Date | Mayor |

| | |
|----------------------------------|---|
| Name | CHICAGO HOUSING AUTHORITY BOARD OF COMMISSIONERS |
| Function | To govern the Chicago Housing Authority, setting policies, governing operations, and charting the direction of current and future programs. |
| Composition | Mayoral Appointments:10 Ex Officio Members:0 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | 310 ILCS 10/3 |
| Term | 5 Years |
| Department/Agency Liaison | Chicago Housing Authority |

| Member Name | Term Expires | Appointed By |
|---------------------|---------------------|---------------------|
| Hallie Amey | 07/07/2014 | Mayor |
| Deverra Beverly | 07/07/2014 | Mayor |
| Dr. Mildred Harris | 07/07/2015 | Mayor |
| Michael TJ Ivers | 07/07/2011 | Mayor |
| Myra D King | No Expiration Date | Mayor |
| Carlos Ponce | 07/07/2011 | Mayor |
| M Bridget Reidy | 07/07/2013 | Mayor |
| James Reynolds, Jr. | 07/07/2015 | Mayor |
| Sandra Young | 07/07/2012 | Mayor |
| Vacancy | | Mayor |

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|----------------------------------|---|
| Name | COMMISSION ON HUMAN RELATIONS |
| Function | To enforce the Chicago Human Rights Ordinance and the Chicago Fair Housing Ordinance. |
| Composition | Mayoral Appointments:15 Ex Officio Members:8 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Municipal Code of Chicago, Section 2-120-480 |
| Term | 3 Years |
| Department/Agency Liaison | Commission on Human Relations |

| Member Name | Term Expires | Appointed By |
|--------------------------|------------------------|---------------------|
| Mischelle Causey-Drake | 07/01/2011 | Mayor |
| Randall Doubet-King | 07/01/2012 | Mayor |
| Charles P Fischbach | 07/01/2012 | Mayor |
| Mark A Flores | No Expiration Date | Ex Officio |
| Dr. Wynetta A Frazier | 07/01/2012 | Mayor |
| Kendra J Jackson | No Expiration Date | Ex Officio |
| Dr. Elizabeth Kelly | No Expiration Date | Ex Officio |
| Denise L Lam | 07/01/2011 | Ex Officio |
| Samuel Miller, Jr | No Expiration Date | Ex Officio |
| Rev. Dr. Sid L Mohn | 07/01/2012 | Mayor |
| Dr. Farouk AW Mustafa | 07/01/2011 | Mayor |
| Joseph A Podlasek | Continuing Appointment | Mayor |
| Lucy Robles-Aquino | 07/01/2011 | Mayor |
| Rabbi Herman E Schaalman | 07/01/2011 | Mayor |
| Rouhy J Shalabi | 07/01/2012 | Mayor |
| Bernarda Shui-Hung Wong | Continuing Appointment | Mayor |
| Dr. Edwin B Silverman | No Expiration Date | Ex Officio |
| Audrena A Spence | Continuing Appointment | Mayor |
| Dana V Starks | 07/01/2011 | Mayor |
| Michael E Towns | No Expiration Date | Ex Officio |
| Jose A Velgara | Continuing Appointment | Mayor |
| Vacancy | | Ex Officio |
| Vacancy | | Mayor |

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|----------------------------------|--|
| Name | HUMAN RESOURCES BOARD |
| Function | To conduct hearings in instances of alleged misconduct by career service employees; and to preside over appeal hearings brought about by disciplinary action taken against employees by individual city departments. |
| Composition | Mayoral Appointments:3 Ex Officio Members:0 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Municipal Code of Chicago, Chapter 2-74 |
| Term | 5 Years |
| Department/Agency Liaison | Department of Human Resources |

| Member Name | Term Expires | Appointed By |
|--------------------|---------------------|---------------------|
| Rev. Lucius Hall | 07/19/2013 | Mayor |
| Enrico J Mirabelli | 07/19/2014 | Mayor |
| Don A Turner | 07/19/2011 | Mayor |

| | |
|----------------------------------|---|
| Name | INDEPENDENT TRANSPORTATION NETWORK |
| Function | To govern ITN Chicago, a non-profit organization established to meet the transportation needs of Chicago's seniors and adults with visual impairment. |
| Composition | Mayoral Appointments:11 Ex Officio Members:3 Other:4 |
| City Council Approval | Not Required |
| Legal Authority | Ordinance Enacted 4/11/2007 |
| Term | Not specified |
| Department/Agency Liaison | Department of Family and Support Services |

| Member Name | Term Expires | Appointed By |
|--------------------------|---------------------|---------------------|
| Constantine Bacil | No Expiration Date | Mayor |
| John Camper | No Expiration Date | Mayor |
| Russ Carlson | No Expiration Date | Mayor |
| Dorothy Ferguson | No Expiration Date | Mayor |
| Joyce Gallagher | No Expiration Date | Ex Officio |
| Cheri Heramb | No Expiration Date | Mayor |
| Frances Kaleta | No Expiration Date | Other |
| Simone Mitchell-Peterson | No Expiration Date | Mayor |
| Kim Pavlock | No Expiration Date | Other |
| Joanne G Schwartzberg | No Expiration Date | Mayor |
| Edward Sheinin | No Expiration Date | Other |
| Leroy A Steinke | No Expiration Date | Mayor |
| Karen Tamley | No Expiration Date | Ex Officio |
| Yman Huang Vien | No Expiration Date | Mayor |
| Phyllis Wade | No Expiration Date | Mayor |
| Bobby L Ware | No Expiration Date | Ex Officio |
| Peg White | No Expiration Date | Other |

| | |
|----------------------------------|--|
| Name | ILLINOIS INTERNATIONAL PORT DISTRICT BOARD |
| Function | To govern, develop, and maintain the facilities of the Illinois International Port District. |
| Composition | Mayoral Appointments:5 Ex Officio Members:0 Other:4 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | 70 ILCS 1810/12 |
| Term | 5 Years |
| Department/Agency Liaison | Illinois International Port District |

| Member Name | Term Expires | Appointed By |
|-------------------------|------------------------|---------------------|
| Rev. Daniel Alvarez, Sr | Continuing Appointment | Mayor |
| Charles R Bowen | Continuing Appointment | Mayor |
| William J Braasch | Continuing Appointment | Mayor |
| Bethany Del Galdo | 06/01/2011 | Other |
| Samuel L Evans, Jr | Continuing Appointment | Mayor |
| Terrence P Fitzmaurice | Continuing Appointment | Mayor |
| Paul C Jenkins | Continuing Appointment | Other |
| Dean T Maragos | Continuing Appointment | Other |
| Terrence J Sullivan | 06/01/2014 | Other |

| | |
|----------------------------------|---|
| Name | ILLINOIS LABOR RELATIONS BOARD |
| Function | To regulate labor relations between public employers and employees. |
| Composition | Mayoral Appointments:1 Ex Officio Members:0 Other:5 |
| City Council Approval | Not Required |
| Legal Authority | 5 ILCS 315/5 |
| Term | 4 Years |
| Department/Agency Liaison | Illinois Labor Relations Board |

| Member Name | Term Expires | Appointed By |
|---------------------|------------------------|---------------------|
| Charles E Anderson | Continuing Appointment | Other |
| Michael Coli | Continuing Appointment | Other |
| Michael J Hade | Continuing Appointment | Other |
| Jessica Kimbrough | Continuing Appointment | Other |
| Edward E Sadlowski | 01/23/2012 | Mayor |
| Al Washington | 01/28/2013 | Other |
| Jacalyn J Zimmerman | 01/28/2012 | Other |

| | |
|----------------------------------|---|
| Name | LABORERS' & RETIREMENT BOARD EMPLOYEES' FUND BOARD OF TRUSTEES |
| Function | To govern the Laborers' & Retirement Board Employees' Fund. |
| Composition | Mayoral Appointments:0 Ex Officio Members:2 Other:5 |
| City Council Approval | Not Required |
| Legal Authority | 40 ILCS 5/11-181 |
| Term | 3 Years |
| Department/Agency Liaison | Laborers' and Retirement Board Employees' Annuity and Benefit Fund of Chicago |

| Member Name | Term Expires | Appointed By |
|-----------------------------|------------------------|---------------------|
| Kenneth Cannata | Continuing Appointment | Other |
| Nicole Hayes | 12/01/2013 | Other |
| Carmen Iacullo | 12/01/2011 | Other |
| Charles V LoVerde, III | Continuing Appointment | Other |
| Steven J Lux | No Expiration Date | Ex Officio |
| Honorable Stephanie D Neely | No Expiration Date | Ex Officio |
| Gene Saffold | 12/01/2012 | Other |

| | |
|----------------------------------|--|
| Name | COMMISSION ON CHICAGO LANDMARKS |
| Function | To recommend to the City Council that individual buildings, sites, objects, or entire districts be designated as Chicago landmarks; and to review proposals for the alteration, demolition, or new construction affecting individual landmarks or properties in landmark districts as part of the permit review process. |
| Composition | Mayoral Appointments:8 Ex Officio Members:2 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Municipal Code of Chicago, Section 2-120-580 |
| Term | 4 Years |
| Department/Agency Liaison | Department of Housing and Economic Development |

| Member Name | Term Expires | Appointed By |
|--------------------|---------------------|---------------------|
| John W Baird | 03/11/2011 | Mayor |
| Phyllis M Ellin | 03/11/2011 | Mayor |
| Yvette M Le Grand | 03/11/2011 | Mayor |
| Rafael M Leon | 03/11/2011 | Mayor |
| Andrew J Mooney | No Expiration Date | Ex Officio |
| Christopher R Reed | 03/11/2011 | Mayor |
| Patti A Scudiero | No Expiration Date | Ex Officio |
| Edward I Torrez | 03/11/2011 | Mayor |
| Benjamin H Weese | 03/11/2011 | Mayor |
| Ernest C Wong | 03/11/2011 | Mayor |

| | |
|----------------------------------|--|
| Name | LENDING ADVISORY COMMITTEE |
| Function | To advise the Department of Housing and Economic Development on loan applications. |
| Composition | Mayoral Appointments: Not Specified Ex Officio Members:1 Other:0 |
| City Council Approval | Not Required |
| Term | Not specified |
| Department/Agency Liaison | Department of Housing and Economic Development |

Membership

| Member Name | Term Expires | Appointed By |
|---------------------|---------------------|---------------------|
| Pam Daniels-Halisi | No Expiration Date | Mayor |
| Edward S Goldman | No Expiration Date | Mayor |
| Anthony C Hawthorne | No Expiration Date | Mayor |
| James F McDonald | No Expiration Date | Ex Officio |
| Rhonda R McFarland | No Expiration Date | Mayor |

| | |
|----------------------------------|--|
| Name | LICENSE APPEAL COMMISSION |
| Function | To serve as the immediate forum of appeal for suspensions, revocations, and fines imposed by the Department of Business Affairs and Consumer Protection against a liquor license holder, as well as appeals for denied liquor license applications, denied changes in management/ownership of an existing liquor license, and refusals of liquor license renewals. |
| Composition | Mayoral Appointments:1 Ex Officio Members:0 Other:2 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Illinois Liquor Control Act, 235 ILCS 5/7-8 |
| Term | 4 Years |
| Department/Agency Liaison | License Appeal Commission |

| Member Name | Term Expires | Appointed By |
|--------------------|------------------------|---------------------|
| Dennis M Fleming | 05/23/2011 | Mayor |
| Stephen B Schnorf | Continuing Appointment | Other |
| Vacancy | | Other |

| | |
|----------------------------------|---|
| Name | BOARD OF LOCAL IMPROVEMENTS |
| Function | To oversee street infrastructure improvements necessitated by new development projects. |
| Composition | Mayoral Appointments:5 Ex Officio Members:0 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Municipal Code of Chicago, Section 2-102-050 |
| Term | Not specified |
| Department/Agency Liaison | Department of Transportation |

| Member Name | Term Expires | Appointed By |
|---------------------|---------------------|---------------------|
| Linford Coleman, Sr | No Expiration Date | Mayor |
| Larry L Garnett | No Expiration Date | Mayor |
| George W Migala | No Expiration Date | Mayor |
| Fred A Moody | No Expiration Date | Mayor |
| Frank Pauley | No Expiration Date | Mayor |

| | |
|----------------------------------|--|
| Name | LOW INCOME ENERGY ASSISTANCE POLICY COUNCIL |
| Function | To oversee the Illinois Low Income Heating & Energy Assistance Program, monitor energy assistance program administration, assist in developing regulations, and advise on level of support needed. |
| Composition | Mayoral Appointments: 3 Ex Officio Members:0 Other:17 |
| City Council Approval | Not Required |
| Legal Authority | 305 ILCS 20/5 |
| Term | 2 Years |
| Department/Agency Liaison | Illinois Department of Healthcare and Family Services |

| Member Name | Term Expires | Appointed By |
|-----------------------|------------------------|---------------------|
| Suzanne Malec-McKenna | Continuing Appointment | Mayor |
| Ellen K Sahli | Continuing Appointment | Mayor |
| Vacancy | | Mayor |

| | |
|----------------------------------|--|
| Name | CHICAGO LOW-INCOME HOUSING TRUST FUND BOARD |
| Function | To supervise the business of the Low-Income Housing Trust Fund, a non-profit organization established to provide Chicago's low-income residents with secure, safe, sound and affordable housing. |
| Composition | Mayoral Appointments:15 Ex Officio Members:0 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Established in 1987 per Articles of Incorporation |
| Term | 2 Years |
| Department/Agency Liaison | Department of Housing and Economic Development |

| Member Name | Term Expires | Appointed By |
|--------------------|---------------------|---------------------|
| Deborah E Bennett | 12/31/2011 | Mayor |
| Malcolm Bush | 12/31/2012 | Mayor |
| Mary Ellen Caron | 12/31/2011 | Mayor |
| Michael M Chioros | 12/31/2012 | Mayor |
| Douglas C Dobmeyer | 12/31/2012 | Mayor |
| Sol A Flores | 12/31/2011 | Mayor |
| Lawrence E Grisham | 12/31/2011 | Mayor |
| Carl A Jenkins | 12/31/2011 | Mayor |
| Dana R Levenson | 12/31/2012 | Mayor |
| Thomas J McNulty | 12/31/2012 | Mayor |
| Gabriela Roman | 12/31/2011 | Mayor |
| Gene Saffold | 12/31/2012 | Mayor |
| Ellen K Sahli | 12/31/2012 | Mayor |
| Rodrigo A Sierra | 12/31/2012 | Mayor |
| Arloa B Sutter | 12/31/2011 | Mayor |

| | |
|----------------------------------|--|
| Name | ILLINOIS MEDICAL DISTRICT COMMISSION |
| Function | To develop and manage the Illinois Medical District. |
| Composition | Mayoral Appointments:2 Ex Officio Members:0 Other:5 |
| City Council Approval | Not Required |
| Legal Authority | 70 ILCS 915/2 |
| Term | 5 Years |
| Department/Agency Liaison | Illinois Medical District Commission |

| Member Name | Term Expires | Appointed By |
|-----------------------|------------------------|---------------------|
| Dr. Leon Dingle, Jr | 11/01/2011 | Other |
| Larry M Doody | Continuing Appointment | Mayor |
| Meghan K Harte | 06/30/2013 | Mayor |
| Abraham C Morgan | Continuing Appointment | Other |
| Bob J Nash | Continuing Appointment | Other |
| John E Partelow | Continuing Appointment | Other |
| Dr. Kenneth D Schmidt | Continuing Appointment | Other |

| | |
|----------------------------------|---|
| Name | METROPOLITAN PIER AND EXPOSITION AUTHORITY - INTERIM BOARD |
| Function | To promote, operate, and maintain fairs, expositions, meetings, and conventions in the Chicago metropolitan area and, in connection therewith, to construct, equip and maintain buildings for such purposes. The Authority is also responsible for the recreational, cultural, and commercial development of Navy Pier. |
| Composition | Mayoral Appointments:3 Ex Officio Members:0 Other:4 |
| City Council Approval | Not Required |
| Legal Authority | 70 ILCS 210/14 and 15, as amended by PA 96-898 |
| Term | 18 Months |
| Department/Agency Liaison | Metropolitan Pier and Exposition Authority |

| Member Name | Term Expires | Appointed By |
|---------------------|---------------------|---------------------|
| Julian Green | 11/01/2011 | Mayor |
| Roger J Kiley, Jr. | 11/01/2011 | Mayor |
| Carmen Lonstein | 11/01/2011 | Other |
| David R Mosena | 11/01/2011 | Other |
| Sarah Nava Garvey | 11/01/2011 | Mayor |
| Ronald Powell | 11/01/2011 | Other |
| Larry R Rogers, Sr. | 11/01/2011 | Other |

| | |
|----------------------------------|--|
| Name | MIDWAY NOISE COMPATIBILITY COMMISSION |
| Function | To develop and implement noise abatement programs to reduce the impact of jet noise for communities around Midway Airport. |
| Composition | Mayoral Appointments:10 Ex Officio Members:0 Other:9 |
| City Council Approval | Not Required |
| Legal Authority | Ordinance enacted 2/7/96 |
| Term | Not specified |
| Department/Agency Liaison | Department of Aviation |

| Member Name | Term Expires | Appointed By |
|-----------------------------|---------------------|---------------------|
| Rosemarie S Andolino | No Expiration Date | Mayor |
| Thomas Baliga | No Expiration Date | Mayor |
| Honorable David Brady | No Expiration Date | Other |
| Gail Conwell | No Expiration Date | Mayor |
| Frank Damato | No Expiration Date | Other |
| Honorable Larry Dominick | No Expiration Date | Other |
| Honorable Christopher Getty | No Expiration Date | Other |
| Honorable Richard Grenvich | No Expiration Date | Other |
| Honorable Harry Klein | No Expiration Date | Other |
| Christopher Koczvara | No Expiration Date | Mayor |
| Honorable Steve Landek | No Expiration Date | Other |
| Stan Lihosit | No Expiration Date | Mayor |
| Dr. Joseph Loduca | No Expiration Date | Mayor |
| Honorable Daniel O'Reilly | No Expiration Date | Other |
| Kenneth Pannaralla | No Expiration Date | Mayor |
| Anthony Philbin | No Expiration Date | Mayor |
| Samuel Rivers | No Expiration Date | Mayor |
| Honorable Joseph Strzelczyk | No Expiration Date | Other |
| Vacancy | | Mayor |

| | |
|----------------------------------|---|
| Name | MUNICIPAL EMPLOYEES' ANNUITY & BENEFIT FUND OF CHICAGO BOARD OF TRUSTEES |
| Function | To govern the Municipal Employees' Annuity and Benefit Fund of Chicago. |
| Composition | Mayoral Appointments:0 Ex Officio Members:2 Other:3 |
| City Council Approval | Not Required |
| Legal Authority | 40 ILCS 5/8-101 |
| Term | 3 Years |
| Department/Agency Liaison | Municipal Employees Annuity & Benefit Fund |

| Member Name | Term Expires | Appointed By |
|-----------------------------|------------------------|---------------------|
| John K Gibson | 11/30/2012 | Other |
| Timothy Guest | 11/30/2011 | Other |
| Steven J Lux | No Expiration Date | Ex Officio |
| Joseph M Malatesta | Continuing Appointment | Other |
| Honorable Stephanie D Neely | No Expiration Date | Ex Officio |

| | |
|----------------------------------|---|
| Name | NATURE & WILDLIFE ADVISORY COMMITTEE |
| Function | To advise on current issues that impact natural areas and the ongoing implementation of the Nature & Wildlife Plan. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:6 Other:0 |
| City Council Approval | Not Required |
| Term | 2 Years |
| Department/Agency Liaison | Department of Environment |

| Member Name | Term Expires | Appointed By |
|---------------------|------------------------|---------------------|
| Gerald W Adelman | Continuing Appointment | Mayor |
| Dr. Justin Borevitz | Continuing Appointment | Mayor |
| Dr. Joel S Brown | 12/31/2011 | Mayor |
| Suzanne Carlson | Continuing Appointment | Mayor |
| Kathy Dickhut | No Expiration Date | Ex Officio |
| Aaron Dumbaugh | No Expiration Date | Ex Officio |
| Martin Felsen | Continuing Appointment | Mayor |
| Cathy Geraghty | Continuing Appointment | Ex Officio |
| Dr. Liam Heneghan | Continuing Appointment | Mayor |
| Madiem Kawa | Continuing Appointment | Mayor |
| Joe Lill | Continuing Appointment | Mayor |
| John McCabe | 12/31/2011 | Mayor |
| Dr. Greg Mueller | Continuing Appointment | Mayor |
| Judy Pollock | Continuing Appointment | Mayor |
| Jill Riddell | 12/31/2011 | Mayor |
| Terry Schilling | Continuing Appointment | Mayor |
| Peggy Stewart | No Expiration Date | Ex Officio |
| Dr. Doug Stotz | Continuing Appointment | Mayor |
| Dr. Steve Thompson | 12/31/2011 | Mayor |
| Lyndon Valicenti | No Expiration Date | Ex Officio |
| Dr. Chris Whelan | Continuing Appointment | Mayor |
| Sean Wiedel | No Expiration Date | Ex Officio |
| Zhanna Yermakov | No Expiration Date | Mayor |

| | |
|----------------------------------|---|
| Name | NEIGHBORSPACE BOARD OF DIRECTORS |
| Function | To govern NeighborSpace, a non-profit organization whose mission is to acquire and support the community based management of small parks, gardens, natural areas, river edges, and scenic landscapes in the City of Chicago for preservation, conservation, and educational public open space purposes. |
| Composition | Mayoral Appointments:2 Ex Officio Members:0 Other:14 |
| City Council Approval | Not Required |
| Legal Authority | Intergovernmental Agreement authorized by ordinance on 3/26/96. |
| Term | 2 Years |
| Department/Agency Liaison | Department of Environment and Department of Housing and Economic Development |

| Member Name | Term Expires | Appointed By |
|--------------------------|------------------------|---------------------|
| John W Baird | 06/01/2012 | Other |
| Alicia M Berg | 06/01/2012 | Other |
| Cynthia A Bergmann | 06/01/2012 | Other |
| Gia Biagi | 06/01/2012 | Other |
| Glenda Daniel | No Expiration Date | Ex Officio |
| Kathy Dickhut | No Expiration Date | Ex Officio |
| Cathy Geraghty | 06/01/2012 | Other |
| Dr. Shemuel Israel | 06/01/2012 | Other |
| Suzanne Malec-McKenna | Continuing Appointment | Mayor |
| Timothy J Mitchell | No Expiration Date | Ex Officio |
| Robert J Pickens | 06/01/2011 | Other |
| Arnold L Randall , Jr. | No Expiration Date | Ex Officio |
| Honorable Deborah Sims | 06/01/2011 | Other |
| Honorable Mary Ann Smith | Continuing Appointment | Mayor |
| Edward K Uhlir | 06/01/2011 | Other |
| Christy Webber | 06/01/2011 | Other |
| Vacancy | | Mayor |

| | |
|----------------------------------|--|
| Name | NORTH KENWOOD-OAKLAND CONSERVATION COMMUNITY COUNCIL |
| Function | To consult, assist, and advise the Department of Community Development in the preparation of the area's conservation plan. |
| Composition | Mayoral Appointments:15 Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | 315 ILCS ACT 30/1-36 |
| Term | 3 Years |
| Department/Agency Liaison | Department of Housing and Economic Development |

| Member Name | Term Expires | Appointed By |
|------------------------|------------------------|---------------------|
| Delores Buck | Continuing Appointment | Mayor |
| Jacqueline P Callery | Continuing Appointment | Mayor |
| Donna M Feaster | Continuing Appointment | Mayor |
| Katharyn F Houke-Smith | Continuing Appointment | Mayor |
| Melvin C Lewis | Continuing Appointment | Mayor |
| Sybil R Martin | Continuing Appointment | Mayor |
| Douglas L McKeever | Continuing Appointment | Mayor |
| Gladys J McKinney | Continuing Appointment | Mayor |
| Shirley J Newsome | Continuing Appointment | Mayor |
| Eric M Stackhouse | Continuing Appointment | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |

| | |
|----------------------------------|---|
| Name | NORTHWEST HOME EQUITY COMMISSION |
| Function | To administer the Northwest Home Equity Program, a program established to guarantee the property value of the homes of participating members. |
| Composition | Mayoral Appointments:9 Ex Officio Members:0 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | 65 ILCS 95/4 |
| Term | 3 Years |
| Department/Agency Liaison | Northwest Home Equity Assurance Program |

| Member Name | Term Expires | Appointed By |
|---------------------|------------------------|---------------------|
| Thomas Bucaro | Continuing Appointment | Mayor |
| Robert J Bugielski | Continuing Appointment | Mayor |
| Daniel A Nix | Continuing Appointment | Mayor |
| Gregory J Ramel, Sr | Continuing Appointment | Mayor |
| Alma E Rivera | Continuing Appointment | Mayor |
| Karen A Rozanski | Continuing Appointment | Mayor |
| Ronald S Sak | 06/28/2011 | Mayor |
| Jane Sobczyk | Continuing Appointment | Mayor |
| Vernon L Vader | Continuing Appointment | Mayor |

| | |
|----------------------------------|---|
| Name | PACE SUBURBAN BUS SERVICES BOARD OF DIRECTORS |
| Function | To govern Pace, the suburban bus division of the Regional Transportation Authority. |
| Composition | Mayoral Appointments:0 Ex Officio Members:1 Other:12 |
| City Council Approval | Not Required |
| Legal Authority | 70 ILCS 3615/3A.02 |
| Term | City appointee is an Ex Officio member |
| Department/Agency Liaison | Pace Suburban Bus Services |

| Member Name | Term Expires | Appointed By |
|------------------------------|---------------------|---------------------|
| Honorable Kyle R Hastings | 06/30/2013 | Other |
| Richard A Kwasneski | 06/30/2014 | Other |
| Honorable Al Larson | 06/30/2013 | Other |
| Honorable Thomas D Marcucci | 06/30/2014 | Other |
| Frank C Mitchell | 06/30/2014 | Other |
| Honorable Anna Montana | 06/30/2013 | Other |
| Honorable Alan Nowaczyk | 06/30/2013 | Other |
| Honorable Jeffery D Schielke | 06/30/2014 | Other |
| Honorable Aaron T Shepley | 06/30/2014 | Other |
| Vernon T Squires | 06/30/2013 | Other |
| Karen Tamley | No Expiration Date | Ex Officio |
| Honorable Terry R Wells | 06/30/2013 | Other |
| Richard Welton | 06/30/2014 | Other |

| | |
|----------------------------------|---|
| Name | CHICAGO PARK DISTRICT BOARD |
| Function | To govern the Chicago Park District, setting policies, governing operations, and charting the direction of current and future programs. |
| Composition | Mayoral Appointments:7 Ex Officio Members:0 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | 70 ILCS 1505/3 |
| Term | 5 Years |
| Department/Agency Liaison | Chicago Park District |

| Member Name | Term Expires | Appointed By |
|----------------------|---------------------|---------------------|
| Dr. M Scott Hanlon | 04/25/2012 | Mayor |
| Martin Laird Koldyke | 04/25/2011 | Mayor |
| Robert J Pickens | 04/25/2014 | Mayor |
| Juan R Rangel | 06/30/2012 | Mayor |
| Rouhy J Shalabi | 06/30/2013 | Mayor |
| Dr. Bryan S Traubert | 04/25/2015 | Mayor |
| Vacancy | | Mayor |

| | |
|----------------------------------|---|
| Name | PARKS & OPEN SPACES ADVISORY COMMITTEE |
| Function | To provide design review and feedback for best park and open-space design strategies. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:3 Other:0 |
| City Council Approval | Not Required |
| Term | 2 Years |
| Department/Agency Liaison | Department of Environment |

| Member Name | Term Expires | Appointed By |
|--------------------|------------------------|---------------------|
| Gia Biagi | No Expiration Date | Ex Officio |
| Richard Bumstead | Continuing Appointment | Mayor |
| Ron Daye | No Expiration Date | Ex Officio |
| Dirk Denison | Continuing Appointment | Mayor |
| Terry Guen | 12/31/2011 | Mayor |
| Drea Howenstein | Continuing Appointment | Mayor |
| Peter Kindel | 12/31/2011 | Mayor |
| Scott Mehaffey | No Expiration Date | Ex Officio |
| Peter Osler | Continuing Appointment | Mayor |
| James M Patchett | 12/31/2011 | Mayor |
| Peter Schaudt | 12/31/2011 | Mayor |
| Adam Schwerner | No Expiration Date | Ex Officio |
| Edward K Uhlir | 12/31/2011 | Mayor |
| Charlene Walsh | No Expiration Date | Ex Officio |
| Carol Yetken | Continuing Appointment | Mayor |

| | |
|----------------------------------|--|
| Name | CHICAGO PLAN COMMISSION |
| Function | To approve, disapprove or defer any proposal by a public body or agency; to acquire, dispose, or change any real property within the territorial limits of the city; on the basis of whether or not the referral complies with the city's long range planning goals and objectives. The commission also reviews land use proposals in Tax Increment Finance Redevelopment Plans, Planned Developments, and Lakefront Preservation matters. |
| Composition | Mayoral Appointments:9 Ex Officio Members:14 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Municipal Code of Chicago, Section 2-120-380 |
| Term | 5 Years |
| Department/Agency Liaison | Department of Housing and Economic Development |

| Member Name | Term Expires | Appointed By |
|----------------------------|------------------------|---------------------|
| Honorable Edward M Burke | No Expiration Date | Ex Officio |
| Honorable Richard M Daley | No Expiration Date | Ex Officio |
| Doris B Holleb | 01/25/2015 | Mayor |
| Honorable Margaret Laurino | No Expiration Date | Ex Officio |
| George W Migala | No Expiration Date | Ex Officio |
| Timothy J Mitchell | No Expiration Date | Ex Officio |
| Andrew J Mooney | No Expiration Date | Ex Officio |
| John H Nelson | Continuing Appointment | Mayor |
| Honorable Pat O'Connor | No Expiration Date | Ex Officio |
| Nancy A Pacher | 01/25/2012 | Mayor |
| Terry Peterson | No Expiration Date | Ex Officio |
| Patti A Scudiero | No Expiration Date | Ex Officio |
| Linda A Searl | Continuing Appointment | Mayor |
| Smita N Shah | 01/25/2014 | Mayor |
| Gracia M Shiffrin | Continuing Appointment | Mayor |
| Kevin E Slaughter | 01/25/2015 | Mayor |
| Honorable Mary Ann Smith | No Expiration Date | Ex Officio |
| Honorable Daniel S Solis | No Expiration Date | Ex Officio |
| Honorable Bernard L Stone | No Expiration Date | Ex Officio |
| Honorable Ray Suarez | No Expiration Date | Ex Officio |
| Bobby L Ware | No Expiration Date | Ex Officio |
| David M Weinstein | Continuing Appointment | Mayor |
| Vacancy | | Mayor |

| | |
|----------------------------------|--|
| Name | POLICE BOARD |
| Function | To oversee various matters of the Chicago Police Department, including: deciding disciplinary cases involving police officers and other department members and nominating candidates for Superintendent of Police. |
| Composition | Mayoral Appointments:9 Ex Officio Members:0 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Municipal Code of Chicago, Section 2-84-020 |
| Term | 5 Years |
| Department/Agency Liaison | Police Board |

| Member Name | Term Expires | Appointed By |
|----------------------|------------------------|---------------------|
| Melissa M Ballate | 08/10/2012 | Mayor |
| Demetrius E Carney | Continuing Appointment | Mayor |
| Scott J Davis | Continuing Appointment | Mayor |
| Ghian Foreman | 08/10/2013 | Mayor |
| Rita A Fry | 08/10/2012 | Mayor |
| Victor M Gonzalez | Continuing Appointment | Mayor |
| Rev. Johnny L Miller | Continuing Appointment | Mayor |
| Arthur J Smith, Sr | Continuing Appointment | Mayor |
| George M Velcich | Continuing Appointment | Mayor |

| | |
|----------------------------------|---|
| Name | POLICEMEN'S ANNUITY AND BENEFIT FUND BOARD OF TRUSTEES |
| Function | To govern the Policemen's Annuity and Benefit Fund. |
| Composition | Mayoral Appointments:4 Ex Officio Members:0 Other:4 |
| City Council Approval | Not Required |
| Legal Authority | 40 ILCS 5/5-178 |
| Term | 3 Years |
| Department/Agency Liaison | Policemen's Annuity and Benefit Fund |

| Member Name | Term Expires | Appointed By |
|-----------------------------|---------------------|---------------------|
| Michael A Conway | 11/30/2012 | Mayor |
| Kenneth A Hauser | 11/30/2011 | Other |
| Michael J Lazzaro | 11/30/2012 | Other |
| Steven J Lux | 11/30/2011 | Mayor |
| James P Maloney | 11/30/2011 | Other |
| Honorable Stephanie D Neely | 11/30/2013 | Mayor |
| Gene Saffold | 11/30/2012 | Mayor |
| Michael Shields | 11/30/2012 | Other |

| | |
|----------------------------------|--|
| Name | PROPERTY TAX FAIRNESS BOARD |
| Function | To provide advice and assistance to the City in connection with intervention and proceedings before the Property Tax Appeal Board and the Cook County Board of Review. |
| Composition | Mayoral Appointments:3 Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 2002-4 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Law |

| Member Name | Term Expires | Appointed By |
|--------------------|---------------------|---------------------|
| Mara S Georges | No Expiration Date | Mayor |
| Juan R Rangel | No Expiration Date | Mayor |
| Vacancy | | Mayor |

| | |
|----------------------------------|---|
| Name | PUBLIC BUILDING COMMISSION |
| Function | To maintain, acquire and build public buildings and facilities, including schools, libraries, parks and police and fire stations. |
| Composition | Mayoral Appointments:6 Ex Officio Members:0 Other:5 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | 50 ILCS 20/1; Municipal Code of Chicago, Section 2-140-010 |
| Term | 5 Years |
| Department/Agency Liaison | Public Building Commission |

| Member Name | Term Expires | Appointed By |
|----------------------------|---------------------|---------------------|
| Dr. Byron T Brazier | 09/30/2014 | Mayor |
| Martin Cabrera, Jr. | 09/30/2015 | Mayor |
| Adela M Cepeda | 09/30/2014 | Mayor |
| Honorable Richard M Daley | 09/30/2011 | Mayor |
| Dr. Robert B Donaldson, II | 09/30/2012 | Other |
| Honorable Toni Preckwinkle | 09/30/2015 | Other |
| Mary B Richardson-Lowry | 09/30/2013 | Other |
| Samuel Wm. Sax | 09/30/2011 | Mayor |
| Mariyana T Spyropoulos | 09/30/2011 | Other |
| Gerald M Sullivan | 09/30/2012 | Mayor |
| Dr. Bryan S Traubert | 09/30/2013 | Other |

| | |
|----------------------------------|---|
| Name | REGIONAL TRANSPORTATION AUTHORITY |
| Function | To serve as the financial oversight and regional planning body for the three public transit operators in northeastern Illinois: the Chicago Transit Authority (CTA), Metra commuter rail and Pace suburban bus. |
| Composition | Mayoral Appointments:5 Ex Officio Members:0 Other:11 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | 70 ILCS 3615/3.01 |
| Term | 5 Years |
| Department/Agency Liaison | Regional Transportation Authority |

| Member Name | Term Expires | Appointed By |
|--------------------------|------------------------|---------------------|
| James Buchanan | 07/01/2012 | Mayor |
| Jan Carlson | 04/15/2013 | Other |
| William Coulson | 06/30/2011 | Other |
| Rev. L Tyrone Crider, Sr | 04/01/2013 | Other |
| Patrick Durante | Continuing Appointment | Other |
| Philip K Fuentes | 07/01/2012 | Mayor |
| John S Gates, Jr | 06/30/2014 | Other |
| Albert Jourdan | 04/01/2013 | Other |
| Dwight A Magalis | Continuing Appointment | Other |
| Andre Rice | 05/14/2013 | Mayor |
| Michael Rosenberg | 07/01/2013 | Mayor |
| J.D. Ross | 04/01/2013 | Other |
| Bishop Horace E Smith | 06/30/2012 | Mayor |
| Donald L Totten | 06/30/2015 | Other |
| Douglas M Troiani | Continuing Appointment | Other |
| Vacancy | | Other |

| | |
|----------------------------------|--|
| Name | RETIREE HEALTH BENEFITS COMMISSION |
| Function | To review proposed changes to retiree healthcare plans for years 2008-1013, and recommendations concerning retiree health benefits after July 1, 2013. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | City of Chicago v. Korshak Settlement |
| Term | Not Specified |
| Department/Agency Liaison | Department of Finance |

| Member Name | Term Expires | Appointed By |
|--------------------|---------------------|---------------------|
| Howard J Bolnick | No Expiration Date | Mayor |
| William K Borland | No Expiration Date | Mayor |
| James Capasso, Jr | No Expiration Date | Mayor |
| Steven J Lux | No Expiration Date | Mayor |
| Dan B Pikelny | No Expiration Date | Mayor |
| Barbara Smith | No Expiration Date | Mayor |

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|----------------------------------|--|
| Name | SISTER CITIES INTERNATIONAL PROGRAM BOARD OF DIRECTORS |
| Function | To provide leadership to develop, manage and coordinate programs and projects with Chicago's 28 international sister cities. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|------------------------|---------------------|---------------------|
| Rolf Achilles | No Expiration Date | Mayor |
| Robert S Acquaye | No Expiration Date | Mayor |
| Brett A August | No Expiration Date | Mayor |
| Stanley Balzekas, Jr | No Expiration Date | Mayor |
| Kathleen L Borland | No Expiration Date | Mayor |
| Dr. Tariq H Butt | No Expiration Date | Mayor |
| Raymond M Chin | No Expiration Date | Mayor |
| Geda Condit | No Expiration Date | Mayor |
| Edward J Dellin | No Expiration Date | Mayor |
| Marilyn R Diamond | No Expiration Date | Mayor |
| Vera Eliashevsky | No Expiration Date | Mayor |
| Marta Farion | No Expiration Date | Mayor |
| William D Gainer | No Expiration Date | Mayor |
| Camille P Julmy | No Expiration Date | Mayor |
| Demetrios L Kozonis | No Expiration Date | Mayor |
| Robert J Langlois | No Expiration Date | Mayor |
| Susan A Leonis | No Expiration Date | Mayor |
| Thaddeus J. Makarewicz | No Expiration Date | Mayor |
| Thomas H Miner | No Expiration Date | Mayor |
| Janet Murphy | No Expiration Date | Mayor |
| Yoko Noge-Dean | No Expiration Date | Mayor |
| Joerg Oberschmied | No Expiration Date | Mayor |
| Lynn J Osmond | No Expiration Date | Mayor |

| | | |
|---------------------|--------------------|-------|
| Nam H Paik | No Expiration Date | Mayor |
| Stephen R Quazzo | No Expiration Date | Mayor |
| Gerald J Roper | No Expiration Date | Mayor |
| Candice P Rosen | No Expiration Date | Mayor |
| Agneta Rosenberg | No Expiration Date | Mayor |
| Samuel C Scott, III | No Expiration Date | Mayor |
| Smita N Shah | No Expiration Date | Mayor |
| Daniel B Shure | No Expiration Date | Mayor |
| Alejandro Silva | No Expiration Date | Mayor |
| William A Spence | No Expiration Date | Mayor |
| Rupert Ward | No Expiration Date | Mayor |
| Paula Waters | No Expiration Date | Mayor |

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|----------------------------------|---|
| Name | SISTER CITIES: ACCRA COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|--------------------------|---------------------|---------------------|
| Robert S Acquaye | No Expiration Date | Mayor |
| Katey Assem | No Expiration Date | Mayor |
| Veronica Bedu-Addo | No Expiration Date | Mayor |
| Brenda Brooks | No Expiration Date | Mayor |
| Dr. Benet Deberry-Spence | No Expiration Date | Mayor |
| Dr. Virginia Delancey | No Expiration Date | Mayor |
| F Kweku Embil | No Expiration Date | Mayor |
| Ayesha S Hakeem | No Expiration Date | Mayor |
| Deborah Harrington | No Expiration Date | Mayor |
| Prince Kwame Kludjeson | No Expiration Date | Mayor |
| Kim E Lovely | No Expiration Date | Mayor |
| Sheelah Muhammad | No Expiration Date | Mayor |
| Andrew A Osafo | No Expiration Date | Mayor |
| Linda Quarshie | No Expiration Date | Mayor |
| Julian T Roberts | No Expiration Date | Mayor |
| John F Veal, Jr | No Expiration Date | Mayor |
| Barbara G Winston | No Expiration Date | Mayor |

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|----------------------------------|---|
| Name | SISTER CITIES: AMMAN COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|--------------------|---------------------|---------------------|
| Dr. Kayed O Akkawi | No Expiration Date | Mayor |
| Khaled Akkawi | No Expiration Date | Mayor |
| Geda Condit | No Expiration Date | Mayor |
| Sana'a M Hussien | No Expiration Date | Mayor |
| Stephen R Quazzo | No Expiration Date | Mayor |

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|----------------------------------|---|
| Name | SISTER CITIES: ATHENS COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|-------------------------|---------------------|---------------------|
| James N Alexander | No Expiration Date | Mayor |
| Louis G Apostol | No Expiration Date | Mayor |
| James D Ascot | No Expiration Date | Mayor |
| Nicholas P Black | No Expiration Date | Mayor |
| James G Chronis | No Expiration Date | Mayor |
| Elena M Dimopoulos | No Expiration Date | Mayor |
| Victoria P Hallock | No Expiration Date | Mayor |
| Maria Hatzinakos-Litsas | No Expiration Date | Mayor |
| Cary Kalant | No Expiration Date | Mayor |
| George H Karzas | No Expiration Date | Mayor |
| Demetrios L Kozonis | No Expiration Date | Mayor |
| Angelo Loukas | No Expiration Date | Mayor |
| Tina Mangos | No Expiration Date | Mayor |
| Leonidas Marinakos | No Expiration Date | Mayor |
| Nicholas G Milissis | No Expiration Date | Mayor |
| John J Papanos | No Expiration Date | Mayor |
| Elaine Rackos | No Expiration Date | Mayor |
| Sotiris Rekoumis | No Expiration Date | Mayor |
| Larissa Rolley | No Expiration Date | Mayor |
| Jeannie N Romas | No Expiration Date | Mayor |
| Elena Spilioti | No Expiration Date | Mayor |
| Erika W Spyropoulos | No Expiration Date | Mayor |
| Mariyana T Spyropoulos | No Expiration Date | Mayor |
| Ted G Spyropoulos | No Expiration Date | Mayor |
| Margo P Theodore | No Expiration Date | Mayor |

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|----------------------------------|---|
| Name | SISTER CITIES: BELGRADE COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|--------------------|---------------------|---------------------|
| Ivan Ciric | No Expiration Date | Mayor |
| Dr. Steven T Rosen | No Expiration Date | Mayor |

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|----------------------------------|---|
| Name | SISTER CITIES: BIRMINGHAM COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|----------------------|---------------------|---------------------|
| Ellis M Goodman | No Expiration Date | Mayor |
| Sharon A Jaenel | No Expiration Date | Mayor |
| Alexander S Saunders | No Expiration Date | Mayor |
| Rupert Ward | No Expiration Date | Mayor |

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|----------------------------------|---|
| Name | SISTER CITIES: BUSAN COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|--------------------|---------------------|---------------------|
| Younghee K Kang | No Expiration Date | Mayor |
| Nam H Paik | No Expiration Date | Mayor |

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|----------------------------------|---|
| Name | SISTER CITIES: CASABLANCA COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|-----------------------|---------------------|---------------------|
| Haytham Abu Zayd | No Expiration Date | Mayor |
| Judi Burnison | No Expiration Date | Mayor |
| Diane F Ciral | No Expiration Date | Mayor |
| Marilyn R Diamond | No Expiration Date | Mayor |
| Leslie Stone Douglass | No Expiration Date | Mayor |
| Ellen C Estrada | No Expiration Date | Mayor |
| Mimi Frankel | No Expiration Date | Mayor |
| Mohamed Guerraqui | No Expiration Date | Mayor |
| Jerome J Hausman | No Expiration Date | Mayor |
| Dr Katherin E Hoffman | No Expiration Date | Mayor |
| Paula R Kahn | No Expiration Date | Mayor |
| Janet Murphy | No Expiration Date | Mayor |
| Isobel H Neal | No Expiration Date | Mayor |
| Simon O'Rourke | No Expiration Date | Mayor |
| Dana D Rice | No Expiration Date | Mayor |
| Connie L Rivera | No Expiration Date | Mayor |
| Anne Roosevelt | No Expiration Date | Mayor |
| Juliet S Sorensen | No Expiration Date | Mayor |
| Vicki Vorreiter | No Expiration Date | Mayor |

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|----------------------------------|---|
| Name | SISTER CITIES: CHINA COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|----------------------------|---------------------|---------------------|
| David B Anderson | No Expiration Date | Mayor |
| Jon B Anderson | No Expiration Date | Mayor |
| Clark T Baurer | No Expiration Date | Mayor |
| Guy D Bouchet | No Expiration Date | Mayor |
| Hong L Brunner | No Expiration Date | Mayor |
| Emily T Chen | No Expiration Date | Mayor |
| Yeongfu Chen | No Expiration Date | Mayor |
| Raymond M Chin | No Expiration Date | Mayor |
| Ken Cordes | No Expiration Date | Mayor |
| Judy M Curry | No Expiration Date | Mayor |
| Robert A Davis, Jr | No Expiration Date | Mayor |
| Joy Yue Dong | No Expiration Date | Mayor |
| Theodore N Foss | No Expiration Date | Mayor |
| Elise D Glickman | No Expiration Date | Mayor |
| Louis B Goldman | No Expiration Date | Mayor |
| Philip Groves | No Expiration Date | Mayor |
| Terry Guen | No Expiration Date | Mayor |
| Jenny Guo | No Expiration Date | Mayor |
| Donald J Hackl | No Expiration Date | Mayor |
| Elizabeth Harrington-Lynch | No Expiration Date | Mayor |
| Lyric Merrie Hughes | No Expiration Date | Mayor |
| Meladee Hughes | No Expiration Date | Mayor |
| Dr. Olga Ivanov | No Expiration Date | Mayor |
| Penny N Kendall | No Expiration Date | Mayor |

| | | |
|-------------------------|--------------------|-------|
| Louise Moreland Kern | No Expiration Date | Mayor |
| Thomas P Kerwin | No Expiration Date | Mayor |
| Jan V Kostner | No Expiration Date | Mayor |
| Jennifer H Kwong | No Expiration Date | Mayor |
| Chunlin Leonhard | No Expiration Date | Mayor |
| Alan W Lepp | No Expiration Date | Mayor |
| Bill Liu | No Expiration Date | Mayor |
| Barbara A Mallon | No Expiration Date | Mayor |
| Scott W Markman | No Expiration Date | Mayor |
| Doreen H Michelini | No Expiration Date | Mayor |
| Dr. J Michael Millis | No Expiration Date | Mayor |
| James D O'Connell | No Expiration Date | Mayor |
| Elinor Pearlstein | No Expiration Date | Mayor |
| Mark A Rosenthal | No Expiration Date | Mayor |
| Bernarda Shui-Hung Wong | No Expiration Date | Mayor |
| Raymond J Spaeth II | No Expiration Date | Mayor |
| William A Spence | No Expiration Date | Mayor |
| Ted Strand | No Expiration Date | Mayor |
| Dr Rabi F Sulayman | No Expiration Date | Mayor |
| Zhong-Jun Tong | No Expiration Date | Mayor |
| Charles C Tseng | No Expiration Date | Mayor |
| Elena Valussi | No Expiration Date | Mayor |
| Sharon M Weinstein | No Expiration Date | Mayor |
| Elizabeth Weldon | No Expiration Date | Mayor |
| Emory Williams | No Expiration Date | Mayor |
| Linda B Yang | No Expiration Date | Mayor |
| Sara A Zhou-Eng | No Expiration Date | Mayor |
| Julia Zhu | No Expiration Date | Mayor |

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|----------------------------------|---|
| Name | SISTER CITIES: DELHI COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|--------------------------|---------------------|---------------------|
| Demetrius E Carney | No Expiration Date | Mayor |
| Nanci Cheberenchick | No Expiration Date | Mayor |
| Kevin J Conlon | No Expiration Date | Mayor |
| Tannia Goswami | No Expiration Date | Mayor |
| Kathleen S McCreary | No Expiration Date | Mayor |
| Dr. Ralph W Nicholas | No Expiration Date | Mayor |
| Jos Anthony Puthenveetil | No Expiration Date | Mayor |
| Dr. Padma Rangaswamy | No Expiration Date | Mayor |
| David M Roche | No Expiration Date | Mayor |
| Niranjan S Shah | No Expiration Date | Mayor |
| Smita N Shah | No Expiration Date | Mayor |
| Darryl Tom | No Expiration Date | Mayor |

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|----------------------------------|---|
| Name | SISTER CITIES: DURBAN COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|----------------------|---------------------|---------------------|
| Alvin Boutte, Jr | No Expiration Date | Mayor |
| Raymond M Cesca | No Expiration Date | Mayor |
| Samuel E Dyson | No Expiration Date | Mayor |
| William H Farley, Jr | No Expiration Date | Mayor |
| Joanna Flagler | No Expiration Date | Mayor |
| Regina S Fraser | No Expiration Date | Mayor |
| Edwin A Getz | No Expiration Date | Mayor |
| Joseph M Harrington | No Expiration Date | Mayor |
| Anthony R Licata | No Expiration Date | Mayor |
| James H Lowry | No Expiration Date | Mayor |
| Andre E Rooks | No Expiration Date | Mayor |
| Robert S Sevim | No Expiration Date | Mayor |
| Jeff Spitz | No Expiration Date | Mayor |
| Dr Salme H Steinberg | No Expiration Date | Mayor |
| Valerie C Wells | No Expiration Date | Mayor |

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|----------------------------------|---|
| Name | SISTER CITIES: GALWAY COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|----------------------------|---------------------|---------------------|
| Ann Bourke | No Expiration Date | Mayor |
| Edward Coffey | No Expiration Date | Mayor |
| Charles J Corrigan | No Expiration Date | Mayor |
| Paul A Dillon | No Expiration Date | Mayor |
| Kevin M Dolan | No Expiration Date | Mayor |
| Tom Donovan | No Expiration Date | Mayor |
| Donna Mulcahy Fitts | No Expiration Date | Mayor |
| Robert M Fitzgerald | No Expiration Date | Mayor |
| William D Gainer | No Expiration Date | Mayor |
| Colleen Grace | No Expiration Date | Mayor |
| Patrick J Hagan | No Expiration Date | Mayor |
| John David Hartigan | No Expiration Date | Mayor |
| Jack Hartman | No Expiration Date | Mayor |
| Honorable James M Houlihan | No Expiration Date | Mayor |
| Thomas C Hynes | No Expiration Date | Mayor |
| Austin Kelly | No Expiration Date | Mayor |
| Billy Lawless | No Expiration Date | Mayor |
| Karen M Mcmonagle | No Expiration Date | Mayor |
| Anthony J Mourek | No Expiration Date | Mayor |
| Karole Schafer Mourek | No Expiration Date | Mayor |
| Maura Erin O'Brien | No Expiration Date | Mayor |
| Gerald O'Connor | No Expiration Date | Mayor |
| Mary Pat Lyons O'Connor | No Expiration Date | Mayor |
| Brian J O'Dea | No Expiration Date | Mayor |
| Paul B O'Kelly | No Expiration Date | Mayor |

| | | |
|--------------------|--------------------|-------|
| Cynthia G Resser | No Expiration Date | Mayor |
| David B Wheeler | No Expiration Date | Mayor |
| John Patrick Wrenn | No Expiration Date | Mayor |

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|----------------------------------|---|
| Name | SISTER CITIES: GOTHENBURG COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|-----------------------|---------------------|---------------------|
| Donald M Ahlm | No Expiration Date | Mayor |
| Anna-Clara W Campbell | No Expiration Date | Mayor |
| Samantha Newport | No Expiration Date | Mayor |
| Dr. Philip R O'Connor | No Expiration Date | Mayor |
| Gillian Power | No Expiration Date | Mayor |
| Agneta Rosenberg | No Expiration Date | Mayor |
| Kerstin U Schultz | No Expiration Date | Mayor |

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|----------------------------------|---|
| Name | SISTER CITIES: HAMBURG COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|--------------------------|---------------------|---------------------|
| Rolf Achilles | No Expiration Date | Mayor |
| Gerhard M Baass | No Expiration Date | Mayor |
| Andrew R Beckenhauer | No Expiration Date | Mayor |
| Claudia A Becker | No Expiration Date | Mayor |
| Ambassador JD Bindenagel | No Expiration Date | Mayor |
| Kirsten F Brandt | No Expiration Date | Mayor |
| Dr. Lowell W Culver | No Expiration Date | Mayor |
| Maria Davies | No Expiration Date | Mayor |
| Dieter Klagge | No Expiration Date | Mayor |
| Johann C Lichtenfeld | No Expiration Date | Mayor |
| Erma Medgyesy | No Expiration Date | Mayor |
| Doris North-Schulte | No Expiration Date | Mayor |
| Kavita C Soni | No Expiration Date | Mayor |
| William J Stegeman | No Expiration Date | Mayor |
| Dr. Edward F Stuart | No Expiration Date | Mayor |
| Hartwig C Zakin | No Expiration Date | Mayor |

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|----------------------------------|--|
| Name | SISTER CITIES: HEALTH CARE COMMITTEE |
| Function | To focus on health care and medical initiatives throughout the network of Sister Cities. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|--------------------|---------------------|---------------------|
| Candice P Rosen | No Expiration Date | Mayor |

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|----------------------------------|--|
| Name | SISTER CITIES: HUMANITARIAN COMMITTEE |
| Function | To focus on humanitarian outreach throughout the network of Sister Cities. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|--------------------|---------------------|---------------------|
| Susan A Leonis | No Expiration Date | Mayor |

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|----------------------------------|---|
| Name | SISTER CITIES: KYIV COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|--------------------|---------------------|---------------------|
| Vera Eliashevsky | No Expiration Date | Mayor |
| Ursula T Furrer | No Expiration Date | Mayor |
| Natalie A Jaresko | No Expiration Date | Mayor |
| Maria Klimchak | No Expiration Date | Mayor |
| Patricia Mackiw | No Expiration Date | Mayor |
| Motria Melnyk | No Expiration Date | Mayor |
| Myron W Panchuk | No Expiration Date | Mayor |
| Marsha Pender | No Expiration Date | Mayor |
| Dr. Michael Radnor | No Expiration Date | Mayor |
| Tanya N Skubiak | No Expiration Date | Mayor |
| Lida Truchly | No Expiration Date | Mayor |
| Bohdan Watral | No Expiration Date | Mayor |

| | |
|----------------------------------|---|
| Name | SISTER CITIES: LAHORE COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|--------------------|---------------------|---------------------|
| Dr. Tariq H Butt | No Expiration Date | Mayor |
| Tariq J Chaudhry | No Expiration Date | Mayor |
| Tariq G Malhance | No Expiration Date | Mayor |

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|----------------------------------|---|
| Name | SISTER CITIES: LUCERNE COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|-------------------------|---------------------|---------------------|
| Monique W Austin | No Expiration Date | Mayor |
| Samuel B Burckhardt | No Expiration Date | Mayor |
| Philip C Burton | No Expiration Date | Mayor |
| Michael Christ | No Expiration Date | Mayor |
| Sven E Feldmann | No Expiration Date | Mayor |
| Andre C Frieden | No Expiration Date | Mayor |
| Helene S Gardner | No Expiration Date | Mayor |
| Marla Powers Gibson | No Expiration Date | Mayor |
| Camille P Julmy | No Expiration Date | Mayor |
| David Kouidri | No Expiration Date | Mayor |
| Daniel W Lehr | No Expiration Date | Mayor |
| Joerg Oberschmied | No Expiration Date | Mayor |
| Martin Schlatter | No Expiration Date | Mayor |
| Werner Suter | No Expiration Date | Mayor |
| Margreth Truempi Martin | No Expiration Date | Mayor |
| Beatrice Weiss | No Expiration Date | Mayor |

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|----------------------------------|---|
| Name | SISTER CITIES: MEXICO CITY COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|-----------------------|---------------------|---------------------|
| Leroy Reyes Allala | No Expiration Date | Mayor |
| Armando M Almendarez | No Expiration Date | Mayor |
| Barbara Cunningham | No Expiration Date | Mayor |
| Leonard J Dominguez | No Expiration Date | Mayor |
| Theresa Gutierrez | No Expiration Date | Mayor |
| Juana Guzman | No Expiration Date | Mayor |
| Friedrich Katz | No Expiration Date | Mayor |
| Laurel Lipkin | No Expiration Date | Mayor |
| F Miguel Noyola | No Expiration Date | Mayor |
| Rebecca Alvin Paredes | No Expiration Date | Mayor |
| Victoria Rafols-Brown | No Expiration Date | Mayor |
| Angel Antonio Rogerio | No Expiration Date | Mayor |
| Alejandro Silva | No Expiration Date | Mayor |
| Carlos E Tortolero | No Expiration Date | Mayor |
| Zandra Zuno | No Expiration Date | Mayor |

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|----------------------------------|---|
| Name | SISTER CITIES: MILAN COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|------------------------|---------------------|---------------------|
| Dr. Joseph J Amato | No Expiration Date | Mayor |
| Arvedo Arvedi | No Expiration Date | Mayor |
| Mary A Barnicle | No Expiration Date | Mayor |
| Dominic Di Frisco | No Expiration Date | Mayor |
| Christina Gilberti | No Expiration Date | Mayor |
| Frances J Harth | No Expiration Date | Mayor |
| Maureen L Jenkins | No Expiration Date | Mayor |
| Tony Macaluso | No Expiration Date | Mayor |
| Dr. Edward H Mazur | No Expiration Date | Mayor |
| Myrna H Mazur | No Expiration Date | Mayor |
| Margaret O Metcalf | No Expiration Date | Mayor |
| Lauren E Mistretta | No Expiration Date | Mayor |
| Annamaria Pastore | No Expiration Date | Mayor |
| Pamela Rocco | No Expiration Date | Mayor |
| Linda Schain | No Expiration Date | Mayor |
| Caroline O Shoenberger | No Expiration Date | Mayor |
| Courtney A Thompson | No Expiration Date | Mayor |
| Paula Waters | No Expiration Date | Mayor |

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|----------------------------------|---|
| Name | SISTER CITIES: MOSCOW COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|-------------------------|---------------------|---------------------|
| Mikhail Borun | No Expiration Date | Mayor |
| Natasha Cordt | No Expiration Date | Mayor |
| Alla Dekhtyar | No Expiration Date | Mayor |
| Aleksandra Efimova | No Expiration Date | Mayor |
| Dr. Amy B Hull | No Expiration Date | Mayor |
| Frederick Kaegi | No Expiration Date | Mayor |
| Dmitri V Karimov | No Expiration Date | Mayor |
| Ilona Kreynis | No Expiration Date | Mayor |
| Anna A Krupnova | No Expiration Date | Mayor |
| Nadja Krylov | No Expiration Date | Mayor |
| Dr. Marina A Kuzentsova | No Expiration Date | Mayor |
| Robert J Langlois | No Expiration Date | Mayor |
| Gary Light | No Expiration Date | Mayor |
| Margaret I McLaren | No Expiration Date | Mayor |
| Anna M Panchenko | No Expiration Date | Mayor |
| Michael Parfenoff | No Expiration Date | Mayor |
| William F Raffeld | No Expiration Date | Mayor |
| Philip Simmons | No Expiration Date | Mayor |
| Inna Suvorov | No Expiration Date | Mayor |
| Carl A Swanson | No Expiration Date | Mayor |
| Helen Teplitskaia | No Expiration Date | Mayor |

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|----------------------------------|---|
| Name | SISTER CITIES: OSAKA COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|--------------------------|---------------------|---------------------|
| Dr. Matthew Adkins | No Expiration Date | Mayor |
| Xian Barrett | No Expiration Date | Mayor |
| Timothy J Hill | No Expiration Date | Mayor |
| Carol R Kimmel | No Expiration Date | Mayor |
| Naoko "Nina" Lerner | No Expiration Date | Mayor |
| Martha B Litas | No Expiration Date | Mayor |
| James Vincent Morganelli | No Expiration Date | Mayor |
| Faith A Mulvihill | No Expiration Date | Mayor |
| Yoko Noge-Dean | No Expiration Date | Mayor |
| Ufuoma E Otu | No Expiration Date | Mayor |
| Peter I Oyama | No Expiration Date | Mayor |
| Steve Plunkett | No Expiration Date | Mayor |
| Judi L Rogers | No Expiration Date | Mayor |
| Patrick P Shannon | No Expiration Date | Mayor |
| Jeffrey J Sriver | No Expiration Date | Mayor |
| Robert S Takagi | No Expiration Date | Mayor |

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|----------------------------------|---|
| Name | SISTER CITIES: PARIS COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|--------------------------|---------------------|---------------------|
| Holly H Agra | No Expiration Date | Mayor |
| Elysabeth Alfano | No Expiration Date | Mayor |
| Brett A August | No Expiration Date | Mayor |
| John R Carroll | No Expiration Date | Mayor |
| Donna Chen | No Expiration Date | Mayor |
| Matthew F Davis | No Expiration Date | Mayor |
| Francoise Friedman | No Expiration Date | Mayor |
| Barbara Glass | No Expiration Date | Mayor |
| Dr. Allen I Goldberg | No Expiration Date | Mayor |
| Gail Guggenheim | No Expiration Date | Mayor |
| Anne Hebert | No Expiration Date | Mayor |
| Rochelle Kopp | No Expiration Date | Mayor |
| Matthew J Lagod | No Expiration Date | Mayor |
| Averill Leviton | No Expiration Date | Mayor |
| Marnice S Lewis | No Expiration Date | Mayor |
| Reid Henri Lewis | No Expiration Date | Mayor |
| Dr. Beverly J Livingston | No Expiration Date | Mayor |
| Rebecca Moschorak | No Expiration Date | Mayor |
| Clare M Munana | No Expiration Date | Mayor |
| Lauren R Noll | No Expiration Date | Mayor |
| Carol Parden | No Expiration Date | Mayor |
| David Reithoffer | No Expiration Date | Mayor |
| Mary-Marie T Robinson | No Expiration Date | Mayor |
| Francine Saltoun | No Expiration Date | Mayor |
| Nancy Slichenmyer | No Expiration Date | Mayor |

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|---------------------|--------------------|-------|
| Stephanie A Sutton | No Expiration Date | Mayor |
| Dr. Andrew J Tinich | No Expiration Date | Mayor |

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| Name | SISTER CITIES: PETACH TIKVA COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|-----------------------|---------------------|---------------------|
| Steven L Baron | No Expiration Date | Mayor |
| Elaine S Fox | No Expiration Date | Mayor |
| Morris A Fred | No Expiration Date | Mayor |
| David A Kipper | No Expiration Date | Mayor |
| Michael C Kotzin | No Expiration Date | Mayor |
| Michal S Lerner | No Expiration Date | Mayor |
| Daniel H Lichtenstein | No Expiration Date | Mayor |
| Michael R Schmitt | No Expiration Date | Mayor |
| Brody A Schopf | No Expiration Date | Mayor |
| Daniel B Shure | No Expiration Date | Mayor |
| Daniel Teinowitz | No Expiration Date | Mayor |

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| Name | SISTER CITIES: PRAGUE COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|----------------------|---------------------|---------------------|
| Veronika H Balingit | No Expiration Date | Mayor |
| Dagmar Bradac | No Expiration Date | Mayor |
| Irena Cajkova | No Expiration Date | Mayor |
| Raymond G Capek | No Expiration Date | Mayor |
| Edward J Dellin | No Expiration Date | Mayor |
| George T Drost | No Expiration Date | Mayor |
| Linda Flores | No Expiration Date | Mayor |
| Barbara J Hoffman | No Expiration Date | Mayor |
| Ivana Ingram | No Expiration Date | Mayor |
| Dr John J Kyncl | No Expiration Date | Mayor |
| Otto J Masek | No Expiration Date | Mayor |
| Judith W Munson | No Expiration Date | Mayor |
| Lester Munson | No Expiration Date | Mayor |
| Joseph F Vosicky, Jr | No Expiration Date | Mayor |

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| Name | SISTER CITIES: TORONTO COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|------------------------|---------------------|---------------------|
| Mari-Patricia Boughner | No Expiration Date | Mayor |
| Eric Hochstein | No Expiration Date | Mayor |
| Linda Loving | No Expiration Date | Mayor |
| Lynn J Osmond | No Expiration Date | Mayor |
| Marc S Schulman | No Expiration Date | Mayor |

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|----------------------------------|---|
| Name | SISTER CITIES: VILNIUS COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|----------------------|---------------------|---------------------|
| Stanley Balzekas, Jr | No Expiration Date | Mayor |

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| Name | SISTER CITIES: WARSAW COMMITTEE |
| Function | To develop and expand community, education and business partnerships between Chicago and its Sister City. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Executive Order 90-1 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Cultural Affairs and Special Events |

| Member Name | Term Expires | Appointed By |
|--------------------------|---------------------|---------------------|
| Halina L Bielowicz | No Expiration Date | Mayor |
| W Ted Chodorowski | No Expiration Date | Mayor |
| Mark A Chudzinski | No Expiration Date | Mayor |
| Bohdan Gorczynski | No Expiration Date | Mayor |
| Dr. Alex S Kurczaba | No Expiration Date | Mayor |
| Christine P Long | No Expiration Date | Mayor |
| Thaddeus J. Makarewicz | No Expiration Date | Mayor |
| Lewis F Matuszewich | No Expiration Date | Mayor |
| Dr. Aleksandra J Mazurek | No Expiration Date | Mayor |
| Dominic A Pacyga | No Expiration Date | Mayor |
| Sandra S Pikarski | No Expiration Date | Mayor |
| Raymond H Pruchnicki | No Expiration Date | Mayor |
| Agnes Ptasznik | No Expiration Date | Mayor |
| Margaret Wieczorek | No Expiration Date | Mayor |

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|----------------------------------|---|
| Name | SOUTHWEST HOME EQUITY COMMISSION I |
| Function | To administer the Southwest Home Equity Assurance Program, a program established to guarantee the property value of the homes of participating members. |
| Composition | Mayoral Appointments:9 Ex Officio Members:0 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | 65 ILCS 95/4 |
| Term | 3 Years |
| Department/Agency Liaison | Chicago Southwest Home Equity Assurance Program |

| Member Name | Term Expires | Appointed By |
|---------------------|------------------------|---------------------|
| James F Capraro | Continuing Appointment | Mayor |
| Anita M Cummings | Continuing Appointment | Mayor |
| Linda A Dougherty | Continuing Appointment | Mayor |
| Christopher Koczwar | Continuing Appointment | Mayor |
| Dr. Joseph Loduca | Continuing Appointment | Mayor |
| Jean T Lopez | Continuing Appointment | Mayor |
| Terrence R McGlynn | Continuing Appointment | Mayor |
| Armon R Schmidt | Continuing Appointment | Mayor |
| Vacancy | | Mayor |

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| Name | SOUTHWEST HOME EQUITY COMMISSION II |
| Function | To administer the Southwest Guaranteed Home Equity Program, a program established to guarantee the property value of the homes of participating members. |
| Composition | Mayoral Appointments:9 Ex Officio Members:0 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | 65 ILCS 95/4 |
| Term | 3 Years |
| Department/Agency Liaison | Southwest Guaranteed Home Equity Program |

| Member Name | Term Expires | Appointed By |
|----------------------|------------------------|---------------------|
| Lionel F Alonzo | Continuing Appointment | Mayor |
| Sharon K Green | 06/28/2012 | Mayor |
| Mazonne M Jackson | Continuing Appointment | Mayor |
| Opal C Malcolm | Continuing Appointment | Mayor |
| Jacquelyn Price Ward | 06/28/2013 | Mayor |
| Sylvia B Washington | 06/28/2012 | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |
| Vacancy | | Mayor |

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| Name | ILLINOIS SPORTS FACILITIES AUTHORITY BOARD |
| Function | To determine the location, acquire land, and contract for construction of any new sports facility in the Chicago metropolitan area; remodel or repair existing facilities; and regulate the use and operation of all facilities. |
| Composition | Mayoral Appointments:3 Ex Officio Members:0 Other:4 |
| City Council Approval | Not Required |
| Legal Authority | 70 ILCS 3205/4 |
| Term | 3 Years |
| Department/Agency Liaison | Illinois Sports Facilities Authority |

| Member Name | Term Expires | Appointed By |
|--------------------|------------------------|---------------------|
| Alvin Boutte, Jr | 07/01/2011 | Mayor |
| Joan M Etten | Continuing Appointment | Other |
| John T McCarthy | Continuing Appointment | Other |
| William R Power | 07/01/2013 | Mayor |
| Timothy Ray | Continuing Appointment | Other |
| James R Thompson | Continuing Appointment | Other |
| Peter Q Thompson | 07/01/2012 | Mayor |

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|----------------------------------|--|
| Name | COMMITTEE ON STANDARDS AND TESTS |
| Function | To insure public safety and ascertain the suitability of materials not permitted by code provisions. |
| Composition | Mayoral Appointments:8 Ex Officio Members:3 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Municipal Code of Chicago, Section 13-16-010 |
| Term | Not Specified |
| Department/Agency Liaison | Department of Buildings |

| Member Name | Term Expires | Appointed By |
|---------------------------|---------------------|---------------------|
| Roula Alakiotou | No Expiration Date | Mayor |
| Nicholas A Bilandic | No Expiration Date | Mayor |
| Ian R Chin | No Expiration Date | Mayor |
| Robert Fahlstrom | No Expiration Date | Ex Officio |
| Hem C Gupta | No Expiration Date | Mayor |
| John Javorka | No Expiration Date | Mayor |
| Anthony B McGuire | No Expiration Date | Mayor |
| Richard Monocchio | No Expiration Date | Ex Officio |
| Lamarr Reid | No Expiration Date | Mayor |
| Duane L Sohl | No Expiration Date | Mayor |
| Honorable Bernard L Stone | No Expiration Date | Ex Officio |

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|----------------------------------|---|
| Name | STREETSCAPE ADVISORY COMMITTEE |
| Function | To provide design review and feedback for streetscape projects. |
| Composition | Mayoral Appointments: Not Specified Ex Officio Members:9 Other:0 |
| City Council Approval | Not Required |
| Term | 2 Years |
| Department/Agency Liaison | Department of Environment |

| Member Name | Term Expires | Appointed By |
|------------------------|------------------------|---------------------|
| Janet Attarian | No Expiration Date | Ex Officio |
| Payton Chung | 12/31/2011 | Mayor |
| Marcus De La Fleur | 12/31/2011 | Mayor |
| Chris Gent | No Expiration Date | Ex Officio |
| Kiersten Grove | No Expiration Date | Ex Officio |
| George Halik | 12/31/2011 | Mayor |
| Benet Haller | No Expiration Date | Ex Officio |
| John Lough | No Expiration Date | Ex Officio |
| Kenneth Martin | No Expiration Date | Ex Officio |
| Scott Mehaffey | No Expiration Date | Ex Officio |
| Victor Moore | Continuing Appointment | Mayor |
| Pete Mulvaney | No Expiration Date | Ex Officio |
| Karl Peet | 12/31/2011 | Mayor |
| Julia Plumb | Continuing Appointment | Mayor |
| Mohammed (Mike) Rashed | No Expiration Date | Ex Officio |
| Rick Wanner | 12/31/2011 | Mayor |
| Jeff Wickenkamp | Continuing Appointment | Mayor |

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|----------------------------------|---|
| Name | MAYOR'S COUNCIL OF TECHNOLOGY ADVISORS |
| Function | To promote growth in our technology sectors and bring the benefits of advancing technology to all Chicagoans. |
| Composition | Mayoral Appointments: Not Specified Ex Officio Members:1 Other:0 |
| City Council Approval | Not Required |
| Term | 3 Years |
| Department/Agency Liaison | Department of Innovation and Technology |

| Member Name | Term Expires | Appointed By |
|------------------------|---------------------|---------------------|
| John Aiello | 08/31/2011 | Mayor |
| Rita Athas | 08/31/2011 | Mayor |
| David Baker | 08/31/2011 | Mayor |
| Pamela O Blackwell | 08/31/2011 | Mayor |
| Robert A Blackwell, Jr | 08/31/2011 | Mayor |
| Gila Bronner | 08/31/2011 | Mayor |
| George Burciaga | 08/31/2011 | Mayor |
| Gloria J Castillo | 08/31/2011 | Mayor |
| Alison L Chung | 08/31/2011 | Mayor |
| Lori Clark | 08/31/2011 | Mayor |
| Marian Cook | 08/31/2011 | Mayor |
| Baljit Dail | 08/31/2011 | Mayor |
| Jason DeHaan | No Expiration Date | Ex Officio |
| John H Dozier | 08/31/2011 | Mayor |
| Chris Gladwin | 08/31/2011 | Mayor |
| Keith Halbert | 08/31/2011 | Mayor |
| Daniel M Hamburger | 08/31/2011 | Mayor |
| Barney Harford | 08/31/2011 | Mayor |
| Brian Hedberg | 08/31/2011 | Mayor |
| Dan Hill | 08/31/2011 | Mayor |
| John Hinshaw | 08/31/2011 | Mayor |
| Cheryle R Jackson | 08/31/2011 | Mayor |
| Kaarina Koskenalusta | 08/31/2011 | Mayor |
| Michael C Krauss | 08/31/2011 | Mayor |
| John Larson | 08/31/2011 | Mayor |
| Stefanie Lenway | 08/31/2011 | Mayor |

| | | |
|---------------------|------------|-------|
| Nicole Loftus | 08/31/2011 | Mayor |
| Susan Malisch | 08/31/2011 | Mayor |
| Joel Mambretti | 08/31/2011 | Mayor |
| Terry Mazany | 08/31/2011 | Mayor |
| Robert McClung | 08/31/2011 | Mayor |
| Jim O'Connor | 08/31/2011 | Mayor |
| Robert M Okabe | 08/31/2011 | Mayor |
| Raymond Oral | 08/31/2011 | Mayor |
| Christine Raguso | 08/31/2011 | Mayor |
| Mark A Ratner | 08/31/2011 | Mayor |
| Gerald J Roper | 08/31/2011 | Mayor |
| Robert Rosenberg | 08/31/2011 | Mayor |
| Orlando Saez | 08/31/2011 | Mayor |
| Jai Shekhawat | 08/31/2011 | Mayor |
| Connie Shoemake | 08/31/2011 | Mayor |
| Juergen Stark | 08/31/2011 | Mayor |
| Julia Stasch | 08/31/2011 | Mayor |
| Shelley Stern | 08/31/2011 | Mayor |
| Arshele Stevens | 08/31/2011 | Mayor |
| Karenann Terrell | 08/31/2011 | Mayor |
| Genevieve Thiers | 08/31/2011 | Mayor |
| Glen Tullman | 08/31/2011 | Mayor |
| Howard Tullman | 08/31/2011 | Mayor |
| Jeanine Wasielewski | 08/31/2011 | Mayor |
| David M Weinstein | 08/31/2011 | Mayor |
| Kevin Willer | 08/31/2011 | Mayor |
| Timothy Zoph | 08/31/2011 | Mayor |

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|----------------------------------|---|
| Name | CHICAGO TRANSIT BOARD |
| Function | To govern and administer the Chicago Transit Authority. |
| Composition | Mayoral Appointments:4 Ex Officio Members:0 Other:3 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | 70 ILCS 3605/20 |
| Term | 7 Years |
| Department/Agency Liaison | Chicago Transit Authority |

| Member Name | Term Expires | Appointed By |
|-------------------------|---------------------|---------------------|
| John Bouman | 09/01/2011 | Other |
| Henry T Chandler, Jr | 09/01/2014 | Mayor |
| Jacquelyne D Grimshaw | 09/01/2014 | Other |
| Katie McClain | 09/01/2016 | Other |
| Terry Peterson | 09/01/2013 | Mayor |
| Rev. Charles E Robinson | 09/01/2014 | Mayor |
| Alejandro Silva | 09/01/2015 | Mayor |

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|----------------------------------|---|
| Name | CHICAGO COMMITTEE ON URBAN OPPORTUNITY |
| Function | To advise the Department of Family and Support Services on the use of the Community Services Block Grant and on the implementation of the Head Start Program. |
| Composition | Mayoral Appointments:21 Ex Officio Members:1 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Municipal Code of Chicago, Section 2-148-010 |
| Term | 5 Years |
| Department/Agency Liaison | Department of Family and Support Services |

| Member Name | Term Expires | Appointed By |
|----------------------------|------------------------|---------------------|
| Joseph A Antolin | 01/01/2013 | Mayor |
| Rev. Robert Belfort | 01/01/2013 | Mayor |
| Lisa Boulden-Williams | Continuing Appointment | Mayor |
| Anthony A Cole | Continuing Appointment | Mayor |
| Honorable Barbara F Currie | No Expiration Date | Mayor |
| Honorable Richard M Daley | No Expiration Date | Ex Officio |
| Honorable William Delgado | No Expiration Date | Mayor |
| Sylvia M Ewing | 01/01/2013 | Mayor |
| Honorable Mary E Flowers | No Expiration Date | Mayor |
| Judith M Gall | 01/01/2013 | Mayor |
| Henry D McGhee, Jr | 01/01/2013 | Mayor |
| Honorable Susanna Mendoza | No Expiration Date | Mayor |
| Honorable Harry Osterman | No Expiration Date | Mayor |
| Claude A Robinson, Jr | 01/01/2013 | Mayor |
| Marvin Sykes | 01/01/2013 | Mayor |
| Honorable Latasha R Thomas | No Expiration Date | Mayor |
| Rev. Bruce Wellems | Continuing Appointment | Mayor |
| Honorable Jesse C White | No Expiration Date | Mayor |
| David E Whittaker | 01/01/2013 | Mayor |
| Lisa Y Wilson | 01/01/2013 | Mayor |

| | |
|----------------------------------|---|
| Name | CHICAGO WORKFORCE INVESTMENT BOARD |
| Function | To plan workforce related policies and programs funded by the federal Workforce Investment Act. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:0 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Workforce Investment Act (WIA) OF 1998 |
| Term | 3 Years |
| Department/Agency Liaison | Chicago Workforce Investment Council |

| Member Name | Term Expires | Appointed By |
|--------------------------|------------------------|---------------------|
| Rita Athas | Continuing Appointment | Mayor |
| Tom Balanoff | Continuing Appointment | Mayor |
| Peggi Boyd | Continuing Appointment | Mayor |
| Mary Ellen Caron | Continuing Appointment | Mayor |
| Nancy J Clawson | Continuing Appointment | Mayor |
| Caroline Sanchez Crozier | Continuing Appointment | Mayor |
| Stan Deans | Continuing Appointment | Mayor |
| Almeda E Dunn | Continuing Appointment | Mayor |
| Albert M Friedman | Continuing Appointment | Mayor |
| Dr. Harold Goldmeier | Continuing Appointment | Mayor |
| Marc J Gordon | Continuing Appointment | Mayor |
| Craig Huffman | Continuing Appointment | Mayor |
| Ralph V Hughes | Continuing Appointment | Mayor |
| Cheryl Hyman | Continuing Appointment | Mayor |
| Jeffrey Isaacson | Continuing Appointment | Mayor |
| Grace Jenkins | Continuing Appointment | Mayor |
| Mary Anne Kelly | Continuing Appointment | Mayor |
| Robert F Kilbury | Continuing Appointment | Mayor |
| Anne Ladky | Continuing Appointment | Mayor |
| Jimmy M Lago | Continuing Appointment | Mayor |
| Tom Livingston | Continuing Appointment | Mayor |
| Dean Manheimer | Continuing Appointment | Mayor |
| Bryan Mason | Continuing Appointment | Mayor |
| Terry Mazany | Continuing Appointment | Mayor |

| | | |
|-------------------|------------------------|-------|
| Andrew J Mooney | Continuing Appointment | Mayor |
| Mark Newton | Continuing Appointment | Mayor |
| Paul O'Connor | Continuing Appointment | Mayor |
| Maureen O'Donnell | Continuing Appointment | Mayor |
| Sheila O'Grady | Continuing Appointment | Mayor |
| Raymond Orozco | Continuing Appointment | Mayor |
| Gregory Polman | Continuing Appointment | Mayor |
| Jorge Ramirez | Continuing Appointment | Mayor |
| Gerald J Roper | Continuing Appointment | Mayor |
| Michelle Saddler | Continuing Appointment | Mayor |
| Russell C Salzman | Continuing Appointment | Mayor |
| Lorenda T Sanchez | Continuing Appointment | Mayor |
| Marc S Schulman | Continuing Appointment | Mayor |

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|----------------------------------|---|
| Name | CHICAGO WORKFORCE INVESTMENT COUNCIL |
| Function | To create and implement a strategic vision for a workforce development system within the City |
| Composition | Mayoral Appointments:12 Ex Officio Members:7 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Established in July 2009 per Articles of Incorporation |
| Term | |
| Department/Agency Liaison | Chicago Workforce Investment Council |

| Member Name | Term Expires | Appointed By |
|---------------------------|------------------------|---------------------|
| Anthony Anderson | No Expiration Date | Mayor |
| Rita Athas | No Expiration Date | Ex Officio |
| Mary Ellen Caron | No Expiration Date | Ex Officio |
| Gloria J Castillo | 08/01/2011 | Mayor |
| Frank Clark | 08/01/2011 | Mayor |
| Honorable Richard M Daley | No Expiration Date | Ex Officio |
| Dr. Larry Goodman | Continuing Appointment | Mayor |
| Daniel M Hamburger | Continuing Appointment | Mayor |
| Cheryl Hyman | No Expiration Date | Ex Officio |
| Cheryle R Jackson | Continuing Appointment | Mayor |
| Anne Ladky | Continuing Appointment | Mayor |
| Nicole Loftus | 08/01/2011 | Mayor |
| James W Mabie | No Expiration Date | Mayor |
| Katrina Markoff | No Expiration Date | Mayor |
| Terry Mazany | No Expiration Date | Ex Officio |
| Andrew Mooney | No Expiration Date | Ex Officio |
| Michael H Moskow | 08/01/2011 | Mayor |
| Paul O'Connor | No Expiration Date | Ex Officio |
| Raul I Raymundo | Continuing Appointment | Mayor |
| Mary B Richardson-Lowry | No Expiration Date | Mayor |

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| Name | WORLD BUSINESS CHICAGO |
| Function | To facilitate and coordinate the business attraction, retention and expansion efforts for the City of Chicago. |
| Composition | Mayoral Appointments:Not Specified Ex Officio Members:1 Other:0 |
| City Council Approval | Not Required |
| Legal Authority | Established in 1998 per grant agreement |
| Term | Not specified |
| Department/Agency Liaison | World Business Chicago |

| Member Name | Term Expires | Appointed By |
|---------------------------|---------------------|---------------------|
| James Bell | No Expiration Date | Mayor |
| Gregory Q Brown | No Expiration Date | Mayor |
| Debra A Cafaro | No Expiration Date | Mayor |
| Honorable Richard M Daley | No Expiration Date | Ex Officio |
| Debra DeHaas | No Expiration Date | Mayor |
| Craig J Duchossois | No Expiration Date | Mayor |
| Terrence A Duffy | No Expiration Date | Mayor |
| George Farr | No Expiration Date | Mayor |
| Daniel M Hamburger | No Expiration Date | Mayor |
| Mellody L Hobson | No Expiration Date | Mayor |
| Paul A Laudicina | No Expiration Date | Mayor |
| Michael H Moskow | No Expiration Date | Mayor |
| Thomas F Motamed | No Expiration Date | Mayor |
| Michael D O'Halleran | No Expiration Date | Mayor |
| John W Rowe | No Expiration Date | Mayor |
| James Skogsbergh | No Expiration Date | Mayor |
| Glenn F Tilton | No Expiration Date | Mayor |
| William Wrigley, Jr | No Expiration Date | Mayor |

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| Name | ZONING BOARD OF APPEALS |
| Function | To hear appeals of decisions by the Zoning Administrator. |
| Composition | Mayoral Appointments:5 Ex Officio Members:0 Other:0 |
| City Council Approval | Required for Mayoral Appointments |
| Legal Authority | Municipal Code of Chicago, Section 2-116-010-210 and Zoning Code, Section 17-14-0300 |
| Term | 5 Years |
| Department/Agency Liaison | Department of Housing and Economic Development |

| Member Name | Term Expires | Appointed By |
|--------------------------|------------------------|---------------------|
| Lori T Healey | 07/01/2014 | Mayor |
| Demetri Konstantelos | Continuing Appointment | Mayor |
| Geraldine M McCabe-Miele | 07/01/2011 | Mayor |
| Jonathan T Swain | 07/01/2015 | Mayor |
| Vacancy | | Mayor |

